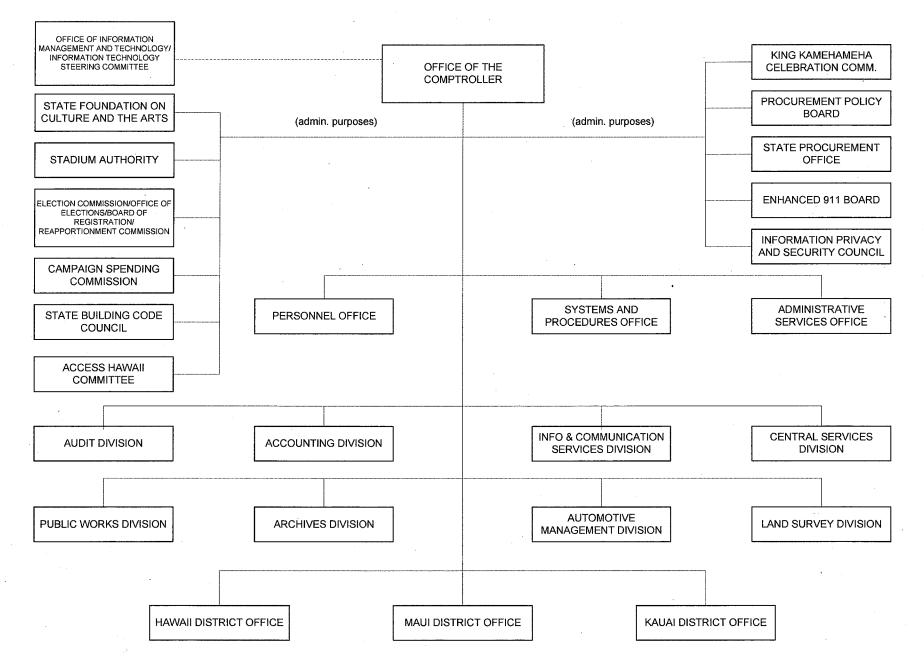
# The Operating and Capital Budget -By Department

# Department of Accounting and General Services

STATE OF HAWAII DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES ORGANIZATION CHART



-70-

# DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES Department Summary

# Mission Statement

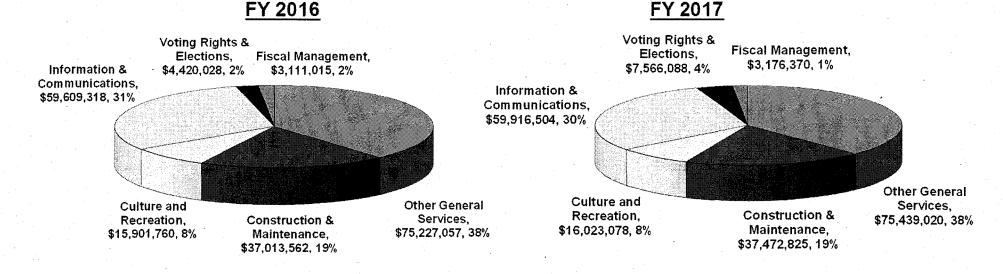
To provide the physical, financial, and technical infrastructure to support state departments and agencies in accomplishing their missions.

# **Department Goals**

To strive for quality and consistency in the delivery of essential support services to other state departments and agencies. The department's activities reflect a continuing commitment towards cost efficiency, productivity, relevancy and timeliness of services.

Significant Measures of Effectiveness	<u>FY 2016</u>	<u>FY 2017</u>	
1. Average in-house time to process payments to vendors (days)	5	5	
2. Percentage of mainframe production jobs run on schedule	99	99	
3. Average cost of change orders as a percentage of average actual construction	3	3	
cost			

# FB 2015-2017 Operating Budget by Major Program Area



# DEPARTMENT OF ACCOUNTING AND GENERAL SERVICES MAJOR FUNCTIONS

- Maintains the State's accounting systems; records the State's financial transactions; verifies expenditures before payments; audits fiscal records of State agencies; and preparation of the State's Comprehensive Annual Financial Report.
- Coordinates and directs engineering, architectural, office leasing, and centralized services that include public building and school repair and maintenance, custodial services, and grounds maintenance.
- Develops, implements, and manages statewide information technology governance, state information technology strategic plans, and technology standards.
- Administers the statewide information processing and telecommunication services and programs.

- Performs land survey work for government agencies.
- Preserves government records and historical material.
- Administers the State's risk management activities.
- Manages the State's motor pool and parking activities.
- Coordinates procurement activities under Chapter 103D and 103F, HRS.
- Manages and operates Aloha Stadium; guides and promotes culture, the arts, history and humanities.
- Directs the statewide elections systems; ensures full disclosure of campaign contributions and expenditures.

# **MAJOR PROGRAM AREAS**

The Department of Accounting and General Services has programs in the following major program areas:

# **Formal Education**

AGS 807 School Repair & Maintenance, Neighbor Island Districts

# **Culture and Recreation**

AGS 818	King Kamehameha
	Celebration Commission
AGS 881	State Foundation on Culture
	& the Arts
AGS 889	Spectator Events and Shows
	– Aloha Stadium

# **Government-Wide Support**

AGS 101	Accounting Sys Dev &	
	Maintenance	
AGS 102	Expenditure Examination	

AGS 103	Recording and Reporting	AGS 232	Central Services – Grounds
AGS 104	Internal Post Audit		Maintenance
AGS 111	Archives – Records	AGS 233	Central Services - Building
	Management		Repairs and Alterations
AGS 130	Information Management and	AGS 240	State Procurement
	Technology Services	AGS 244	Surplus Property Management
AGS 131	Information Processing &	AGS 251	Automotive Management - Motor
	Communication Services		Pool
AGS 203	State Risk Management and	AGS 252	Automotive Management -
	Insurance Administration		Parking Control
AGS 211	Land Survey	AGS 871	Campaign Spending Commission
AGS 221	Public Works – Planning,	AGS 879	Office of Elections
	Design, & Construction	AGS 891	Enhanced 911 Board
AGS 223	Office Leasing	AGS 892	State Building Code Council
AGS 231	Central Services – Custodial	AGS 901	General Administrative Services

# Department of Accounting and General Services (Operating Budget)

		Budget Base	Budget Base		
		FY 2016	FY 2017	FY 2016	FY 2017
Funding Sources:	Positions	553.00	553.00	553.00	553.00
General Funds	\$	92,884,386	93,392,608	92,816,886	93,325,108
		63.00	63.00	64.00	64.00
Special Funds		24,429,337	24,570,201	24,531,937	24,672,801
		5.50	5.50	5.50	5.50
Federal Funds		9,022,546	9,034,698	828,807	840,959
	1	-		-	-
Other Federal Funds	,	-	-	606,936	606,936
		5.00	5.00	5.00	5.00
Trust Funds		1,211,540	4,802,950	1,211,540	4,802,950
		35.00	35.00	35.00	35.00
Interdepartmental Tr	ansfers	37,563,707	37,574,563	37,563,707	37,574,563
		49.00	49.00	49.00	49.00
Revolving Funds		37,722,927	37,770,568	37,722,927	37,770,568
		710.50	710.50	711.50	711.50
Total Requirements		202,834,443	207,145,588	195,282,740	199,593,885

Major Adjustments in the Executive Budget Request: (general funds unless noted)

1. Reduces federal fund ceiling by \$8,193,739 for both FY 16 and FY 17 to reflect anticipated federal awards.

PROGRAM ID:

PROGRAM STRUCTURE NO.

# PROGRAM TITLE: DEPARTMENT OF ACCOUNTING AND GENERAL SER

		IN DOLL	ARS	IN THOUSANDS				
PROGRAM EXPENDITURES	FY <b>2013-1</b> 4	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
CURRENT LEASE PAYMENTS								
OTHER CURRENT EXPENSES	7,192,385	7,334,780	7,334,780	7,334,780	7,335	7,335	7,335	7,335
TOTAL CURRENT LEASE PAYMENTS C	7,192,385	7,334,780	7,334,780	7,334,780	7,335 ======	7,335	7,335	7,335
BY MEANS OF FINANCING				1				
GENERAL FUND	5,092,086	5,234,480	5,234,480	5,234,480	5,235	5,235	5,235	5,235
INTERDEPT. TRANSFER	2,100,299	2,100,300	2,100,300	2,100,300	2,100	2,100	2,100	2,100
OPERATING COST	707.00*	710.50*	711.50*	711.50*	711.5*	711.5*	711.5*	711.5*
PERSONAL SERVICES	39,344,308	50,691,169	51,833,201	53,020,776	53,022	53,022	53,022	53,022
OTHER CURRENT EXPENSES	92,464,391	137,894,176	126,428,803	129,552,373	125,976	130,003	125,976	130,003
EQUIPMENT	7,335,801	7,359,556	7,331,556	7,331,556	7,331	7,331	7 <b>,33</b> 1	7,331
MOTOR VEHICLE	2,011,207	2,354,400	2,354,400	2,354,400	2,354	2,354	2,354	2,354
TOTAL OPERATING COST	141,155,707	198,299,301	187,947,960	192,259,105	188,683	192,710	188,683	192,710
BY MEANS OF FINANCING								
GENERAL FUND	550.50* 86,787,742	553.00* 87,063,610	553.00* 87,582,406	553.00* 88,090,628	553.0* 88,089	553.0* 88,541	553.0* 88,089	553.0* 88,541
	62.00*	63.00*	64.00*	64.00*	64.0*	64.0*	64.0*	64.0*
SPECIAL FUND	18,667,086 5.50*	24,324,645 5,50*	24,531,937 5.50*	24,672,801 5.50*	24,673 5.5*	24,673 5.5*	24,673 5.5*	24,673 5.5*
FEDERAL FUNDS	2,545,494	9,012,454	828,807	840,959	841	841	841	841
OTHER FEDERAL FUNDS	2,343,474	,,,,,,,,,	606,936	606,936	607	607	607	607
OTHER TEDERRE TONDO	5.00*	5.00*	5.00*	5.00*	5.0*	5.0*	5.0*	5.0*
TRUST FUNDS	656,426	4,775,892	1,211,540	4,802,950	1,228	4,803	1,228	4,803
	35.00*	35.00*	35.00*	35.00*	35.0*	35.0*	35.0*	35.0*
INTERDEPT. TRANSFER	9,631,447	35,455,450	35,463,407	35,474,263	35,474	35,474	35,474	35,474
	49.00*	49.00*	49.00*	49.00*¦	49.0*	49.0*	49.0*	49.0*
REVOLVING FUND	22,867,512	37,667,250	37,722,927	37,770,568	37,771	37,771	37,771	37,771
CAPITAL INVESTMENT APPROPRIATIONS								• •
PLANS	11,113,000	20,024,000	8,608,000	8,806,000	9,241	9,241	9,698	9,698
LAND ACQUISITION	3,000	11,501,000	2,000	2,000	2	2	2	2
DESIGN	10,936,000	16,805,000	1,101,000	1,101,000	1,211	2,311	2,541	2,541
CONSTRUCTION	58,267,000	49,003,000	10,791,000	10,791,000	20,811	20,811	22,891	22,891
EQUIPMENT	5,113,000	3,362,000	10,000	10,000 ¦	10	10	10	10

#### PROGRAM ID:

PROGRAM STRUCTURE NO.

# PROGRAM TITLE: DEPARTMENT OF ACCOUNTING AND GENERAL SER

		IN DOLL	ARS	!		IN THOL	ISANDS	
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY <b>2016</b> –17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
TOTAL CAPITAL APPROPRIATIONS	85,432,000 ==================================	100,695,000	20,512,000	20,710,000	31,275	32,375	35,142	35,142
				I				
BY MEANS OF FINANCING				1				
G.O. BONDS	85,432,000	100,695,000	20,512,000	20,710,000	31,275	32,375	35,142	35,142
	,							
TOTAL PROGRAM COST	233,780,092	306,329,081	215,/94,/40	220,303,885	227,293	232,420	231,160	235,187
TOTAL POSITIONS TOTAL PROGRAM COST	707.00* 233,780,092	710.50* 306,329,081	711.50* 215,794,740	711.50* 220,303,885	711.50* 227,293	711.50* 232,420 =======	711.50* 231,160	711.50* 235,187 

# Department of Accounting and General Services (Capital Improvements Budget)

	<u>FY 2016</u>	<u>FY 2017</u>
Funding Sources:		
General Obligation Bonds	20,512,000	20,710,000
Total Requirements	20,512,000	20,710,000

Highlights of the Executive CIP Budget Request: (general obligation bonds unless noted)

1. Adds \$8,512,000 in FY 16 and \$8,710,000 in FY 17 for Capital Improvements Program Staff Costs to fund wages and fringes for permanent, project-funded staff.

2. Adds \$12,000,000 in both FY 16 and FY 17 for maintenance of existing facilities.

#### STATE OF HAWAII

# REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT IN THOUSANDS OF DOLLARS

REPORT B78 PAGE 267

PROGRAM ID PROGRAM STRUCTURE NO.

PROGRAM TITLE

# DEPARTMENT OF ACCOUNTING AND GENERAL SER

PROJECT PRIORITY NUMBER NUMBER	LOC SCOPE	PRC	PROJECT TITLE				BUDGET PERIOD						
NONDER	NONDER	COST ELEMENT/MOF	PROJECT TOTAL	PRIOR YRS	FY 1 <b>3</b> -14	FY 14–1 <b>5</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	SUCCEED YEARS
		PLANS	244,487	137,701	11,113	20,024	8,608	8,806	9,241	9,241	9,698	9,698	20,357
			12,449	929	3	11,501	2	2	2	2	2	2	4
		DESIGN CONSTRUCTION	109,048 912,953	67,709 671,515	10,936 58,267	16,805 49,003	1,101 10,791	1,101 10,791	1,211	2,311	2,541	2,541	2,792
		EQUIPMENT	24,567	16,012	5,113	3,362	10,791	10,791	20,811 10	20,811 10	22,891 10	22,891 10	25,182 20
		TOTAL	1,303,504	893,866	85,432	100,695	20,512	20,710	31,275	32,375	35,142	35,142	48,355
		GENERAL FUND	1,500	1,500									
		PRIVATE CONTRI	6,661	6,661									
		REVOLVING FUND	14,248	14,248									
		G.O. BONDS	1,247,340	837,702	85,432	100,695	20,512	20,710	31,275	32,375	35,142	35,142	48,355
		REVENUE BONDS	12,000	12,000									
		SPECIAL FUND	21,755	21,755									

# **Operating Budget Details**

# PROGRAM ID:

PROGRAM STRUCTURE NO. 07

PROGRAM TITLE: FORMAL EDUCATION

		IN DOLLA	RS	IN THOUSANDS					
PROGRAM EXPENDITURES	FY <b>2013</b> -14	FY2014-15	FY2015-16	FY2016-17	FY <b>2017</b> –18	FY2018-19	FY2019-20	FY2020-21	
OPERATING COST	79.00*	80.00*	80.00*	80.00*	80.0*	80.0*	80.0*	80.0*	
PERSONAL SERVICES	3,745,990	4,006,952	4,246,923	4,383,245	4,384	4,384	4,384	4,384	
OTHER CURRENT EXPENSES	2,100,708	2,136,626	2,136,626	2,136,626	2,136	2,136	2,136	2,136	
EQUIPMENT	34,541	54,800	54,800	54,800	54	54	- 54	54	
MOTOR VEHICLE	46,800	·							
TOTAL OPERATING COST	5,928,039	6,198,378	6,438,349	6,574,671	6,574	6,574	6,574	6,574	
				***********		**********	*********		
BY MEANS OF FINANCING				.					
	79.00*	80.00*	80.00*	80.00*	80.0*	80.0*	80.0*	80.0*	
GENERAL FUND	4,474,715	4,698,378	4,938,349	5,074,671	5,074	5,074	. 5,074	5,074	
INTERDEPT. TRANSFER	1,453,324	1,500,000	1,500,000	1,500,000	1,500	1,500	1,500	1,500	
			*						
TOTAL POSITIONS	79.00*	80.00*	80.00*	80.00*	80.00*	80.00*	80.00*	80.00*	
TOTAL PROGRAM COST	5,928,039	6,198,378	6,438,349	6,574,671 ¦	6,574	6,574	6,574	6,574	

REPORT P61-A

# PROGRAM ID:AGS807PROGRAM STRUCTURE NO.070102PROGRAM TITLE:SCHOOL R

# SCHOOL R&M, NEIGHBOR ISLAND DISTRICTS

<u> </u>	in DOLLARS										
FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21				
79.00*	80.00*	80.00*	80.00*	80.0*	80.0*	80.0*	 80.0*				
3,745,990	4,006,952	4,246,923	4,383,245	4,384	4,384	4,384	4,384				
2,100,708	2.136.626	2.136.626	2.136.626	2,136	2,136	2,136	2,136				
				54	54	54	· 54				
46,800		,		_	-		_				
5,928,039	6,198,378	6,438,349	6,574,671	6,574	6,574	6,574	6,574				
			· .								
79.00*	80.00*	80.00*	80.00*	80.0*	80.0*	80.0*	80.0*				
4.474.715	4.698.378	4.938.349	5.074.671	5.074	5.074	5.074	5,074				
1,453,324	1,500,000	1,500,000	1,500,000	1,500	1,500	1,500	1,500				
79.00*	80.00*	80.00*	80.00*	80.00*	80.00*	80.00*	80.00*				
5,928,039	6.198.378	6.438.349		6,574	6,574		6,574				
	79.00* 3,745,990 2,100,708 34,541 46,800 5,928,039 79.00* 4,474,715 1,453,324 79.00*	FY2013-14         FY2014-15           79.00*         80.00*           3,745,990         4,006,952           2,100,708         2,136,626           34,541         54,800           46,800	FY2013-14         FY2014-15         FY2015-16           79.00*         80.00*         80.00*           3,745,990         4,006,952         4,246,923           2,100,708         2,136,626         2,136,626           34,541         54,800         54,800           46,800	FY2013-14         FY2014-15         FY2015-16         FY2016-17           79.00*         80.00*         80.00*         80.00*           3,745,990         4,006,952         4,246,923         4,383,245           2,100,708         2,136,626         2,136,626         2,136,626           34,541         54,800         54,800         54,800           46,800	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $	$\begin{array}{c c c c c c c c c c c c c c c c c c c $				

REPORT P61-A

#### STATE OF HAWAII

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

#### PROGRAM ID: AGS807 PROGRAM STRUCTURE: 070102 PROGRAM TITLE: SCHOOL REPAIR AND MAINTENANCE, NEIGHBOR ISLAND DISTRICTS

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. % OF WORK ORDERS COMPLETED WITHIN ONE YEAR 2. % EMER REP & MAINT WORK ORDER RESPONSE W/IN 48 HRS	85 100	85 100	85 100	85 100	85 100	85 100	85 100	85 100
2 <u>ROGRAM TARGET GROUPS</u> 1. TOTAL NUMBER OF SCHOOL BUILDINGS 2. TOTAL NUMBER OF SCHOOL SITES	1806 92	1806 92	1806 92	1806 92	1806 92	1806 92	1806 92	1806 92
PROGRAM ACTIVITIES 1. TOTAL NUMBER OF REGULAR WORK ORDERS RECEIVED 2. TOTAL NUMBER OF EMERGENCY WORK ORDERS RECEIVED	12000 1000	12000 1000	12000 1000	12000 1000	12000 1000	12000 1000	12000 1000	12000 1000
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUE FROM OTHER AGENCIES: ALL OTHER TOTAL PROGRAM REVENUES	1,453	1,500	1,500	1,500	1,500	1,500	1,500	1,500
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)	1,453	1,500	1,500	1,500			•	1,500
ALL OTHER FUNDS TOTAL PROGRAM REVENUES	<u> </u>	<u>1,500</u> 1,500	<u>1,500</u> 1,500	<u> </u>	<u>1,500</u> 1,500	<u>1,500</u> 1,500	<u>1,500</u> 1,500	<u>1,500</u> 1,500

NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

**Program Plan Narrative** 

# AGS807: SCHOOL REPAIR AND MAINTENANCE, NEIGHBOR ISLAND DISTRICTS

#### A. <u>Statement of Program Objectives</u>

To maintain public school facilities in a safe and highly usable condition by providing repair and maintenance service.

B. Description of Reguest and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

C. <u>Description of Activities Performed</u>

The program is responsible for providing a safe and conducive learning environment for the public schools on the islands of Hawaii, Kauai, Maui, Molokai, and Lanai by providing administrative, technical and trade related services to the Department of Education (DOE).

D. Statement of Key Policies Pursued

The program will strive to fulfill the terms and objectives of the Service Level Agreement between the DOE and the Department of Accounting and General Services (DAGS).

E. Identification of Important Program Relationships

The effectiveness of this program is dependent upon a sustained and mutually cooperative relationship between the DOE and DAGS

F. Description of Major External Trends Affecting the Program

Due to the enactment of Act 51, SLH 2004, funding for staff and service maintenance contracts was transferred to the DOE. The current state of the economy requires adjustments to the expenditures to remain fiscally viable.

- G. Discussion of Cost, Effectiveness, and Program Size Data
  - Costs are controlled through price lists and competitive pricing as much as practicable. The use of the internal staff in lieu of private contractors helps to minimize repair costs. The program is measured by the number of school facilities serviced and the number of work orders completed.
- H. Discussion of Program Revenues

Not applicable.

I. Summary of Analysis Performed

None.

J. Further Considerations

None.

## PROGRAM ID:

PROGRAM STRUCTURE NO. 08

PROGRAM TITLE:

CULTURE AND RECREATION

	! Dollars				IN THOUSANDS				
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21	
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES EQUIPMENT MOTOR VEHICLE	60.00* 5,506,410 6,973,183 107,881 5,298	60.50* 6,635,677 9,875,857 3,000	60.50* 6,777,903 9,120,857 3,000	60.50* 6,899,221 9,120,857 3,000	60.5* 6,899 9,121 3	60.5* 6,899 9,121 3	60.5* 6,899 9,121 3	60.5* 6,899 9,121 3	
TOTAL OPERATING COST	12,592,772	16,514,534	15,901,760	16,023,078	16,023	16,023	16,023	16,023	
BY MEANS OF FINANCING			50.	<b>50</b>	-		<b>F</b> .		
GENERAL FUND	* 1,284,567 55.00*	.50* 1,691,332 55.00*	.50* 953,888 55.00*	.50*  953,888 55.00*	.5* 954 55.0*	.5* 954 55.0*	.5* 954 55.0*	.5* 954 55.0*	
SPECIAL FUND	10,644,394 5,00*	13,427,581 5.00*	13,543,695 5.00*	13,651,349 5.00*	13,651 5.0*	13,651 5.0*	13,651 5.0*	13,651 5.0*	
FEDERAL FUNDS OTHER FEDERAL FUNDS	629,688	1,333,991	735,691 606,936	747,039 606,936	747 607	747 607	747 607	747	
TRUST FUNDS	* 34,123	* 61,630	* 61,550	* 63,866	* 64	* 64	* 64	* 64	
CAPITAL INVESTMENT APPROPRIATIONS									
PLANS DESIGN Construction	1,000 999,000 9,000,000	1,000 500,000 4,499,000							
TOTAL CAPITAL APPROPRIATIONS	10,000,000	5,000,000							
BY MEANS OF FINANCING G.O. BONDS	10,000,000	5,000,000							
TOTAL POSITIONS TOTAL PROGRAM COST	60.00* 22,592,772	60.50* 21,514,534	60.50* 15,901,760	60.50* 16,023,078	60.50* 16,023	60.50* 16,023	60.50* 16,023	60.50* 16,023	

# PROGRAM ID: AGS881 PROGRAM STRUCTURE NO. 080103

# PROGRAM TITLE: STATE FOUNDATION ON CULTURE AND THE ARTS

·		IN DOLLAI	۶s			IN THOU	ISANDS	
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
OPERATING COST	21.50*	22.00*	22.00*	22.00*	22.0*	22.0*	22.0*	22.0*
PERSONAL SERVICES	1,305,979	1,468,494	1,537,420	1,588,995	1,589	1,589	1,589	1,589
OTHER CURRENT EXPENSES	3,639,519	5,857,356	5,102,356	5,102,356	5,102	5,102	5,102	5,102
EQUIPMENT	42,288	3,000	3,000	3,000	3	3	3	3
TOTAL OPERATING COST	4,987,786	7,328,850	6,642,776	6,694,351	6,694	6,694	6,694	6,694
BY MEANS OF FINANCING		50.	50.	- '. 	-	5.	<b>5</b> .	<b>F</b> .,
	*	.50*	.50*	.50*¦	.5*	.5*	.5*	.5*
GENERAL FUND	1,284,567 16.50*	1,691,332 16.50*	953,888 16.50*	953,888   16.50*	954 16.5*	954 16.5*	16.5*	954 16.5*
SPECIAL FUND	3,073,531	4,303,527	4,346,261	4,386,488	4,386	4,386	4,386	4,386
SI LOTAL I OND	5.00*	5.00*	5.00*	5.00*	5.0*	5.0*	5.0*	5.0*
FEDERAL FUNDS	629,688	1,333,991	735,691	747,039	747	747	747	747
OTHER FEDERAL FUNDS	,	_,,	606,936	606,936	607	607	607	607
TOTAL POSITIONS	21.50*	22.00*	22.00*	22.00*	22.00*	22.00*	22.00*	22.00*
TOTAL PROGRAM COST	4,987,786	7,328,850	6,642,776	6,694,351	6.694	6,694	6,694	6,694

REPORT P61-A

#### STATE OF HAWAII

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### REPORT P62

PROGRAM ID:	AGS881
PROGRAM STRUCTURE:	
PROGRAM TITLE:	STATE FOUNDATION ON CULTURE AND THE ARTS

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS								
<ol> <li>NUMBER OF GRANTS AWARDED</li> <li>NO. PERS IMPACTED BY SFCA BIENNIUM GRANTS PROGRAM</li> <li>FEDERAL FUNDS OBTAINED AS % OF PROG FUNDS</li> <li>NUMBER OF PROJ BENEFIT NI, RUR &amp; UNSRV RES</li> <li>NUMBER OF VISITORS TO HAWAII STATE ART MUSEUM</li> <li>NO. WORKS OF ART IN ART IN PUBLC PLACES COLLECTION</li> </ol>	75 1.5 11 80 30000 6000	75 1.5 12 80 30000 6200	75 1.5 15 80 30000 6300	75 1.5 15 80 35000 6500	75 1.5 15 80 35000 6500	75 1.5 15 80 35000 6500	75 1.5 12 80 40000 6600	75 1.5 12 80 40000 6600
PROGRAM TARGET GROUPS 1. RESIDENT POPULATION OF HAWAII (THOUSANDS) 2. RUR & UNSRV POP OF HAWAII (THOUSANDS) 3. SCHOOL POPULATION OF HAWAII (THOUSANDS) 4. CULTURAL AND ARTS ORGANIZATIONS	1000 150 200 300	1000 150 200 300	1000 150 200 300	1000 150 200 300	1000 150 200 300	1000 150 200 300	1000 150 200 300	1000 150 200 300 12000
5. INDIVIDUAL ARTISTS 6. VISITORS TO HAWAII (THOUSANDS)	12000 3000	12000 3000	12000 3000	12000 3000	12000 3000	12000 3000	12000 3000	3000
<ul> <li>PROGRAM ACTIVITIES</li> <li>ARTS IN EDUCATION (NO. OF PROJECTS FUNDED)</li> <li>COMMUNITY ARTS (NO. OF PROJECTS FUNDED)</li> <li>FOLK &amp; TRADITIONAL ARTS (NO. OF PROJECTS FUNDED)</li> <li>PRESENTN (#PROJ FUNDED LITERARY/VISUAL/OTH ARTS)</li> <li>PRESENTN-PERFORMING ARTS (NO. OF PROJECTS FUNDED)</li> <li>ART IN PUBLIC PLACES (# OF NEW ARTWORKS ACQUIRED)</li> <li>HAWAII STATE ART MUSEUM (NO. OF SCHOOLS SERVED)</li> </ul>	100 20 20 10 50 100 20	100 20 10 50 100 20	100 20 10 50 100 20	100 20 10 50 100 20	100 20 10 50 100 20	100 20 10 50 100 20	100 20 10 50 100 25	100 20 10 50 100 25
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL CHARGES FOR CURRENT SERVICES NON-REVENUE RECEIPTS TOTAL PROGRAM REVENUES	64 623 52 5,910 6,649	46 700 2 <u>3,130</u> 3,878	46 700 2 3,130 3,878	46 700 2 3,130 3,878	46 700 3 3,130 3,879	46 700 3 3,130 3,879	46 700 3,130 3,879	46 700 3 3,130 3,879
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) SPECIAL FUNDS ALL OTHER FUNDS TOTAL PROGRAM REVENUES	6,599 50 6,649	3,852 26 3,878	3,852 26 3,878	3,852 26 3,878	3,852 27 3,879	3,852 27 3,879	3,852 27 3,879	3,852 27 3,879

NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

-85-

# Program Plan Narrative

<u>AGS</u>	881: STATE FOUNDATION ON CULTURE AND THE ARTS	<u> </u>	08 01 03
Α.	Statement of Program Objectives	E.	Identification of Important Program Relationships
	To promote, perpetuate, preserve, and encourage culture and the arts as central to the quality of life for the people of Hawai'i.		The Biennium Grants Program has been the cornerstone of the State Foundation on Culture and the Arts' (SFCA) relations with hundreds of local nonprofits for nearly half a century to create, sustain and develop
В.	Description of Request and Compliance with Section 37-68(1)(A)(B)		arts and cultural programming in Hawai'i. Federal funds are used to support SFCA initiatives in the community as well as activities and
	Reduces the federal fund ceiling (Means of Finance N) by \$606,936 in both FY 16 and FY 17 to reflect anticipated federal awards. In addition,		projects through the Biennium Grants Program.
	adds \$606,936 in other federal funds (Means of Finance P) in both FY 16 and FY 17 to reflect other anticipated federal awards.	F.	Description of Major External Trends Affecting the Program
C.	Description of Activities Performed		The economic downturn reached its lowest point in 2010 when 37% of the program staffing was abolished, including all payroll in general funds. As
	Activities performed include developing and maintaining the Art in Public Places Collection, operating the Hawaii State Art Museum, purchase and display of visual art, administering the Biennium Grants Program that provides statewide community funding for arts programming, and conducting programs and initiatives in cultural preservation, arts education, and community development.		a result, more reliance on special funds has developed in operating, while continuing to restrict expenditures to only support costs of the Art in Public Places Program. The SFCA is always strict in its interpretation and application of the one percent for art law to maintain its legal integrity. If the Works of Art Special Fund is sustainable for what proponents hope is perpetuity, then the SFCA must meet challenges to secure other funding sources to support its other programs. Rebuilding general fund support is essential for the SFCA to reflect the State's investment in Hawaii's culture
D.	Statement of Key Policies Pursued		and arts and our historical and cultural heritage. The federal fund adjustments are in keeping with the State's revised reporting for federal
	Programs in grants and cultural preservation are mandated through Chapter 9, HRS for arts and cultural programming and Chapter 103-8.5,		monies.
	HRS, to develop and maintain the Art in Public Places Collection for the State. The program support 12 tenets of the State Plan through	G.	Discussion of Cost, Effectiveness, and Program Size Data
	contributing to a desired physical environment, viable economy, quality education and cultural enrichment.		The Biennium Grants Program is staffed with only1.00 Full Time Equivalent (FTE) and a contract worker at 50% time. We hope to discuss sustainability of this core program as part of our strategic plan and an audit recommendation.

