

DAVID Y. IGE  
GOVERNOR



WESLEY K. MACHIDA  
DIRECTOR

RODERICK K. BECKER  
DEPUTY DIRECTOR

**STATE OF HAWAII  
DEPARTMENT OF BUDGET AND FINANCE**

P.O. BOX 150  
HONOLULU, HAWAII 96810-0150

EMPLOYEES' RETIREMENT SYSTEM  
HAWAII EMPLOYER-UNION HEALTH BENEFITS TRUST FUND  
OFFICE OF THE PUBLIC DEFENDER

ADMINISTRATIVE AND RESEARCH OFFICE  
BUDGET, PROGRAM PLANNING AND  
MANAGEMENT DIVISION  
FINANCIAL ADMINISTRATION DIVISION  
OFFICE OF FEDERAL AWARDS MANAGEMENT (OFAM)

April 20, 2016

**FINANCE MEMORANDUM**

**MEMO NO. 16-08**

**TO:** All Department Heads

**FROM:** Wesley K. Machida  
Director of Finance

**SUBJECT:** Review of the Program Structure and Performance Measures

In preparation for the Executive Budget for FB 2017-19 and the FY 20-23 planning period, all departments are requested to review their program structure and performance measures. This review shall be focused on the development of a program structure that will promote efficiency in State operations and improve our transparency and accountability to the public.

While we should continue to ensure that our program IDs align appropriately with organizational entities, many programs may need to focus on developing meaningful objective statements, performance measures, target groups and activities. These statements are important in understanding and evaluating State programs and can help to provide the focus necessary to promote program efficiency and effectiveness. Accordingly, this review shall encompass:

1. Additions, deletions, or changes in the placement of program IDs in the program structure. New program IDs for new, reorganized or consolidated programs may be added to the program structure. Existing program IDs which are not required in FB 2017-19 must be maintained on the program structure listing for prior year (FYs 16-17) budget data, though related objectives, measures of effectiveness, target groups, and activity indicators should be deleted. The placement of a program ID within the program structure may be changed to improve organizational alignment. New or amended program activities, target groups, measures of effectiveness and activity measures must be submitted as appropriate.

2. Revisions to existing objectives, measures of effectiveness, target groups and activity indicators at the program ID level. The measures of effectiveness, target groups and activity indicators are limited to ten each at the program ID level.
3. Changes to the program objectives or measures of effectiveness at the intermediate and highest levels of the program structure (target groups and activity indicators are not required at the intermediate and highest levels). There is a limit of ten measures of effectiveness at each intermediate and highest level of the program structure.
4. Additions, consolidations or deletions of organization codes. Titles for the new or consolidated organization codes must be submitted. Corrections to the titles of existing organization codes can also be made.

Please have your staff review the State of Hawaii Program Structure effective July 1, 2015 to June 30, 2017, which is available online on the Department of Budget and Finance (B&F) website. All proposed changes should be discussed with the B&F budget analyst assigned to your department. In addition to discussing proposed changes to the performance measures, your staff should be prepared to discuss the problems and costs that may be associated with collecting data for the measures. It is expected that data will be available for the measures chosen, including those at the intermediate and highest levels, and that a mechanism is available, or can be established, to ensure that the data will be collected.

All proposed changes must be inputted on our web-based system, eANALYTICAL. Please note that the program structure order in eANALYTICAL matches the structure used in Act 119, SLH 2015, not the State of Hawaii Program Structure effective July 1, 2015 to June 30, 2017. If your proposed changes include changes to program IDs or structure levels, please contact Mr. Gregg Hirohata-Goto (via email at [gregg.h.hirohata-goto@hawaii.gov](mailto:gregg.h.hirohata-goto@hawaii.gov) or phone at 586-1573) so the system can be prepared for your changes.

A copy of Section V, Program Objectives, Measures of Program Effectiveness and Program Size Indicators from "The State of Hawaii's Executive Budget System" is attached to aid in your staff's review. A copy of your department's organization codes and descriptions is also attached for review and update.

Changes to the program structure, performance measures and other program size indicators (i.e., target groups and activities) will become effective on July 1, 2017 for the FB 2017-19 budget. The development of the FB 2017-19 budget will be based on the new approved program structure, performance measures and program size indicators. However, data for all performance measures and program size indicators should be collected starting July 1, 2016 for FY 17. FY 17 data for all measures and program indicators will be required for the Variance Report that will be prepared in Fall 2017.

Please submit a hard copy of your proposed changes, which have been inputted in eANALYTICAL, and a copy of any revisions to your department's organizational codes and descriptions on or before July 1, 2016. Data for new performance measures and program indicators will not be due at that time; however, upon approval of the performance measure and program size indicator changes, the data will be required on Tables A, B and C which will be part of your FB 2017-19 budget submission.

Your cooperation in this effort is greatly appreciated.

Attachments

## SECTION V

### PROGRAM OBJECTIVES, MEASURES OF PROGRAM EFFECTIVENESS AND PROGRAM SIZE INDICATORS

#### INTRODUCTION

This section briefly describes three important components of the State's Executive Budget System: the program objectives, measures of program effectiveness and program size indicators. Some principles and concepts which were followed in the development of the objective statements, measures of program effectiveness and program size indicators, and clear examples of each are contained in the following discussion.

#### STATEMENTS OF OBJECTIVES

The program objective represents a statement of the end result or product or state of condition desired. It should not be a statement of what activities are carried out by the program or the size of those activities, but what those activities are expected to accomplish if they are carried out.

For most programs, the desired results can be stated without difficulty. Some examples include: the minimization of losses to property from floods; reduction in levels of pollution; and reduction in the prevalence of particular conditions in a target group, such as disease or unemployment.

Some of the principles, concepts and ground rules which were followed in developing statements of objectives for the programs at each level are as follows:

1. Objectives should be stated in such a way as to suggest appropriate program structures which can be developed therefrom and should also create the potential for quantifying the degree of their achievement. A strenuous effort has been made to follow this principle throughout the statewide program structure.
2. In general, an attempt has been made to have all of the statements of objectives follow the form: "To achieve ... (a desired condition or goal) for ... (a target group or clientele), by ... (a means or technique)."

It has not always been possible to follow this formula, but it proved a useful guide in avoiding "input-oriented" statements of (alleged) objectives. In the case, however, of a number of fifth level programs where the higher level objective was completely unchanged and quite clear from the context, the opening phraseology was omitted and the "objective" was stated in the abbreviated form of "...to perform some action or deliver some service."

3. Related to the above point is the simple fact that objectives do not necessarily change from one level to another. A review of the statements of objectives contained herein clearly illustrates this phenomenon -- and, indeed, it is highly desirable to have as few and as all-encompassing objective statements for as many particular programs as possible.

The overall objective of the State Government of Hawaii is to enhance all aspects of the welfare of all the people of Hawaii. This global (and somewhat platitudinous!) objective did serve, however, as the starting point for the development of the program structure presented herein. It was disaggregated into a series of eleven specific major objectives, each of which is related to a major area of functional activity with which the State Government is concerned. These major objectives were chosen after much careful thought so as to reflect the most basic and stable goals of a State Government -- thus minimizing the need for subsequent shifts in the basic structure as well as the frequency with which cross-program problems would be encountered.

The eleven major program objectives specified for the State of Hawaii and contained in the eleven Program Memoranda submitted to the Eighth State Legislature are as follows:

I. Major Program: Economic Development

Objective: To assist in maintaining the State's economy in a strong and competitive condition by providing policies, operations, facilities, services, advice and information so as to achieve appropriate rates of growth, high levels of employment, reasonable returns on investments and steady gains in real personal incomes in a balanced fashion in all sectors of the economy and areas of the State.

II. Major Program: Employment

Objective: To assure all workers full and equal opportunity to work, decent working conditions, fair treatment on the job, equitable compensation and assistance in work-related difficulties.

III. Major Program: Transportation Facilities

Objective: To facilitate the rapid, safe and economical movement of people, goods and mail into, within and out of the State by providing and operating transportation facilities and supporting services.

IV. Major Program: Environmental Protection

Objective: To protect, restore and enhance, where appropriate, the natural and man-made physical environment.

V. Major Program: Health

Objective: To improve the health of all the people by reducing the incidence of, and disability due to, physical and mental illness by assuring an adequate supply of high quality health facilities and services for individuals and a healthful environment for the general public.

VI. Major Program: Social Problems

Objective: To enable individuals and families in need of aid to attain a minimally adequate standard of living and to achieve the social and psychological adjustments necessary to successful living in modern society.

VII. Major Program: Formal Education

Objective: To maximize the realization of each individual's intellectual potential, to contribute to his personal development, enhance his social effectiveness and provide the basis for satisfying vocations by making available a graduated and integrated series of high quality formal educational programs; to add to the sum of human knowledge by conducting basic and applied research; and to enhance the welfare of the community by offering instruction and other services of benefit to the general public.

VIII. Major Program: Culture and Recreation

Objective: To enrich the lives of people of all ages by providing and preserving opportunities and facilities for cultural and recreational activities.

IX. Major Program: Public Safety

Objective: To protect the individual and his property from injury and loss caused by criminal actions, accidents, physical hazards and natural and man-made disasters.

X. Major Program: Individual Rights

Objective: To ensure that the individual is provided with services and products meeting acceptable standards of quality, dependability and safety; is given equitable and responsive treatment by public agencies; and is afforded equal protection of his legal and civil rights and interests.

XI. Major Program: Government-Wide Support

Objective: To enhance the effectiveness and efficiency of State programs by providing executive direction, program coordination and policy development as well as a wide variety of services supporting the work of the State Government as a whole or common to all or most programs.

Following this disaggregation, the major programs were further broken down into sub-programs in relation to still more specifically defined sub-objectives. This process was carried on through four and five levels of disaggregation. While in some cases there were additional meaningful levels of program disaggregation which could be identified below the fifth, these have not been shown in the present version of the structure.

MEASURES OF EFFECTIVENESS

Measures of program effectiveness specifies the degree to which results are expected. They do not measure the size of the program necessary to achieve those results. For example, levels of effectiveness should not be stated in terms of man-years expended or number of cases processed, since these describe the program activities which will achieve some result, rather than provide information on the

result itself. Quite often, crude indicators of desired results must be accepted as the basis for establishing effectiveness (e.g., test scores for education programs).

Developing good measures of effectiveness is perhaps the hardest and most important part of the whole program structuring process. They posit certain quantitative indicators which, if maximized (or minimized as the case may be), represent actual operational achievement of the objectives of the program. In actual practice, therefore, program managers tend to lose sight of the goal statement as such and to fixate on simply maximizing or minimizing the numerical indicator which represents their measure of effectiveness. If this has been well chosen and truly and unambiguously reflects achievement of the real objective, then all is well. But, if the measure of effectiveness is not wholly and exactly congruent with the objective, then seriously wrong program decisions can result from single-minded pursuit of the measure of effectiveness. All of this, of course, is simply by way of saying that the specification of measures of effectiveness is extraordinarily important.

While they often are highly biasing on the actions of program managers, measures of effectiveness also are frequently extremely difficult to define. There are a number of problems:

1. The most satisfactory form of a measure of effectiveness would be to have a single measure of ultimate benefit for an entire major program which subsumed all of the particular lower-level measures of effectiveness and which was, itself, measurable in economic terms so that direct marginal analysis of program benefits and costs would be possible. This is seldom realizable, but every effort should be made to move in the direction of this ideal. This means using measures of ultimate benefit wherever possible rather than lower level narrow measures of effectiveness; it means using economic measures where valid instead of physical measures; it means using a few integrating measures rather than a large number of discrete and disparate measures.
2. Lower level generally physical measures of program effectiveness must be analytically derivable from higher level measures of ultimate benefit. For example, in the Plant Pest and Disease Control



program, the ultimate measure of benefit is the reduction in the dollar value of crop losses. A lower level measure of program effectiveness which might be specified for a program manager or field operational personnel is the reduction in the number of fruit flies per acre in sugar cane fields. However, in all of these cases, the ability to specify unique measures of physical effectiveness implies a complete understanding of the economic/physical production function which links the two outcomes (i.e., dollar reductions in losses and reduced pest incidence). In many cases, such analytic insight is either incomplete or absent and hence it is difficult -- and dangerous -- to attempt to specify unique measures of program effectiveness for all of the lower level programs.

3. In most major programs, there are a number (sometimes very large) of measures of program benefit or effectiveness, no one of which subsumes the others or which is itself dominant. In these cases, all of the measures must be considered simultaneously in making judgments about the value or "effectiveness" of the program.
4. In some cases, there are higher level measures of program benefit which reflect in a major way accomplishment of the program's objectives, but for which no one sub-group, or group of individual sub-programs, can be held accountable. They all contribute in some degree to the overall effect, but each is either individually small or linked by a little-understood chain of causal effects to the larger measure. For example, in the major program, Employment, a good overall measure of program effectiveness is the unemployment rate; but none of the sub-programs within that overall program can be fairly held accountable for changes in the rate. Each is partially responsible but in a way which is not yet ascertainable analytically.
5. As noted above, measures of effectiveness do not necessarily (and ideally should not) change from one level to another. Thus, there is a large measure of redundancy in the present structure because of the requirement of the Act that measures be identified at each level of the structural hierarchy.

6. In some programs, a large variety of measures of effectiveness was developed for lower level programs. Where there were synthesizing overall measures of effectiveness, these were used at the higher levels and all of the lower level measures were not carried to the higher levels. Similarly, where the heterogeneity of the sub-program produced a large number of conceptually "non-integrable" measures, only a selection of the more significant measures was carried up to the higher level programs.
7. Conceptually correct measures of effectiveness should be identified even where the necessary data are not currently available. This stimulates good analytic thinking, provides a better judgmental basis for correct program choices, and provides guidance for the development of information systems. This principle has been strictly followed in the program structure for the State even though large portions of the data are not now available and may well require many years and considerable costs to develop.

#### PROGRAM SIZE INDICATORS

Program size indicator means a measure to indicate the magnitude of a program. Program size indicators are made up of target groups and beneficiary groups. The target group pertains to the group to which the activities of the program are directed. The group may or may not be comprised of individuals. As an example, the target group may be the number of school-age children in Hawaii -- or it may be the number of school buildings requiring a certain type of maintenance. In a crime control program, the target groups would be the kinds of criminals of interest. In a consumer protection program, it might be the kinds of stores and their locations which will be inspected. In a health program, the target groups might be those with a particular illness or those in a high-risk group. In general, the data should distinguish between the numbers of those currently actually in the target groups and the numbers who might, potentially, be included. For example, in a welfare program, the actual target group is composed of all of those currently receiving welfare and those who would normally be expected to claim such benefits in the future. However, the total potential number of claimants under current laws and policies should also be estimated.

For both the actual and potential target groups, the estimates should cover all six years of the planning period, by year.

The beneficiary group always represents the various groups of people who will benefit from the activities of programs or whose welfare will be enhanced as a result of solving the problem which is under analysis. For example, while it is criminals of various kinds who are the target groups for a law enforcement program, it is the victims and potential victims of crime who will be the beneficiaries of the activities of the law enforcement program or the solution of some acute law enforcement problem. Similarly, while cheating merchants are the target group for a consumer protection program, it is the consumers who are or would be cheated who are the beneficiaries of the program.

In some cases, the target and beneficiary groups will overlap -- or even be identical. In the case of a communicable disease, the target group will be those who have the disease or who are highly likely to contract it; the beneficiary group will include all of those persons plus that segment of the general public which might otherwise be exposed to it. On the other hand, for a condition such as heart disease, the target groups and beneficiary groups will be identical.

In all cases, quantitative estimates of the size of the various affected target groups should be given for at least each of the six years in the planning period.

The question of the incidence of benefits and costs is central to the resolution of all public policy problems and issues; hence, it is particularly important to clearly and carefully identify relevant target groups and beneficiary groups.