# AGS881: STATE FOUNDATION ON CULTURE AND THE ARTS

# H. Discussion of Program Revenues

The Biennium Grants Program requires 1:1 matching funds for all projects supported. Therefore, State funds stimulate support beyond the general funds awarded as grants. Proposed tiered funding increases can rebuild and re-envision program infrastructure for the future. Establishing a ceiling for other federal funds enables nonrecurring federal funds to be deposited in a proper account.

# I. Summary of Analysis Performed

The adjustment to the federal fund ceiling and the establishment of the other federal fund ceiling follows current budget policies for federal funds.

# J. Further Considerations

The SFCA is using the State auditor's report to determine immediate and long term priorities for the SFCA. We are confident the agency is moving forward. We look forward to celebrating the SFCA's 50<sup>th</sup> anniversary and welcoming the new administration.

#### AGS818 PROGRAM ID:

PROGRAM STRUCTURE NO. 080104

#### KING KAMEHAMEHA CELEBRATION COMMISSION PROGRAM TITLE:

		IN DOLLAR	S	·¦-	IN THOUSANDS				
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21	
OPERATING COST PERSONAL SERVICES	* 34,123	61,630	* 61,550	* 63,866	* 64	* 64	* 64	* 64	
TOTAL OPERATING COST	34,123 ====================================	61,630	61,550 	63,866	64 <b></b>	64 	64 	64 	
BY MEANS OF FINANCING	*	*	•	*	*	*	*	*	
TRUST FUNDS	34,123	61,630	61,550	63,866	64	64	64	64	
TOTAL POSITIONS TOTAL PROGRAM COST	* 34,123	* 61,630	* 61,550	* 63,866	* 64	* 64	* 64	* 64	
			eessesserenn	}					

REPORT P61-A

#### STATE OF HAWAII

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

**REPORT P62** 

PROGRAM ID:	AGS818
PROGRAM STRUCTURE:	080104
PROGRAM TITLE:	KING KAMEHAMEHA CELEBRATION COMMISSION

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS								
<ol> <li>% OF MEDIA WRITE-UPS THAT INCL HAWN LANG-GOAL 100%</li> <li>% OF MEDIA THAT UTILIZE CORR NATIVE HAWN-GOAL 100%</li> <li>% OF CELEB EVTS OV 75% NATIVE HAWN CULT-GOAL 100%</li> <li>NUMBER OF GRANTS FUNDED-GOAL 50%</li> <li>% OF AT LST 1 EVENT ON EA MAJOR HAWN ISL-GOAL 100%</li> </ol>	100 95 100 100 100							
PROGRAM TARGET GROUPS 1. RESIDENTS AND VISITORS (THOUSANDS)	1389	1389	1389	1389	1389	1389	1389	1389
PROGRAM ACTIVITIES					· •			
<ol> <li>LEI-DRAPING ON HAWAII &amp; OAHU (NO. OF CEREM FUNDED)</li> <li>PARADE ON HAWAII, OAHU, MAUI &amp; KAUAI (NO. FUNDED)</li> <li>NO. OF EVENTS HELD STATEWIDE (NOT INCL #1 &amp; 2)</li> <li>EDUC WORKSHOPS ON KAMEHAMEHA'S LIFE (NO. FUNDED)</li> <li>CULTURAL WORKSHOPS ON PROTOCOL (NO. FUNDED)</li> <li>CULTURAL WORKSHOPS ON PA'U RIDING (NO. FUNDED)</li> </ol>	3 5 4 2 3 2	3 5 4 2 4 2						
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLUARS)								
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY NON-REVENUE RECEIPTS	120	200	1 200	1 200	1 200	1 200	1 200	1 200
TOTAL PROGRAM REVENUES	120	200	201	201	201	201	201	201
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
ALL OTHER FUNDS	120	200	201	201	201	201	201	201
TOTAL PROGRAM REVENUES	120	200	201	201	201	201	201	201

NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

### **Program Plan Narrative**

#### AGS818: KING KAMEHAMEHA CELEBRATION COMMISSION

#### A. <u>Statement of Program Objectives</u>

To commemorate the legacy of King Kamehameha I through culturallyappropriate and culturally-relevant celebrations that are coordinated throughout various venues statewide.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

# C. Description of Activities Performed

Grounded in Hawaiian language, tradition and culture, annual events are coordinated statewide: Lei-draping of the Kamehameha statues in Honolulu, Hilo and Kohala; parades in Honolulu, Kohala, Kailua-Kona, Lahaina, and Kapaa; and hoolaulea in Honolulu, Kohala, Hilo, Kailua-Kona and Kapaa.

#### D. <u>Statement of Key Policies Pursued</u>

The commissioners are appointed pursuant to Section 8-5, HRS and are responsible for the supervision of staff's planning and coordination activities associated with the annual commemoration. The Commission is placed within the Department of Accounting and General Services for administrative purposes. In support of Part I, Section 226-25, HRS, Hawaii State Plan, and the applicable sections of the Hawaii State Constitution, the program activities promote and perpetuate Hawaiian language and culture, while remembering and honoring Kamehameha I.

E. Identification of Important Program Relationships

The program links State and county agencies cooperatively working together with private groups and organizations. These relationships are integral to the successful achieving of program objectives and the continued celebration of a 140-year-old holiday. Utilization of these effective relationships results in a cost-savings for the commission.

### F. Description of Major External Trends Affecting the Program

The economic recession and legislative interpretation of Section 8-5, HRS, resulted in the commission receiving no public funding since FY 11. As a result, the commission has had to solicit funds through grants and donations; however, these funds have been used for program events and as such we are running in a deficit. If the program does not receive a consistent and renewable funding source for the position salary, the commission may not be able to continue operating. The part-time staff position has not been filled since 2010, and at this writing, there are only enough funds to pay for a staff position through the beginning of FY 2015.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

The statewide celebrations generate increased revenue for the state and the respective counties. Visitors indicate that the number one event attraction is the annual Kamehameha Day celebrations and consistent visitor numbers in June tracked by the Hawaii Tourism Authority support that result. With public contributions paying for salary only prior to FY 10, the rest of the cost of the annual events were dependent upon private donations and grants.

#### AGS818: KING KAMEHAMEHA CELEBRATION COMMISSION

# H. Discussion of Program Revenues

Program revenues used to come pursuant to Section 8-5, HRS which states:

"(d) The commission may appoint and dismiss an arts program specialist and a part-time clerk typist, without regard to chapter 76, who shall serve at the commission's pleasure, and whose salaries shall be provided through fees, public contributions, and private donations."

#### And,

L

"(f) The comptroller shall account for all moneys appropriated by the legislature, may raise funds to defray administrative costs, and may accept donations of money and personal property on behalf of the commission; provided that all donations accepted from private sources shall be expended in the manner prescribed by the contributor, and all moneys received from all sources shall be deposited into the commission's trust account."

#### Summary of Analysis Performed

No in-depth analysis of this program has been performed recently.

#### J. Further Considerations

The current staff was hired in November 2011. Since that time, the following assessments have been made regarding the program:

• The program's activities bring in revenue for the state and the respective counties on each island that hold a celebration.

• Appropriations from the general fund should be shared with the commission to ensure program continuity and maintenance because the celebration events generate much-needed economic stimulus with visitor attendees; celebration vendors; community attendees; and effective government/private relationships.

PROGRAM ID: AGS889

PROGRAM STRUCTURE NO. 080205

# PROGRAM TITLE: SPECTATOR EVENTS & SHOWS - ALOHA STADIUM

		IN THOUSANDS						
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
OPERATING COST		38.50*	38.50*	38.50*	38.5*	38.5*	38.5*	38.5*
PERSONAL SERVICES	4,166,308	5,105,553	5,178,933	5,246,360	5,246	5,246	5,246	5,246
OTHER CURRENT EXPENSES Equipment Motor Vehicle	3,333,664 65,593 5,298	4,018,501	4,018,501	4,018,501	4,019	4,019	4,019	4,019
MOTOR VEHICLE			<b></b>					
TOTAL OPERATING COST	7,570,863	9,124,054	9,197,434	9,264,861	9,265	9,265	9,265	9,265
				•		•		
BY MEANS OF FINANCING				I				
	38.50*	38.50*	38.50*	38.50*	38.5*	38.5*	38.5*	38.5*
SPECIAL FUND	7,570,863	9,124,054	9,197,434	9,264,861	9,265	9,265	9,265	9,265
CAPITAL INVESTMENT APPROPRIATIONS								
PLANS	1,000	1,000						
DESIGN	999,000	500,000						
CONSTRUCTION	9,000,000	4,499,000						
TOTAL CAPITAL APPROPRIATIONS	10,000,000	5,000,000		*======				=======================================
BY MEANS OF FINANCING				!				
G.O. BONDS	10,000,000	5,000,000						
TOTAL POSITIONS	38,50*	38.50*	38.50*	38,50*	38,50*	38,50*	38.50*	38.50*
TOTAL PROGRAM COST	17,570,863	14,124,054	9,197,434	9,264,861	9,265	9,265	9,265	9,265

REPORT P61-A

#### STATE OF HAWAII

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

#### PROGRAM ID: AGS889 PROGRAM STRUCTURE: 080205 PROGRAM TITLE: SPECTATOR EVENTS AND SHOWS - ALOHA STADIUM

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS			- ma					
<ol> <li>EVENT DAYS AS % OF TOTAL DAYS FACILITIES AVAILABLE</li> <li>REVENUE RECEIVED AS % OF TOTAL OPERATING REQ.</li> <li>NO. OF EVENTS EXCEEDING 75% SEATING CAPACITY</li> <li>AVERAGE ATTENDANCE AS % OF 50,000 SEATING CAPACITY</li> <li>% OF REVENUE RECEIVED FROM PUBLIC SPONSORED EVENTS</li> <li>% OF REVENUE RECEIVED FROM PRIV. SPONSORED EVENTS</li> </ol>	54 100 1 15 86 14	47 100 0 17 83 17	50 100 1 17 83 17	50 100 1 17 83 17	50 100 1 17 83 17	50 100 1 17 83 17	50 100 1 17 83 17	50 100 1 17 83 17
PROGRAM TARGET GROUPS 1. RESIDENT POPULATION, OAHU (THOUSANDS)	983	983	983	983	983	983	983	983
PROGRAM ACTIVITIES 1. NO. OF SPORTS EVENT DATES 2. NO. OF CULTURAL AND OTHER EVENT AND SHOW DATES	51 259	50 212						
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	14 6,898 6,912	14 7,044 7,058	14 7,050 7,064	14 7,057 7,071	14 7,063 7,077	14 7,070 7,084	14 7,070 7,084	12 7,070 7,082
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) SPECIAL FUNDS TOTAL PROGRAM REVENUES	<u>6,912</u> 6,912	7,058	7,064 7,064	<u>7,071</u> 7,071	7,077	7,084 7,084	7,084 7,084	7,082

# NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

-93-

# **Program Plan Narrative**

#### AGS889: SPECTATOR EVENTS AND SHOWS - ALOHA STADIUM

#### A. <u>Statement of Program Objectives</u>

To provide people of all ages with the opportunity to enrich their lives through attendance at spectator events and shows.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No budget requests are being submitted at this time. No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

- C. Description of Activities Performed
  - Conduct ongoing promotional programs to enhance, expand, and market the Aloha Stadium as a viable and multi-functional facility that is able to cater and accommodate a range of events and target groups.
  - Provide ticket-selling services.
  - Direct, control, and coordinate support activities relating to all events and shows.
  - Provide public safety and security.
  - Repair, maintain, and construct improvements to stadium and related facilities.
  - Provide parking and maintain traffic controls within stadium premises.

- Provide leadership and managerial and administrative direction to stadium staff.
- Provide recommendations on vision, direction, and requirements to address major projects involving the Aloha Stadium and its property.
- D. <u>Statement of Key Policies Pursued</u>

Key policies pursued by this program are to: (1) Direct available resources toward increasing and expanding utilization of the facility to attract and accommodate a wide variety of events and shows; (2) Improve the efficiency and effectiveness of stadium operations; and (3) Maintain existing facilities as well as construct new improvements for the convenience and safety of the viewing public.

These key policies support Section 226-23, HRS to: (1) "Provide a wide range of activities and facilities to fulfill the cultural, artistic, and recreation needs of all diverse and special groups effectively and efficiently."; and (2) "Enhance the enjoyment of recreational experiences through safety and security measures, educational opportunities, and improved facility design and maintenance."

E. Identification of Important Program Relationships

The Aloha Stadium has maintained a long-standing professional relationship with the University of Hawaii (UH) through utilization of the stadium facility. In setting priorities for the scheduling of events during the fall season, first preference is given to UH football games. On September 18, 2006, the Stadium Authority approved to allow UH rent free utilization of the stadium facility.

### AGS889: SPECTATOR EVENTS AND SHOWS – ALOHA STADIUM

Priority consideration is also accorded to high school functions, since high schools depend heavily on football revenues to support its other sports programs. To further effectuate a philosophy of support and growth to high schools and lower grade level schools and increase participation and utilization of the facility, the Stadium Authority adopted rules that do not charge rent for these school-related sporting events.

# F. Description of Major External Trends Affecting the Program

Major external trends directly and indirectly affecting the program include Stadium's involvement in evaluating options for optimizing use of its existing resources, coordinating efforts to remove federal and city deed restrictions on Stadium property, interagency involvement with the Honolulu Authority for Rapid Transportation (HART) and the City and County of Honolulu in establishing a rail transit station on Stadium property as well as coordinating various components of development in and around the Stadium's property with consideration given to Transit Oriented Development. The expansion of local sports programs and the increased promotion of new attractions will also have a positive financial impact on revenues and attendance at the stadium.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

Cost - The Aloha Stadium's proposed FB 2015 – 2017 operating ceiling is \$18,462,295 to address recurring requisites of personnel, routine repair and maintenance, supplies, utilities, and other costs normally associated with the operation and general upkeep of the Aloha Stadium. This excludes expenditures of an emergency or extraordinary nature such as corrosion control, renovations related to extending the useful life of the facility and to address necessary structural and infrastructural repair and maintenance required to ensure the integrity of the facility and the safety of its patrons, required maintenance and improvements to the parking lot, replacement of seat frames, and replacement of the field turf.

# H. Discussion of Program Revenues

Revenues for this program are derived from the following areas: Rental of stadium facilities; revenue share from the food and beverage concessionaire; income received from the operation of the parking facility; Income from the sale of scoreboard advertising panels; and fees collected from swap meets.

Revenue estimates are based on the number of attractions anticipated during each fiscal year. Rental rates are prescribed by the Rules of the Stadium Authority. Rental from the food and beverage concessionaire is based on 34.1% of monthly gross receipts as defined by the agreement dated January 3, 2012. Estimated monthly gross receipts from the food and beverage concessions are based on per capita sales. Per capita sales are the gross receipts collected by the food and beverage concessionaire divided by the attendance for the event. Estimated parking income is based on projected attendance for each event. Estimated advertising income is based on current contracts. Swap meet fees include the stadium's 80.25% share of stall rentals and buyer admission fees collected.

#### I. Summary of Analysis Performed

No analyses performed at this time.

#### Further Considerations

In order to promote the Aloha Stadium as a competitive, large capacity facility for national and international spectator events, it is essential and fiscally prudent to address key renovation, repair, and maintenance projects that will sustain the facility's useful life as well as address the essential health and safety issues of the general public.

J.

### PROGRAM ID:

# PROGRAM STRUCTURE NO. 11

PROGRAM TITLE: GOVERNMENT-WIDE SUPPORT

		IN DOLL/	!	IN THOUSANDS				
ROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-2
CURRENT LEASE PAYMENTS	·							
OTHER CURRENT EXPENSES	7,192,385	7,334,780	7,334,780	7,334,780	7,335	7,335	7,335	7,33
TOTAL CURRENT LEASE PAYMENTS C	7,192,385	7,334,780	7,334,780	7,334,780	7,335	7,335	7,335	7,33
BY MEANS OF FINANCING								
GENERAL FUND Interdept, transfer	5,092,086 2,100,299	5,234,480 2,100,300	5,234,480 2,100,300	5,234,480	5,235 2,100	5,235 2,100	5,235 2,100	5,23 2,10
INTERDETT: TRANSFER	2,100,277	2,100,500	2,100,500	2,100,500	2,100	2,100	2,100	2,10
· · · ·								
OPERATING COST	568.00*	570.00*	571.00*	571.00*	571.0*	571.0*	571.0*	571.
PERSONAL SERVICES	30,091,908	40,048,540	40,808,375	41,738,310	41,739	41,739	41,739	41,73
OTHER CURRENT EXPENSES	83,390,500	125,881,693	115,171,320	118,294,890	114,719	118,746	114,719	118,74
EQUIPMENT	7,193,379	7,301,756	7,273,756	7,273,756	7,274	7,274	7,274	7,27
MOTOR VEHICLE	1,959,109	2,354,400	2,354,400	2,354,400	2,354	2,354	2,354	2,35
TOTAL OPERATING COST	122,634,896	175,586,389	165,607,851	169,661,356	166,086	170,113	166,086	170,11
				•				
BY MEANS OF FINANCING								
	471.50*	472.50*	472.50*	472.50*	472.5*	472.5*	472.5*	472.
GENERAL FUND	81,028,460	80,673,900	81,690,169	82,062,069	82,061	82,513	82,061	82,51
	7.00*	8.00*	9.00*	9.00*	9.0*	9.0*	9.0*	9.
SPECIAL FUND	8,022,692	10,897,064	10,988,242	11,021,452	11,022	11,022	11,022	11,02
	.50*	.50*	.50*	.50*	.5* 94	- 5* 94	.5* 94	
FEDERAL FUNDS	1,915,806 5.00*	7,678,463 5.00*	93,116 5.00*	93,920 5.00*	94 5.0*	5.0*	5.0*	5.
TRUST FUNDS	622,303	4,714,262	1,149,990	4,739,084	5.0≭ 1,164	4,739	5.0* 1.164	4,73
IRUSI FUNDS	35.00*	35.00*	35.00*	35.00*	35.0*	35.0*	35.0*	35.
INTERDEPT. TRANSFER	8,178,123	33,955,450	33,963,407	33.974.263	33.974	33.974	33,974	33,97
INTERDEFT: TRANSFER	49.00*	49.00*	49.00*	49.00*	49.0*	49.0*	49.0*	49.
REVOLVING FUND	22,867,512	37,667,250	37,722,927	37,770,568	37,771	37,771	37,771	37,77
CAPITAL INVESTMENT APPROPRIATIONS			• ··• •·-					<b>.</b>
PLANS	11,112,000	20,023,000	8,608,000	8,806,000	9,241	9,241	9,698	9,69
LAND ACQUISITION	3,000	11,501,000	2,000	2,000	2	2	2	
DESIGN	9,937,000	16,305,000	1,101,000	1,101,000	1,211	2,311	2,541	2,54
CONSTRUCTION	49,267,000	44,504,000	10,791,000	10,791,000	20,811	20,811	22,891	22,89
EQUIPMENT	5,113,000	3,362,000	10,000	10,000	10	10	10	1

#### PROGRAM ID:

PROGRAM STRUCTURE NO. 11

PROGRAM TITLE:

# LE: GOVERNMENT-WIDE SUPPORT

	IN DOLLARS				IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY <b>2017-18</b>	FY2018-19	FY2019-20	FY2020-21		
·										
TOTAL CAPITAL APPROPRIATIONS	75,432,000	95,695,000	20,512,000	20,710,000	31,275	32,375	35,142	35,142		
BY MEANS OF FINANCING				·						
G.O. BONDS	75,432,000	95,695,000	20,512,000	20,710,000	31,275	32,375	35,142	35,142		
				ļ						
TOTAL POSITIONS	568.00*	570.00*	571.00*	571.00*	571.00*	571.00*	571.00*	571.00*		
TOTAL PROGRAM COST	205,259,281	278,616,169	193,454,631	197,706,136	204,696	209,823	208,563	212,590		
	<b>AMEREYYY</b> YYYYYY I						<b>322222</b> 2222			

#### AGS871 PROGRAM ID: PROGRAM STRUCTURE NO. 11010401 CAMPAIGN SPENDING COMMISSION PROGRAM TITLE:

					IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21		
OPERATING COST	5.00*	5.00*	5.00*	5.00*	 5.0*	5.0*	5.0*	5.0*		
PERSONAL SERVICES	581,499	637,411	648,139	662,233	662	662	662	662		
OTHER CURRENT EXPENSES	40,804	4,076,851	501,851	4,076,851	502	4,077	502	4,077		
TOTAL OPERATING COST	622,303	4,714,262	1,149,990	4,739,084	1,164	4,739	1,164	4,739		
				I						
BY MEANS OF FINANCING				1						
	5.00*	5.00*	5.00*	5.00*	5.0*	5.0*	5.0*	5.0*		
TRUST FUNDS	622,303	4,714,262	1,149,990	4,739,084	1,164	4,739	1,164	4,739		
TOTAL POSITIONS	5.00*	5.00*	5.00*	5.00*	5.00*	5.00*	5.00*	5.00*		
			-		-					
TOTAL PROGRAM COST	622,303	4,714,262	1,149,990	4,739,084	1,164	4,739	1,164	4,739		
				I						

REPORT P61-A

#### STATE OF HAWAII

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

REPORT P62

#### PROGRAM ID: AGS871 PROGRAM STRUCTURE: 11010401 PROGRAM TITLE: CAMPAIGN SPENDING COMMISSION

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS         1.       % OF WORK PRODUCT ALIGNED W/5-YEAR STRATEGIC PLAN         2.       % OF COMM & CORP FILING FIN DISCLOSURE RPTS TIMELY         3.       % OF ALL STAT REQ RPTS FILED BY COMM/CORP REVIEWED         4.       NO. OF STRATEGIES/MECHANISMS TO EDUC COMM/CORP/RES         5.       NO. OF ENFORCMT ACTION TAKEN TO ACHIEVE COMPLIANCE         6.       NO. OF STRATEGIES/PRGMS EMPLOYD TO INCR TRANSPARCY         7.       AMOUNT OF PUBLIC FINANCING PROVIDED	25 85 100 12 27 6 2160	50 85 100 12 150 6 225000	50 85 100 12 50 7 20000	75 85 100 12 150 8 400000	75 85 100 12 50 8 20000	95 85 100 12 150 8 400000	95 85 100 12 50 8 20000	95 85 100 12 150 8 400000
PROGRAM TARGET GROUPS 1. CANDIDATE COMMITTEES 2. NONCANDIDATE COMMITTEES 3. CORPORATIONS 4. STATE OF HAWAII RESIDENTS	425 200 160 1400000	425 250 175 1410000	300 290 0 1420000	425 290 0 1440000	300 290 0 1450000	425 290 0 1460000	300 290 0 1470000	425 290 0 1480000
PROGRAM ACTIVITIES1.NO. OF STATUTORILY REQUIRED REPORTS REVIEWED2.NO. OF COMMUNICATION OUTREACH TO COMM/CORP/RESIDNS3.NO. OF EDUC/TRG/ASSIST PROV TO COMM/CORP/RESIDENS4.NO. OF ADVISORY OPINIONS RENDERED5.NO. OF ENFORCEMENT ACTIONS TAKEN6.NO. OF CANDIDATES WHO QUALIFD & REC PUBLIC FUNDING7.NO. OF \$3 HAWAII INCOME TAX CHECK-OFFS8.INDENTIF &/OR EMPLOYMT OF STRATE TO INCR TRANSNCY9.NO. OF CAMPGN SPEND RELATED BILLS INTROD & PASSED	$ \begin{array}{c} 1600\\ 50000\\ 0\\ 27\\ 1\\ 52000\\ 6\\ 3\end{array} $	4500 100000 125000 2 150 23 51000 7 1	1500 50000 75000 3 50 1 50000 7 1	4000 100000 125000 2 160 30 49000 8 1	1500 50000 75000 3 50 1 48000 8 1	4500 100000 125000 2 160 30 47000 8 1	1500 50000 75000 4 50 1 46000 8 1	4500 100000 125000 3 160 30 45000 8 1
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) TAXES REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS TOTAL PROGRAM REVENUES	. 178 8 	130 2 30 20 182	100 2 20 30 152	70 2 30 20 122	40 2 250 20 30 342	40 2 250 30 20 342	40 2 250 30 20 342	40 2 250 30 20 342
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS ALL OTHER FUNDS TOTAL PROGRAM REVENUES	38 224 262	30 152 182	20 132 152	30 92 122	20 322 342	30 312 342	30 312 342	30 312 342

NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

-99-

**Program Plan Narrative** 

# AGS871: CAMPAIGN SPENDING COMMISSION

#### <u>11 01 04 01</u>

# A. <u>Statement of Program Objectives</u>

To provide transparency in the campaign finance process by enforcing campaign finance laws of disclosure that require the reporting of contributions and expenditures as well as administering the public financing program.

## B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

No new programs are being proposed at this time. The program is not requesting an increase in the expenditure ceiling. The program is in compliance with section 37-68(1)(A)(B).

# C. Description of Activities Performed

- Develop and adopt reporting forms required by the campaign finance laws.
- Develop and publish manuals for all candidates and committees to provide guidance on the requirements of the law.
- Serve as a repository for all campaign spending reports filed by candidate and committees.
- Review all candidate and committee reports for compliance with laws and rules.
- Permit the inspection, copying, or duplicating of any report required by law.
- Ensure timely reporting of all reports and assess monetary fines.
- Hold public hearings.
- Investigate and hold hearings to receive evidence of any violations.
- Negotiate and draft conciliation agreements.
- Establish rules pursuant to Chapter 91, HRS.

- Request initiation of prosecution for violations of the campaign finance laws.
- Administer, monitor, and audit the distribution of public funds.
- Research, draft, and issue advisory opinions.
- Provide guidance to the public, candidates, and committees by phone and mail or other means.
- Comply with State requirements for employment, budget, contracts, inventory, and other office functions.
- Conduct random audits and field investigations.
- File for injunctive relief and other court related actions.

### D. Statement of Key Policies Pursued

The program is dedicated to the integrity and transparency of the campaign finance process through education, prevention, and enforcement, and provides partial and full public funding.

# E. Identification of Important Program Relationships

The program works with the Office of Elections, county clerks offices, state and county agencies, prosecuting attorney offices, Department of the Attorney General, Office of Information Management and Technology, Information and Communication Services Division, State and county Ethics agencies, Hawaii Legislature, Office of the Governor, open government groups, and media organizations.

- F. Description of Major External Trends Affecting the Program
  - Transparency in elections must be provided to empower voters with information so they can make informed decisions.

#### AGS871: CAMPAIGN SPENDING COMMISSION

- Campaigns, on average, are costing more and more each election year. This gives the large contributors a louder voice and potentially easier access to legislators. This may be even more evident with independent expenditure committees. We must continue to reevaluate and incrementally grow our partial public financing program as funding permits so that any person that qualifies may run a competitive race for office.
- The demand for instant and comprehensive information means we must stay on the cutting edge of technological development. As more jurisdictions develop programs that can analyze data in multiple formats and searches, we must consider and/or adopt their best practices.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

Developments and advancements in technology permit the program to become more efficient and effective to provide timely and accurate data to the public. Candidates and committees are required to input all required campaign finance data into their respective electronic filing system. The program and the public may then view the data for consideration, analysis, and/or audit.

Incrementally increase partial public financing to increase the number of candidates using public financing.

Candidate and committee classes should continue to be recorded, updated, and placed on the program website for access by all 24/7. A manual or guidebook to accompany the recorded presentation should also be available. One or two additional positions may be needed because of additional duties and conducting investigations.

#### H. Discussion of Program Revenues

Revenues are generated from the \$3 check-off on the Hawaii State income tax form, interest on the principal in the Hawaii Election Campaign Fund, excess or false name contributions, surplus/residual funds, and anonymous contributions. Revenues are deposited into the Hawaii Election Campaign Fund which operates as a trust fund.

## Summary of Analysis Performed

Contribution and expenditure data will be analyzed after all information has been filed.

# J. Further Considerations

L.

Consideration of increasing revenue and/or obtaining a general fund appropriation to fund personnel, to sustain operations and programs, and to continue employment of newer technologies and applications (e.g, social media) to engage the public, candidates, and committees.

# PROGRAM ID: AGS879 PROGRAM STRUCTURE NO. 11010402 PROGRAM TITLE: OFFICE OF ELECTIONS

		IN THOUSANDS						
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
OPERATING COST	16.00*	17.00*	17.00*	17.00*	17.0*	17.0*	17.0*	17.0*
PERSONAL SERVICES	923,498	2,069,791	2,157,399	2,165,795	2,166	2,166	2,166	2,166
OTHER CURRENT EXPENSES EQUIPMENT	4,070,181 26,443	8,248,012	1,112,639	661,209	661	1,113	661	1,113
TOTAL OPERATING COST	5,020,122	10,317,803	3,270,038	2,827,004	2,827	3,279	2,827	3,279
BY MEANS OF FINANCING				1				
	15.50*	16.50*	16.50*	16.50*	16.5*	16.5*	16.5*	16.5*
GENERAL FUND	3,104,316 .50*	2,639,340 .50*	3,176,922 .50*	2,733,084 .50*	2,733 .5*	3,185 .5*	2,733 •5*	3,185 .5*
FEDERAL FUNDS	1,915,806	7,678,463	93,116	93,920	94	94	94	94
TOTAL POSITIONS	16.00*	17.00*	17.00*	17.00*	17.00*	17.00*	17.00*	17.00*
TOTAL PROGRAM COST	5,020,122	10,317,803	3,270,038	2,827,004	2,827	3,279	2,827	3,279

-102-

#### STATE OF HAWAII

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

#### PROGRAM ID: AGS879 PROGRAM STRUCTURE: 11010402 PROGRAM TITLE: OFFICE OF ELECTIONS

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS								·
<ol> <li># ELIG PERSONS REGIS AS % TOTAL ELIG TO VOTE</li> <li># REG VOTERS WHO VOTE AS % OF REGISTERED VOTERS</li> <li>% OF MANUAL AUDIT PRECNTS MATCH COMP GEN RESULTS</li> <li>% POLL BOOK AUDIT PRECNTS MATCH COMP GEN RESULTS</li> <li># COMPLAINTS &amp; CHALLENGES TO ELECTION SYSTEM</li> <li># COMPLAINTS FILED &amp; RESLVD AS % TOT COMPL RECD</li> </ol>	81 0 0 0 100	81 52 100 100 0 100	81 0 0 0 100	81 60 100 100 0 100	81 0 0 0 100	81 60 100 100 0 100	81 0 0 0 0 100	81 60 100 100 0 100
PROGRAM TARGET GROUPS 1. RESIDENTS ELIGIBLE TO VOTE (THOUSANDS)	848	875	875	875	875	875	875	875
PROGRAM ACTIVITIES1.PRVD VTR REGIS SVCS TO QUAL CITIZENS (000'S)2.PROVIDE VOTER EDUCATION SERVICES (000'S)3.PROVIDE VOTER ORIENTATION TO NTRLZD CITS (000'S)	691 691 0	691 691 12	691 691 12	691 691 12	691 691 12	691 691 12	691 691 12	691 691 12
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: FEDERAL CHARGES FOR CURRENT SERVICES	× 30 356 11	30 191	30	500 201	500 7	500 177	500 7	500
TOTAL PROGRAM REVENUES	397	221	32	701	507	677	507	507
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS SPECIAL FUNDS TOTAL PROGRAM REVENUES	11 <u>386</u> 397	191 30 221	2 30 32	201 500 701	7 500 507	177 500 677	500 507	7 500 507

NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

**Program Plan Narrative** 

## AGS879: OFFICE OF ELECTIONS

#### A. <u>Statement of Program Objectives</u>

To maximize voter participation in the electoral process by developing policies and procedures that encourages registration and turnout.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

Reduces the federal fund ceiling by \$7,673,714 in both FY 16 and FY 17 to reflect anticipated federal awards in the biennium. In addition, adds \$86,911 in federal funds in both FY 16 and FY 17 to maintain federally funded positions. The program complies with Section 37-68(1)(A)(B).

#### C. <u>Description of Activities Performed</u>

- 1. Direct and coordinate the statewide election systems and assists the counties with county elections:
  - Provide election services statewide.
  - Prepare, procure and control inventory of election ballots for state and concurrently conducted county elections statewide.
  - Provide secure, accessible and convenient voting services to all eligible voters statewide.
  - Process, tabulate and distribute election results statewide.
  - Provide computer support services (hardware and software applications) for elections (state and county).
  - Provide logistical and warehousing support for elections (state and county).
- 2. Provide voter registration services to qualified citizens.

- Maximize voter registration statewide.
- Equalize voter registration between districts statewide.
- 3. Responsible for public education with respect to voter registration and information.
- 4. Maintain data relating to registered voters, elections, apportionment and districting.
- 5. Provide necessary technical services and support to the Reapportionment Commission.
- 6. Provide staff support to the Elections Commission.
- 7. Provide staff support to the Board of Registration.
- 8. Conduct elections in compliance with all federal and state laws.
- D. Statement of Key Policies Pursued

The Office of Elections strives for integrity and efficiency in the administration of elections and seeks to maximize voter participation in the electoral process.

#### E. Identification of Important Program Relationships

The program works closely with the various county offices and their election staff as well as state agencies to coordinate election-related activities. The program serves as the principal liaison with various federal agencies (e.g., Election Assistance Commission, Federal Voter

#### AGS879: OFFICE OF ELECTIONS

Assistance Program, Department. of Justice, etc.) on election-related matters.

# F. Description of Major External Trends Affecting the Program

A major trend affecting the program is the decrease in people volunteering to work on election days and the decrease in the number of people who register and vote. Another trend affecting the program is changes to federal laws. These changes have been made to strengthen the integrity of elections, increase participation in the electoral process, improve the administration of elections, and facilitate enfranchisement of voters. Some examples are reflective in the Help America Vote Act (HAVA), Uniformed and Overseas Citizens Absentee Voting Act (UOCAVA), Voting Rights Act, and American with Disabilities Act (ADA).

# G. Discussion of Cost, Effectiveness, and Program Size Data

No significant changes.

## H. Discussion of Program Revenues

Program revenues are generated from candidate filing fees, sale of election maps, and reimbursement from counties for election expenses. All revenues are deposited directly to the general fund.

Additionally, revenues received under the Help America Vote Act (HAVA) of 2002 are deposited into a federal fund. Expenditure of funds is specifically noted in the HAVA.

#### I. Summary of Analysis Performed

Not applicable.

## J. Further Considerations

None.

# OPERATING AND CAPITAL APPROPRIATIONS

# PROGRAM ID: AGS101

# PROGRAM STRUCTURE NO. 11020201

# PROGRAM TITLE: ACCOUNTING SYSTEM DEVELOPMENT & MAINTENA

	بر بری هم بری وی می من من بنا این این این این می برا این می این این می بند بند می برد	IN DOLLAR	!5	!		IN THOU	JSANDS	
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
OPERATING COST	6.00*	6.00*	6.00*	6.00*	6.0*	6.0*	6.0*	6.0*
PERSONAL SERVICES	450,152	474,072	489,987	509,805	510	510	510	510
OTHER CURRENT EXPENSES Equipment	66,310 10,723	77,592	77,592	77,592	77	77	77	77
TOTAL OPERATING COST	527,185	551,664	567,579	587,397	 587	 587	 587	 587
				***********				REERBEREER
BY MEANS OF FINANCING								
	6.00*	6.00*	6.00*	6.00*	6.0*	6.0*	6.0*	6.0*
GENERAL FUND	527,185	551,664	567,579	587,397	587	587	587	587
TOTAL POSITIONS	6.00*	6.00*	6.00*	6.00*	6.00*	6.00*	6.00*	6.00*
TOTAL PROGRAM COST	527,185	551,664	567,579	587,397	587	587	587	587

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

# PROGRAM ID: AGS101 PROGRAM STRUCTURE: 11020201 PROGRAM TITLE: ACCOUNTING SYSTEM DEVELOPMENT AND MAINTENANCE

	FY							
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
MEASURES OF EFFECTIVENESS 1. % PROJECTS COMPL FOR NEW SYSTEMS/ENHANCE-GOAL 75% 2. % PROJECTS COMPL FOR ACCTG MANUALS/FORMS-GOAL 80%	75 71	75 80						
PROGRAM TARGET GROUPS 1. NO. OF REQUESTS TO DEV NEW SYSTEMS/MODIFY EXISTING 2. NO. REQUESTS NEW/CHANGES TO ACCOUNTNG MANUALS/FORM	27	20	20	20	20	20	20	20
	5	8	8	8	8	8	8	8
PROGRAM ACTIVITIES 1. NO. OF HOURS - DEV OF NEW SYTEMS/MODIFY EXISTING 2. NO. OF HOURS - MAINT/MGMT ACCOUNTING MANUALS/FORMS	5218	5000	5000	5000	5000	5000	5000	5000
	206	200	200	200	200	200	200	200

#### AGS101: ACCOUNTING SYSTEM DEVELOPMENT AND MAINTENANCE

## A. <u>Statement of Program Objectives</u>

To enhance the effectiveness and efficiency of the statewide accounting and reporting systems of the State by developing, maintaining, improving, and controlling the methods, procedures and forms of these systems.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The program is in compliance with Section 37-68(1)(A)(B).

## C. <u>Description of Activities Performed</u>

A major portion of the program's effort is directed toward development of new statewide accounting systems and major enhancements to existing accounting systems. Activities related to the development of new accounting systems and major enhancements to the existing systems include: coordinating project tasks and activities; defining system functional and internal control requirements; identifying required system design modifications and related system specifications; re-engineering work processes, documents, and document flow; and developing policies, procedures, forms and users manuals.

Concurrent with accounting system development is the maintenance and management of existing systems to: improve the operational efficiency and/or utility of the systems; comply with changes in applicable State and Federal laws, and/or management policies; correct accounting deficiencies or internal control weaknesses as identified by independent financial auditors; and correct system errors that occur in the normal course of business.

This program also establishes, maintains and manages the State of Hawaii Accounting Manual, FAMIS Procedures Manual, and Financial Datamart Manual and related State Accounting Forms to provide internal control over the accounting functions of the State.

Activities related to the control functions include: prescribing accounting policies, methods and practices of the state to comply with accounting and reporting requirements for governmental entities in conformity with generally accepted accounting principles (GAAP); complying with applicable State and Federal laws, and/or management policies; and prescribing content and format of accounting information through the use of Statewide Accounting Forms to provide uniformity in the recording of accounting transactions and ensure the validity, propriety and accuracy of those transactions.

#### D. Statement of Key Policies Pursued

Key policies are designed to fulfill the statutory requirements imposed upon the Comptroller of: making changes and modifications to the accounting system of the State that appear to be in the best interest of the State, as promulgated by Section 40-2, HRS; and determining the forms required to adequately supply the accounting system with the requisite accounting data for state government; maintaining the applicability, relevancy and uniformity of accounting forms in statewide use (including the classification, numbering and standardization of such forms in terms of design, dimension, color and grade of paper), as promulgated by Section 40-6, HRS.

Accordingly, program policies are directed toward ensuring proper: functionality of new or existing systems to reduce operating cost and increase productivity by eliminating redundant processing and duplication of effort, and streamlining and standardizing operations; internal control over assets to safeguard assets from loss or waste; and internal control over accounting information processed by the system to maintain data

#### AGS101: ACCOUNTING SYSTEM DEVELOPMENT AND MAINTENANCE

integrity throughout the system and generate accurate, reliable and timely information from the system.

Policies pursued support Part I; Section 226-28; Hawaii State Plan, HRS relating to the fiscal management objective of ensuring fiscal integrity, responsibility and efficiency in state government, and conforms with the Plan policy regarding improvements to the fiscal budgeting and management system.

### E. Identification of Important Program Relationships

The work performed by this program requires collaboration with the Uniform Accounting and Reporting Branch and Pre-Audit Branch of the Department of Accounting and General Services (DAGS) to ensure a proper accounting result from the central standpoint, and the departments and agencies to ensure a pragmatic and functional accounting result from the departmental standpoint. In addition, since this program represents the user's orientation to the system, collaboration with and support from AGS 131, Information Processing and Communication Services, is necessary to develop and implement the required programming changes, and maintain the data processing aspects of the system.

### F. Description of Major External Trends Affecting the Program

A major external trend affecting this program is the rapid growth in information technology. This trend will probably shorten the average life cycle of statewide accounting systems (currently averaging 30 years) and place even greater demands on this program to develop and implement new statewide accounting systems at a faster pace (e.g., replacing an old system every 10 or 15 years as opposed to every 30 years) and in shorter time frames.

This program is also impacted by: changes in financial reporting requirements for state and local governments promulgated by the Government Accounting Standards Board (GASB); findings of independent financial auditors and legislative auditors with regard to internal control weaknesses and accounting deficiencies; and changes in State and Federal laws, and management policies, as it relates to accounting and reporting.

## G. Discussion of Cost, Effectiveness, and Program Size Data

Currently and for the ensuing biennium, development and implementation of new systems are being pursued under consultant contracts. The measures of effectiveness for this program are adjusted to reflect the involvement of personnel resources in the development and implementation of the new systems, as well as, continuing to performing all of its designated program tasks.

### H. Discussion of Program Revenues

This program does not generate any revenues.

# I. Summary of Analysis Performed

This program has not conducted any in-depth analysis.

# J. Further Considerations

There are no further considerations at this time.

# PROGRAM ID: AGS102 PROGRAM STRUCTURE NO. 11020202 PROGRAM TITLE: EXPENDITURE EXAMINATION

	·	IN DOLLA	RS	<b> </b> -		IN THOU	SANDS	
PROGRAM EXPENDITURES	FY2013-14	FY <b>2014–15</b>	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES EQUIPMENT	16.00* 767,503 347,478 5,916	16.00* 790,539 353,400	16.00* 808,027 353,400	16.00* 817,883 353,400	16.0* 818 353	16.0* 818 353	16.0* 818 353	16.0* 818 353
TOTAL OPERATING COST	1,120,897 	1,143,939	1,161,427	1,171,283	1,171	1,171	1,171 ======	1,171
BY MEANS OF FINANCING				ł				
GENERAL FUND	16.00* 1,120,897	16.00* 1,143,939	16.00* 1,161,427	16.00* 1,171,283	16.0* 1,171	16.0* 1,171	16.0* 1,171	16.0* 1,171
TOTAL POSITIONS TOTAL PROGRAM COST	16.00* 1.120.897	16.00* 1.143.939	16.00* 1,161,427	16.00* 1,171,283	16.00* 1,171	16.00* 1,171	16.00* 1,171	16.00* 1,171
· · · · · · · · · · · · · · · · · · ·	=======================================							

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

#### PROGRAM ID: AGS102 PROGRAM STRUCTURE: 11020202 PROGRAM TITLE: EXPENDITURE EXAMINATION

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. AV IN-HSE TIME FOR PAYMTS TO VENDORS-GOAL 5 WK DAY 2. % OF LATE PAYMENTS-GOAL 5% STATEWIDE 3. % OF PAYMT VOUCHER PROCESSED W/ NO ERRORS-GOAL 90%	5 8 99	5 7 99						
PROGRAM TARGET GROUPS 1. NO. OF PAYMENT VOUCHERS PROCESSED (IN THOUSANDS)	74	75	75	75	75	75	75	75
PROGRAM ACTIVITIES 1. NO. OF CONTRACTS EXAMINED 2. NO. OF PAYCHECKS ISSUED (IN THOUSANDS) 3. NO. OF CHECKS (NON-PAYROLL) ISSUED (IN THOUSANDS) 4. NO. OF PAYMENTS MADE ELECTRONICALLY (IN THOUSANDS)	1002 225 865 354	1100 210 850 400	1100 210 800 450	1100 210 800 450	1100 210 800 450	1100 210 800 450	1100 210 800 450	1100 210 800 450
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	<u> </u>	7	7	7	7	7	7	7
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS TOTAL PROGRAM REVENUES		7	7	7	· 7 7	777	7	777

## AGS102: EXPENDITURE EXAMINATION

#### A. <u>Statement of Program Objectives</u>

To assure the State's payments conform to established standards of propriety and legality and are made promptly.

## B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

No new programs are being proposed at this time. The program complies with Section 37-68 (1)(A)(B).

### C. <u>Description of Activities Performed</u>

Vouchers received from departments and agencies are pre-audited to determine that the proposed expenditures are legal and proper. The program ensures the transactions complies with applicable laws, appropriately charged, and conforms to prudent business practices and policies.

Payrolls received from departments and agencies are pre-audited to determine that the rate of pay is properly authorized, partial pay is correctly computed, and time records or other required documentation are supported. Assignments and garnishments against payrolls are also controlled and processed in accordance with employee desires or statutory requirements.

The program also certifies that funds are available to cover contracts. Contracts are further examined for legality and propriety to avoid unnecessary reexamination in the future.

Other activities include the control of State check issuances, cancellations, and re-issues and the maintenance of vendor codes.

D. <u>Statement of Key Policies Pursued</u>

Pre-audit of vouchers and payrolls are performed on a test basis. The test is designed to assure the overall validity of all transactions. The program also maintains records of both voucher and payroll claims that must be adjusted as the result of the test.

These pre-audit activities directly serve the Hawaii State Plan, Part I, Section 226-28, HRS, to ensure fiscal integrity, responsibility, and efficiency in the financial operations of the State government.

#### E. Identification of Important Program Relationships

There are no important program relationships identified.

F. Description of Major External Trends Affecting the Program

The program is directly affected by any substantial changes in the volume of State government expenditures and any significant organizational changes.

## G. Discussion of Cost, Effectiveness, and Program Size Data

During the current biennium, the program has maintained its level of services as previously provided and has accommodated its target group accordingly. For the budget period and the four years of the planning period, the volume data reflect adjustments based on current volume levels.

# AGS102: EXPENDITURE EXAMINATION

H. Discussion of Program Revenues

This program does not generate any revenues.

I. <u>Summary of Analysis Performed</u>

This program has not conducted any in-depth analysis.

J. Further Considerations

There are no further considerations to be addressed.

# OPERATING AND CAPITAL APPROPRIATIONS

# PROGRAM ID: AGS103 PROGRAM STRUCTURE NO. 11020203 PROGRAM TITLE: RECORDING AND REPORTING

		IN DOLLAR	{S	!-	IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY <b>2016</b> -17	FY <b>2017-18</b>	FY2018-19	FY2019-20	FY2020-21		
OPERATING COST	13.00*	13.00*	/13.00*	13.00*	13.0*	13.0*	13.0*	13.0*		
PERSONAL SERVICES	666,109	841,297	857,095	872,191	872	872	872	872		
OTHER CURRENT EXPENSES Equipment	189,813 16,519	29,827	29,827	29,827	30	30	30	30		
TOTAL OPERATING COST	872,441		886,922	902,018	902	902	902	902		
			BAAACEDIII SI					#### <b>#####</b> ###########################		
BY MEANS OF FINANCING										
	13.00*	13.00*	13.00*	13.00*¦	13.0*	13.0*	13.0*	13.0*		
GENERAL FUND	872,441	871,124	886,922	902,018	902	902	902	902		
TOTAL POSITIONS	13.00*	13.00*	13.00*	13.00*	13.00*	13.00*	13.00*	13.00*		
TOTAL PROGRAM COST	872,441	871,124	886,922	902,018	902	902	902	902		
							<b></b>			

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

#### PROGRAM ID: AGS103 PROGRAM STRUCTURE: 11020203 PROGRAM TITLE: RECORDING AND REPORTING

· · ·	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. AV TIME TO ISSUANCE OF CAFR-GOAL 6 MONTHS 2. AV TIME TO ISSUANCE OF QTRLY FIN RPTS-GOAL 4 WEEKS 3. AV TIME TO POST ALLOTMENT DOCUMENTS-GOAL 4 WK DAYS	7 4 4	6 4 4	6 4 4	6 4 4	6 4 4	6 4 4	6 4 4	6 4 4
<ul> <li><u>PROGRAM TARGET GROUPS</u></li> <li>1. NO. OF DEPTS/AGENCIES RECEIVING FINANCIAL REPORTS</li> <li>2. NO. OF FINANCIAL REPORTS DISTRIBUTED TO DEPTS</li> </ul>	36 11	36 11	36 11	36 11	36 11	36 11	36 11	36 11
PROGRAM ACTIVITIES 1. NO. OF ALLOTMENT DOCUMENTS PROCESSED	4509	5000	5000	5000	5000	5000	5000	5000
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: ALL OTHER TOTAL PROGRAM REVENUES	2 3,244 3,246	2,500 2,500	2,500	<u>2,500</u> 2,500	2,500 2,500	2,500	2,500 2,500	<u>2,500</u> 2,500
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS TOTAL PROGRAM REVENUES	<u> </u>	2,500 2,500	2,500 2,500	<u>2,500</u> 2,500	2,500 2,500	2,500 2,500	2,500 2,500	<u>2,500</u> 2,500

## AGS103: RECORDING AND REPORTING

#### A. <u>Statement of Program Objectives</u>

To assure that the State's financial transactions are promptly and properly recorded and reported.

B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

No requests are being submitted for this program. The program complies with Section 37-68(1)(A)(B).

#### C. <u>Description of Activities Performed</u>

The program activities are processing and recording receipt, expenditure, and other accounting transactions in the State's general ledgers (the control ledgers) and in the appropriate subsidiary ledgers. The program also prepares timely, meaningful, and accurate reports and controls financial transactions that are entered into the State's accounting system. The program prepares the State of Hawaii's Comprehensive Annual Financial Report.

#### D. Statement of Key Policies Pursued

Key policies pursued are directed to proper documentation of the State's financial transactions to provide meaningful financial information to decision makers on a timely basis. Policies pursued support Part I, Section 226-27, HRS, the Hawaii State Plan. relating to the fiscal management objective of ensuring fiscal integrity.

E. Identification of Important Program Relationships

There is no important program relationship identified.

F. Description of Major External Trends Affecting the Program

The major external trend that affects the program is changing reporting standards that are continuously promulgated by the Governmental Accounting Standards Board (GASB).

G. Discussion of Cost, Effectiveness, and Program Size Data

In FY 14, the program improved its efficiency to absorb an additional 32% increase in journal vouchers and 23% increase in requests for allotments.

H. Discussion of Program Revenues

The program does not generate revenues from its operations.

I. Summary of Analysis Performed

This program has not conducted any in-depth analysis.

J. Further Considerations

There are no further considerations at this time.

# OPERATING AND CAPITAL APPROPRIATIONS

#### AGS104 PROGRAM ID: PROGRAM STRUCTURE NO. 11020204 INTERNAL POST AUDIT PROGRAM TITLE:

							IN THOUSANDS					
PROGRAM EXPENDITURES		FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21			
OPERATING COST		6.00*	6.00*	6.00*	6.00*	6.0*	<u>-</u> 6.0*	6.0*	6.0*			
PERSONAL SERVICES		443,402	473,185	487,370	507,955	508	508	508	508			
OTHER CURRENT EXPENSES		11,688	7,717	7,717	7,717	8	8	8	8			
EQUIPMENT		1,327							·			
TOTAL OPERATING COST		456,417 	480,902	495,087	515,672	516	516 	516 	516 ======			
BY MEANS OF FINANCING		6.00*	6.00*	6.00*	6.00*	6.0*	6.0*	6.0*	6.0*			
GENERAL FUND		<b>456,</b> 417	480,902	495,087	515,672	516	516	516	516			
TOTAL POSITIONS		6.00*	6.00*	6.00*	6.00*	6.00*	6.00*	6.00*	6.00*			
TOTAL PROGRAM COST		456,417	480,902	495,087	515.672	516	516	516	516			
· · · · · ·	=====											

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

PROGRAM ID:	AGS104
PROGRAM STRUCTURE:	11020204
PROGRAM TITLE:	INTERNAL POST AUDIT

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. NO. OF STATUTORY AUDITS COMP AS % OF TOTAL PLANNED 2. NO. SELF-ASSESS IC QUEST COMPL AS % OF TOTAL REQ 3. NO. FIN AUDIT RPTS REV AS % TOTAL BY OFFICE OF AUD 4. NO. COMPLIANCE AUD RPTS REV AS % TTL BY OFF OF AUD 5. AV LENGTH OF TIME BETWEEN AUDITS	100 100 100 100 6	100 0 100 100 6	100 100 100 100 6	100 0 100 100 6	100 100 100 100 6	100 0 100 100 6	100 100 100 100 6	100 0 100 100 6
PROGRAM TARGET GROUPS 1. NUMBER OF STATUTORY REQUIRED AUDITS 2. NO. OF EXEC DEPTS SUB TO COMPTROLLER ACCT POLICIES 3. NO. OF FINANCIAL AUDITS PLANNED BY OFF OF AUDITOR 4. NO. OF COMPLIANCE AUDITS PLANNED BY OFF OF AUDITOR	259 17 8 12	258 17 9 12	258 17 9 12	258 17 9 12	258 17 9 12	258 17 9 12	258 17 9 12	258 17 9 12
PROGRAM ACTIVITIES 1. MONITOR IC & ACCTG SYS THROUGH STATUTORY REQ AUDIT 2. MONITOR DEP IC THROUGH SELF-ASSMT IC QUESTIONNAIRE 3. MONITOR IC BY REV OFFICE OF AUDITOR FIN AUDIT RPTS 4. MONITOR DEPT BY REV OFF OF AUDITOR COMPLIANCE RPTS	10 17 8 12	10 0 9 12	10 17 9 12	10 0 9 12	10 17 9 12	10 0 9 12	10 17 9 12	10 0 9 12

#### AGS104: INTERNAL POST AUDIT

#### <u>11 02 02 04</u>

## A. <u>Statement of Program Objectives</u>

To ensure that control systems provide managers with reasonable assurance that desired outcomes will be achieved.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

#### C. <u>Description of Activities Performed</u>

Major activities include the following: (1) Annual audits required by statute; (2) Annual audits by request; (3) Executive department audit requests with urgent needs; (4) Audits of other departments and agencies not requiring annual audits but scheduled on a cyclical basis; (5) Ensure departments maintain a system of internal controls; and (6) Assist departments in resolving accounting-related problems including the active follow-up of resolving audit findings.