DEPARTMENT OF AGRICULTURE

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
010301	FINANCIAL ASSISTANCE FOR AGRICULTURE	AGR101	GA	AGRICULTURAL LOAN DIVISION
01030201	PLANT PEST AND DISEASE CONTROL	AGR122	EA	PLANT INDUSTRY DIVISION ADMINISTRATION
			EB	PLANT QUARANTINE BRANCH
			EC	PLANT PEST CONTROL BRANCH - BIOCONTROL
			ED	PLANT PEST CONTROL BRANCH - CHEM/MECH
0103020201	RABIES QUARANTINE	AGR131	EF	PLANT QUARANTINE BRANCH (AGR122EB MOF-B,P)
0103020202	ANIMAL DISEASE CONTROL	AGR132	DB	INSPECTION & QUARANTINE BRANCH
			DA	ANIMAL INDUSTRY DIVISION ADMINISTRATION
			DC	LIVESTOCK DISEASE CONTROL BRANCH
			DD	VETERINARY LABORATORY BRANCH
01030401	AGRICULTURAL RESOURCE MANAGEMENT	AGR141	DE	LIVESTOCK DISEASE CNTRL BR (AGR132DC MOF-P)
01030302	QUALITY AND PRICE ASSURANCE	AGR151	HA	AGRICULTURAL RESOURCE MANAGEMENT DIVISION
			BB	COMMODITIES BRANCH
			BF	COMMODITIES BRANCH - MILK CONTROL
			BG	QUALITY ASSURANCE DIVISION ADMINISTRATION
			BI	COMMODITIES BRANCH (AGR151BB MOF-P)
010403	AQUACULTURE DEVELOPMENT PROGRAM	AGR153	CD	AQUACULTURE DEVELOPMENT PROGRAM
01030402	AGRIBUSINESS DEVELOPMENT AND RESEARCH	AGR161	KA	AGRIBUSINESS DEVELOPMENT CORP.
			KC	WAIHOLE WATER SYSTEM
01030303	AGRICULTURAL DEVELOPMENT & MARKETING	AGR171	EA	AGRICULTURAL DEVELOPMENT DIV. ADMIN.
			BC	HAWAII AGRICULTURAL STATISTICAL SERVICES B
			BD	MARKET ANALYSIS AND NEWS BRANCH
			BE	MARKET DEVELOPMENT BRANCH
			BH	AG COMMODITIES RESEARCH & DEVELOPMENT
01030403	GENERAL ADMINISTRATION FOR AGRICULTURE	AGR192	AA	DEPARTMENTAL ADMINISTRATION
10010402	MEASUREMENT STANDARDS	AGR812	CA	MEASUREMENT STANDARDS BRANCH
040102	PESTICIDES	AGR846	EE	PESTICIDE BRANCH

DEPT OF ACCOUNTING AND GENERAL SERVICES

OBJECTIVE CODE PROGRAM DESCRIPTION PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

11020201	ACCOUNTING SYSTEM DEVELOPMENT & MAINTENANCE	AGS101	CA	SYSTEMS ACCOUNTING
11020202	EXPENDITURE EXAMINATION	AGS102	CB	PRE-AUDIT
11020203	RECORDING AND REPORTING	AGS103	CC	UNIFORM ACCOUNTING & REPORTING
11020204	INTERNAL POST AUDIT	AGS104	BA	INTERNAL POST-AUDIT DIVISION
1004	ENFORCEMENT OF INFORMATION PRACTICES	AGS105	RA	
110303	ARCHIVES - RECORDS MANAGEMENT	AGS111	DA	ARCHIVES
11030201	INFORMATION MGMT AND TECHNOLOGY SVCS	AGS130	EG	OFFICE OF INFO MGMT & TECHNOLOGY
11030202	INFORMATION PROCESSING & COMM SERVICES	AGS131	EH	OFFICE OF INFO MGMT & TECH - (AGS130 MOF-W ADMINISTRATION)
			EA	SYSTEM SERVICES
			EB	PRODUCTION SERVICES
			EC	TECHNOLOGY SUPPORT SERVICES
			ED	CLIENT SERVICES
			EE	TELECOMMUNICATIONS
			EF	INSURANCE MANAGEMENT
11030702	STATE RISK MANAGEMENT & INSURANCE ADMIN	AGS203	AD	
11030703	LAND SURVEY	AGS211	HA	
11030801	PUBLIC WORKS-PLANNING, DESIGN & CONSTRUCTION	AGS221	IA	PUBLIC WORKS DIVISION
11030704	OFFICE LEASING	AGS223	IB	OFFICE LEASING SERVICES
11030802	CENTRAL SERVICES - CUSTODIAL SERVICES	AGS231	FA	CUSTODIAL SERVICES (OAHU)
			FB	CUSTODIAL SERVICES (HAWAII)
			FC	CUSTODIAL SERVICES (MAUI)
			FD	CUSTODIAL SERVICES (KAUAI)
			FE	WASHINGTON PLACE
11030803	CENTRAL SERVICES - GROUNDS MAINTENANCE	AGS232	FE	GROUNDS MAINTENANCE (OAHU)
			FF	GROUNDS MAINTENANCE (HAWAII)
			FG	GROUNDS MAINTENANCE (MAUI)
			FH	GROUNDS MAINTENANCE (KAUAI)
11030804	CENTRAL SERVICES - BUILDING REPAIRS & ALT	AGS333	FK	REPAIRS & ALTERATIONS (PUBLIC BLDGS) (OAHU)
			FL	REPAIRS & ALTERATIONS (PUBLIC BLDGS) (HAWAII)
			FM	REPAIRS & ALTERATIONS (PUBLIC BLDGS) (MAUI)
			FN	REPAIRS & ALTERATIONS (PUBLIC BLDGS) (KAUAI)
11030901	STATE PROCUREMENT	AGS240	JA	CENTRAL PURCHASING & INVENTORY MGT (ADMIN)
11030902	SURPLUS PROPERTY MANAGEMENT	AGS244	JG	SURPLUS PROPERTY (FEDERAL)
11031001	AUTOMOTIVE MANAGEMENT - MOTOR POOL	AGS251	GA	MOTOR POOL
11031002	AUTOMOTIVE MANAGEMENT - PARKING CONTROL	AGS252	GB	PARKING CONTROL
070102	SCHOOL R&M, NEIGHBOR ISLAND DISTRICTS	AGS807	FP	REPAIRS & MAINTENANCE (SCHOOLS) (HAWAII)
			FQ	REPAIRS & MAINTENANCE (SCHOOLS) (MAUI)
080104	KING KANEHAMEHA CELEBRATION COMMISSION	AGS818	FR	REPAIRS & MAINTENANCE (SCHOOLS) (KAUAI)
11010401	CAMPAIGN SPENDING COMMISSION	AGS871	KA	KING KANEHAMEHA CELEBRATION COMMISSION
11010402	OFFICE OF ELECTIONS	AGS879	NA	CAMPAIGN SPENDING COMMISSION
080103	STATE FOUNDATION ON CULTURE AND THE ARTS	AGS881	OA	ELECTION ADMINISTRATION
080205	SPECTATOR EVENTS & SHOWS - ALOHA STADIUM	AGS889	LA	STATE FOUNDATION ON CULTURE AND THE ARTS
110304	WIRELESS ENHANCED 911 BOARD	AGS891	MA	STADIUM AUTHORITY
110313	GENERAL ADMINISTRATIVE SERVICES	AGS901	PA	WIRELESS ENHANCED 911 BOARD
			AA	COMPTROLLER'S OFFICE
			AB	ADMINISTRATIVE SERVICES OFFICE
			AC	PERSONNEL OFFICE
			AE	SYSTEMS & PROCEDURES OFFICE

DEPARTMENT OF THE ATTORNEY GENERAL

PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

OBJECTIVE CODE PROGRAM DESCRIPTION

110301 LEGAL SERVICES

ATG100

- AA LEGAL SERVICES
- AB MEDICAID FRAUD UNIT
- AC JUSTICE ASSISTANCE
- AD JUVENILE JUSTICE INFORMATION SYSTEM
- AE TOBACCO TAX UNIT
- AI INVESTIGATIONS
- AJ LEGAL SERVICES (ATG100AA MOF - B.N.P.)
- AU RESEARCH & PREVENTION
- CU COLLECTIONS UNIT
- EA COMMISSION ON UNIFORM LEGISLATION
- BA CRIMINAL IDENTIFICATION
- BB CIVIL IDENTIFICATION
- BC HAWAII CRIMINAL JUSTICE DATA CENTER
- BD HAWAII CRIM JUSTC DATA CNTR (ATG231BC MOF -
- CA CHILD SUPPORT ENFORCEMENT
- CB OFFICE OF CHILD SUPPORT HEARINGS
- GC MAUI FAMILY SUPPORT UNIT
- GD MAUI CSEA
- GE LIHUE CSEA
- GF HILO CSEA