#### D. <u>Statement of Key Policies Pursued</u>

The policies pursued support Part I, Section 226-28, HRS, Hawaii State Plan. It is the policy of the program to ensure fiscal integrity, responsibility and efficiency in the state government by performing audits on a systematic and selective basis.

#### E. Identification of Important Program Relationships

Accounting principles generally accepted in the United States of America (U.S.GAAP) provides a nationwide uniformity in the recording of financial transactions by federal, state and local governments.

The program monitors that State departments initiated, authorized, recorded, processed, and reported financial data reliably each fiscal year in accordance with U.S. GAAP. Such compliance promotes fiscal integrity, responsibility and efficiency. Also, it ensures that the State administers Federal funds received and reported correctly.

#### F. Description of Major External Trends Affecting the Program

U.S. GAAP and financial reporting standards continue to evolve. Federal regulations and expenditure reporting continue towards its goal of transparency. The need by State departments for more training is great, but resources may be limited. The impact on the program is for it to maintain its training schedule to be an available resource to State departments and agencies.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

About 99% of the program's cost is payroll. The position count determines the number of audits scheduled and completed. Ten years of budget reductions has reduced the position count by 50%. The result was a similar reduction in the number of audits completed. Using technology and training to help the audit staff become more efficient resulted in a 20% increase in the number of audits completed.

The biennium period will see more audits scheduled and completed. The planning period will maintain the same number of audits scheduled and completed as the biennium period. The program continues to meet its core responsibilities.

# AGS104: INTERNAL POST AUDIT

# H. Discussion of Program Revenues

The program does not anticipate generating any general fund revenues during the 2015-2017 biennium period and the 2015-2021 planning period.

## I. Summary of Analysis Performed

An in-depth analysis has not been performed of the program.

# J. Further Considerations

Within five years, a number of program staff will be eligible for retirement. The program is developing a workforce plan to ensure that it continues to have the resources to meet its core responsibilities. In addition, the program will update its position descriptions in anticipation of future recruiting efforts.

# OPERATING AND CAPITAL APPROPRIATIONS

# PROGRAM ID: AGS130 PROGRAM STRUCTURE NO. 11030201

PROGRAM TITLE:

INFORMATION MGMT AND TECHNOLOGY SVCS

		IN DOLLA	RS	!-		IN THOUS	SANDS	
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY <b>2017-18</b>	FY2018-19	FY2019-20	FY <b>2020-21</b>
OPERATING COST	37.00*	37.00*	37.00*	37.00*	37.0*	37.0*	37.0*	37.0*
PERSONAL SERVICES	1,104,650	5,794,888	5,785,322	5,846,152	5,846	5,846	5,846	5,846
OTHER CURRENT EXPENSES	11,510,511	28,823,969	28,823,969	28,823,969	28,824	28,824	28,824	28,824
EQUIPMENT	6,537,784	6,750,000	6,750,000	6,750,000	6,750	6,750	6,750	6,750
TOTAL OPERATING COST	19,152,945	41,368,857	41,359,291	41,420,121	41,420	41,420	41,420	41,420
BY MEANS OF FINANCING								
	30.00*	30.00*	30.00*	30.00*	30.0*	30.0*	30.0*	30.0*
GENERAL FUND	18,508,754	15,098,857	15,094,291	15,135,121	15,135	15,135	15,135	15,135
	7.00*	7.00*	7.00*	7.00*	7.0*	7.0*	7.0*	7.0
SPECIAL FUND	644,191	1,270,000 *	1,265,000	1,285,000	1,285	1,285	1,285	1,285
INTERDEPT. TRANSFER	<b>*</b>	25,000,000	25,000,000	25,000,000	25,000	25,000	25,000	25,000
CAPITAL INVESTMENT APPROPRIATIONS								
PLANS	2,500,000	2,501,000						
LAND ACQUISITION		11,498,000		i i				
DESIGN	6,500,000	6,501,000						
CONSTRUCTION	17,999,000	17,999,000						
EQUIPMENT	3,001,000	3,001,000						
TOTAL CAPITAL APPROPRIATIONS	30,000,000	41,500,000						
BY MEANS OF FINANCING		· .		1				
G.O. BONDS	30,000,000	41,500,000						
TOTAL POSITIONS	37.00*	37.00*	37.00*	37.00*	37.00*	37.00*	37.00*	37.00*
TOTAL PROGRAM COST	49,152,945	82,868,857	41,359,291	41,420,121	41,420	41,420	41,420	41,420

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### PROGRAM ID: AGS130 PROGRAM STRUCTURE: 11030201 PROGRAM TITLE: INFORMATION MANAGEMENT AND TECHNOLOGY SERVICES

	FY	FY	FY	FY	FY	FY	FY	FY
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
MEASURES OF EFFECTIVENESS 1. % OF INFRASTRUCTURE UPTIME 2. NO. OF ONLINE SERVICES PROVIDED 3. TOTAL NO. OF CYBER SECURITY ATTACKS BLOCKED (MILL)	98 20	99 30 200	99.9 40 200	99.999 50 200	99.999 60 200	99.999 70 200	99.999 70 200	99.999 70 200
PROGRAM TARGET GROUPS         1.       NO. OF DEPTS & ATTACH AGEN SERVED W/IT SHARED SERV         2.       NO. OF APPRV BUS PROC REENG REQ FOR DEPTS & ATTCH         3.       NO. OF APPRV NEW APPL DEV REQ FOR DEPTS & ATT AGEN         4.       NO. OF OPEN DATA PAGE VIEWS (IN 1000'S)         5.       NO. OF UNIQUE VISITORS TO STATE WEBSITES (IN MILL)	50	70	80	90	90	90	90	90
	8	12	12	12	12	12	12	12
	8	12	12	12	12	12	12	12
	30	400	400	450	450	450	450	450
	4	8	8	8	8	10	10	10
PROGRAM ACTIVITIES1.TOTAL NO. OF IT PROCUREMENT REQUESTS2.TOTAL NO. OF BUSINESS REENGINEERING PROJECTS3.TOTAL NO. OF ENTERPRISE APPLICATIONS SUPPORTED4.TOTAL NO. OF EXECUTIVE BRANCH USERS SUPPTD (IN K)5.TOTAL NO. OF IT TRAINING COURSES PROV TO ST EMPL	150	200	250	300	300	300	300	300
	8	12	16	20	20	20	20	20
	18	24	28	36	44	50	50	50
	10	12	12	12	20	20	20	20
	25	25	25	25	25	25	25	25
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	2 1,317 1,319	2 26,242 26,244	2 26,242 26,244	2 26,242 26,244	1 26,242 26,243	26,242 26,243	1 26,242 26,243	1 26,242 26,243
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) SPECIAL FUNDS ALL OTHER FUNDS TOTAL PROGRAM REVENUES	1,319	1,244 25,000 26,244	1,244 25,000 26,244	1,244 25,000 26,244	1,243 25,000 26,243	1,243 25,000 26,243	1,243 25,000 26,243	1,243 25,000 26,243

#### AGS130: INFORMATION MANAGEMENT AND TECHNOLOGY SERVICES

#### A. <u>Statement of Program Objectives</u>

To assist agencies in the effective, efficient and convenient delivery of programs and services to the public through business process reengineering and information technology services.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

None. The program, aka Office of Information Management and Technology (OIMT), complies with Section 37-68(1)(A)(B).

#### C. Description of Activities Performed

Governance: Governance helps an enterprise ensure that it is investing its limited resources in alignment with the strategic direction desired by leadership. Potential investments are evaluated and selected based on their contribution to improvements in the efficiency and effectiveness of delivering on the State's strategic goals and objectives

Implementation Management: Technical Management ensures that the resources the State applies to delivering on its mission objectives are being used efficiently and effectively to produce the desired results. OIMT provides technical implementation management expertise and assistance to major business and IT/IRM transformation initiatives such as Enterprise Resource Planning (ERP), Tax Modernization, and the Hawaii Broadband Initiative (HBI).

Consolidated Infrastructure: Delivering a seamless, integrated, state-ofthe-art IT backbone for managing and using the information collected and/or generated by the State. From data centers and disaster recovery to networks and storage to radio and end-user computing, the Consolidated Infrastructure Program is the cornerstone for transformation. Enterprise Shared Services: The set of business functional services that are common across all line-of-business mission activities and feature the management and persistence of key shared data. Examples include financial management, procurement execution, email, digital content and management. Enterprise Shared Services will be developed, deployed and provided to the enterprise by OIMT, reducing or eliminating redundant investments and maximizing the State's purchasing power.

Open Government: The principles of open government include transparency, participation, and collaboration. Transparency promotes accountability and provides information for citizens about what their government is doing.

Security and Privacy: Ensuring the integrity, availability, authenticity, nonrepudiation, and confidentiality of user data. Physical devises, software, and policies and practices are applied in combination to protect the State's data, while enabling access to authorized users.

## D. <u>Statement of Key Policies Pursued</u>

Authorized Access Anywhere: Residents, State Employees, and government and business partners have access to the right information for any mission at any time through one portal (my.hawaii.gov) on any device, reliably and securely.

Manage investments as a portfolio: Maintain accurate inventory of projects, processes, hardware, software, and information, taking an enterprise view to reduce duplication of capabilities, provide commentary, allowing an enterprise view to reduce duplication of capabilities, provide common services centrally, allowing and maximizing the State's value from its investments.

## AGS130: INFORMATION MANAGEMENT AND TECHNOLOGY SERVICES

Provide information services as a utility: Centralize and unify the provision of shared services and IT infrastructure resources to enable departmental IT organizations to focus on developing, deploying, and maintaining innovative mission-specific applications.

#### E. Identification of Important Program Relationships

As the State's central IT authority, OIMT maintains relationships with every department, agency and program in the State to better understand program and user requirements, develop architectural plans for the future, coordinate management of implementation, establish performance metrics, and provide IT/IRM and business transformation services. Coordination with counties enables sharing of resources and better integration between and among the government jurisdictions within the State. Relationships with the Federal agencies provide both funding opportunities and clearer understanding of compliance requirements.

#### F. Description of Major External Trends Affecting the Program

There are four major trends affecting the existing program: 1) Funding – the potential lack of funds to properly implement the transformation effort will result in the project taking longer and costing the State more; 2) Procurement – OIMT is working with State Procurement Office (SPO) to improve purchasing processes and with Attorney General (AG) to improve contracting processes; 3) Consolidation and shared services – Many states have consolidated their IT programs and built shared services programs resulting in efficiencies and cost savings. Hawaii is leveraging the best practices and lessons learned from these efforts to shape OIMT's consolidation efforts to be efficient and successful; 4) Difficulty dealing with change – Since many current state government business transformation and IT consolidation activities involve significant change in how employees work and interact, we are investing considerable effort to promote open collaboration, to engage in open communication, and to develop strong partnerships and teams to deal with the anticipated resistance.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

OIMT was appropriated 32 new positions in FY 14 and is now filling the positions that have been recently established. The program is making progress at establishing cost effective strategies and implementing projects to meet program goals and objectives.

#### H. Discussion of Program Revenues

The program does not generate State revenues from its operations.

#### Summary of Analysis Performed

In consultation with state agencies, and after a thorough review of national best practices and lessons learned, OIMT developed the Business and Information Technology/Information Resource Management Transformation Plan (Transformation Plan) to guide the work of the state toward achieving the IT transformation and modernization goals. This plan can be viewed at http://oimt.hawaii.gov.

## Further Considerations

None.

I.

J.

# PROGRAM ID: AGS131 PROGRAM STRUCTURE NO. 11030202

PROGRAM TITLE:

# INFORMATION PROCESSING & COMM SERVICES

		IN DOLLA	RS	!-		IN THOUS	ANDS	
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
OPERATING COST	137.00*	137.00*	137.00*	137.00*	137.0*	137.0*	137.0*	137.0*
PERSONAL SERVICES	8,144,318	9,582,718	9,812,539	10,058,895 ¦	10,060	10,060	10,060	10,060
OTHER CURRENT EXPENSES	7,993,438	7,987,185	7,987,185	7,987,185	7,986	7,986	7,986	7,986
EQUIPMENT	398,296	453,303	450,303	450,303	451	451	451	451
TOTAL OPERATING COST	16,536,052	18,023,206	18,250,027	18,496,383	18,497	18,497	18,497	18,497 
BY MEANS OF FINANCING								
	104.00*	104.00*	104.00*	104.00*	104.0*	104.0*	104.0*	104.0*
GENERAL FUND	13,679,517	14,560,622	14,778,865	15,017,011	15,018	15,018	15,018	15,018
	*	*	*	*	*	*	*	*
SPECIAL FUND	258 33,00*	150,000	158,578	166,788   33.00*!	167	167	167 33.0*	167
INTERDEPT. TRANSFER	33.00* 2,856,277	33.00* 3,312,584	33.00* 3,312,584	3,312,584	33.0* 3,312	33.0* 3,312	33.0*	33.0* 3,312
	2,090,211	3,512,564	0,012,004	0,012,904	5,012	0,012	0,011	
CAPITAL INVESTMENT APPROPRIATIONS								
PLANS	149,000	1,000						
LAND ACQUISITION	1,000	1,000						
DESIGN	680,000	400,000						
CONSTRUCTION	6,320,000	2,000,000						
EQUIPMENT	2,100,000	348,000						
TOTAL CAPITAL APPROPRIATIONS	9,250,000	2,750,000						
BY MEANS OF FINANCING G.O. BONDS	9,250,000	2,750,000						
TOTAL POSITIONS	137.00*	137.00*	137.00*	137.00*	137.00*	137.00*	137.00*	137.00*
TOTAL PROGRAM COST	25,786,052	20,773,206	18,250,027	18,496,383	18,497	18,497	18,497	18,497

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

# PROGRAM ID: AGS131 PROGRAM STRUCTURE: 11030202 PROGRAM TITLE: INFORMATION PROCESSING AND COMMUNICATION SERVICES

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. REQ FOR IP SVCS CMP WITHIN TIMEFRAME AS %TTL CMP 2. % OF MAINFRAME PRODUCTION JOBS RUN AS %CHEDULED 3. MFRAME PROD JOBS RERUN AS % OF TTL MFRAME PROD JOB 4. MAINFRAME DOWNTIME AS % OF TOTAL OPERATIONAL TIME 5. # TROUBLE CALLS RESOLVED AS % CALLS RECD BY NCU	83 99 1 1 98	83 99 .21 .05 98	83 99 .21 .05 98	83 99 .21 .05 98	83 99 .21 .05 98	83 99 .21 .05 98	83 99 .21 .05 98	83 99 .21 .05 98
PROGRAM TARGET GROUPS 1. # OF STATE USER AGENCIES	21	21	21	21	21	21	21	21
<ol> <li>PROGRAM ACTIVITIES</li> <li># OF DEVICES AT STATE'S CENTRAL COMP FACILITY</li> <li>NUMBER OF IP APPLICATIONS MAINTAINED</li> <li>AVERAGE MO CALL VOLUME REC'D BY ASSISTANCE CNTR</li> <li>TOTAL NO. OF VIDEO CONF HOURS SCHEDULED</li> <li>TOTAL NUMBER OF WEB SITES SUPPORTED</li> <li>TOTAL NUMBER OF MICROWAVE RADIO PATHS ESTABLISHED</li> <li>AVMO VOL OF DATA BACKED UP FOR OFFSITE STORAGE</li> <li>TOTAL NUMBER OF EXEC BR E-MAIL ACCOUNTS ADMINISTRD</li> <li>TOTAL NUMBER OF CYBER SECURITY ALERTS BROADCAST</li> <li>TOTAL NO. OF CYBER SECURITY INCIDENT NOTICES</li> </ol>	1186 72 650 3000 75 46 43 5881 200	750 72 600 2000 440 60 64.8 5166 100 800	750 72 600 2000 450 68 5174 100 800	750 72 600 2000 460 64 71 5182 100 800	750 72 6000 2000 470 66 74 5190 100 800	750 72 600 2000 480 68 77 5198 100 800	750 72 600 2000 490 70 80 5205 100 800	750 72 600 2000 500 72 80 5205 100 800
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY REVENUE FROM OTHER AGENCIES: ALL OTHER CHARGES FOR CURRENT SERVICES NON-REVENUE RECEIPTS TOTAL PROGRAM REVENUES	1 2,856 <u>88</u> 2,945	1 96 2,856 2,953	1 101 2,856 2,958	106 2,856 2,962	111 2,856 2,967	117 2,856 2,973	123 2,856 2,979	129 2,856 2,985
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS SPECIAL FUNDS ALL OTHER FUNDS TOTAL PROGRAM REVENUES	88 1 <u>2,856</u> 2,945	97 2,856 2,953	102 2,856 2,958	106 2,856 2,962	111 2,856 2,967	117 2,856 2,973	123 2,856 2,979	129 2,856 2,985

#### AGS131: INFORMATION PROCESSING AND COMMUNICATION SERVICES

#### A. <u>Statement of Program Objectives</u>

To support and improve the management and operations of all State agencies by providing computer and telecommunication services, and information technology technical advice and consultation so that program objectives may be more efficiently achieved.

#### B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

None. The program, aka the Information and Communication Services Division (ICSD), complies with Section 37-68(1)(A)(B).

## C. <u>Description of Activities Performed</u>

Production Services – Operates a centralized computing facility and a distributed data communications network that provides comprehensive and efficient computing services to all State agencies.

Systems Services – Provides systems software support and control programming; database management and operational support; installation and maintenance services for distributed systems; development, implementation, and maintenance of specialized systems software used in support of applications and control systems; and analyses to improve the efficiency and capacity of computer systems and security of information.

Telecommunications Services – Plans, designs, engineers, upgrades, and manages the State's telecommunication infrastructure that delivers voice, data, video, microwave, and radio communications services to State agencies.

Client Services – Provides application systems development and maintenance services to statewide applications and department or agency specific applications.

Technology Support Services – Provides planning, design, management, maintenance, coordination, and technical consulting and support for the State's emerging technologies programs.

Planning and Project Management – Provides planning, advice, assistance, and guidance in the proper and efficient use of information processing. Provides oversight for procedures, techniques, and systems development methodologies.

Cyber Security – Provides planning, advice, assistance, scanning and monitoring in the secure use of the information processing

#### D. Statement of Key Policies Pursued

Provide reliable, available, and secure computer processing and telecommunications services to State agencies we directly serve, and to other local, State, and federal agencies we interface with, to provide the required computer processing and transmission of data needed to accomplish program objectives.

Support the execution of the Business and Information Technology/Information Resource Management (IT/IRM) Transformation Plan, a 12-year roadmap developed by the State Chief Information Officer and the Office of Information Management and Technology (OIMT).

## AGS131: INFORMATION PROCESSING AND COMMUNICATION SERVICES

## E. Identification of Important Program Relationships

The program provides planning, consulting, development, maintenance, and computer applications processing services for essential statewide programs including Accounting, Payroll, Budgeting, Capital Improvements, Human Resources Application Information, Class Registration, and Unemployment Insurance (UI). The program provides systems support, database management, and computer hosting/operations services for department-administered application systems including Hawaii Automated Welfare Information (HAWI) System, Integrated Tax Information Management System, KEIKI Child Support Enforcement System, and Hawaii Employer-Union Benefits Trust Fund system. The program establishes and maintains interfaces to State Judicial, Legislative, County, and federal information processing systems to ensure the necessary data exchanges between jurisdictions for their program objectives. The program establishes and maintains interfaces between the State and private sector financial institutions for the transmission of State financial transactions.

## F. Description of Major External Trends Affecting the Program

The State's efforts include technology and innovation to create an environment in Hawaii for innovative industries to thrive and simultaneously apply technology to all sectors to produce the outcomes of raising productivity and creating good jobs in the State's economy. Potential changes in the federal government's programs could affect the State's ability in obtaining federal grants and collecting federal reimbursements.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

The program is focusing on expanding and maintaining essential IT services by implementing new technology infrastructure while simultaneously operating and upgrading the existing infrastructure within the planned operating budget.

#### H. Discussion of Program Revenues

The program does not generate State revenues from its operations.

I. Summary of Analysis Performed

None.

J. Further Considerations

None.

# OPERATING AND CAPITAL APPROPRIATIONS

# PROGRAM ID: AGS111 PROGRAM STRUCTURE NO. 110303 PROGRAM TITLE: ARCHIVES

ARCHIVES - RECORDS MANAGEMENT

		!-					IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21				
OPERATING COST	16.00*	17.00*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*				
PERSONAL SERVICES	946,231	1,015,296	1,087,449	1,123,213	1,123	1,123	1,123	1,123				
OTHER CURRENT EXPENSES	190,438	268,698	268,698	268,698	269	269	269	269				
EQUIPMENT	17,630	56,450	31,450	31,450	31	31	31	31				
TOTAL OPERATING COST	1,154,299	1,340,444	1,387,597	1,423,361	1,423	1,423	1,423	1,423				
BY MEANS OF FINANCING				1								
	16.00*	16.00*	16.00*	16.00*	16.0*	16.0*	16.0*	16.0*				
GENERAL FUND	1,154,299	922,124	881,677	912,441	912	912	912	912				
	*	1.00*	2.00*	2.00*	2.0*	2.0*	2.0*	2.0*				
SPECIAL FUND		418,320	505,920	510,920	511	511	511	511				
TOTAL POSITIONS	16.00*	17.00*	18.00*	18.00*	18.00*	18.00*	18.00*	18.00*				
TOTAL PROGRAM COST	1,154,299	1,340,444	1,387,597	1,423,361	1,423	1,423	1,423	1,423				
		. , , , , , , , , , , , , , , , , , , ,						<b></b>				

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### REPORT P62

#### PROGRAM ID: AGS111 PROGRAM STRUCTURE: 110303 PROGRAM TITLE: ARCHIVES - RECORDS MANAGEMENT

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS         1.       NO. OF APPROVED RECORDS RETENTION SCHEDULES         2.       % OF STORAGE CAPACITY FILLED AT RECORDS CENTER         3.       % REC DESTROYED AT REC CTR % TOT REC ELIG FOR DEST         4.       NO. OF RECORDS IN ARCHIVES (CUBIC FEET)         5.       NO. OF RECORDS AVAILABLE ONLINE FOR RESEARCH	5290 71 43 11024 315430	5320 80 25 11120 335000	5340 80 25 11210 355000	5360 80 25 11300 375000	5360 80 25 11350 405000	5360 80 25 11400 420000	5360 80 25 11450 435000	5360 80 25 11500 450000
PROGRAM TARGET GROUPS 1. STATE USER AGENCIES 2. # OF CUSTOMERS SERVICED AT HISTORICAL REC BR 3. # OF REC AT STATE REC CTR ELIG FOR DISPOS DUR FY 4. # ONLINE USERS ACCESSING ARCHIVES CATALOG/WEBSITE	1000 9242 12600 395000	1000 9000 12600 395000	1000 8500 12600 395000	1000 8500 12600 400000	1000 8500 12600 400000	1000 8500 12600 400000	1000 8500 12600 450000	1000 8500 12600 450000
PROGRAM ACTIVITIES1.NUMBER OF CUBIC FEET OF RECORDS STORED2.NUMBER OF RECORDS SERIES SCHEDULED/REVISED3.NUMBER OF RECORDS REQ RETRIEVED BY RECORDS CENTER4.NUMBER OF CU FT OF RECORDS DISPOSED BY REC CENTER5.SVC CUSTOMERS AT HIST REC BR (# OF RETRIEVALS)6.PROVIDE ACCESS TO HOLD INFO THRU ONLINE CATALOG7.PROVIDE ACCESS TO REC THRU DESC FINDING AIDS8.COLLECT/PRES PERM/HIST REC OF STATE GOV9.# RECORDS SCANNED FOR ONLINE ACCESS DURING THE YR10.NUMBER OF REC UPLOADED TO INTERNET FOR ONLINE ACC	42765 0 1076 5492 18696 33 50 77 17658 30430	45000 15 1100 20000 25 50 100 18000 20000	45000 15 1100 2000 20000 25 50 90 18000 20000	46000 15 1100 2000 20000 25 50 90 18000 20000	46000 15 1100 2000 25 50 90 18000 20000	46000 15 1100 2000 2000 25 50 90 18000 20000	46000 15 2000 2000 25 50 90 18000 20000	46000 15 1100 2000 20000 25 50 90 18000 20000
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	425	425 425	425 425	425	<u>425</u> 425	<u>425</u> 425	<u>425</u> 425	<u>425</u> 425
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS SPECIAL FUNDS TOTAL PROGRAM REVENUES	21 404 425	20 405 425	20 405 425	20 405 425	20 405 425	20 405 425	20 405 425	20 405 425

NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

-130-

#### AGS111: ARCHIVES - RECORDS MANAGEMENT

#### A. <u>Statement of Program Objectives</u>

To foster open government by preserving and making accessible the historic records of State government and partnering with State agencies to manage their active and inactive records.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

Requests change in means of finance (MOF) for Digital Archives position no. 120675 from general to non-general funding and re-class this positon from temporary to permanent. This position leads the Digital Archives team and once the Digital Archives is fully functioning, this position will be needed to continue updating and migrating the system to the next emerging technologies to ensure these records can always be accessible. The program complies with Section 37-68(1)(A)(B).

#### C. Description of Activities Performed

Digital Archives – The three year build-out of the Digital Archives is planned to be completed in FY 16. The Hawaii Digital Archives, or HiDA, will be prepared to ingest and preserve state agency electronic records in a centralized digital archive. Work to provide public access to this material will be the last component completed.

HiDA is an open source tool for preserving the fiscal, historical, legal, cultural, and intellectual heritage of Hawaii. The goal of the project is to create a system that not only stores digital records, but also preserves their authenticity for all time.

HiDA uses an agile, modular approach as a means to maintain records over a long period. This approach means development is constantly ongoing as services are removed or replaced with new or better software. Records themselves are also continually updated to new formats that will prevent them from going obsolete while still preserving their authenticity.

Historical Records – Collects, preserves, stores, and manages Hawaii's historical government records of enduring legal, historical, administrative, or fiscal value; provides access to these records via the web and at the Hawaii State Archives; provides in-house scanning, technical support services, and prepares scanned records to be loaded to the web.

Records Management – Provides technical and professional support to develop and revise records retention and disposition schedules for the executive branch. Provides low-cost records storage in a warehouse facility for non-permanent records; and provides storage for master/security microforms for state and county agencies.

#### D. Statement of Key Policies Pursued

Key policies which will be pursued in 2015-2017 biennium include:

- Address the preservation of the State's permanent electronic records through building a Digital Archives. Partner with agencies including the Legislature and Bureau of Conveyances, as well as other agencies who have agreed to share specific data types to test the Digital Archives system.
- Explore new methods of classifying and developing records retention schedules to work in an electronic environment.

### AGS111: ARCHIVES - RECORDS MANAGEMENT

- Continue to explore and use open-source software systems to make archives records and information available to users via the internet. Our open-source software solutions rely heavily on archives staff to maintain them with the help of the open source community and the Information and Communication Services Division (ICSD).
- Work with existing partners and seek new private-government partnerships to continue to add archival records to our online digital collections available on the Archives website.
- Use the State's internet and intranet to inform State agencies about archives services.
- E. Identification of Important Program Relationships

The Archives Division collaborates with state agencies and private institutions to preserve and make accessible records of enduring value. The Archives collects records primarily from state agencies and has worked with state partners to seamlessly transfer electronic records of permanent value to the state archives.

#### F. Description of Major External Trends Affecting the Program

State government creates and receives a growing volume of information in electronic format. Digital materials are surprisingly fragile. Their viability depends on technologies that rapidly and continually change. As recordkeeping moves from paper to electronic systems, the significance of government records and the challenges associated with caring for born digital records grow. Rapid changes in technology in operating systems, hardware and software can make digital materials inaccessible within short periods of time. Keeping digital resources usable by future generations require conscious effort and continual investment.

G. Discussion of Cost, Effectiveness, and Program Size Data

Recruitment and retaining staff can be problematic due to specialized knowledge required to develop and maintain a preservation system, compliance with statutory and regulatory mandates, strong knowledge of both Computer Science and Archival Science, and our inability to match compensation for IT staff offered in the private sector. Limited funding and staff reductions will continue to impact the program's ability to service the public and meet projected goals.

#### H. <u>Discussion of Program Revenues</u>

The Legislature passed Act 88, SLH 2013, to establish a State archives preservation and long-term access special fund and assess a preservation fee on public documents to be used to preserve electronic records of long-term value in a useable state for the good of the public. Collection of the State Archives Preservation Fee began in FY 14 and expenditures from the Special Fund were authorized to begin in FY 15.

## I. <u>Summary of Analysis Performed</u>

This program has not conducted any in-depth analysis.

#### J. Further Considerations

Rapidly changing technology requires constant upgrading of computer software and hardware. The public demands increased web access to Archives records requiring additional servers and network equipment.

# OPERATING AND CAPITAL APPROPRIATIONS

# PROGRAM ID: AGS891 PROGRAM STRUCTURE NO. 110304 PROGRAM TITLE: ENHANCED 911 BOARD

							IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21				
	· · · · · ·				· · · ·							
OPERATING COSTS							÷					
OTHER CURRENT EXPENSES	7,319,499	9,000,000	9,000,000	9,000,000	9,000	9,000	9,000	9,000				
TOTAL OPERATING COST	7,319,499	9,000,000	9,000,000	9,000,000	9,000	9,000	9,000	9,000				
							2292222222					
BY MEANS OF FINANCING				1								
SPECIAL FUND	7,319,499	9,000,000	9,000,000	9,000,000	9,000	9,000	9,000	9,000				
		-										
TOTAL POSITIONS	*	*	*	*	*	*	*	*				
TOTAL PROGRAM COST	7,319,499	9,000,000	9,000,000	9,000,000	9,000	9,000	9,000	9,000				

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

PROGRAM ID:	AGS891
PROGRAM STRUCTURE:	110304
PROGRAM TITLE:	ENHANCED 911 BOARD

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. NO. OF WIRLES/VOIP/WIRELINE 911 CALLS COUNTY PSAP 2. NO. OF EDUCATIONAL OUTREACH PROGRAMS DURING THE FY 3. % OF E911 FUNDS DISBURSED FOR NEW TECHLGY FOR PSAP	1325477 1 24	1340000 2 25	1340000 2 25	1340000 1 25	1340000 2 25	1340000 1 25	1340000 2 25	1340000 1 25
PROGRAM TARGET GROUPS 1. NO. OF PUBLIC SAFETY ANSWERING POINTS 2. NO. OF WIRELESS/VOIP/WIRELINE PROVIDERS	8 38	8 38	9 40	9 40	9 42	9 42	9 44	9 44
PROGRAM ACTIVITIES 1. TTL \$ AMT OF SURCHGE COLLECTED FISC YR (IN THOUS) 2. TTL \$ AMT DISBURSED TO PSAPS IN FISC YR (IN THOUS) 3. TTL \$ AMT DISBUR TO WSPS IN THE FISC YR (IN THOUS) 4. TTL \$ AMT DISB TO BD ADMIN MATTERS IN FY (IN THOU)	9100 6188 72 1130	9100 7400 72 1300	9200 7400 72 1334	9200 7400 72 1335	9250 7400 72 1335	9250 7400 72 1335	9300 7400 72 1350	9300 7400 72 1350
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	9,100 9,102	2 9,080 9,082	2 9,080 9,082	9,080 9,082	9,080 9,082	9,080 9,082	9,080 9,082	9,080 9,082
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) SPECIAL FUNDS TOTAL PROGRAM REVENUES	<u> </u>	9,082 9,082	9,082 9,082	9,082 9,082	9,082 9,082	9,082 9,082	9,082 .9,082	9,082 9,082

**Program Plan Narrative** 

#### AGS891: ENHANCED 911 BOARD

#### A. Statement of Program Objectives

To oversee the implementation of enhanced 911 service by communications service connection providers and county public safety answering points (PSAP).

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

There is no budget request for FB 2015-17 and new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

#### C. Description of Activities Performed

Collect monthly surcharge from wireless and VoIP connection service providers; reimburse PSAPs and wireless service providers for the costs associated with enhanced 911 services; and retain independent third party firms to carry out administrative duties and provide technical advisory support to the Board and to administer the Fund.

#### D. Statement of Key Policies Pursued

To provide adequate cost recovery to PSAPs and wireless service providers for the deployment and ongoing expenses of wireless enhanced 911 services.

#### E. Identification of Important Program Relationships

The program has important relationships with Federal, State and County governments as it relates to Chapter 138, HRS.

#### F. Description of Major External Trends Affecting the Program

There is a national trend to upgrade the current 911 systems to an IP based (Next Generation) infrastructure. In addition, several states have implemented surcharge assessments on prepaid wireless service.

11 03 04

G. Discussion of Cost, Effectiveness, and Program Size Data

The costs associated with the implementation and ongoing operations and support associated with implementing wireless 911 services have not yet been fully realized. There are program measures identified to measure effectiveness of the program.

## H. Discussion of Program Revenues

Program revenues are generated from surcharges assessed on wireless and VoIP connection service provider customers and interest income from the Enhanced 911 Fund balance on deposit at the fund's bank account. Surcharges are assessed in accordance with Chapter 138, HRS.

#### I. <u>Summary of Analysis Performed</u>

The Board performs an analysis of anticipated revenue against the allowable operational costs of the PSAPs as defined in Chapter 138, HRS, during its annual 5-year strategic budget planning process. As a result of this process, the Board is able to determine if the available funds are sufficient to meet the needs of the PSAPs. Should revenues be insufficient or excessive, the Board has the authority to recommend an appropriate adjustment to its surcharge fee assessed on the wireless and VoIP connection service providers to the legislature.

# AGS891: ENHANCED 911 BOARD

# J. Further Considerations

The Board will make the recommendation to the legislature to modify HRS 138 to include surcharge assessment on prepaid wireless phones.

# OPERATING AND CAPITAL APPROPRIATIONS

# PROGRAM ID: AGS203

PROGRAM STRUCTURE NO. 11030702

PROGRAM TITLE: STATE RISK MANAGEMENT & INSURANCE ADMIN

		IN DOLLARS!				IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21			
OPERATING COST	4.00*	4.00*	4.00*	4.00*	4.0*	4.0*	4.0*	4.0*			
PERSONAL SERVICES	362,617	373,321	388,274	401,868	402	- 402	402	402			
OTHER CURRENT EXPENSES EQUIPMENT	22,927,861 9,895	34,925,509	34,925,509	34,925,509	34,925	34,925	34,925	34,925			
TOTAL OPERATING COST	23,300,373	35,298,830	35,313,783	35,327,377	35,327	35,327	35,327	35,327			
BY MEANS OF FINANCING				1							
GENERAL FUND	8,687,995	9,987,995	9,987,995	9,987,995 ¦	9,988	9,988	9,988	9,988			
	4.00*	4.00*	4.00*	4.00*¦	4.0*	4.0*	4.0*	4.0*			
REVOLVING FUND	14,612,378	25,310,835	25,325,788	25,339,382	25,339	25,339	25,339	25,339			
TOTAL POSITIONS	4.00*	4.00*	4.00*	4.00*	4.00*	4.00*	4.00*	4.00*			
TOTAL PROGRAM COST	23,300,373	35,298,830	35,313,783	35,327,377	35,327	35,327	35,327	35,327			

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

#### PROGRAM ID: PROGRAM STRUCTURE: PROGRAM TITLE: AGS203 11030702 STATE RIS

ROGRAM TITLE: STATE RISK MANAGEMENT AND INSURANCE ADMINISTRATION

· · · · · · · · · · · · · · · · · · ·	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS							<u></u>	
<ol> <li>NO. INSUR POLICIES PROCURED BEFORE EXPIRATION DATE</li> <li>AV LENGTH OF TIME TO PROCESS PROP LOSS CLAIM REQ</li> <li>AV LENGTH OF TIME TO RECOVER INSURANCE PROCEEDS</li> <li>AV LENGTH OF TIME TO PROCESS LIABILITY LOSS CLAIMS</li> <li>AV LENGTH OF TIME TO PROCESS AUTO LOSS CLAIMS</li> <li>AV LENGTH OF TIME TO PROCESS AUTO LOSS CLAIMS</li> </ol>	3 15 60 90 70 90	4 15 60 90 70 90						
PROGRAM TARGET GROUPS								
<ol> <li>TOTAL NO. OF STATEWIDE INSURANCE POLICIES PROCURED</li> <li>TOTAL NO. OF PROPERTY LOSS CLAIMS PROCESSED</li> <li>TOTAL LIABILITY CLAIMS PROCESSED - EXCL. POTHOLE</li> <li>TOTAL NO. OF LIABILITY POTHOLE CLAIMS PROCESSED</li> <li>TOTAL NUMBER OF AUTOMOBILE LOSS CLAIMS PROCESSED</li> <li>NUMBER OF STATE OFFICIALS AND EMPLOYEES</li> <li>FAIR MARKET VALUE OF STATE BLDGS/CONTENTS (\$ MILL)</li> <li>NUMBER OF STATE VEHICLES</li> </ol>	3 100 500 150 400 55000 1600 5500	4 100 500 400 55000 17500 5500	4 100 500 400 55000 17500 5500	4 100 500 400 55000 17500 5500	4 100 500 400 55000 17500 5500	4 100 500 400 55000 17500 5500	4 100 500 400 55000 17500 5500	4 100 500 150 400 55000 17500 5500
PROGRAM ACTIVITIES								
<ol> <li>TOTAL NUMBER OF STATEWIDE INSURANCE POLICIES</li> <li>TOTAL NUMBER OF PROPERTY LOSS CLAIMS RECEIVED</li> <li>TOTAL NUMBER OF CRIME LOSS CLAIMS RECEIVED</li> <li>TOTAL NUMBER OF LIABILITY CLAIMS RECEIVED</li> <li>TOTAL NUMBER OF AUTOMOBILE CLAIMS RECEIVED</li> <li>NUMBER OF RISK ASSESSMENT REPORTS ISSUED</li> <li>NUMBER OF BUILDING INSPECTION REPORTS ISSUED</li> <li>NO. OF TRAINING SESSIONS PROVIDED TO STATE DEPTS</li> <li>NUMBER OF STATEMENTS OF SELF-INSURANCE ISSUED</li> </ol>	3 80 1 650 375 2 2 2 500	4 80 1 650 375 2 2 2 500	4 80 1 650 375 2 2 2 500	4 80 1 650 375 2 2 2 500	4 80 1 650 375 2 2 2 500	4 80 1 650 375 2 2 2 500	4 80 1 650 375 2 2 2 500	4 80 1 650 375 2 2 2 2 500
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES	46 14,012	50 15,065	50 15.065	50 15,065	50 15,065	50 15,065	50 15,065	50 15,065
TOTAL PROGRAM REVENUES	14,058	15,115	15,115	15,115	15,115	15,115	15,115	15,115
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS ALL OTHER FUNDS	14,058	10 15,105	10 15,105	10 15,105	10 	10 15,105	10 15,105	10 15,105
TOTAL PROGRAM REVENUES	14,058	15,115	15,115	15,115	15,115	15,115	15,115	15,115

### AGS203: STATE RISK MANAGEMENT AND INSURANCE ADMINISTRATION

## A. <u>Statement of Program Objectives</u>

To protect the state against catastrophic losses and to minimize total risk management costs.

# B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

No new programs are being proposed at this time. The program is in compliance with Section 37-68(1)(A)(B).

#### C. <u>Description of Activities Performed</u>

Activities performed include identifying and analyzing automobile, property and liability exposures, determining the frequency and severity of losses, and forecasting of losses to determine the most economical way of financing losses and to develop methods of minimizing exposures to loss. Other activities include claims investigations, processing and tracking.

#### D. <u>Statement of Key Policies Pursued</u>

The State Risk Management and Insurance Administration, Chapter 41D, HRS, provides the program the authority to and the responsibility of financing or preventing catastrophic losses to the State government. It is the policy of the program to support the Hawaii State Plan in ways that will ensure financial integrity, accountability, and efficiency in government operations through the management or risk.

## E. Identification of Important Program Relationships

There are no significant program relationships with Federal, City and County and private sector programs.

F. Description of Major External Trends Affecting the Program

The amount of insurance purchased is based upon the best balance between risk and cost. Cost includes both the cost of insurance policies plus the deductible portions of the insurance policies. Risk is viewed in terms of historical losses and the number of occurrences for a type of loss.

Also, due to fluctuating insurance markets, the cost of insurance continues to be difficult to project for biennium budget purposes. Majority of the States cost of risk is the Property insurance premium. Insurance for the State's \$17.2 billion insurable assets (buildings, contents & equipment) can be affected by national and global catastrophic events, such as Hurricane Sandy (Oct. 2012) and Japan's earthquake and tsunami (Mar. 2011) respectively.

In addition, the State's own loss history, UH-Manoa fire (Feb. 2012) and Farrington Auditorium roof collapse (Nov. 2012) will directly affect the program.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

The State Risk Management Revolving Fund was established to centralize the financing of losses. Statewide property, crime and liability insurance policies are purchased to protect against catastrophic losses. Loss control services can be utilized to protect the State's assets, provide a safe environment and ensure uninterrupted service to the public. Claims adjusting services are done entirely in-house reducing the processing cost and improving quality.

# H. Discussion of Program Revenues

The State Risk Management Revolving Fund receives proceeds from insurance settlements, restitutions, interest from participation in the Statewide investment pool on unexpended funds, and assessments from departments/agencies benefiting from insurance coverages.

# I. Summary of Analysis Performed

Pursuant to Act 134, SLH 2013, Section 116, a Comptroller's Report on the Study of the Risk Management Program was prepared in December 2013. The report may be viewed at the Department of Accounting and General Services website at: <u>http://ags.hawaii.gov/wp-content/uploads/2014/01/study\_on\_risk\_management\_program.pdf.</u>

J. Further Considerations

None.

# PROGRAM ID:AGS211PROGRAM STRUCTURE NO.11030703PROGRAM TITLE:LAND SURVEY

		IN DOLLARS!					IN THOUSANDS				
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21			
OPERATING COST	10.00*	10.00*	10.00*	10.00*	10.0*	10.0*	10.0*	10.0*			
PERSONAL SERVICES	611,124	616,658	625,526	642,254	642	642	642	642			
OTHER CURRENT EXPENSES	36,771	327,802	327,802	327,802	328	328	328	328			
EQUIPMENT	6,010	-	-								
TOTAL OPERATING COST	653,905	944,460	953,328	970,056	970	970	970	970			
BY MEANS OF FINANCING				·							
DI HEARS OF FIRAROTRO	10.00*	10.00*	10.00*	10.00*	10.0*	10.0*	10.0*	10.0*			
GENERAL FUND	653,905	659,460	668,328	685,056	685	685	685	685			
INTERDEPT. TRANSFER	,	285,000	285,000	285,000	285	285	285	285			
TOTAL POSITIONS	10.00*	10.00*	10.00*	10.00*	10.00*	10.00*	10.00*	10.00*			
TOTAL PROGRAM COST	653,905	944,460	953,328	970,056	970	970	970	970			
							=======				

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

**REPORT P62** 

PROGRAM ID: PROGRAM STRUCTURE:	
PROGRAM TITLE:	LAND SURVEY

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS         1.       AV NO. OF DAYS TO COMPLETE A QUIET TITLE REPORT         2.       COMPLETED DESCRIPTION OF LANDS AS % OF REQUESTS         3.       AVE NO. OF DAYS TO PROCESS LC & FP MAPS         4.       AV NO. OF DAYS TO PRODUCE A DESCRIPTION OF LANDS         5.       AV NO. OF DAYS TO PROCESS SHORELINE CERTIFICATION	5 60 15 20 40							
PROGRAM TARGET GROUPS 1. NO. REQUESTS FOR QUIET TITLE REPORTS 2. NO. REQUESTS FOR DESCRIPTIONS - STATE-OWNED LANDS 3. OWNERS OF LD CT & OTHER LANDS(TTL NO. MAPS RECD) 4. OWNERS OF BEACHFRONT PROPRTY(TTL NO CERT REQ RECD)	20 110 250 140	20 110 250 140	20 110 150 140	20 110 150 140	20 110 150 140	20 110 150 140	20 110 150 140	20 110 150 140
PROGRAM ACTIVITIES 1. NO. OF REQUESTS FOR QUIET TITLE REPORTS COMPLETED 2. NO OF REQUESTS FOR DESCRIPTION OF LANDS COMPLETED 3. NO. OF LAND COURT AND FILE PLAN MAPS COMPLETED 4. NO. OF SHORELINE CERTIFICATIONS COMPLETED	20 66 250 140	20 66 250 140	20 66 150 140	20 66 150 140	20 66 150 140	20 66 150 140	20 66 150 140	20 66 150 140
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) CHARGES FOR CURRENT SERVICES NON-REVENUE RECEIPTS TOTAL PROGRAM REVENUES	20	52 	52 285 337	52 285 337	52 285 337	52 285 337	52 285 337	52 285 337
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS ALL OTHER FUNDS TOTAL PROGRAM REVENUES	20	52 285 337						

# AGS211: LAND SURVEY

# A. <u>Statement of Program Objectives</u>

To assist in protecting the rights of public and private land ownership by providing land surveying services.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

# C. <u>Description of Activities Performed</u>

Major activities include statewide field surveying services and furnishing of maps and descriptions of all government and selected private lands as a service to State Agencies who require this program's technical assistance. Maps and descriptions are utilized by these agencies for various types of land transactions.

Checking and processing all Land Court and File Plan maps referred by the Land Court and the Bureau of Conveyances, respectively, prior to these maps being adjudicated and recorded.

Assist the Department of Land and Natural Resources (DLNR) by reviewing all shoreline applications statewide. Maps are reviewed, checked on the ground and recommendations are forwarded to the Chairman of the Board of Land and Natural Resources.

The State is required to respond through the Circuit Courts on all "Quiet Title Actions" in which the State is cited as the defendant. The interest of the State as well as the general public are thoroughly researched and

reported to the Attorney General. The program is also involved in litigation as expert witnesses.

# D. <u>Statement of Key Policies Pursued</u>

In support of the Hawaii State Plan, the program provides office and field land surveying services to facilitate the achievements of priority directives of the agencies serviced. Included as part of the policy is the protection of the State government and individuals property rights.

For the State's socio-cultural advancement with regard to housing, the program will assist in effectively accommodating the housing needs of Hawaii's people. Subdivision maps submitted on behalf of government agencies such as the Hawaii Public Housing Authority, the Department of Hawaiian Home Lands, the Federal Government, and the private sector are checked and processed in a timely manner.

To aid in exercising an overall conservation ethic in the use of Hawaii's resources, the program reviews all shoreline certification applications to insure conformance with existing shoreline administrative rules and statutes.

# E. Identification of Important Program Relationships

Although essential activities exist between this program and other government agencies as well as others in the private sector, respective objectives of the parties involved are distinct and do not warrant integration. On land litigations, the Department of the Attorney General relies on the program's expertise and professional knowledge as expert witness.

# F. Description of Major External Trends Affecting the Program

The amendment to Chapters 205 and 669, HRS, Shoreline Setback Act and "Quiet Title Actions", significantly increased the program's workload.

Special attention is concentrated in preserving the public's rights to access along beaches, forest lands and historic sites. In addition, previously unaccounted for old school grants, government remnants, and government roads have been claimed on behalf of the State. Numerous illegal use of Government lands especially along shorelines have been detected and reported to the DLNR. Subsequent actions by the DLNR have resulted in the sale or lease of lands or assessment of penalties that resulted in increased revenues.

# G. Discussion of Cost, Effectiveness, and Program Size Data

Acquisition of computers, scanners and electronic surveying instruments together with the use of e-mail and the internet have expedited services and dramatically improved accessibility to the public and government agencies requesting survey maps and survey information. However, limited funding and staff reductions negatively impacts the program's effectiveness.

# H. Discussion of Program Revenues

Revenues for this program are derived from the sale of copies of maps and descriptions and prints of Land Court and File Plan maps. Fees are also assessed for the checking and processing of all Land Court and File Plan subdivision maps and field check of original Land Court Applications.

# I. <u>Summary of Analysis Performed</u>

An in-depth program analysis has not been performed for this program.

## J. Further Considerations

Rapidly changing technology in the field of computers and surveying equipment requires the program's constant need to update its software and equipment. The continued observations of the latest developments in equipment methodology are a necessary ingredient for a successful operation.

# PROGRAM ID: AGS223 PROGRAM STRUCTURE NO. 11030704 PROGRAM TITLE: OFFICE LEASING

			IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
CURRENT LEASE PAYMENTS OTHER CURRENT EXPENSES	6,697,505	6,839,900	6,839,900	6,839,900	6,840	6,840	6,840	6,840
TOTAL CURRENT LEASE PAYMENTS C	6,697,505	6,839,900	6,839,900	6,839,900	6,840	6,840	 6,840 	6,840
BY MEANS OF FINANCING General fund	4,597,206	4,739,600	4,739,600	4,739,600	4,740	4,740	4,740	4,740
INTERDEPT. TRANSFER	2,100,299	2,100,300	2,100,300	2,100,300	2,100	2,100	2,100	2,100
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES		4.00* 280,840 8,715,773	4.00* 288,021 8,715,773	4.00* 299,297 8,715,773	4.0* 299 8,716	4.0* 299 8,716	4.0* 299 8,716	4.0 299 8,716
TOTAL OPERATING COST	8,980,837	8,996,613	9,003,794	9,015,070	9,015	9,015	9,015	9,015
BY MEANS OF FINANCING			<i>(</i> <b></b> .			<i>.</i>		
GENERAL FUND INTERDEPT. TRANSFER	4.00* 5,581,137 3,399,700	4.00* 5,596,913 3,399,700	4.00* 5,604,094 3,399,700	4.00* 5,615,370 3,399,700	4.0* 5,615 3,400	4.0* 5,615 3,400	4.0* 5,615 3,400	4.0 5,615 3,400
OTAL POSITIONS OTAL PROGRAM COST	4.00* 15,678,342	4.00* 15,836,513	4.00* 15,843,694	4.00* 15.854.970	4.00* 15,855	4.00* 15,855	4.00* 15,855	4.00 15,855

-145-

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

REPORT P62

PROGRAM ID:	AGS223
PROGRAM STRUCTURE:	11030704
PROGRAM TITLE:	OFFICE LEASING

-	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. # OF LEASING SVCS REQUESTS PROC AS % REQ RECEIVED 2. AV NO. OF DAYS FROM REQUEST TO EXECUTED LEASE 3. # LEASE PAYMTS TO VENDORS COMPL BY PAYMT DUE DATE	99 272 1672	98 272 1672	98 272 1696	98 175 1720	98 175 1600	98 175 1600	98 175 1600	98 175 1600
PROGRAM TARGET GROUPS 1. TOTAL NUMBER OF STATE DEPARTMENTS AND AGENCIES 2. NUMBER OF EMPLOYEES	15 4910	15 4910	15 4950	15 4990	15 4790	15 4790	15 4790	15 4790
PROGRAM ACTIVITIES 1. NO. OF REQUESTS FOR OFFICE LEASING SERVICES 2. NO. OF OFFICE LEASES CONSUMMATED 3. NO. OF OFFICE LEASE PAYMENTS COMPLETED	34 12 1672	30 15 1672	38 12 1696	25 25 1720	25 25 1600	25 25 1600	25 25 1600	25 25 1600
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY TOTAL PROGRAM REVENUES	<u> </u>	<u>5,516</u> 5,516	<u>5,516</u> 5,516	5,516 5,516	5,516	5,516 5,516	5,516 5,516	<u>5,516</u> 5,516
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS ALL OTHER FUNDS TOTAL PROGRAM REVENUES	23 5,500 5,523	16 <u>5,500</u> 5,516	16 <u>5,500</u> 5,516	16 <u>5,500</u> 5,516	16 5,500 5,516	16 5,500 5,516	16 <u>5,500</u> 5,516	16 5,500 5,516

# AGS223: OFFICE LEASING

## A. <u>Statement of Program Objectives</u>

To provide centralized office leasing services and acquire office space in non-state owned buildings for use by State departments and agencies.

# B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

# C. Description of Activities Performed

This program provides leasing services for all state agencies of the Executive Branch, with exceptions to include the Hawaii Community Development Authority, Housing and Community Development Corporation of Hawaii, and the University of Hawaii. It assists user agencies in locating suitable office space, negotiating lease terms and conditions including provisions for tenant improvements, preparing lease agreements, and processing applicable leases for recordation at the Bureau of Conveyances.

The program staff act as tenant representatives by initiating and/or coordinating and managing necessary renovation projects for leased office space, monitoring and ensuring the delivery of proper services provided for in leases (i.e. repairs and maintenance, air conditioning, custodial), and coordinating with the Central Services Division in providing building operation and maintenance services where applicable. The program tracks existing leases and renegotiates each as required, and processes invoices for lease

# D. Statement of Key Policies Pursued

The program collects data for determining geographic lease cost, and compiles market reports and other data to determine current and future trends in the commercial office market. The key policies of cost effectiveness and service provided by the program are in keeping with the objectives and policies of the Hawaii State Plan and interim planning documents.

## E. Identification of Important Program Relationships

The program services all State departments of the Executive Branch upon request, and is sensitive to the operational needs of user agencies, as well as applicable funding and other restrictions and requirements affecting them. Timely completion of contracts for securing office space can have a direct impact on the user agency in providing services to other state agencies and to the general public.

# F. Description of Major External Trends Affecting the Program

Hawaii's economy is continuing its steady growth and should maintain that pace into 2015.

In Honolulu, the commercial office vacancy rates are 13.45% for the 3<sup>rd</sup> quarter of 2014, which translates to around 2 million square feet of office space throughout Oahu. Vacancy rates have fluctuated between 12.24% in the 4<sup>th</sup> quarter of 2013 to 13.55% for the 2<sup>nd</sup> quarter of 2014. This was mainly due to large tenant relocations and downsizing. The highest vacancy rate in over a decade was around 14.5% in 2002 following the terrorist attacks in 2001.

## AGS223: OFFICE LEASING

Honolulu's unemployment rate is currently around 4.2%, and is the 7<sup>th</sup> lowest in the nation. Many see the State's construction industry as underperforming, but are optimistic about it becoming the leading industry for economic growth in Hawaii in 2015, perhaps more than tourism. Tourism will contribute to growth, but tourism patterns have been erratic with visitor arrivals rising just 0.5% from January to September this year.

For the commercial office market, industry leaders are hopeful that low unemployment, rising income levels, and increased construction activity will all aid in the recovery from the soft market conditions. Landlords are hopeful that this will lead to declining vacancy rates and the stabilization of contract lease rental rates. The current average asking base rate on Oahu is \$1.61 per square foot, per month, and \$1.33 per square foot for common area maintenance, or a gross of \$2.94 per square foot, per month.

# G. Discussion of Cost, Effectiveness, and Program Size Data

The program will continue to pursue the most favorable lease rates and terms in any given commercial office market. The program respond to the leasing needs of State agencies as efficiently as possible, with emphasis on placing new programs in lease space in order to expedite service to the public, and meeting the needs of federal mandates and legislative requirements.

The program will continue to work with the division's Planning Branch to relocate agencies from lease space to state-owned office buildings, in order to reduce lease expenses and create operational efficiencies for user agencies.

# H. Discussion of Program Revenues

The program generates revenue of approximately \$16,000 per year from rents charged to several tenants occupying portions of State office buildings in Downtown Honolulu.

## Summary of Analysis Performed

The Leasing Program continues to operate under policies of the Hawaii State Plan and departmental goals and objectives. Reduction in statewide office leasing cost is a major objective of the program.

## J. Further Considerations

Ι.

There are no further considerations.