09010502 STATE CRIMINAL JUSTICE INFO & IDENTIFICATION ATG231

06020403 CHILD SUPPORT ENFORCEMENT SERVICES ATG500

DEPARTMENT OF BUSINESS & ECON DEV & TOURISM

OBJECTIVE CODE PROGRAM DESCRIPTION PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

010101	STRATEGIC MARKETING AND SUPPORT	BED100	SM	STRATEGIC MARKETING & SUPPORT DIVISION
11010303	STATEWIDE LAND USE MANAGEMENT	BED103	DA	LAND USE COMMISSION
010102	CREATIVE INDUSTRIES DIVISION	BED105	CI	CREATIVE INDUSTRIES DIVISION
010103	FOREIGN TRADE ZONE	BED107	BA	FOREIGN TRADE ZONE
0102	TOURISM	BED113	TO	HAWAII TOURISM AUTHORITY
			XC	CONVENTION CENTER
010501	HAWAII STATE ENERGY OFFICE	BED120	SI	STRATEGIC INDUSTRIES DIVISION
0109	OFFICE OF AEROSPACE	BED128	SJ	STRATEGIC INDUSTRIES DIV (BED120SI WOF P)
11010304	ECONOMIC PLANNING & RESEARCH	BED130	OA	OFFICE OF AEROSPACE
010505	HAWAII GREEN INFRASTRUCTURE AUTHORITY	BED138	FA	RESEARCH & ECONOMIC ANALYSIS DIVISION
010104	GENERAL SUPPORT FOR ECONOMIC DEVELOPMENT	BED142	GI	HAWAII GREEN INFRASTRUCTURE AUTHORITY
010502	HIGH TECHNOLOGY DEVELOPMENT CORPORATION	BED143	AA	DEPARTMENTAL ADMINISTRATION
11010302	STATEWIDE PLANNING & COORDINATION	BED144	TE	HIGH TECHNOLOGY DEVELOPMENT CORPORATION
			PL	OFFICE OF PLANNING
010503	HAWAII STRATEGIC DEVELOPMENT CORPORATION	BED145	PZ	COASTAL ZONE MANAGEMENT
010504	NATURAL ENERGY LAB OF HAWAII AUTHORITY	BED146	VC	HAWAII STRATEGIC DEVELOPMENT CORP
010701	HAWAII COMMUNITY DEVELOPMENT AUTHORITY	BED150	EL	NATURAL ENERGY LAB OF HAWAII
			KA	HAWAII COMMUNITY DEVELOPMENT AUTHORITY
			KL	KALAELOA COMMUNITY DEVELOPMENT DISTRICT
0108	HAWAII HOUSING FINANCE AND DEVELOPMENT CORP	BED160	HA	HREDC ADMINISTRATION
			HD	HOUSING DEVELOPMENT
			HF	HOUSING FINANCE

DEPARTMENT OF BUDGET AND FINANCE

OBJECTIVE CODE PROGRAM DESCRIPTION PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
11010305	DEPARTMENTAL ADMINISTRATION & BUDGET DIV	BUF101	AA	DEPARTMENTAL ADMINISTRATION
			BB	BUDGET PLANNING & MANAGEMENT DIVISION
			BB	BUDGET PRG PLNG & MGMT (BUF101BA MOF - U.W
11010307	COLLECTIVE BARGAINING STATEWIDE	BUF102	CC	COLLECTIVE BARGAINING - STATEWIDE
			CC	COLLECTIVE BARGAIN - STWD (BUF102CB MOF -
11020301	FINANCIAL ADMINISTRATION	BUF115	CA	FINANCIAL ADMINISTRATION DIVISION
11030601	EMPLOYEES' RETIREMENT SYSTEM	BUF141	FA	EMPLOYEES RETIREMENT SYSTEM
11030603	HAWAII EMPLOYER-UNION TRUST FUND	BUF143	EU	EMPLOYER UNION TRUST FUND
100301	OFFICE OF THE PUBLIC DEFENDER	BUF151	HA	OFFICE OF THE PUBLIC DEFENDER
11020303	DEBT SERVICE PAYMENTS	BUF721	ST	STATE
07010196	DEBT SERVICE PAYMENTS - DOE	BUF725	LE	LOWER EDUCATION / DOE
07030896	DEBT SERVICE PAYMENTS - UH	BUF728	HE	HIGHER EDUCATION / UH
11030605	RETIREMENT BENEFITS PAYMENTS - STATE	BUF741	ST	STATE
07010192	RETIREMENT BENEFITS PAYMENTS - DOE	BUF745	LE	LOWER EDUCATION / DOE
07030892	RETIREMENT BENEFITS PAYMENTS - UH	BUF748	HE	HIGHER EDUCATION / UH
11030607	HEALTH PREMIUM PAYMENTS - STATE	BUF761	ST	STATE
07010194	HEALTH PREMIUM PAYMENTS - DOE	BUF765	LE	LOWER EDUCATION / DOE
07030894	HEALTH PREMIUM PAYMENTS - UH	BUF768	HE	HIGHER EDUCATION / UH
10010305	PUBLIC UTILITIES COMMISSION (HISTORICAL)	BUF901	MA	PUBLIC UTILITIES COMMISSION (HISTORICAL)



DEPT OF COMMERCE & CONSUMER AFFAIRS

PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

OBJECTIVE CODE PROGRAM DESCRIPTION

10010301	CABLE TELEVISION	CCA102	FA	CABLE TELEVISION DIVISION
10010302	CONSUMER ADVOCATE FOR COMM UTIL & TRAN SVC	CCA103	HA	DIVISION OF CONSUMER ADVOCACY
10010303	FINANCIAL SERVICES REGULATION	CCA104	EA	DIVISION OF FINANCIAL INSTITUTIONS
10010304	PROFESSIONAL & VOCATIONAL LICENSING	CCA105	GA	PROFESSIONAL & VOCATIONAL LICENSING
10010306	INSURANCE REGULATORY SERVICES	CCA106	EA	INSURANCE DIVISION
10010307	POST-SECONDARY EDUCATION AUTHORIZATION	CCA107	IA	POST-SECONDARY EDUCATION AUTHORIZATION
10010401	OFFICE OF CONSUMER PROTECTION	CCA110	DA	OFFICE OF CONSUMER PROTECTION
10010403	BUSINESS REGISTRATION & SECURITIES REGULATION	CCA111	CA	BUSINESS REGISTRATION DIVISION
10010404	REGULATED INDUSTRIES COMPLAINTS OFFICE	CCA112	AB	REGULATED INDUSTRIES COMPLAINTS OFFICE
100105	GENERAL SUPPORT	CCA191	AA	DIRECTOR'S OFFICE & ADMINISTRATION
			AH	OFFICE OF ADMINISTRATIVE HEARINGS
10010308	PUBLIC UTILITIES COMMISSION	CCA901	MA	INFORMATION SYSTEMS & COMMUNICATIONS OFFIC PUBLIC UTILITIES COMMISSION

DEPARTMENT OF DEFENSE

OBJECTIVE CODE PROGRAM DESCRIPTION PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

090202	AMELIORATION OF PHYSICAL DISASTERS	DEF110	AA	DEPARTMENTAL ADMINISTRATION
			AB	HAWAII ARMY NATIONAL GUARD
			AC	HAWAII AIR NATIONAL GUARD
			AD	CIVIL DEFENSE
060106	SERVICES TO VETERANS	DEF112	VA	OFFICE OF VETERANS AFFAIRS
070104	HAWAII NATL GUARD YOUTH CHALLENGE ACADEMY	DEF114	YC	HAWAII NATL GUARD YOUTH CHALLENGE ACADEMY