# PROGRAM ID: AGS221

PROGRAM STRUCTURE NO. 11030801

# PROGRAM TITLE: PUBLIC WORKS-PLANNING, DESIGN & CONSTRUC

FY2013-14 16.00* 2,113,427 417,001 31,792 2,562,220 16.00* 1,281,958	FY2014-15 16.00* 2,657,102 2,650,000 5,307,102 16.00*	FY2015-16 16.00* 2,692,383 2,650,000 	FY2016-17 16.00* 2,733,417 2,650,000 5,383,417	FY2017-18 16.0* 2,733 2,650  5,383	FY2018-19 16.0* 2,733 2,650 5,383	FY2019-20 16.0* 2,733 2,650  5,383	FY2020-21 16.0* 2,733 2,650  5,383
2,113,427 417,001 31,792 2,562,220 	2,657,102 2,650,000 	2,692,383 2,650,000 5,342,383	2,733,417 2,650,000 	2,733 2,650  5,383	2,733 2,650	2,733 2,650	2,733 2,650  5,383
417,001 31,792 2,562,220 16.00*	2,650,000 	2,650,000  5,342,383	2,650,000  5,383,417	2,650  5,383	2,650	2,650	2,650  5,383
31,792 2,562,220 16.00*	5,307,102	5,342,383	5,383,417	5,383		, 	5,383
2,562,220 		-, ,	-		5,383	5,383 	-
16.00*		-, ,	-		5,383	5,383 	-
	16.00*						
	16.00*		1				
		16.00*	16.00*	16.0*	16.0*	16.0*	16.0*
_,,	1,307,102	1,342,383	1,383,417	1.383	1,383	1,383	1,383
*	*	*	*	*	*	*	*
1,280,262	4,000,000	4,000,000	4,000,000	4,000	4,000	4,000	4,000
			-				
8.463.000	17.521.000	8,608,000	8,806,000	9,241	9,241	9,698	9,698
				2	2	2	2
	9,404,000	1,101,000	1,101,000	1,211	2,311	2,541	2,541
4,948,000	24,505,000	10,791,000	10,791,000	20,811	20,811	22,891	22,891
12,000	13,000	10,000	10,000	10	10	10	10
• •	51,445,000	20,512,000	20,710,000	31,275	32,375	35,142	35,142
			1				
5,182,000	51,445,000	20,512,000	20,710,000	31,275	32,375	35,142	35,142
16.00*	16.00*	16.00*	16.00*	16.00*	16.00*	16.00*	16.00*
3,744,220	56,752,102	25,854,383	26,093,417	36,658	37,758	40,525	40,525
	1,280,262 8,463,000 2,000 2,757,000 4,948,000 12,000 	1,280,262 4,000,000 8,463,000 17,521,000 2,000 2,000 2,757,000 9,404,000 4,948,000 24,505,000 12,000 13,000 6,182,000 51,445,000 16.00* 16.00*	1,280,262 4,000,000 4,000,000 8,463,000 17,521,000 8,608,000 2,000 2,000 2,000 2,757,000 9,404,000 1,101,000 4,948,000 24,505,000 10,791,000 12,000 13,000 10,000 6,182,000 51,445,000 20,512,000 16.00* 16.00* 16.00*	1,280,262       4,000,000       4,000,000       4,000,000         8,463,000       17,521,000       8,608,000       8,806,000         2,000       2,000       2,000       2,000         2,757,000       9,404,000       1,101,000       1,101,000         4,948,000       24,505,000       10,791,000       10,791,000         12,000       13,000       10,000       10,000         6,182,000       51,445,000       20,512,000       20,710,000         6,182,000       51,445,000       20,512,000       20,710,000         16.00*       16.00*       16.00*       16.00*	1,280,262       4,000,000       4,000,000       4,000,000       4,000         8,463,000       17,521,000       8,608,000       8,806,000       9,241         2,000       2,000       2,000       2,000       2         2,757,000       9,404,000       1,101,000       1,101,000       1,211         4,948,000       24,505,000       10,791,000       10,000       10         6,182,000       51,445,000       20,512,000       20,710,000       31,275         6,182,000       51,445,000       20,512,000       20,710,000       31,275         16.00*       16.00*       16.00*       16.00*       16.00*	1,280,262 $4,000,000$ $4,000,000$ $4,000,000$ $4,000$ $4,000$ $8,463,000$ $17,521,000$ $8,608,000$ $8,806,000$ $9,241$ $9,241$ $2,000$ $2,000$ $2,000$ $2,000$ $2$ $2$ $2,757,000$ $9,404,000$ $1,101,000$ $1,101,000$ $1,211$ $2,311$ $4,948,000$ $24,505,000$ $10,791,000$ $10,791,000$ $10,000$ $10$ $12,000$ $13,000$ $10,000$ $10,000$ $10$ $10$ $6,182,000$ $51,445,000$ $20,512,000$ $20,710,000$ $31,275$ $32,375$ $6,182,000$ $51,445,000$ $20,512,000$ $20,710,000$ $31,275$ $32,375$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $8,744,220$ $56,752,102$ $25,854,383$ $26,093,417$ $36,658$ $37,758$	1,280,262 $4,000,000$ $4,000,000$ $4,000,000$ $4,000$ $4,000$ $4,000$ $4,000$ $8,463,000$ $17,521,000$ $8,608,000$ $8,806,000$ $9,241$ $9,241$ $9,241$ $9,698$ $2,000$ $2,000$ $2,000$ $2,000$ $2,000$ $2$ $2$ $2$ $2,757,000$ $9,404,000$ $1,101,000$ $1,101,000$ $1,211$ $2,311$ $2,541$ $4,948,000$ $24,505,000$ $10,791,000$ $10,791,000$ $10$ $10$ $10$ $12,000$ $13,000$ $10,000$ $10,000$ $10$ $10$ $10$ $6,182,000$ $51,445,000$ $20,512,000$ $20,710,000$ $31,275$ $32,375$ $35,142$ $6,182,000$ $51,445,000$ $20,512,000$ $20,710,000$ $31,275$ $32,375$ $35,142$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $16.00*$ $8,744,220$ $56,752,102$ $25,854,383$ $26,093,417$ $36,658$ $37,758$ $40,525$

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

**REPORT P62** 

PROGRAM ID:	AGS221
PROGRAM STRUCTURE:	11030801
PROGRAM TITLE:	PUBLIC WORKS - PLANNING, DESIGN, AND CONSTRUCTION

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS         1.       AV VARIANCE BETWEEN EST & ACTUAL BID OPENING DATES         2.       AV PRE-BID CONSTRUCTION EST AS % OF AV BID PRICE         3.       AV VAR BTWN EST & ACTUAL CONSTR COMPLETIN DATES         4.       AV COST CHANGE ORDERS AS % AV ACTUAL CONST COST         5.       FOR TTL CIP REQUIRED, % OF FUNDS ACTUALLY APPROP	3 100 3 3 100	3 100 3 3 100	3 100 3 3 100	3 100 3 3 100	3 100 3 3 100	3 100 3 3 100	3 100 3 3 100	3 100 3 3 100
PROGRAM TARGET GROUPS 1. CAPITAL IMPROV APPROPRIATIONS (IN \$100,000) 2. PUBLIC BUILDINGS, REPAIRS & ALTERATIONS (\$100,000)	742 112	867 140	95 110	193 14	2261 120	603 120	782 132	631 132
PROGRAM ACTIVITIES 1. TOTAL COSTS OF FAC OR PROJECT UNDER DESIGN (\$MILL) 2. PROJ UNDER CONSTRUCTION DURING FY (EST COST \$MILL)	224 316	398 498	400 500	- 400 500	400 500	400 500	400 500	400 500
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS TOTAL PROGRAM REVENUES	3 516 30 <u>331</u> 880	2 924 <u>350</u> 1,276	2 451 <u>350</u> 803	3 506 <u>375</u> 884	3 509 <u>375</u> 887	3 509 <u>.375</u> 887	3 599 <u>375</u> 977	3 599 <u>375</u> 977
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS SPECIAL FUNDS ALL OTHER FUNDS TOTAL PROGRAM REVENUES	30 80 770 880	473 803 1,276	<u>803</u> 803	<u>884</u> 884	<u> </u>	887 887	977 977	<u>977</u> 977

# AGS221: PUBLIC WORKS - PLANNING, DESIGN, AND CONSTRUCTION

## A. <u>Statement of Program Objectives</u>

To ensure development of approved physical facilities necessary for the effective operation of State programs by providing timely and economical design and construction services within assigned areas of responsibility.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

This CIP request includes funding to continue with the statewide CIP improvements to address health and safety and energy conservation initiatives in public buildings and sites.

The Lump Sum Maintenance of Existing Facilities, PWD, Statewide, is comprised of the highest priority projects that will result in extending the usable life of DAGS-managed facilities. These projects will continue with the statewide improvements to address health, safety, and energy conservation initiatives in public buildings and sites.

# C. Description of Activities Performed

The program provides centralized planning, architectural, engineering, and construction management services to DAGS, other departments of the Executive Branch, the Judiciary, the Legislature, and others as delegated or upon request. The program conducts site selection studies; coordinates the acquisition of land; master plans proposed improvements to the sites; designs and constructs buildings, facilities and other improvements; acquires furniture and equipment for these facilities; administers DAGS-managed office space; reviews office space needs for all departments; and prepares and implements long-range facility plans for meeting administrative space requirements for all agencies. The Energy Conservation Improvements, Statewide, and Lump Sum Maintenance of Existing Facilities, Statewide, requests focus on all work necessary to: complete critical health and safety repair, replacement and

upgrades, especially of deteriorated air conditioning systems; to upgrade lighting systems, retro-commission or conduct energy surveys of existing facilities; and upgrade and implement facility management initiatives for conserving energy and non-renewable resources to maximize energy conservation benefits and to meet the mandates of Act 77, SLH 2002.

# D. <u>Statement of Key Policies Pursued</u>

In designing facilities, spaces provided are optimized in terms of size, use, configuration, location and necessary utilities. The program attempts to provide these spaces as effectively as possible, by striking a balance between aesthetics, function, purpose, materials and cost.

Costs for operation and maintenance are also factored into the design by incorporating energy efficient systems for elements such as lighting, electrical systems, water heating and ventilation systems. Finally, the program is concerned with expediting the design and construction so that the facilities will be available for use by user agencies when needed and when funds are available.

# E. Identification of Important Program Relationships

The dollar value of appropriations and number of projects that designate the Department of Accounting and General Services (DAGS) as the expending agency vary annually. These projects are implemented upon request by user agencies. Therefore, the program's target group size workload is dependent to a large degree on work requested by other agencies and the types of projects for which appropriations are received.

## AGS221: PUBLIC WORKS - PLANNING, DESIGN, AND CONSTRUCTION

# F. Description of Major External Trends Affecting the Program

Hawaii's economic condition, tax revenues and demographics affect competition for construction projects (i.e. bid prices and numbers of bidders), the number of projects and dollar amounts appropriated for projects and types of projects assigned to the program (e.g., new construction, renovations, repairs and alterations of State facilities, furniture/equipment, etc.).

# G. Discussion of Cost, Effectiveness, and Program Size Data

FY 14 actual expenditures were higher (+20% from the prior year) due to collective bargaining agreement adjustments; however, total actual revolving fund expenditures for supplies, services and equipment for CIP projects were lower than the budgeted expenditure ceiling resulting in an overall decrease (-52% from the appropriation amount) in the expenditures for the CIP mileage, supplies, and accrued vacation and sick leave accounts.

Program efficiency increased in compressing bid opening times on an average of 0.2 months or an average of 6 days from the estimated bid opening date instead of the projected 3 months or 90 days. Also, even as the industry continues to rebound, construction costs came in at an average of 23% less than the pre-bid estimates allowing the state to further maximize on project funds.

CIP appropriations are estimated based on the amount appropriated to DAGS – Public Works as the expending agency in Act 122, SLH 2014. The total amount of CIP appropriations the program received were 96% of what the program requested.

The total amount appropriated to the program for capital improvement projects (CIP) managed by DAGS was \$100.7 million, of which \$15.0

million was allocated for planning and design of a new Liliha Civic Center, \$4.1 million to reconstruct the State Capitol Upper Roof, \$11.5 million for a First Responders Technology Campus and Cyber Security Command Center, \$24.0 million for Statewide Enterprise Resource Planning, and \$6.0 million for the Enterprise IT Infrastructure project.

# H. Discussion of Program Revenues

Program revenue is derived from minor amounts collected for: annual interest earned investment pool accounts for capital improvement projects managed by the Department of Budget and Finance; the sale of copies of public documents per Section 92-21, HRS; rebate from "pcard" charge card purchases and assessments to CIP projects in accordance with Section 107-1.5, HRS.

# Summary of Analysis Performed

No in-depth analyses have been conducted for this request.

J. Further Considerations

None.

1.

#### AGS231 PROGRAM ID: PROGRAM STRUCTURE NO. 11030802

#### CENTRAL SERVICES - CUSTODIAL SERVICES PROGRAM TITLE:

		IN DOLLA	PS	I		IN THOUS		
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY <b>2020-2</b> 1
CURRENT LEASE PAYMENTS OTHER CURRENT EXPENSES	494,880	494,880	494,880	494,880	495	495	495	495
TOTAL CURRENT LEASE PAYMENTS C	494,880	494,880	494,880 ===================================	494,880	495 	495 	495 =====	495
BY MEANS OF FINANCING GENERAL FUND	494,880	494,880	494,880	494,880	495	495	495	495
OPERATING COST PERSONAL SERVICES OTHER CURRENT EXPENSES EQUIPMENT	119.00* 4,274,222 14,792,244 21,141		119.00* 4,730,240 15,079,737	119.00* 4,911,175 15,079,737	119.0* 4,911 15,080	119.0* 4,911 15,080	119.0* 4,911 15,080	119.0 4,911 15,080
TOTAL OPERATING COST	19,087,607	19,600,157	19,809,977	19,990,912	 19,991	19,991	19,991	19,991
BY MEANS OF FINANCING GENERAL FUND SPECIAL FUND INTERDEPT. TRANSFER	119.00* 17,329,779 58,744 1,699,084	119.00* 17,842,329 58,744 1,699,084		119.00* 18,233,084 58,744 1,699,084	119.0* 18,233 59 1,699	119.0* 18,233 59 1,699	119.0* 18,233 59 1,699	119.0 18,233 59 1,699
TAL POSITIONS TAL PROGRAM COST	119.00* 19,582,487	119.00* 20,095,037	119.00* 20,304,857	119.00* 20,485,792	119.00* 20,486	119.00* 20,486	119.00* 20,486	119.00 20,486

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

## PROGRAM ID: AGS231 PROGRAM STRUCTURE: 11030802 PROGRAM TITLE: CENTRAL SERVICES - CUSTODIAL SERVICES

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. 4 INTERNAL SVC INSPECTIONS/QTR & ACCEPTBLE SCORES 2. BLDG OCCUPANT'S EVALUATION OF CUSTODIAL SERVICES	80 70	80 70	80 70	80 70	80 70	80 70	80 70	80 70
PROGRAM TARGET GROUPS 1. TOTAL ASSIGNED BUILDINGS	78	78	78	78	78	78	78	78
PROGRAM ACTIVITIES 1. TOTAL NUMBER OF WORK STATIONS (JANITOR II) 2. NUMBER OF SQUARE FEET SERVICED	74 2.7	74 2.7	74 2.7	74 2.7	74 2.7	74 2.7	74 2.7	74 2.7
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	25 <u>1,758</u> 1,783	16 1,758 1,774	16 1,758 1,774	16 1,158 1,174	16 <u>1,158</u> 1,174	16 <u>1,158</u> 1,174	16 <u>1,158</u> 1,174	16 <u>1,158</u> 1,174
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS SPECIAL FUNDS ALL OTHER FUNDS TOTAL PROGRAM REVENUES	2 59 1,722 1,783	1 59 1,714 1,774	1 59 1,714 1,774	1 59 1,114 1,174	1 59 1,114 1,174	1 59 1,114 1,174	1 59 1,114 1,174	1 59 <u>1,114</u> 1,174

## AGS231: CENTRAL SERVICES - CUSTODIAL SERVICES

# A. <u>Statement of Program Objectives</u>

To maintain assigned public buildings in a clean and safe condition by providing a variety of custodial services

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No program workload adjustment request is proposed. The program complies with Section 37-68(1)(A)(B).

## C. Description of Activities Performed

The program performs building management functions for assigned facilities statewide. With the complexity of mechanical systems found in newer buildings and progressive aging of existing ones, program responsibilities and scope of work have significantly increased. In order to meet these challenges, management initiatives have been implemented that places greater emphasis on the "user as client" relationship. In this respect, an Internet based work order request system has been implemented for assigned public facilities on Oahu.

The major activities provided by this program include building management functions to address, respond and evaluate user and occupant concerns; monitoring maintenance contracts; providing housekeeping services; ensuring that preventative maintenance and alteration functions are performed adequately and in a timely manner; and establishing energy management policy and monitoring of energy consumption for all assigned buildings. Washington Place is also part of the Custodial Program having been transferred from the Office of the Governor in FY 13.

# D. <u>Statement of Key Policies Pursued</u>

The program supports Section 226-14, HRS, of the Hawaii State Plan that is to accommodate the custodial requirements of agencies housed in the Department of Accounting and General Services (DAGS) managed facilities. Additionally, energy conservation and efficiency practices are promoted through a computerized system that monitors and controls air conditioning use in major buildings on Oahu. These activities are pursued in accordance with Section 226-18, HRS, of the Hawaii State Plan.

# E. Identification of Important Program Relationships

The program is not involved in any significant relationships with other agencies.

## F. Description of Major External Trends Affecting the Program

Hawaii's dependency on oil and the impact of volatile world oil prices has created funding challenges over the last couple of years. Although prices have declined from record levels due to the worldwide economic slowdown, and increased supply, future increases are expected in the coming years.

# G. Discussion of Cost, Effectiveness, and Program Size Data

Program effectiveness and costs are controlled through the development of standardized work procedures for janitorial staff, careful selection of cleaning products, monitoring of equipment maintenance contracts, preventative maintenance activity, customer satisfaction surveys, and energy conservation practices. Program size data will remain constant for

# AGS231: CENTRAL SERVICES - CUSTODIAL SERVICES

the coming biennium, as no new facilities are planned to be added to the existing building inventory.

H. Discussion of Program Revenues

The program generates approximately \$1,000 in locker rentals to employees at various locations within the downtown civic center on Oahu.

I. Summary of Analysis Performed

There are no recent studies that have been performed on this program.

J. Further Considerations

None.

# PROGRAM ID: AGS232

PROGRAM STRUCTURE NO. 11030803

PROGRAM TITLE:

# CENTRAL SERVICES - GROUNDS MAINTENANCE

		IN DOLLA	{S		IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21		
OPERATING COST	27.00*	27.00*	27.00*	27.00*	27.0*	27.0*	27.0*	27.0*		
PERSONAL SERVICES	1,021,633	1,062,157	1,107,712	1,145,980 ¦	1,145	1,145	1,145	1,145		
OTHER CURRENT EXPENSES	618,573	649,253	649,253	649,253	650	650	650	650		
EQUIPMENT	23,526									
MOTOR VEHICLE	7,125									
TOTAL OPERATING COST	1,670,857	1,711,410	1,756,965	1,795,233	1,795	1,795	1,795	1,795		
		IRGREZERANSKI 200	inanėsesses ty							
BY MEANS OF FINANCING				1						
	27.00*	27.00*	27.00*	27.00*	27.0*	27.0*	27.0*	27.0*		
GENERAL FUND	1,670,857	1,711,410	1,756,965	1,795,233	1,795	1,795	1,795	1,795		
TOTAL POSITIONS	27.00*	27.00*	27.00*	27.00*	27.00*	27.00*	27.00*	27.00*		
TOTAL PROGRAM COST	1,670,857	1,711,410	1,756,965	1,795,233	1,795	1,795	1,795	1,795		
		_,,								

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

# PROGRAM ID: AGS232 PROGRAM STRUCTURE: 11030803 PROGRAM TITLE: CENTRAL SERVICES - GROUNDS MAINTENANCE

	FY							
	2013-14	2014-15	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
MEASURES OF EFFECTIVENESS 1. EVALUATIONS FROM GROUNDS SURVEY FROM BLDG OCCUPNTS 2. ANNUAL FACILITY ASSESSMENT SCORES	70	70	70	70	70	70	70	70
	85	85	85	85	85	85	85	85
PROGRAM TARGET GROUPS 1. TOTAL NUMBER OF FACILITIES	119	119	119	119	119	119	119	119
PROGRAM ACTIVITIES 1. NUMBER OF GROUNDSKEEPING POSITIONS 2. TOTAL ACREAGE SERVICED 3. NUMBER OF REFUSE COLLECTION SITES	27 106.3 28							

# Program Plan Narrative

<u>AGS232</u>	2: CENTRAL SERVICES – GROUNDS MAINTENANCE		11 03 08 03
A. <u>S</u>	Statement of Program Objectives	F.	Description of Major External Trends Affecting the Program
а	o maintain the grounds surrounding assigned public buildings in a neat and attractive condition by providing a variety of grounds maintenance services.		Liability issues have necessitated additional and timely tree trimming to ensure public safety.
B. C	Description of Reguest and Compliance with Section 37-68(1)(A)(B)	G.	Discussion of Cost, Effectiveness, and Program Size Data
N C	lo program workload adjustment request is proposed. The program omplies with Section 37-68(1)(A)(B).		Program effectiveness and costs are controlled through the development of standardized work procedures for grounds staff, monitoring of equipment maintenance contracts, preventative maintenance activity, and customer satisfaction surveys. Program size data will remain constant for the coming biennium, as no new facilities are planned to be added to the
			existing building inventory.
	he program performs grounds maintenance services at assigned public uildings and contracts out to trim trees at those facilities.	Н.	Discussion of Program Revenues
D. <u>S</u>	tatement of Key Policies Pursued		Not applicable.
m	he program supports Section 226-14, HRS, the Hawaii State Plan, by naintaining grounds at assigned public buildings in a functional, aesthetic, nd safe condition providing a variety of grounds maintenance services.	I.	Summary of Analysis Performed There are no recent studies that have been performed on this program.
	dentification of Important Program Relationships	J.	Further Considerations
A	he program relies on AGS 233, Central Services – Building Repairs and Iterations to make emergency, major, and minor repairs at the facilities. hese include irrigation systems, walkways, parking lots, etc.		None.

# PROGRAM ID: AGS233 PROGRAM STRUCTURE NO. 11030804

PROGRAM STRUCTURE

# : CENTRAL SERVICES - BUILDING REPAIRS & AL

		IN DOLLA	RS	[ -	IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY <b>2014-15</b>	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21		
OPERATING COST	33.00*	33.00*	33.00*	33.00*	33.0*	33.0*	33.0*	33.0*		
PERSONAL SERVICES	1,867,595	1,929,643	2,005,097	2,067,801	2,069	2,069	2,069	2,069		
OTHER CURRENT EXPENSES Equipment Motor Vehicle	1,108,865 23,880 29,800	1,165,911	1,165,911	1,165,911	1,165	1,165	1,165	1,165		
TOTAL OPERATING COST	3,030,140	3,095,554	3,171,008	3,233,712	3,234	3,234	3,234	3,234		
				i						
BY MEANS OF FINANCING										
	33.00*	33.00*	33.00*	33.00*	33.0*	33.0*	33.0*	33.0*		
GENERAL FUND	2,930,140	2,995,554	3,071,008	3,133,712	3,134	3,134	3,134	3,134		
INTERDEPT. TRANSFER	100,000	100,000	100,000	100,000	100	100	100	100		
TOTAL POSITIONS	33.00*	33.00*	33.00*	33.00*	33.00*	33.00*	33.00*	33.00*		
TOTAL PROGRAM COST	3,030,140	3,095,554	3,171,008	3,233,712	3,234	3,234	3,234	3,234		

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

1

# PROGRAM ID: AGS233 PROGRAM STRUCTURE: 11030804 PROGRAM TITLE: CENTRAL SERVICES - BUILDING REPAIRS AND ALTERATIONS

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS         1.       % OF PROGRAM PROJECTS COMPLETED WITHIN TIMETABLE         2.       % EMERGENCY REP & ALTERATNS RESPNDED TO IN 48 HRS         3.       % OF SATISFACTORY SURVEY EVALUATIONS OF R&A SVCS         4.       % OF SATISFACTORY SURVEY EVAL OF SPECIAL PROJECTS	100 100 90 90							
PROGRAM TARGET GROUPS 1. TOTAL NUMBER OF ASSIGNED STATE BUILDINGS	164	164	164	164	164	164	164	164
PROGRAM ACTIVITIES 1. TTL NO. OF NORMAL REPAIRS & ALTERATIONS PROJECTS 2. TOTAL NUMBER OF EMERGENCY PROJECTS	3276 971	3300 980	3400 1000	3600 1000	3600 1000	3600 1000	3600 1000	3600 1000
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	<u> </u>	<u>100</u> 100	<u>100</u> 100				-	
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) SPECIAL FUNDS TOTAL PROGRAM REVENUES	<u> </u>	<u>100</u> 100	<u>100</u> 100	-				

**Program Plan Narrative** 

## AGS233: CENTRAL SERVICES – BUILDING REPAIRS AND ALTERATIONS

## A. <u>Statement of Program Objectives</u>

To maintain assigned public buildings in a safe condition and at a high level of utility by providing repair and maintenance services and by making minor alterations.

## B. <u>Description of Request and Compliance with Section 37-68(1)(A)(B)</u>

No program workload adjustment request is proposed. The program complies with Section 37-68(1)(A)(B).

## C. <u>Description of Activities Performed</u>

The program provides management and technical and workforce support to upkeep and maintain assigned public buildings, public libraries, health and civic centers statewide. The program administers projects that involve both general funds as well as capital improvement program and repair and alteration funds. With respect to minor and emergency repairs, appropriate staff on Oahu is dispatched to accomplish work orders that are primarily received via an Internet based request system.

All work is performed to preserve the life of buildings as well as safeguard its occupants and public users. Activities involving emergency repairs are completed immediately to remove unsafe barriers or conditions. In addition, the program provides staff and technical assistance for legislative sessions as well as State and National functions.

# D. Statement of Key Policies Pursued

The program supports Section 226-14, HRS, the Hawaii State Plan, that relates to the preservation and use of public facilities.

# E. Identification of Important Program Relationships

The program is not involved in any significant relationships with other agencies.

F. Description of Major External Trends Affecting the Program

The cost of energy and the conservation of natural resources have necessitated the program to look at ways to reduce the consumption of natural resources in State buildings.

G. Discussion of Cost, Effectiveness, and Program Size Data

Program costs are controlled through the development of standardized work procedures, bulk purchases and competitive bidding practices. Effectiveness is measured through workload statistics, internal inspections and survey of user satisfaction.

H. Discussion of Program Revenues

Not applicable.

I. Summary of Analysis Performed

No recent studies have been performed on this program.

J. Further Considerations

None.