LIST OF ORGANIZATION CODES WITHIN PROGRAM ID

DEPARTMENT OF EDUCATION

OBJECTIVE CODE    PROGRAM DESCRIPTION    PROGRAM ID    ORG CODE    ORGANIZATION DESCRIPTION

07010110    SCHOOL-BASED BUDGETING    EDN100

- AA    WEIGHTED STUDENT FORMULA
- AB    REGULAR INSTRUCTION
- BB    VOCATIONAL TECHNICAL EDUCATION
- BH    SUMMER INSTRUCTION
- BJ    AT RISK PROGRAMS
- BL    STUDENT ACTIVITIES
- BM    ATHLETICS
- BO    LEARNING CENTERS
- BR    DRIVER EDUCATION
- BS    GROTIC
- BV    HAWAIIAN LANGUAGE IMMERSION PROGRAM
- BX    OTHER INSTRUCTIONAL SERVICES
- BY    RESOURCES FOR NEW FACILITIES
- CB    SCHOOL ADMINISTRATION
- CJ    HAWAIIAN STUDIES
- CN    EMPLOYEE BENEFITS
- CO    HAWAIIAN CONTENT/PERFORMANCE STANDARDS
- CT    CHAPTER 42E, HRS GRANTS
- DB    NO CHILD LEFT BEHIND
- DH    NATIVE HAWAIIAN SPECIAL EDUCATION PROJECT
- DO    STUDENT SCHOLARSHIPS
- DR    DOD APPROPRIATIONS ACT
- RR    RECONCILE PROG ID TO BUDGET ACT
- XA    ALU LIKE
- XB    DONATIONS & GIFTS
- XC    ATHLETICS
- XE    FOUNDATION & OTHER GRANTS
- XF    GLEDO-EDUCATIONAL PUBLIC TV
- XH    OFFICE OF HAWAIIAN AFFAIRS GRANTS
- FA    SPECIAL EDUCATION IN REGULAR SCHOOLS
- FB    SPECIAL SCHOOLS
- FC    EXTENDED SCHOOL YEAR
- FD    OTHER SPECIAL EDUCATION SERVICES
- FE    SPECIAL EDUCATION FAI DISABLED
- NB    PRESCHOOL FOR THE DISABLED
- ND    PRESCHOOL FOR THE DISABLED
- RA    SPECIAL OLYMPICS (POS)
- RR    RECONCILE PROG ID TO BUDGET ACT
- SA    EDUC ASSMT & PRSCTY SVC
- TA    TRAINING AND RETENTION
- VA    STUDENT SUPPORT SERVICES
- VC    INTEGRATED SPEC ED DATABASE (ISPED)
- YC    SCHOOL BASED BEHAVIORAL HEALTH SVS
- YD    TARGETED TECHNICAL ASSISTANCE
- YG    SVCS FOR CHILDREN WITH AUTISM
- YK    OTHER RELATED SERVICES
- CT    CHAPTER 42E, HRS GRANTS
- GB    ADMINISTRATIVE SERVICES
- GC    INSTRUCTIONAL SERVICES BRANCH
- GD    SCHOOL COMMUNITY LEADERSHIP BRANCH
- GG    ADVANCED TECHNOLOGY RESEARCH BRANCH
- GH    TEACHER IMPROVEMENT SERVICES
- GU    LEADERSHIP DEVELOPMENT

07010115    SPECIAL EDUCATION & STUDENT SUPPORT SERVICES    EDN150

- FC    EXTENDED SCHOOL YEAR
- FD    OTHER SPECIAL EDUCATION SERVICES
- FE    SPECIAL EDUCATION FAI DISABLED
- NB    PRESCHOOL FOR THE DISABLED
- ND    PRESCHOOL FOR THE DISABLED
- RA    SPECIAL OLYMPICS (POS)
- RR    RECONCILE PROG ID TO BUDGET ACT
- SA    EDUC ASSMT & PRSCTY SVC
- TA    TRAINING AND RETENTION
- VA    STUDENT SUPPORT SERVICES
- VC    INTEGRATED SPEC ED DATABASE (ISPED)
- YC    SCHOOL BASED BEHAVIORAL HEALTH SVS
- YD    TARGETED TECHNICAL ASSISTANCE
- YG    SVCS FOR CHILDREN WITH AUTISM
- YK    OTHER RELATED SERVICES
- CT    CHAPTER 42E, HRS GRANTS
- GB    ADMINISTRATIVE SERVICES
- GC    INSTRUCTIONAL SERVICES BRANCH
- GD    SCHOOL COMMUNITY LEADERSHIP BRANCH
- GG    ADVANCED TECHNOLOGY RESEARCH BRANCH
- GH    TEACHER IMPROVEMENT SERVICES
- GU    LEADERSHIP DEVELOPMENT

07010120    INSTRUCTIONAL SUPPORT    EDN200

- FC    EXTENDED SCHOOL YEAR
- FD    OTHER SPECIAL EDUCATION SERVICES
- FE    SPECIAL EDUCATION FAI DISABLED
- NB    PRESCHOOL FOR THE DISABLED
- ND    PRESCHOOL FOR THE DISABLED
- RA    SPECIAL OLYMPICS (POS)
- RR    RECONCILE PROG ID TO BUDGET ACT
- SA    EDUC ASSMT & PRSCTY SVC
- TA    TRAINING AND RETENTION
- VA    STUDENT SUPPORT SERVICES
- VC    INTEGRATED SPEC ED DATABASE (ISPED)
- YC    SCHOOL BASED BEHAVIORAL HEALTH SVS
- YD    TARGETED TECHNICAL ASSISTANCE
- YG    SVCS FOR CHILDREN WITH AUTISM
- YK    OTHER RELATED SERVICES
- CT    CHAPTER 42E, HRS GRANTS
- GB    ADMINISTRATIVE SERVICES
- GC    INSTRUCTIONAL SERVICES BRANCH
- GD    SCHOOL COMMUNITY LEADERSHIP BRANCH
- GG    ADVANCED TECHNOLOGY RESEARCH BRANCH
- GH    TEACHER IMPROVEMENT SERVICES
- GU    LEADERSHIP DEVELOPMENT

DEPARTMENT OF EDUCATION

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
07010120	INSTRUCTIONAL SUPPORT	EDN200	GM	TECHNOLOGY IN EDUCATION
			GN	SCHOOL COMPLEX RESOURCE SERVICES
			GP	SYSTEMS ACCOUNTABILITY
			GQ	HOMELESS CONCERNS
07010130	STATE ADMINISTRATION	EDN300	RR	RECONCILE PROG ID TO BUDGET ACT
			KD	BOARD OF EDUCATION
			KC	OFFICE OF THE SUPERINTENDENT
			KF	FISCAL SERVICES
			KH	CIVIL RIGHTS COMPLIANCE
			KD	HUMAN RESOURCES
			RR	RECONCILE PROG ID TO BUDGET ACT
			UA	INFORMATION & TECHNOLOGY SERVICES
07010140	SCHOOL SUPPORT	EDN400	MB	STATE ADMIN SERVICES (FOOD SERVICES)
			MC	OFFICE OF HAWAII CHILD NUTRITION PROGRAMS
			MD	FOOD SERVICES
			OB	SCHOOL FACILITIES & SUPPORT SERVICES
			OC	AUXILIARY SERVICES
			OD	SCHOOL CUSTODIAL SVCS (CENTRALIZED SVCS)
			OE	UTILITIES
			OG	COMMUNITY USE / SCHOOL FACILITIES
			OI	RAM OF SCHOOL FACILITIES
			OJ	DISPOSAL OF HAZARDOUS MATERIALS
			RR	RECONCILE PROG ID TO BUDGET ACT
			YA	STUDENT TRANSPORTATION
			YM	CHAPTER 42F, HRS GRANTS - EDNA00
070103	PUBLIC LIBRARIES	EDN407	QB	OFFICE OF STATE LIBRARIAN
			QC	LOGISTICS SUPPORT SECTION
			QD	WEST OAHU PUBLIC LIBRARIES
			QE	EAST OAHU PUBLIC LIBRARIES
			QF	HAWAII PUBLIC LIBRARIES
			QG	MAUI PUBLIC LIBRARIES
			QH	KAUAI PUBLIC LIBRARIES
			QI	LIBRARY FOR BLIND & PHYSICALLY HANDICAPPED
			QJ	HAWAII STATE LIBRARY
			OK	LIBRARY SERVICES AND TECHNOLOGY ACT
			QL	KAPOLEI PUBLIC LIBRARY
			QM	LIBRARY DEVELOPMENT SERVICES
07010150	SCHOOL COMMUNITY SERVICES	EDN500	CT	CHAPTER 42F, HRS GRANTS
			PC	ADULT COMMUNITY SCHOOLS
			WA	AFTER-SCHOOL A+ PROGRAM
07010160	CHARTER SCHOOLS	EDN600	JA	CHARTER SCHOOLS
07010165	CHARTER SCHOOLS COMMISSION	EDN612	JR	CHARTER SCHOOLS COMMISSION
07010170	EARLY LEARNING	EDN700	CT	CHAPTER 42F, HRS GRANTS
			PK	EARLY LEARNING

OFFICE OF THE GOVERNOR

PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

OBJECTIVE CODE PROGRAM DESCRIPTION

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
110101	OFFICE OF THE GOVERNOR	GOV100	AA	OFFICE OF THE GOVERNOR
			AC	CONTINGENCY FUND
			BB	OFFICE OF COLLECTIVE BARGAINING
			EL	OFFICE OF EARLY LEARNING
			HT	HEALTHCARE TRANSFORMATION

DEPARTMENT OF HAWAIIAN HOME LANDS

OBJECTIVE CODE PROGRAM DESCRIPTION PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

0603 PLANNING & DEV FOR HAWAIIAN HOMESTEADS HHL602 BB HOMESTEAD ASSISTANCE

DEPARTMENT OF HUMAN SERVICES

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
06020102	AGED, BLIND AND DISABLED PAYMENTS	HMS202	PB	AGED, BLIND AND DISABLED PAYMENTS
06020103	GENERAL ASSISTANCE PAYMENTS	HMS204	PD	GENERAL ASSISTANCE PAYMENTS
06020104	FEDERAL ASSISTANCE PAYMENTS	HMS206	PF	OTHER FEDERAL ASSISTANCE PAYMENTS
06020106	CASH SUPPORT FOR FAMILIES SELF-SUFFICIENCY	HMS211	PA	STATE-FUND ASSIST TO FAMILIES NOT CLAIM MO
06020201	RENTAL HOUSING SERVICES	HMS220	PC	RENTAL HOUSING SERVICES
06020213	GENERAL ASSISTANCE SERVICES	HMS222	RA	RENTAL ASSISTANCE SERVICES
06020215	HOMELESS SERVICES	HMS224	RS	HOMELESS SERVICES
06020206	HPHA ADMINISTRATION	HMS229	HA	HPHA ADMINISTRATION
06020401	CASE MANAGEMENT FOR SELF-SUFFICIENCY	HMS236	LC	CASE MANAGEMENT FOR SELF-SUFFICIENCY
060205	EMPLOYMENT AND TRAINING	HMS237	NA	FOOD STAMP E&I ADMINISTRATION
06020402	DISABILITY DETERMINATION	HMS238	NA	DISABILITY DETERMINATION BRANCH
060101	CHILD PROTECTIVE SERVICES	HMS301	GB	CHILD PROTECTIVE SERVICES
060102	GENERAL SUPPORT FOR CHILD CARE	HMS302	SA	GENERAL SUPPORT FOR CHILD CARE
060103	CHILD PROTECTIVE SERVICES PAYMENTS	HMS303	DA	CHILD PROTECTIVE SERVICES PAYMENTS
060104	CASH SUPPORT FOR CHILD CARE	HMS305	WP	CASH SUPPORT FOR CHILD CARE
06020305	HEALTH CARE PAYMENTS	HMS401	PK	FEE-FOR-SERVICES PAYMENTS
06010501	IN-COMMUNITY YOUTH PROGRAMS	HMS501	PE	IN-COMMUNITY YOUTH PROGRAMS
06010503	HAWAII YOUTH CORRECTIONAL FACILITY (HYCF)	HMS503	YA	HAWAII YOUTH CORRECTIONAL FACILITY
060107	ADULT AND COMMUNITY CARE SERVICES	HMS601	YB	ADULT AND COMMUNITY CARE SERVICES
06020304	COMMUNITY-BASED RESIDENTIAL SUPPORT	HMS606	TA	COMMUNITY-BASED RESIDENTIAL SUPPORT
020106	VOCATIONAL REHABILITATION	HMS802	PI	VOCATIONAL REHABILITATION
100304	COMMISSION ON THE STATUS OF WOMEN	HMS888	GA	COMMISSION ON THE STATUS OF WOMEN
060407	GENERAL SUPPORT FOR SOCIAL SERVICES	HMS901	CW	GENERAL SUPPORT FOR SOCIAL SERVICES
060404	GENERAL SUPPORT FOR HEALTH CARE PAYMENTS	HMS902	MA	GENERAL SUPPORT FOR HEALTH CARE PAYMENTS
060405	GENERAL SUPPORT FOR SELF-SUFFICIENCY SERVICES	HMS903	IA	GENERAL SUPPORT FOR SELF-SUFFICIENCY SERVI
060406	GENERAL ADMINISTRATION (DHS)	HMS904	FA	GENERAL ADMINISTRATION (DHS)
			AA	

DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
11030501	WORKFORCE ATTR., SELECT., CLASS & EFFECTIVENES	HRD102	KA	UI BENEFITS - STATE EMPLOYEES
			GA	MERIT APPEALS BOARD (MAB)
			PA	EMPLOYEE STAFFING DIVISION
			GA	EMPLOYEE RELATIONS DIVISION
			RA	EMPLOYEE CLASSIFICATION & COMP DIV
11030502	SUPPORTING SERVICES - HUMAN RESOURCES DEV	HRD191	SA	EMPLOYEE CLAIMS DIVISION
			AA	DEPARTMENTAL ADMINISTRATION



DEPARTMENT OF HEALTH

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
05010101	COMMUNICABLE DISEASE & PUBLIC HLTH NRSNG SVC	HTH100	DD	TUBERCULOSIS DISEASE CONTROL SERVICES
			DE	HANSEN'S DISEASE CONTROL SERVICES
			DF	HALE MOHALU AT LEAHI
			DG	KALAUAPAPA SETTLEMENT
			DH	STD PREVENTION SERVICES
			DI	AIDS PREVENTION SERVICES
			KE	COMMUNICABLE DISEASE & PUB. HTH NURSING-ADM
			KJ	
			KL	
05010102	DISEASE OUTBREAK CONTROL	HTH131	DA	DISEASE OUTBREAK CONTROL ADMINISTRATION
			DB	PUBLIC HEALTH PREPAREDNESS
			DC	IMMUNIZATION
			DJ	DISEASE INVESTIGATION
			LA	CORPORATE OFFICE
050301	HAWAII HEALTH SYSTEMS CORP - CORP OFFICE	HTH210	LR	KAHUKU HOSPITAL
050302	HAWAII HEALTH SYSTEMS CORPORATION - REGIONS	HTH211	LS	REGIONS
050303	ALII COMMUNITY CARE	HTH212	LT	ALII COMMUNITY CARE
050304	ADULT MENTAL HEALTH - OUTPATIENT	HTH213	HE	OAHU CMH SERVICES
			HG	COURTS AND CORRECTIONS SERVICES
			HH	DIAMOND HEAD CMH SERVICES
			HI	KALIHI PALAMA CMH SERVICES
			HK	WINDWARD OAHU CMH SERVICES
			HL	HAWAII COUNTY CMH SERVICES
			HM	MAUI COUNTY CMH SERVICES
			HN	KAUAI COUNTY CMH SERVICES
			HO	OTHER SVCS INCL POS & GIA
050302	ADULT MENTAL HEALTH - INPATIENT	HTH430	HP	WAIANAE CMH SERVICES
			HQ	HAWAII STATE HOSPITAL INPATIENT
050303	ALCOHOL & DRUG ABUSE	HTH440	HR	AFFILIATED PROGRAMS
			HO	ALCOHOL AND DRUG ABUSE ADMINISTRATION
			HO	OTHER SVCS INCL POS & GIA
050304	CHILD & ADOLESCENT MENTAL HEALTH	HTH460	HR	AFFILIATED PROGRAMS
			HU	OAHU CMH SERVICES
			HF	CHILDREN & ADOLESCENT MH ADMINISTRATION
			HJ	DIAMOND HEAD CMH SERVICES
			HJ	LEeward OAHU CMH SERVICES
			HL	HAWAII COUNTY CMH SERVICES
			HM	MAUI COUNTY CMH SERVICES
			HN	KAUAI COUNTY CMH SERVICES
			HO	OTHER SVCS INCL POS & GIA
			HV	FAMILY COURT LIAISON
			HV	NEIGHBOR ISLAND CMH SERVICES
050306	BEHAVIORAL HEALTH ADMINISTRATION	HTH495	HZ	CHILDREN & ADOLESCENT MH ADMIN (HTH460)H MF-N
			HA	BHA ADMIN
			HB	ADULT MENTAL HEALTH ADMIN
			HC	PROGRAM IMPROVEMENT AND EXCELLENCE
050305	DEVELOPMENTAL DISABILITIES	HTH501	HC	PURCHASE OF SERVICES
			CN	STATE MATCH FOR TITLE XIX PROGRAMS
			CO	PROGRAM SUPPORTS CMIS
			CU	CASE MANAGEMENT ADMIN
			CV	COMMUNITY RESOURCES BRANCH