# PROGRAM ID: AGS240 PROGRAM STRUCTURE NO. 11030901 PROGRAM TITLE: STATE PROCUREMENT

	و الذي هو هو هو الحد الله هو الله الله الله الله الله الله ا	IN DOLLAR	?S		IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21		
OPERATING COST	22.00*	22.00*	22.00*	22.00*	22.0*	22.0*	22.0*	22.0*		
PERSONAL SERVICES	898,008	1,139,424	1,183,486	1,213,022	1,213	1,213	1,213	1,213		
OTHER CURRENT EXPENSES EQUIPMENT	66,322 7,178	81,039	81,039	81,039	81	81	81	81		
TOTAL OPERATING COST	971,508	1,220,463	1,264,525	1,294,061	1 <b>,29</b> 4	 1,294 	1,294	1,294		
BY MEANS OF FINANCING			· ·	1						
	22,00*	22.00*	22.00*	22.00*	22.0*	22.0*	22.0*	22.0*		
GENERAL FUND	971,508	1,220,463	1,264,525	1,294,061	1,294	1,294	1,294	1,294		
TOTAL POSITIONS	22.00*	22.00*	22.00*	22.00*	22.00*	22.00*	22.00*	22.00*		
TOTAL PROGRAM COST	971,508	1,220,463	1,264,525	1,294,061	1,294	1,294	1,294	1,294		

REPORT P61-A

# PERFORMANCE MEASURES AND PROGRAM REVENUES

**REPORT P62** 

PROGRAM ID:	AGS240
PROGRAM STRUCTURE:	11030901
PROGRAM TITLE:	STATE PROCUREMENT

·	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS								
<ol> <li>EST COST SAVINGS BY JURISIC UTLIZ SPO PL/VL(\$1000)</li> <li>PROPERTY TRANSFERRED BETWEEN AGENCIES (\$1000)</li> <li>MOVING 3-YEAR AV OF ERRORS IN INVENTORY REPORTING</li> <li>COST SAVINGS OF HI ELECT PROC AWARDS (1000)</li> <li>% OF SPO WS EVAL W/ MEANINGFUL/PRACTICAL RATINGS</li> <li>REBATES REC FR PCARD FOR PARTICIPATNG (THOU DOLLR)</li> </ol>	13545 5309 0 17459 59 1532	3500 5000 0 14000 60 1400	3500 5000 0 14000 60 1400	3500 5000 0 14000 60 1400	3500 5000 0 14000 60 1400	3500 5000 0 14000 60 1400	3500 5000 0 14000 60 1400	3500 5000 0 14000 60 1400
PROGRAM TARGET GROUPS 1. NO. OF JURISDTNS UTILIZING COOP PURCHASING AGREEMT 2. NO. OF ORG CODES LISTED IN THE FIXED ASSET INV SYS 3. NO. AGENCIES ISSUING HLTH & HUMN SVS SOLICITATIONS 4. NO. OF PCARD HOLDERS FOR ALL PARTICIPATING JURISDI	20 1185 22 3762	20 1185 22 3760	20 1185 22 3760	20 1185 22 3760	20 1185 22 3760	20 1185 22 3760	20 1185 22 3760	20 1185 22 3760
PROGRAM ACTIVITIES1.NUMBER OF AWARDS FOR PRICE & VENDOR LIST CONTRACTS2.NO. OF STATE OF HAWAII ELEC PROCURMT SYS SOLICITNS3.NO. OF PROCURMT TRAINING WORKSHOP ATTENDEES4.RATIO PCARD TRANS/PO TRANS OB J CODE EX DOE, UH, HHSC5.NUMBER OF ITEMS TRANSFERRED BETWEEN AGENCIES6.NO. OF INVENTORY TRANSACTIONS AUDITED & PROCESSED7.TOTAL VALUE OF PROP ADDED TO INVENTORY (THOUSAND)8.NO. OF COMP/RESTRICT HLTH & HMN SVC SOLICITATIONS9.NO. OF UH CONSTRUCTION PROCUREMENTS REVIEWED	31 1676 6859 12 1654 31438 569374 68 49	67 1300 9000 2000 40000 600000 62 35	67 1300 9000 22000 40000 600000 62 35	67 1300 9000 2000 40000 600000 62 35	67 1300 9000 22000 40000 600000 62 35	67 1300 9000 12 2000 40000 600000 62 35	67 1300 9000 12 2000 40000 600000 62 35	67 1300 9000 12 2000 40000 600000 62 35

# AGS 240: STATE PROCUREMENT

## A. <u>Statement of Program Objectives</u>

To promote economy, efficiency, effectiveness, and impartiality in the procurement of goods, services and construction for State and county governments through development, implementation and maintenance of policies and procedures that provide for broad-based competition, accessibility to government contracts, fiscal integrity and responsibility in the procurement process; to procure or supervise the procurement of goods and services to meet the State's need through economical purchases and inventory control.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

## C. <u>Description of Activities Performed</u>

The State Procurement Office (SPO) serves as the central procurement office for all governmental bodies of the State by developing and revising laws, rules, policies, and procedures; providing assistance and advice; and coordinating and conducting procurement training as well as developing and maintaining a procurement manual and vendors guide for the procurement of commodities, services, and construction. Purchasing staff activities are directed toward further improving the State of Hawaii Electronic Procurement System, purchasing card program, website content and navigation, training workshops and on-demand training, and information systems and distribution. Application of the principles of standardization and volume buying on a competitive basis to secure the most favorable prices on commodities and services continues. Price and vendor lists for common-use groups are published and distributed to all agencies of the Executive Branch, with cooperative participation by the Judiciary, the Legislature, the counties, and other separate purchasing jurisdictions.

The Inventory Management staff establishes and enforces standards relating to the accounting of State-owned property. These standards are intended to achieve the uniformity necessary to facilitate the safeguarding of State property against unauthorized use or removal, to provide an essential part of the accounting records of State agencies, to assist administrators and property custodians with effective management of State property, to provide a basis of property insurance, and to fix property responsibilities of State officials as prescribed by Chapter 103D, HRS.

The SPO also governs and optimizes resources for the planning, procuring and contracting of all health and human services for the State. It directs a single process that provides fair and equitable treatment of providers. Centralized activities include training, distribution of information through the Purchase of Service Team, and involvement with the Community Council on Purchases of Health and Human Services. Requests for chief procurement officer approval are processed and a health and human services website is maintained that includes centralized databases for contracts, request for proposals, and requests for chief procurement officer approval.

# D. <u>Statement of Key Policies Pursued</u>

Key policy thrusts are to capitalize on new technological applications and to train personnel performing procurement functions, including contractors, vendors and health and human services providers from the private sector. New technologies offer new possibilities to improve information exchange and procurement processes. Expanding the training program will improve

-165-

## AGS 240: STATE PROCUREMENT

the corporate knowledge of agency personnel and better capitalize on their resourcefulness.

Reviews and updates of the Hawaii Administrative Rules governing Chapter 103D, HRS, Hawaii Public Procurement Code, and Chapter 103F, HRS, Purchase of Health and Human, will also continue to direct procurement and inventory management processes. The policy of the program to be in support of the Hawaii State Plan by promoting the achievement of efficient, effective, and responsive government programs by providing necessary procurement services and promoting transparency of government procurement processes.

# E. Identification of Important Program Relationships

The SPO is a member of the Western State Contracting Alliance/National Association of State Procurement Officials (WSCA-NASPO), the National Institute of Government Purchasing (NIGP), and the National Contract Management Association (NCMA). These organizations provide valuable information and assistance on procurement and open communications to states, cities, and other entities with similar processes and rules.

F. Description of Major External Trends Affecting the Program

Major external trends affecting the SPO include the uncertain economy and continuing technological innovations. These trends are interactive as they impact the SPO and other State agencies, and also contractors, vendors and providers.

G. Discussion of Cost, Effectiveness, and Program Size Data

Currently, SPO's total position count is 22. With past budget reductions and recent budget restrictions, there is only enough funding to fill 18 positions. Without sufficient resources, the program will be adversely

impacted with less procurement performed and fewer centralized services. The customer base is expected to remain stable but the urgency and necessity for improved procurement practices should increase as austere funding demand greater resourcefulness. Similarly, budget reductions and restrictions will further widen SPO's gap between resources needed and resources provided.

Requirements continue to expand without additional resources. In the 2014 legislative session, HR 134 and HCR 176 directed the SPO to conduct a study on past performance. Act 87, SLH 2013 transferred chief procurement officer responsibilities for all University of Hawaii construction procurements to the SPO. Act 239, SLH 2013 impacted source selection methods. Act 173, SLH 2012 mandated the SPO keep protest statistics. Act 222, SLH 2012 mandated the SPO to submit monthly reports to the Legislature on the status of IT procurements for the Office of Information Management and Technology (OIMT). In the 2012 session, SCR 40 directed the extension of the prompt payment task force.

# H. Discussion of Program Revenues

For the fiscal biennium, the SPO projects \$1.4 million annually in rebates received from purchase card transactions, \$17,000 annually in reimbursement for participation on the WSCA-NASPO sourcing team, and at least \$7,000 annually in commissions for the State from car rental revenue achievements.

## I. Summary of Analysis Performed

No new in-depth analyses have been performed at this time.

# J. Further Considerations

There are no further considerations at this time.

# PROGRAM ID: AGS244 PROGRAM STRUCTURE NO. 11030902 PROGRAM TITLE: SURPLUS PROPERTY MANAGEMENT

		IN DOLLAF	{\$		IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21		
OPERATING COST	5.00*	5.00*	5.00*	5.00*	5.0*	5.0*	5.0*	5.0*		
PERSONAL SERVICES	207,508	314,499	322,903	333,063	333	333	333	333		
OTHER CURRENT EXPENSES	10,244	103,561	103,561	103,561	104	104	104	104		
MOTOR VEHICLE	482,725	1,400,000	1,400,000	1,400,000	1,400	1,400	1,400	1,400		
TOTAL OPERATING COST	700,477	1,818,060	1,826,464	1,836,624	1,837	1,837	1,837	1,837		
BY MEANS OF FINANCING				·						
	5.00*	5.00*	5.00*	5.00*¦	5.0*	5.0*	5.0*	5.0*		
REVOLVING FUND	700,477	1,818,060	1,826,464	1,836,624	1,837	1,837	1,837	1,837		
TOTAL POSITIONS	5.00*	5.00*	5.00*	5.00*	5.00*	5.00*	5.00*	5.00*		
TOTAL PROGRAM COST	700,477	1,818,060	1,826,464	1,836,624	1,837	1,837	1,837	1,837		

REPORT P61-A

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

#### PROGRAM ID: AGS244 PROGRAM STRUCTURE: 11030902 PROGRAM TITLE: SURPLUS PROPERTY MANAGEMENT

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. SURPLUS PROPERTY TRANSFERRED TO DONEES (\$1000) 2. RATIO SVS FEE OVER PROPERTY TRANSFER VALUE (%) 3. ACTUAL DONEES AS % OF ELIGIBLE DONEES	2609 2 84	3000 4 84	3000 4 84	3000 4 84	3000 4 84	3000 4 84	3000 4 84	3000 4 84
PROGRAM TARGET GROUPS 1. NON-PROFIT TAX-EXMPT EDUC & PUBLIC HTH INSTUTNS 2. PUBLIC AGENCY THAT SERVES OR PROMOTES PUB PURPOSE 3. 8(A) BUSINESS DEV/SMALL DISADVANTAGED BUSINESSES	59 24 35	80 24 50	80 24 50	80 24 50	80 24 50	80 24 50	80 24 50	80 24 50
PROGRAM ACTIVITIES1. FED PERSONAL PROP RECEIVED (LINE ITEMS)2. FED PROP DONATED (LINE ITEMS)3. ACQ OF STATE PROP FOR UTIL/SALE (LINE ITEMS)4. DIST OF STATE PROP FOR REUTIL (LINE ITEMS)5. STATE PROP DISP OF BY PUBLIC SALE (LINE ITEMS)	186 338 50 40 2	300 700 100 75 2	300 700 100 75 2	300 700 100 75 2	300 700 100 75 2	300 700 100 75 2	300 700 100 75 2	300 700 100 75 2
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES NON-REVENUE RECEIPTS TOTAL PROGRAM REVENUES	1 6 592 599	1 4 1,709 1,714	1 4 1,709 1,714	1 4 1,709 1,714	1 4 <u>1,709</u> 1,714	1 4 1,709 1,714	1 4 <u>1,709</u> 1,714	1 4 1,709 1,714
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) ALL OTHER FUNDS TOTAL PROGRAM REVENUES	<u> </u>	<u>1,714</u> 1,714	<u>1,714</u> 1,714	1,714 1,714	1,714 1,714	<u>1,714</u> 1,714	<u>1,714</u> 1,714	<u>1,714</u> 1,714

# AGS 244: SURPLUS PROPERTY MANAGEMENT

# A. <u>Statement of Program Objectives</u>

To maximize economy and efficient use of government property by acquiring and distributing usable federal and state surplus property to any public agency that serves or promotes a public purpose and to nonprofit, tax-exempt educational and public health institutions, and 8(a) business development/small disadvantaged businesses.

# B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

## C. <u>Description of Activities Performed</u>

In accordance with Public Law 94-519, Federal surplus property generated on Oahu is physically inspected and requested through applications filed with the U.S. General Services Administration. Property allocated to the State is selected, transported, checked, and warehoused by agency personnel for distribution to eligible donees.

A self-service system enables donees to take immediate delivery of property selected. Neighbor island requests are filled, packed, and shipped via barge. Periodically property is available at neighbor island federal facilities (i.e. Barking Sands on Kauai) and donee may inspect, select and take delivery under oversight by surplus agency personnel.

Based on formal or verbal notices of State disposal, desirable items are physically inspected to determine suitability for further re-utilization or disposal by public sale. All property selected are transported, checked, and warehoused by agency personnel for distribution. Potential State user agencies are advised of the availability of desirable property. Items selected for re-utilization are transferred to the user agency for a nominal service and handling charge.

### D. Statement of Key Policies Pursued

Policies governing program operations are directed toward maximum acquisition and fair and equitable distribution of Federal/State surplus property at the least possible cost to eligible donees. Emphasis is placed on the cost-effective utilization of surplus property by state and local agencies charged with implementing the overall goals, objectives, and policies set forth in the Hawaii State Plan.

## E. Identification of Important Program Relationships

As a liaison agency, working relationships are maintained with Federal and State agencies for the acquisition of property and with public agencies at the state and local level who are eligible recipients of surplus property for use in implementing the priority actions mandated by the Hawaii State Plan, and agencies from the private sector whose efforts contribute to the improvement of educational and public health programs. However, the difference in roles and jurisdiction of the respective agencies in the acquisition, warehousing, and distribution process is distinct and precludes integration of programs.

## F. Description of Major External Trends Affecting the Program

A number of factors dominating Federal/State program operations include the unpredictable generation of surplus property by types, quantity, and condition; new Federal legislation; changing Federal/State disposal regulations and re- utilization policies; specific donee requirements; and

## AGS 244: SURPLUS PROPERTY MANAGEMENT

seasonal trends in donee participation. Of recent note are the economic recession and its impact on the budgets of government agencies and other donees.

# G. Discussion of Cost, Effectiveness, and Program Size Data

No appreciable long term changes are anticipated in regards to the program's costs, effectiveness and size.

### H. Discussion of Program Revenues

Revenues accumulated from service and handling charges and the sale of surplus Federal and State vehicles and property are deposited into the federal property revolving fund.

Due to the nature of the surplus property program, it is difficult to establish a basis for revenue estimates since the income generated is non-fixed revenue subject to fluctuation according to the types, quantities, and condition of available property and expenditures policies of respective donee agencies.

# I. Summary of Analysis Performed

No new in-depth analyses have been performed at this time.

# J. Further Considerations

There are no further considerations at this time.

# PROGRAM ID: AGS251 PROGRAM STRUCTURE NO. 11031001 PROGRAM TITLE: AUTOMOTIVE MANAGEMENT - MOTOR POOL

----IN DOLLARS---- IN THOUSANDS-FY2013-14 FY2014-15 FY2015-16 FY2016-17 FY2017-18 FY2018-19 FY2019-20 FY2020-21 PROGRAM EXPENDITURES OPERATING COST 13.00\* 13.00\* 13.00\* 13.00\* 13.0\* 13.0\* 13.0\* 13.0\* PERSONAL SERVICES 725,408 893,746 911,785 930,727 931 931 931 931 1,028,478 1,028,478 1,028,478 1,029 1,029 1,029 1,029 **OTHER CURRENT EXPENSES** 943,069 5,000 5,000 5,000 5 5 5 EQUIPMENT 15,775 5 954,400 MOTOR VEHICLE 1,439,459 954,400 954,400 954 954 954 954 TOTAL OPERATING COST 2,918,605 2,919 2,919 2,919 2,919 3,123,711 2,881,624 2,899,663 \_\_\_\_\_ \_\_\_\_ \_\_\_\_\_ \_\_\_\_\_ BY MEANS OF FINANCING 13.00\* 13.0\* 13.0\* 13.0\* 13.00\* 13.00\* 13.00\* 13.0\* 2,919 2,919 2,919 REVOLVING FUND 3,123,711 2,881,624 2,899,663 2,918,605 2,919 TOTAL POSITIONS 13.00\* 13.00\* 13.00\* 13.00\* 13.00\* 13.00\* 13.00\* 13.00\* TOTAL PROGRAM COST 3,123,711 2,881,624 2,899,663 2,918,605 2,919 2,919 2,919 2,919 \_\_\_\_\_ . -----\_\_\_\_\_ \_\_\_\_\_ \_\_\_\_ \_\_\_\_\_ -----

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

PROGRAM ID:	AGS251
PROGRAM STRUCTURE:	11031001
PROGRAM TITLE:	AUTOMOTIVE MANAGEMENT - MOTOR POOL

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. MOTOR POOL VEHICLES-AVERAGE OPER COST PER VEHICLE 2. PERCENTAGE OF REVENUES OVER EXPENDITURES	90 96	90 96	90 96	90 96	90 96	90 96	90 96	90 96
PROGRAM TARGET GROUPS 1. STATE AGENCIES UTILIZING MOTOR POOL & NON-MP VEH	21	21	21	21	21	21	21	21
PROGRAM ACTIVITIES 1. MOTOR POOL FLEET RENTAL REVENUES 2. OTHER NON-MOTOR POOL VEHICLE SERVICE REVENUES	1980 185	1980 185	1980 185	1980 185	1980 185	1980 185	1980 185	1980 185
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	2,537 2,542	37 <u>1,945</u> 1,982	37 1,945 1,982	37 <u>1,945</u> 1,982	37 <u>1,945</u> 1,982	37 1,945 1,982	37 <u>1,945</u> 1,982	37 <u>1,945</u> 1,982
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) ALL OTHER FUNDS TOTAL PROGRAM REVENUES	<u> </u>	<u>1,982</u> 1,982	1,982 1,982	<u>1,982</u> 1,982	<u>1,982</u> 1,982	<u>1,982</u> 1,982	1,982 1,982	<u>1,982</u> 1,982

# **Program Plan Narrative**

## AGS251: AUTOMOTIVE MANAGEMENT - MOTOR POOL

# Statement of Program Objectives

Α.

To support the operational requirements of State agencies by providing safe and dependable passenger vehicles at a reasonable cost. To assist State agencies who do not rent motor pool vehicles in acquiring vehicles that meet statutory requirements and by providing vehicle maintenance guidance.

## B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The Program is in compliance with Section 37-68(1)(A)(B).

# C. Description of Activities Performed

Activities of the program include the acquisition, operation, repair, maintenance, storage, dispatching, replacement, and disposal of its vehicles as well as maintaining records of rentals, assignments, mileage and billing records. The program also provides vehicular maintenance and repair services for non-motor pool vehicles.

# D. <u>Statement of Key Policies Pursued</u>

The primary policies pursued by the program are to provide safe, dependable and economical vehicular transportation for State officials and employees requiring the use of State vehicles to meet their transportation requirements.

# E. Identification of Important Program Relationships

The program is not directly involved in any significant relationships with other agencies other than providing vehicle rental and maintenance services.

# F. Description of Major External Trends Affecting the Program

Major trends affecting the program are: 1) unpredictable cost of fuel; 2) the cost of acquiring replacement vehicles; and 3) the State agency demand for motor pool vehicles.

# G. Discussion of Cost, Effectiveness, and Program Size Data

The program plans to continue replacement of vehicles more than 8 years old and/or too costly to repair and maintain by acquiring new and used vehicles. For the budget and planning period, funding is included for audits, insurance coverage and equipment requirements necessary to maintain present levels of service. Program effectiveness and size reflect current service levels.

# H. Discussion of Program Revenues

State agencies are assessed rental fees based on vehicle age, size and miles traveled. In addition, the program generates revenue from sale of gasoline, oil and services from agencies utilizing non-pool vehicles. Interest earned from special fund balances are another source of program revenue.

# AGS251: AUTOMOTIVE MANAGEMENT - MOTOR POOL

# I. Summary of Analysis Performed

An in-depth analysis of the program has not been performed.

# J. Further Considerations

There are no further considerations at this time.

# PROGRAM ID: AGS252 PROGRAM STRUCTURE NO. 11031002

# PROGRAM TITLE: AUTOMOTIVE MANAGEMENT - PARKING CONTROL

		IN DOLLA	RS	-	IN THOUSANDS					
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY <b>2015-16</b>	FY2016-17	FY2017-18	FY <b>2018-19</b>	FY2019-20	FY2020-21		
OPERATING COST	27.00*	27.00*	27.00*	27.00*	27.0*	27.0*	27.0*	27.0*		
PERSONAL SERVICES	1,218,951	1,418,915	1,433,196	1,438,141	1,438	1,438	1,438	1,438		
OTHER CURRENT EXPENSES	1,916,837	2,211,241	2,211,241	2,211,241	2,211	2,211	2,211	2,211		
EQUIPMENT	14,896	26,575	26,575	26,575	27	27	27	27		
TOTAL OPERATING COST	3,150,684	3,656,731	3,671,012	3,675,957	3,676	3,676	3,676	3,676		
BY MEANS OF FINANCING				······································						
BT MEANS OF FINANCING	27.00*	27.00*	27.00*	27.00*	27.0*	27.0*	27.0*	27.0*		
REVOLVING FUND	3,150,684	3,656,731	3,671,012	3,675,957	3,676	3,676	3,676	3,676		
TOTAL POSITIONS	27.00*	27.00*	27.00*	27.00*	27.00*	27.00*	27.00*	27.00*		
TOTAL PROGRAM COST	3,150,684	3,656,731	3,671,012	3,675,957	3,676	3,676	3,676	3,676		
					===========	===========				

REPORT P61-A

#### STATE OF HAWAII

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

#### PROGRAM ID: AGS252 PROGRAM STRUCTURE: 11031002 PROGRAM TITLE: AUTOMOTIVE MANAGEMENT - PARKING CONTROL

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS 1. PERCENTAGE UTILIZATION OF PARKING SPACES 2. PERCENTAGE OF REVENUES OVER EXPENDITURES	105 121	105 121	105 121	105 121	105 121	105 121	105 121	105 121
PROGRAM TARGET GROUPS 1. STATE OFFCIALS-EMPLOYEE & PUB CONDUCTG BUS W/STATE	8400	8400	8400	8400	8400	8400	8400	8400
PROGRAM ACTIVITIES 1. NO. OF SPACES FOR EMPLOYEES & PUBLIC 2. NO. OF PARKING CITATIONS ISSUED (MONTHLY AVERAGE) 3. EMPLOYEE PARKING & PUBLIC PARKING REVENUES	6175 965 3000	6175 965 3000	6175 965 3000	6175 965 3000	6175 965 3000	6175 965 3000	6175 965 3000	6175 965 3000
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) REVENUES FROM THE USE OF MONEY AND PROPERTY CHARGES FOR CURRENT SERVICES FINES, FORFEITS AND PENALTIES NON-REVENUE RECEIPTS	1,025 2,730 168 931	785 2,636 225						
TOTAL PROGRAM REVENUES	4,854	3,646	3,646	3,646	3,646	3,646	3,646	3,646
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) ALL OTHER FUNDS	4,854	3,646	3,646	3,646	3,646	3,646	3,646	3,646
TOTAL PROGRAM REVENUES	4,854	3,646	3,646	3,646	3,646	3,646	3,646	3,646

NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

#### Program Plan Narrative

Α.	Statement of Program Objectives	E.	Identification of Import
	To provide, maintain, allocate and control parking for State employees and the public on lands under the jurisdiction of the Comptroller.		This program is not di other agencies other t
B.	Description of Request and Compliance with Section 37-68(1)(A)(B)	F.	Description of Major E
	No new programs are being proposed at this time. The Program is in compliance with Section 37-68(1)(A)(B).		There are no major ex
C.	Description of Activities Performed	G.	Discussion of Cost, Ef
	Program activities performed include the assignment, patrolling, and controlling of spaces; enforce rules and regulations, and exercising the		There are no significar effectiveness and proc
	management functions of the program.	Н.	Discussion of Program
	Other related activities include providing parking accommodations for the Legislature when in session; providing accommodations for special functions; providing metered and attendant spaces for the general public;		Program revenues are government officials an controlled lots, parking
	repairing and maintaining parking facilities, signs and meters; and administrative recordkeeping.	I.	Summary of Analysis
	Although responsibility is statewide in scope, activities are confined to those geographical areas specifically designated to be under the		An in-depth analysis o
	jurisdiction of the Comptroller.	J.	Further Considerations
).	Statement of Key Policies Pursued		There are no further co
	The primary policies pursued by the program are to meet the parking demand of state officials, employees and the general public and to maintain parking facilities in a safe and presentable condition.		

ortant Program Relationships

directly involved in any significant relationships with than providing supportive services.

External Trends Affecting the Program

external trends affecting this program.

Effectiveness, and Program Size Data

ant discrepancies in previously planned cost, ogram size levels.

am Revenues

re received from parking fees assessed primarily from and employees, public meter and attendantng citations, and investment pool interest earnings.

#### Performed

of the program has not been performed.

considerations at this time.

#### PROGRAM ID: AGS901

#### PROGRAM STRUCTURE NO. 110313

PROGRAM TITLE:

#### GENERAL ADMINISTRATIVE SERVICES

		IN DOLLAR	{S			IN THOU	SANDS	
PROGRAM EXPENDITURES	FY2013-14	FY2014-15	FY2015-16	FY2016-17	FY2017-18	FY2018-19	FY2019-20	FY2020-21
OPERATING COST	36.00*		36.00*	36.00*	36.0*	36.0*	36.0*	36.0*
PERSONAL SERVICES	2,497,841	3,162,618	2,986,425	3,057,443	3,058	3,058	3,058	3,058
OTHER CURRENT EXPENSES	97,928	70,138	70,138	70,138	<b>70</b>	70	<b>´</b> 70	70
EQUIPMENT	24,648	10,428	10,428	10,428	10	10	10	10
TOTAL OPERATING COST	2,620,417	3,243,184	3,066,991	3,138,009	3,138	3,138	3,138	3,138
BY MEANS OF FINANCING			•					
	34.00*	34.00*	34.00*	34.00*	34.0*	34.0*	34.0*	34.0*
GENERAL FUND	2,497,355	3,084,102	2.899.952	2,960,114	2,960	2,960	2,960	2,960
	2.00*	2.00*	2.00*	2.00*	2.0*	2.0*	2.0*	2.0*
INTERDEPT. TRANSFER	123,062	159,082	167,039	177,895	178	178	178	178
TOTAL POSITIONS	36.00*	36.00*	36.00*	36.00*	36.00*	36.00*	36.00*	36.00*
TOTAL PROGRAM COST	2,620,417	3,243,184	3,066,991	3,138,009	3,138	3,138	3,138	3,138
		add						

#### STATE OF HAWAII

#### PERFORMANCE MEASURES AND PROGRAM REVENUES

#### **REPORT P62**

PROGRAM ID:	AGS901
PROGRAM STRUCTURE:	110313
PROGRAM TITLE:	GENERAL ADMINISTRATIVE SERVICES

	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21
MEASURES OF EFFECTIVENESS	2010 /1	2014 10	2010 10	2010 17	2011 10	2010 10	2010 20	2020 21
<ol> <li>% OF LATE (INTEREST) PAYMENTS TO TOTAL PAYMENTS</li> <li>% OF INVOICE PAYMNTS PROCESSED W/IN 7 WORKING DAYS</li> <li>AV TIME FOR NON-COMPETITIVE RECRUITMENT ACTION</li> <li>AV TIME FOR DELEGATED CLASSIFICATION ACTION</li> <li>NO. OF NON-ROUTINE PERSONNEL CONSULTATIVE SVCS</li> <li>PERCENTAGE OF DATA PROCESSING REQUESTS COMPLETED</li> <li>% OF DP REQUESTS COMPLTD WHICH IMPROVED EFFICIENCY</li> <li>PERCENTAGE OF B&amp;F REQUESTS SUBMITTED BY DUE DATE</li> <li>% OF LEGISLATIVE REQUESTS SUBMITTED BY DATE</li> </ol>	.11 97 28 6 230 80 70 100 100	. 12 97, 26 5 240 80 70 100 100	.2 97 26 5 240 75 65 100 100	.2 97 26 5 240 75 65 100 100	2 97 26 5 240 75 65 100 100	.2 97 26 5 240 75 65 100 100	.2 97 26 5 240 75 65 100 100	.2 97 26 5 240 75 65 100 100
<ol> <li>PROGRAM TARGET GROUPS</li> <li>NO. OF DIVISIONS, DISTRICT OFFICES &amp; ATTACHED AGEN</li> <li>TOTAL NUMBER OF EMPLOYEES (PERMANENT/TEMPORARY)</li> <li>TOTAL NO. OF PAYMENT TRANSACTIONS PROCESSED (000)</li> <li>NO. OF DEPARTMENTAL VACANCIES DURING THE YEAR</li> <li>TOTAL NO. OF DATA PROCESSING REQUESTS PROCESSED</li> <li>NO. OF COMPUTER APPLICATION PROGRAMS ADMINSTERED</li> <li>NO. OF REQUESTS FROM DEPT. OF BUDGET AND FINANCE</li> <li>TOTAL NUMBER OF LEGISLATIVE REQUESTS</li> </ol>	22 801 29 78 375 3200 16 44	22 804 29 100 375 3200 15 40	22 815 29 100 375 3200 15 40	22 815 29 100 375 3200 15 40	22 815 29 100 375 3200 15 40	22 815 29 100 375 3200 15 40	22 815 29 100 375 3200 15 40	22 815 29 100 375 3200 15 40
PROGRAM ACTIVITIES1.NO. OF EMPLOYEES PROVIDING ADMIN/TECH/CLERICAL SUP2.NUMBER OF PURCHASING CARDS OUTSTANDING3.NUMBER OF PAYROLL REGISTERS HANDLED4.NUMBER OF EPARS PROCESSED5.NUMBER OF NON-EPAR ACTIONS PROCESSED6.NO. OF REQUESTS FOR NON-COMPETITIVE RECRUITMENTS7.NO. OF REQUESTS FOR DELEGATED CLASSIFICATN ACTIONS8.NO. OF NEW COMPUTER APPLICATION SYSTEMS INSTALLED9.NO. OF ADMIN RULES & REORG REQUESTS REVIEWED	32 157 8 1196 1459 60 131 1 1	32 160 8 1800 2000 80 120 1 4	32 160 8 1800 2000 80 120 1 4	32 160 80 2000 80 120 1 4	32 160 8 1800 2000 80 120 1 4	32 160 8 1800 2000 80 120 1 4	32 160 8 1800 2000 80 120 1 4	32 160 8 1800 2000 80 120 1 4
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS) CHARGES FOR CURRENT SERVICES TOTAL PROGRAM REVENUES	<u> </u>	<u>50</u> 50	<u>50</u> 50	50 50	<u>50</u>	<u>50</u> 50	50 50	<u>50</u> 50
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS) GENERAL FUNDS TOTAL PROGRAM REVENUES	<u> </u>	50 50	50 50	50 50	50 50	50 50	50 50	<u>50</u> 50

NOTE: PROGRAM REVENUES BY TYPE AND FUND MAY NOT BE ACCURATE DUE TO SYSTEM ERROR.