LIST OF ORGANIZATION CODES WITHIN PROGRAM ID

DEPARTMENT OF HEALTH

OBJECTIVE CODE PROGRAM DESCRIPTION PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

050905	DEVELOPMENTAL DISABILITIES	HTH501	ED	HOSPITAL & COMMUNITY DENTAL SVCS
			JA	OUTCOMES AND COMPLIANCE
			JE	QUALITY ASSURANCE
			JN	NEUROTRAUMA
			JO	CASE MANAGEMENT, OAHU
			JR	CASE MANAGEMENT, HAWAII
			JQ	CASE MANAGEMENT, MAUI
			JS	CASE MANAGEMENT, KAUAI
060403	DISABILITY & COMMUNICATIONS ACCESS BOARD	HTH520	US	DEVELOPMENTAL DISABILITIES ADMIN
050104	FAMILY HEALTH SERVICES	HTH560	KB	DISABILITY & COMMUNICATION ACCESS BOARD
			AI	CHILDREN WITH SPECIAL HEALTH NEEDS
			CC	FAMILY & COMMUNITY SUPPORT
			CF	EARLY INTERVENTION
			CG	MATERNAL & CHILD HEALTH - ADMIN
			GK	HOME VISITATION
			CI	WOMEN'S HEALTH
			CW	HOME VISITATION - PSEUDO
			CY	FAMILY & COMMUNITY SUPPORT-PSEUDO
			CZ	WOMEN, INFANTS & CHILDREN
050105	CHRONIC DISEASE PREVENTION & HEALTH PROMOTN	HTH590	GI	FAMILY HEALTH SERVICES ADMIN
			KC	COMMUNITY RESOURCES & DEVELOPMENT
			GJ	CHRONIC DISEASE MANAGEMENT
			GP	CANCER PREVENTION & CONTROL
			GQ	PRIMARY PREVENTION
			GR	CHRONIC DISEASE PREVENTN & HTH PROMO ADMIN
050106	HEALTH RESOURCES ADMINISTRATION	HTH595	KK	CHRONIC DISEASE PREVENTN & HTH ADMIN-PSEUD
050401	ENVIRONMENTAL HEALTH SERVICES	HTH610	KA	HRA DEPUTY DIRECTOR
			FL	ENVIRONMENTAL HEALTH SVCS ADMIN
			FN	VECTOR CONTROL
			FP	FOOD AND DRUG
			FO	SANITATION
050402	STATE LABORATORY SERVICES	HTH710	FR	INDOOR RADIOLOGICAL HEALTH
			MB	STATE LABORATORIES ADMIN
			MG	CHEMISTRY
			MH	AIR SURVEILLANCE AND ANALYSIS
			MI	ENVIRONMENTAL MICROBIOLOGY
			MJ	MEDICAL MICROBIOLOGY
			MK	CENTRAL SERVICES
			WL	HAWAII DISTRICT LAB
			MM	MAUI DISTRICT LAB
			MN	KAUAI DISTRICT LAB
050403	HEALTH CARE ASSURANCE	HTH720	MP	HEALTH CARE ASSURANCE
050103	EMERGENCY MEDICAL SVCS & INJURY PREV SYS	HTH730	MQ	EMERGENCY MEDICAL SERVICES
050502	HEALTH STATUS MONITORING	HTH760	MT	INJURY PREVENTION & CONTROL
040101	ENVIRONMENTAL MANAGEMENT	HTH840	MS	HEALTH STATUS MONITORING
			FE	ENVIRONMENTAL MANAGEMENT ADMIN
			FF	CLEAN AIR
			FG	CLEAN WATER
			FH	SAFE DRINKING WATER
			FJ	SOLID AND HAZARDOUS WASTE
			FK	WASTEWATER
			FO	FEDERAL FUNDS - AIR SURVEILLANCE

DEPARTMENT OF HEALTH

OBJECTIVE CODE PROGRAM DESCRIPTION PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

040101	ENVIRONMENTAL MANAGEMENT	HTH840	FX	CLEAN WATER (HTH840FG MOF - W)
040303	ENVIRONMENTAL HEALTH ADMINISTRATION	HTH849	FY	SOLID AND HAZARDOUS WASTE (HTH840FJ MOF
			FA	DEPUTY DIRECTOR
			FB	ENVIRONMENTAL RESOURCES
			FC	ENVIRONMENTAL PLANNING
			FD	HAZARD EVALUATION & EMERGENCY RESPONSE
			FZ	DEPUTY DIRECTOR (HTH 849FA - MOF W)
040301	OFFICE OF ENVIRONMENTAL QUALITY CONTROL	HTH850	FS	OFFICE OF ENVIRONMENTAL QUALITY CONTROL
060402	EXECUTIVE OFFICE ON AGING	HTH904	AJ	EXECUTIVE OFFICE ON AGING
050503	DEVELOPMENTAL DISABILITIES COUNCIL	HTH905	AH	DEVELOPMENTAL DISABILITIES COUNCIL
050501	STATE HEALTH PLANNING & DEVELOPMENT AGENCY	HTH906	AC	STATE HEALTH PLANNING & DEV AGENCY
050504	GENERAL ADMINISTRATION	HTH907	AA	DIRECTOR'S OFFICE & COMMUNICATIONS OFFICE
			AB	ADMINISTRATIVE SERVICES
			AD	HUMAN RESOURCES
			AE	SPECIAL PROJECTS
			AF	AFFIRMATIVE ACTION
			AG	HEALTH INFO SYSTEMS
			AL	HAWAII DIST. HEALTH ADMIN
			AM	MAUI DISTRICT HEALTH ADMIN
			AN	KAUAI DISTRICT HEALTH ADMIN
			AP	PLANNING, POLICY & PROG DEVELOPMENT
050505	OFFICE OF LANGUAGE ACCESS	HTH908	AR	OFFICE OF LANGUAGE ACCESS

LIST OF ORGANIZATION CODES WITHIN PROGRAM ID

DEPT OF LABOR AND INDUSTRIAL RELATIONS

PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
020101	WORKFORCE DEVELOPMENT	LBR111	PA	EMPLOYMENT SECURITY - EMPLOYMENT SERVICE
			PB	TRAINING AND DEVELOPMENT PROGRAMS
			PC	
020102	WORKFORCE DEVELOPMENT COUNCIL	LBR135	IA	MANPOWER AND FULL EMPLOYMENT
020201	HI OCCUPATIONAL SAFETY & HEALTH PROGRAM	LBR143	EA	OCCUPATIONAL SAFETY & HEALTH
			EB	ELEVATOR AND BOILER SAFETY
			CA	ENFORCEMENT
020202	WAGE STANDARDS PROGRAM	LBR152	RA	CIVIL RIGHTS COMMISSION
020203	HAWAII CIVIL RIGHTS COMMISSION	LBR153	KA	HAWAII LABOR RELATIONS BOARD
020301	HAWAII LABOR RELATIONS BOARD	LBR161	LA	EMPLOYMENT SECURITY-UNEMPLOYMENT COMP
020103	UNEMPLOYMENT INSURANCE PROGRAM	LBR171	DA	WORKERS' COMPENSATION
020204	DISABILITY COMPENSATION PROGRAM	LBR183	HA	LABOR & INDUSTRIAL RELATIONS APPEALS BOARD
020302	LABOR & INDUSTRIAL RELATIONS APPEALS BOARD	LBR812	LB	EMPLOYMENT SECURITY APPEALS REFEREE'S OFFI
020303	EMPLOYMENT SECURITY APPEALS REFEREES' OFFICE	LBR871	GA	RESEARCH & STATS - BLS OSHA
020401	RESEARCH AND STATISTICS	LBR901	GB	HAWAII CAREER INFO DELIVERY SYSTEM
			AA	DEPARTMENTAL ADMINISTRATION
020402	GENERAL ADMINISTRATION	LBR902	NA	OFFICE OF COMMUNITY SERVICES
020104	OFFICE OF COMMUNITY SERVICES	LBR903	GB	HAWAII CAREER INFO DELIVERY SYSTEM
020105	HI CAREER (KOKUA) INFO DELIVERY SYS (HIST)	LBR905		