-179-

#### AGS901: GENERAL ADMINISTRATIVE SERVICES

#### A. <u>Statement of Program Objectives</u>

To enhance program effectiveness and efficiency by formulating policies, allocating resources and administering operations and personnel, and providing staff support services.

#### B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs are being proposed at this time. The program complies with Section 37-68(1)(A)(B).

#### C. <u>Description of Activities Performed</u>

This program provides executive direction, internal management and administrative services, budgetary and financial administration and services, personnel and procedural services designed to guide and assist departmental programs in accomplishing their respective objectives.

There are four distinct administrative functions in the program. A brief description of major activities by organizational units is as follows:

Office of the Comptroller – This office renders decisions on matters that require policy determination, executive direction, etc. It plans, coordinates and directs departmental programs providing statewide services.

Administrative Services Office – This office provides centralized administrative management and fiscal services and exercises administrative control over appropriated funds, conduct studies, develops management improvement programs, and prepares reports for management. Personnel Office – This office administers, develops and coordinates departmental human resource management activities. It functions as the liaison unit with the State's central personnel agency, employee organizations and other agencies affecting employment. It manages the recruitment, selection and placement, classification, labor relations, worker's compensation, employee relations, safety, Equal Employment Opportunity (EEO), and training programs; maintains records of personnel and position transactions; and prepares reports for management and other agencies.

Systems and Procedures Office – This office coordinates all electronic data processing activities for the department, and functionally administers computer application systems and local area networks under the jurisdiction of the State Comptroller. It provides systems and computer programming support for the development, enhancement and maintenance of operational systems requiring computerization; and manages, operates, and maintains the mini-computers, web, file and e-mail servers for the department.

District Office – District Offices are located on Hawaii, Maui and Kauai as administrative arms of the Office of the Comptroller. These offices provide coordinated direction, staff services in the respective counties, and implement delegated staff and program functions affecting the district and private agencies.

#### D. <u>Statement of Key Policies Pursued</u>

It is the policy of this program to exercise coordinative review and evaluation functions to guide departmental programs. The program maintains flexibility to accommodate shifts in State priorities and changes in program emphasis of agencies served.

#### AGS901: GENERAL ADMINISTRATIVE SERVICES

#### E. Identification of Important Program Relationships

There are no important program relationships identified. However, departmental programs have some cooperative working relationships maintained with agencies in the private sector as well as with agencies from the Federal and County jurisdiction.

#### F. Description of Major External Trends Affecting the Program

There are no major external trends affecting the program.

#### G. Discussion of Cost, Effectiveness, and Program Size Data

There were no significant differences between planned effectiveness and program size.

H. Discussion of Program Revenues

This program does not generate any revenue.

I. <u>Summary of Analysis Performed</u>

In-depth program analysis has not been performed.

J. Further Considerations

Guidance and support are provided for departmental operations through internal policies, administrative decisions and services.

### **Capital Budget Details**

# STATE OF HAWAII REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT REPORT B78 PROGRAM ID AGS-807 IN THOUSANDS OF DOLLARS PAGE 23 PROGRAM STRUCTURE NO. 070102 PROGRAM TITLE SCHOOL R&M, NEIGHBOR ISLAND DISTRICTS PAGE 23

PROJECT NUMBER	PRIORITY NUMBER	LOC	OC SCOPE	PRO	DJECT TITLE			BUDGET P	FRIOD					
	NONDER	COST E	LEMENT/MOF	PROJECT Total	PRIOR YRS	FY 13–14	FY 14–1 <b>5</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	SUCCEED YEARS
				PROGRAM TOTAL	S									
		DESIGN CONSTR EQUIPM	UCTION	19,284 321,247 1,000	19,284 321,247 1,000									
		 тот	AL	341,531	341,531								, yy 74 81 83 83 83 83 83 83 83 83 83 84 84 85 85 85 85 85 85 85 85 85 85 85 85 85	
		G.O. B	ONDS	341,531	341,531				. — — — — — — — — — — — — — — — — — — —					

-183-

REPORT 878 Page 24

PROGRAM ID AGS-881 PROGRAM STRUCTURE NO. 080103

STATE OF HAWAII

PROGRAM TITLE STATE FOUNDATION ON CULTURE AND THE ARTS

ROJECT NUMBER	PRIORITY NUMBER	LOC	SCOPE	PRC	JECT TITLE			BUDGET P						
NONDER	NOMBER	COST	ELEMENT/MOF	PROJECT Total	PRIOR YRS	FY 13–14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 2021	SUCCEED YEARS
				PROGRAM TOTAL	.S		••••••••••••••••••••••••••••••••••••••							
		PLAN LAND DESI CONS EQUI	GN TRUCTION	550 500 805 8,300 318	550 500 805 8,300 318									
		T	DTAL	10,473	10,473									
			IAL FUND BONDS	5,983 4,490	5,983 4,490	in had the late the file line and the file file								

#### STATE OF HAWAII

#### REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT IN THOUSANDS OF DOLLARS

REPORT B78 PAGE 25

PROGRAM ID AGS-889 PROGRAM STRUCTURE NO. 080205

PROGRAM TITLE SPECTATOR EVENTS & SHOWS - ALOHA STADIUM

ROJECT	PRIORITY	LOC SCOPE	PRO	JECT TITLE									
NUMBER	NUMBER						BUDGET F						
		COST ELEMENT/MO	PROJECT F TOTAL	PRIOR YRS	FY 13-14	FY 14– <b>15</b>	FY 1 <b>5</b> –16	FY 16–17	FY 17-18	FY 18-19	FY 19– <b>20</b>	FY 20-21	SUCCEED YEARS
Q104	0003	OTHER	LUMP SUM HEAL	TH AND SAFET	Y, ALOHA ST	ADIUM, O	AHU					. <b></b>	<b></b>
		PLANS	2,075	2,073	1	1							
		DESIGN CONSTRUCTION	18,280 73,325	16,781 59,826	999 9,000	500 4,499							
						+,+//		<b></b>		<b></b>			
		TOTAL	93,680	78,680	10,000	5,000							
		G.O. BONDS	93,680	78,680	10,000	5,000							
		· · · · · · · · · · · · · · · · · · ·	PROGRAM TOTAL	s					- <u></u>				
		PLANS	3,876	3,874	1	1							
		DESIGN	21,605	20,106	999	500							
		CONSTRUCTION	126,945	113,446	9,000	4,499							
		EQUIPMENT	651 	651 									
		TOTAL	153,077	138,077	10,000	5,000							
		SPECIAL FUND	15,772	15,772									
		G.O. BONDS	125,305	110,305	10,000	5,000							
		REVENUE BONDS	12,000	12,000									

REPORT B78 Page 13

PROGRAM ID AGS-130 PROGRAM STRUCTURE NO. 11030201

STATE OF HAWAII

PROGRAM TITLE

INFORMATION MGMT AND TECHNOLOGY SVCS

U102 U101	NUMBER 0011 0010	COST ELEMENT/MOF ADDITION PLANS DESIGN CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS ADDITION	PROJECT TOTAL ENTERPRISE IT 1,000 3,000 2,000 6,000 12,000 12,000	PRIOR YRS INFRASTRUCTU	FY 13-14 RE, STATEW 500 1,500 1,500 3,000 6,000 6,000	FY 14-15 IDE 500 1,500 1,000 3,000 6,000 6,000	BUDGET F FY 15-16	FY FY 16-17	FY 17-18	FY 18-19	FY 19–20	FY 20-21	SUCCEED YEARS
		ADDITION PLANS DESIGN CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS	TOTAL ENTERPRISE IT 1,000 3,000 2,000 6,000 12,000 12,000	YRS	13-14 RE, STATEW 500 1,500 1,000 3,000 6,000	14-15 IDE 500 1,500 1,000 3,000 6,000							
		PLANS DESIGN CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS	1,000 3,000 2,000 6,000 12,000 12,000	INFRASTRUCTU	500 1,500 1,000 3,000 6,000	500 1,500 1,000 3,000 6,000							
J101A	0010	DESIGN CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS	3,000 2,000 6,000 12,000 12,000		1,500 1,000 3,000 6,000	1,500 1,000 3,000 6,000							
U101A	0010	CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS	2,000 6,000 12,000 12,000		1,000 3,000 6,000	1,000 3,000 6,000							
U101A	0010	EQUIPMENT 	6,000 12,000 12,000		3,000	1,000 3,000 6,000							
U101A	0010	G.O. BONDS	12,000		6,000	6,000							
U101A	0010	G.O. BONDS	12,000										
U101A	0010			· · · · ·	6,000	6,000							
U101A	0010	ADDITION	ENTERPRISE RES										
				SOURCE PLANNI	NG (ERP),	STATEWIDE				~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~			
		PLANS	4,000		2,000	2,000							
		DESIGN	10,000		5,000	5,000							
		CONSTRUCTION	33,998		16,999	16,999							
			2		1	1							
		TOTAL	48,000		24,000	24,000							
		G.O. BONDS	48,000		24,000	24,000							
 15152		NEW	FIRST RESPONDE	ERS TECHNOLOG	Y CAMPUS A	ND CYBER S	ECURITY COM	MAND CENTER	., OAHU				·
		PLANS	1			1							
		LAND	11,498	•		11,498							
		DESIGN	1			1							
		TOTAL	11,500			11,500							
		G.O. BONDS	11,500			11,500							
			PROGRAM TOTALS	S									<i>*</i> .
		PLANS	5,001		2,500	2,501							
			11,498			11,498							
		DESIGN	13,001		6,500	6,501							
		CONSTRUCTION	35,998		17,999	17,999							
		EQUIPMENT	6,002		3,001	3,001							
		TOTAL	71,500	<u> </u>	30,000	41,500			-				
		G.O. BONDS	71,500		30,000	41,500							

STATE OF	HAWAII		REQUIRED CAPITA	L APPROPRIAT	IONS - BY CAPITAL	L PROJECT	REPORT B78
PROGRAM	ID	AGS-131		IN THOUSANDS	OF DOLLARS		PAGE 14
PROGRAM	STRUCTURE N	o. <b>11030202</b>					
PROGRAM	TITLE	INFORMATION	N PROCESSING & C	OMM SERVICES			
PROJECT	PRIORITY	LOC SCOPE	PROJECT TITLE				
NIMBER	NUMBER				BUDGET PERIOD		

FROJECT	FRIGRIT		FI	OJECI IIIEE										
NUMBER	NUMBER						BUDGET F	PERIOD						
			PROJECT	PRIOR	FY	FY	FY	FY	FY	FY	FY	FY	SUCCEED	
		COST ELEMENT/M	OF TOTAL	YRS	13-14	14-15	15-16	16-17	17-18	18-19	19-20	20-21	YEARS	

REPORT B78 Page 15

PROGRAM ID AGS-131 PROGRAM STRUCTURE NO. 11030202

STATE OF HAWAII

PROGRAM TITLE INFORMATION PROCESSING & COMM SERVICES

NUMBER	PRIORITY NUMBER	LOC	SCOPE	PRC	JECT TITLE			BUDGET P						
NUMBER	NUMBER			PROJECT	PRIOR	FY	FY	FY	FY	FY	FY	FY	FY	SUCCEED
		COST	ELEMENT/MOF	TOTAL	YRS	13-14	14-15	15-16	16-17	17-18	18-19	19-20	20-21	YEARS
Q102	0000		OTHER	LUMP SUM HEAL	TH AND SAFETY	, INFORMAT	ION AND	COMMUNICATIC	N SERVICES	DIVISION, S	TATEWIDE			
		PLANS	5	1,397	1,247	149	1							
		LAND		331	329	1	1							
		DESIG		3,602	2,522	680	400							
			RUCTION	37,791	29,471	6,320	2,000							
		EQUIP	MENT	8,469	6,021	2,100	348							
		тс	DTAL	51,590	39,590	9,250	2,750						-	
		G.O.	BONDS	51,590	39,590	9,250	2,750		•					
				PROGRAM TOTAL	s							- <b></b>		<b></b>
	<i>r</i>	PLANS		17,137	16,987	149	1							
		LAND		409	407	1	1							
		DESIG	SN .	5,818	4,738	680	400							
		CONST	RUCTION	51,743	43,423	6,320	2,000							
		EQUIP	MENT	14,325	11,877	2,100	348							
		т0	TAL	89,432	77,432	9,250	2,750							
		G.O.	BONDS		77,432	9,250	2,750							

#### REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT STATE OF HAWAII IN THOUSANDS OF DOLLARS AGS-203 PROGRAM ID PROGRAM STRUCTURE NO. 11030702

**REPORT B78** PAGE 16

PROGRAM TITLE

STATE RISK MANAGEMENT & INSURANCE ADMIN

PROJECT NUMBER	PRIORITY NUMBER	LOC SCOPE	I	PROJECT TITLE									
		COST ELEMENT	PROJECT /MOF TOTAL	PRIOR YRS	FY 13-14	FY 14–1 <b>5</b>	BUDGET F FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	SUCCEED YEARS
			PROGRAM TO	 ΓALS									Mit Hyt old had had had had an one an
		DESIGN CONSTRUCTION EQUIPMENT	1,02 9,22									•	
		TOTAL	10,24	3 10,248									
		REVOLVING FU	ND 10,24	3 10,248					,				

**REPORT B78** PAGE 17

AGS-221 PROGRAM ID PROGRAM STRUCTURE NO. 11030801

STATE OF HAWAII

PROGRAM TITLE

PUBLIC	WORKS-PLANNING,	DESIGN	&	CONSTRUC
--------	-----------------	--------	---	----------

PROJECT	PRIORITY	LOC SCOPE	PRO	JECT TITLE									
NUMBER	NUMBER		PROJECT	PRIOR	FY	EV	BUDGET P FY		FY	FY	FY	FY	SUCCEED
		COST ELEMENT/MOF	TOTAL	YRS	13-14	FY 14- <b>15</b>	15-16	FY 16–17	17-18	FY 18-19	FY 19-20	FY 20-21	YEARS
E109	0001	OTHER	CAPITAL IMPRO	VEMENTS PROG	RAM STAFF C	osts, s	TATEWIDE				,		
		PLANS	198,351	107,473	7,361	8,668	8,508	8,706	9,141	9,141	9,598	9,598	20,157
		LAND	26	16	1	1	1	1	1	1	1	1	2
		DESIGN	26	16	1	1	1	1	1	1	1	1	2
		CONSTRUCTION	26	16	1	1	1	1	1	1	1	1	2
		EQUIPMENT	26	16	1	1	1	1	1	1	1	1	2
		TOTAL	198,455	107,537	7,365	8,672	8,512	8,710	9,145	9,145	9,602	9,602	20,165
		G.O. BONDS	198,455	107,537	7,365	8,672	8,512	8,710	9,145	9,145	9,602	9,602	20,165
P104	0006	RENOVATION	WASHINGTON PL	ACE, HEALTH	AND SAFETY	AND Q	UEEN'S GALL	ERY RENOVAT	ION, OAHU				
		PLANS	3	2	1								
		DESIGN	587	86	1	500							
					_	-							
		CONSTRUCTION	7,320	5,171 2	649 1	1,500							
		CONSTRUCTION	7,320	5,171	649	-							
		CONSTRUCTION EQUIPMENT	7,320 3	5,171 2	649 1	1,500			· · · · · · · · · · · · · · · · · · ·				
		CONSTRUCTION EQUIPMENT TOTAL	7,320 3 7,913	5,171 2 5,261	649 1 652	1,500							
 Q101	0002	CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS	7,320 3 7,913 4,652	5,171 2 5,261 2,000 3,261	649 1 652 652	1,500 2,000 2,000	UBLIC WORKS	DIVISION,	STATEWIDE				
Q101	0002	CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS PRIVATE CONTRI	7,320 3 7,913 4,652 3,261	5,171 2 5,261 2,000 3,261	649 1 652 652	1,500 2,000 2,000	UBLIC WORKS 100	DIVISION, 100	STATEWIDE 100	100	100		
Q101	0002	CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS PRIVATE CONTRI OTHER	7,320 3 7,913 4,652 3,261 LUMP SUM MAIN	5,171 2 5,261 2,000 3,261 TENANCE OF EX	649 1 652 652 (ISTING FAC	1,500 2,000 2,000 ILITIES, P				100	100	  100 1	  200 2
Q101	0002	CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS PRIVATE CONTRI OTHER PLANS	7,320 3 7,913 4,652 3,261 LUMP SUM MAIN 1,800	5,171 2 5,261 2,000 3,261 TENANCE OF EX 800	649 1 652 652 (ISTING FAC 100	1,500 2,000 2,000 ILITIES, P 100	100	100	100				
Q101	0002	CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS PRIVATE CONTRI OTHER PLANS LAND	7,320 3 7,913 4,652 3,261 LUMP SUM MAIN 1,800 16	5,171 2 5,261 2,000 3,261 TENANCE OF E2 800 6	649 1 652 652 (ISTING FAC 100 1	1,500 2,000 2,000 ILITTIES, P 100 1	100 1	100 1	100 1 1,210	1 2,310	1 2,540	1 2,540	2 2,790
Q101	0002	CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS PRIVATE CONTRI OTHER PLANS LAND DESIGN	7,320 3 7,913 4,652 3,261 LUMP SUM MAIN 1,800 16 18,480	5,171 2 5,261 2,000 3,261 TENANCE OF E2 800 6 2,200	649 1 652 652 (ISTING FAC 100 1 1,390	1,500 2,000 2,000 ILITIES, P 100 1 1,300	100 1 1,100	100 1 1,100	100 1	1	1	1	2
Q101	0002	CONSTRUCTION EQUIPMENT TOTAL G.O. BONDS PRIVATE CONTRI OTHER PLANS LAND DESIGN CONSTRUCTION	7,320 3 7,913 4,652 3,261 LUMP SUM MAIN 1,800 16 18,480 208,828	5,171 2 5,261 2,000 3,261 TENANCE OF EX 800 6 2,200 46,660	649 1 652 652 (ISTING FAC 100 1 1,390 13,400	1,500 2,000 2,000 ILITIES, P 100 1 1,300 14,608	100 1 1,100 10,790	100 1 1,100 10,790	100 1 1,210 20,810	1 2,310 20,810	1 2,540 22,890	1 2,540 22,890	2 2,790 25,180

REPORT 878 Page 18

PROGRAM ID AGS-221

STATE OF HAWAII

PROGRAM STRUCTURE NO. 11030801 PROGRAM TITLE PUBLIC WORKS-PLANNING, DESIGN & CONSTRUC

ROJECT NUMBER	PRIORITY NUMBER	LOC	SCOPE	PRO	JECT TITLE			BUDGET	PERTOD					
NOPIDER	NOMBER	COST	ELEMENT/MOF	PROJECT TOTAL	PRIOR YRS	FY 1 <b>3</b> –14	FY 14–15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19- <b>20</b>	FY 20-21	SUCCEED YEARS
T102	0000		REPLACEMENT	STATE CAPITOL	BLDG, REP	LACE UPPER ROO	F, OAHU			<u>سا باز مر</u> سا الباري <u>بي مر من م</u>				
		DESI CONS	GN FRUCTION	265 4,134		265	4,134		x					
		T(	DTAL	4,399		265	4,134							
		G.O.	BONDS	4,399		265	4,134					·		
T105	005		OTHER	LUMP SUM ADVA	NCE PLANNI	NG, STATEWIDE	<u>_</u>							
		PLANS	5	3,000	1,000	1,000	1,000							
		т	DTAL	3,000	1,000	1,000	1,000							
		G.O.	BONDS	3,000	1,000	1,000	1,000			· · · · · · · · · · · · · · · · · · ·				
V101	0007		REPLACEMENT	STATE CAPITOL	BUILDING,	REPLACE AND		RECONSTRUCT	FIFTH FLOOF	R FACADE, O	 DAHU			<b>_</b> _
		DESIC Const	SN RUCTION	1,000 8,000		1,000 8,000								
		т	DTAL	9,000		9,000			······································					
		G.O.	BONDS	9,000	``	9,000								
V104	0005		OTHER	LUMP SUM STAT	E OFFICE B	UILDING REMODE	LING,	STATEWIDE						
		PLANS		2		1	1							
•		DESIC CONST	N RUCTION	198 1,300		99 900	99 400							
			DTAL	1,500		1,000	500		<u></u>					
		G.O.	BONDS	1,500		1,000	 500							

PROGRAM ID	AGS-221 NO. 11030801	KEQUIKED	IN TH			OLLARS		FROUE	- 1		PAGE 19
PROGRAM TITLE		ORKS-PLANNII	NG, DESIGN &	CONST	RUC						
PROJECT PRIORITY NUMBER NUMBER	LOC SCOPE	PROJEC	T TITLE		BUDGET F	PERIOD			<b></b>		
	COST ELEMENT/MOF		RIOR FY YRS 1 <b>3</b> –14	FY 14-15	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19–20	FY 20-21	SUCCEED YEARS
P141 <b>32</b>	NEW	BISHOP MUSEUM, E	NERGY IMPROVEMENTS,	0AHU							
	DESIGN CONSTRUCTION EQUIPMENT	1 1,998 1	1 1,998 1								
	TOTAL	2,000	2,000				<b></b>				
	G.O. BONDS	2,000	2,000				· · ·				
P15153	NEW	LILIHA CIVIC CEN	FER, OAHU								
	PLANS DESIGN	7, <del>5</del> 00 7,500	-	7,500 7,500							
	TOTAL	15,000	· · · ·	15,000							
	G.O. BONDS	15,000	, ,	15,000							
P15154	NEW	MOLOKAI ATHLETIC	COMPLEX, MOLOKAI							<u></u>	
	PLANS DESIGN CONSTRUCTION	1 1 398		1 1 398							
	TOTAL	400		400							
	G.O. BONDS	400		400							<b>_</b>
P15155	NEW	KAUAI MUSEUM ASSC	DCIATION, LTD, KAUAI					- مرد منا مرز نظ الله بلي <b>الله من م</b>			<b>_</b>
	DESIGN CONSTRUCTION	1 775		1 775							· .
	TOTAL	776		776		·,		·	· • • • • • • • • • • • • • • • • • • •		
	G.O. BONDS	776		776	<del></del>		- <b></b>		• Man		

STATE OF HAWAII

**REPORT B78** PAGE 19

-192-

REPORT B78

PAGE 20

PROGRAM ID AGS-221

STATE OF HAWAII

PROGRAM STRUCTURE NO. 11030801

PROGRAM TITLE PUBLIC WORKS-PLANNING, DESIGN & CONSTRUC

	RIORITY	LOC	SCOPE	PR	DJECT TITLE			BUDGET P	CRIAD					
NUMDER P	UMDER	COST	ELEMENT/MOF	PROJECT TOTAL	PRIOR YRS	FY 13-14	FY 14-1 <b>5</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	SUCCEEE YEARS
P15156			NEW	WAIMANALO CO	MUNITY MAST	ER LAND USE	PLAN, O	AHU						
		PLAN	S	250			250							
		 T(	DTAL	250			250							
		G.O.	BONDS	250			250			· · · · ·				
15157			NEW	ANEKONA OULI	KANEHOA VFD	COMPANY, HA	WAII							
		CONS	TRUCTION	20			20							
		T	DTAL	20			20							
		G.O.	BONDS	20	····		20							
15158			NEW	BISHOP MUSEUN	I, FACILITY	IMPROVEMENTS	, OAHU							
		CONST EQUIT	RUCTION PMENT	999 1			999 1							
		TC	DTAL	1,000			1,000							
		G.O.	BONDS	1,000			1,000							
15159			NEW	MAUI ARTS AND	CULTURAL CI	ENTER, MAUI							- <b></b>	
		DESIC CONST EQUIF	RUCTION	1 623 1			1 623 1					(	× .	
		тс	DTAL	625			625							
		G.O.	BONDS	625			625							

ROGRAM ID ROGRAM STRUCI ROGRAM TITLE	AGS-221 URE NO. 11030801 PUBLIC W	ORKS-PLAN	NING, DI		IOUSAND		OLLARS			<i>x</i>		PAGE 2
ROJECT PRIOR NUMBER NUMB	ITY LOC SCOPE	PROJECT TITLE				BUDGET P		<b></b> .				
	COST ELEMENT/MOF	PROJECT TOTAL	PRIOR YRS	FY 1 <b>3-1</b> 4	FY 14– <b>15</b>	FY 15-16	FY 16-17	FY 17-18	FY 18–19	FY 19-20	FY 20-21	SUCCEEI YEAR
15160	NEW	LYMAN HOUSE M	EMORIAL MUSE	UM, HAWAII					n		<b></b>	<u> </u>
	CONSTRUCTION	500			500							
	TOTAL	500			500				سانان کا ہے ہے ہے جہ جہ جہ جہ جہ			
	G.O. BONDS	500			500							
	NEW	THE FILIPINO	COMMUNITY CE	NTER, INC.,	OAHU	······						<b>_</b> _
	PLANS	1			1							
	DESIGN CONSTRUCTION	1 547			1 547							
	EQUIPMENT	1			1							
	TOTAL	550			550							
	G.O. BONDS	550			550							
·		PROGRAM TOTAL	s							<u></u>		
· .	PLANS	217,923	116,290	8,463	17,521	8,608	8,806	9,241	9,241	9,698	9,698	20,35
	LAND DESIG <del>N</del>	42 44,100	22 18,341	2 2,757	2 9,404	2 1,101	2 1,101	2 1,211	2 2,311	2 2,541	2 2,541	2,79
	CONSTRUCTION	338,276	154,655	24,948	24,505	10,791	10,791	20,811	20,811	22,891	22,891	25,182
	EQUIPMENT	2,270	2,165	12	13	10	10	10	10	10	10	20
	TOTAL	602,611	291,473	36,182	51,445	20,512	20,710	31,275	32,375	35,142	35,142	48,35
	GENERAL FUND	1,500	1,500						2			
	PRIVATE CONTRI REVOLVING FUND	6,661	6,661									
	G.O. BONDS	4,000 590,450	4,000 279,312	36,182	51,445	20,512	20,710	31,275	32,375	35,142	35,142	48,35

STATE OF HAWAII

REPORT B78

-194-

## STATE OF HAWAII REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT REPORT B78 PROGRAM ID AGS-233 IN THOUSANDS OF DOLLARS PAGE 22 PROGRAM STRUCTURE NO. 11030804 PROGRAM TITLE CENTRAL SERVICES - BUILDING REPAIRS & AL PAGE 22

PROJECT NUMBER	PRIORITY NUMBER	LOC SCOPE	PRO	PROJECT TITLE BUDGET PERIOD									
		COST ELEMENT/MOF	PROJECT TOTAL	PRIOR YRS	FY 13–14	FY 14-1 <b>5</b>	FY 15-16	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	SUCCEED YEARS
			PROGRAM TOTAL	_S						ین دی اور			<b></b> .
		DESIGN CONSTRUCTION	3,409 21,223	3,409 21,223									
		TOTAL	24,632	24,632									
		G.O. BONDS	24,632	24,632									