LIST OF ORGANIZATION CODES WITHIN PROGRAM ID  
 DEPARTMENT OF LAND AND NATURAL RESOURCES

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
11030701	PUBLIC LANDS MANAGEMENT	LNR101	EA	LAND MANAGEMENT DIVISION
100303	CONVEYANCES AND RECORDINGS	LNR111	BA	CONVEYANCES DIVISION
0106	WATER AND LAND DEVELOPMENT	LNR141	GA	DONALD WATER & LAND DEVELOPMENT
010402	FISHERIES MANAGEMENT	LNR153	CB	FISHERIES BRANCH
01030301	FORESTRY RESOURCE MANAGEMENT & DEVELOPMENT	LNR172	DA	FORESTRY DIVISION
040201	ECOSYSTEM PROTECTION AND RESTORATION	LNR401	CA	DIV ADMIN - FISHERIES
040202	NATIVE RESOURCES AND FIRE PROTECTION PROGRAM	LNR402	CB	FISHERIES BRANCH
040204	WATER RESOURCES	LNR404	DA	FORESTRY DIVISION
040205	CONSERVATION & RESOURCES ENFORCEMENT	LNR405	GC	FORESTRY DIVISION (LNR402DA MOF - P.U) CWRM - WATER CODE
040206	NATURAL AREA RESERVES & WATERSHED MANAGEMENT	LNR407	HA	ENFORCEMENT (LNR405HA MOF - P)
080204	OCEAN-BASED RECREATION	LNR801	NA	NATURAL AREA RESERVES
080105	HISTORIC PRESERVATION	LNR802	CH	ADMINISTRATION
080201	FOREST AND OUTDOOR RECREATION	LNR804	HP	HISTORICAL PRESERVATION
080202	DISTRICT RESOURCE MANAGEMENT	LNR805	DA	FORESTRY DIVISION
080203	PARKS ADMINISTRATION AND OPERATIONS	LNR806	CB	FISHERIES BRANCH
090201	PREVENTION OF NATURAL DISASTERS	LNR810	FA	STATE PARKS DIVISION
040302	LNR - NATURAL AND PHYSICAL ENVIRONMENT	LNR906	FI	PARK INTERPRETATION
			GD	DONALD FLOOD CONTROL & DAM SAFETY
			AA	DEPARTMENTAL ADMINISTRATION - LNR

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
110102	OFFICE OF THE LIEUTENANT GOVERNOR	LTG100	AA	LT GOVERNOR'S OFFICE
1002	ENFORCEMENT OF INFORMATION PRACTICES (HIST)	LTG105	IA	OFFICE OF INFORMATION PRACTICES

DEPARTMENT OF PUBLIC SAFETY

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
09010102	HALAWA CORRECTIONAL FACILITY	PSD402	ED	HALAWA CORRECTIONAL FACILITY
09010103	KULANI CORRECTIONAL FACILITY	PSD403	EE	KULANI CORRECTIONAL FACILITY
09010104	WAIANA CORRECTIONAL FACILITY	PSD404	EE	WAIANA CORRECTIONAL FACILITY
09010105	HAWAII COMMUNITY CORRECTIONAL CENTER	PSD405	EG	HAWAII COMMUNITY CORRECTIONAL CENTER
09010106	MAUI COMMUNITY CORRECTIONAL CENTER	PSD406	EH	MAUI COMMUNITY CORRECTIONAL CENTER
09010107	OAHU COMMUNITY CORRECTIONAL CENTER	PSD407	EC	OAHU COMMUNITY CORRECTIONAL CENTER
09010108	KAUAI COMMUNITY CORRECTIONAL CENTER	PSD408	EI	KAUAI COMMUNITY CORRECTIONAL CENTER
09010109	WOMEN'S COMMUNITY CORRECTIONAL CENTER	PSD409	EK	WOMEN'S COMMUNITY CORRECTIONAL CENTER
09010110	INTAKE SERVICE CENTERS	PSD410	EL	INTAKE SERVICE CENTERS
09010111	CORRECTIONS PROGRAM SERVICES	PSD420	CP	CORRECTIONS PROGRAM SERVICES
09010112	HEALTH CARE	PSD421	HC	HEALTH CARE
09010113	HAWAII CORRECTIONAL INDUSTRIES	PSD422	CI	HAWAII CORRECTIONAL INDUSTRIES
09010202	NARCOTICS ENFORCEMENT	PSD502	CB	NARCOTICS ENFORCEMENT
09010203	SHERIFF	PSD503	CC	SPECIAL SERVICES
09010301	ADULT PAROLE DETERMINATIONS	PSD611	BA	ADULT PAROLE DETERMINATIONS
09010302	ADULT PAROLE SUPERVISION & COUNSELING	PSD612	BB	ADULT PAROLE SUPERVISION & COUNSELING
090104	CRIME VICTIM COMPENSATION COMMISSION	PSD613	DA	CRIME VICTIM COMPENSATION
09010114	NON-STATE FACILITIES	PSD808	EM	NON-STATE FACILITIES
09010501	GENERAL ADMINISTRATION	PSD900	EA	GENERAL ADMINISTRATION

DEPARTMENT OF TAXATION

PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

OBJECTIVE CODE PROGRAM DESCRIPTION

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
11020101	COMPLIANCE	TAX100	CH	COMPLIANCE DIVISION, AUDIT BRANCH - HAWAII
			CK	COMPLIANCE DIVISION, AUDIT BRANCH - KAUAI
			CM	COMPLIANCE DIVISION, AUDIT BRANCH - MAUI
			CP	COMPLIANCE DIVISION, AUDIT BRANCH - OAHU
			EO	COMPLIANCE DIVISION, FIELD AUDIT
11020103	TAX SERVICES AND PROCESSING	TAX105	BA	DOCUMENT PROCESSING BRANCH
			BB	REVENUE ACCOUNTING BRANCH
11020104	SUPPORTING SERVICES - REVENUE COLLECTION	TAX107	BC	TAXPAYER SERVICES BRANCH
			AA	OFFICE OF THE DIRECTOR
			AC	INFORMATION TECHNOLOGY SERVICES OFFICE
			AD	TAX RESEARCH AND PLANNING



DEPARTMENT OF TRANSPORTATION

PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
030101	HONOLULU INTERNATIONAL AIRPORT	TRN102	BC	OAHU DISTRICT
030102	GENERAL AVIATION	TRN104	BC	OAHU DISTRICT
030103	HILO INTERNATIONAL AIRPORT	TRN111	BD	SOUTH HAWAII DISTRICT
030104	KONA INTERNATIONAL AIRPORT AT KE'AHOLE	TRN114	BE	NORTH HAWAII DISTRICT
030105	WAIHEA-KOHALA AIRPORT	TRN116	BE	NORTH HAWAII DISTRICT
030106	UPOLU AIRPORT	TRN118	BE	NORTH HAWAII DISTRICT
030107	KAHULUI AIRPORT	TRN131	BF	MAUI DISTRICT
030108	HANA AIRPORT	TRN133	BF	MAUI DISTRICT
030109	KAPALUA AIRPORT	TRN135	BF	MAUI DISTRICT
030110	MOLOKAI AIRPORT	TRN141	BF	MAUI DISTRICT
030111	KALAUAPA AIRPORT	TRN143	BF	MAUI DISTRICT
030112	LANAI AIRPORT	TRN151	BF	MAUI DISTRICT
030113	LIHUE AIRPORT	TRN161	BG	KAUAI DISTRICT
030114	PORT ALLEN AIRPORT	TRN163	BG	KAUAI DISTRICT
030115	AIRPORTS ADMINISTRATION	TRN195	BB	AIRPORTS ADMINISTRATION
030201	HONOLULU HARBOR	TRN301	CC	OAHU DISTRICT
030202	KALAELOA BARBERS POINT HARBOR	TRN303	CC	OAHU DISTRICT
030204	HILO HARBOR	TRN311	CD	HAWAII DISTRICT
030205	KAWAII HARBOR	TRN313	CD	HAWAII DISTRICT
030206	KAHULUI HARBOR	TRN331	CF	MAUI DISTRICT
030212	HANA HARBOR	TRN333	CF	MAUI DISTRICT
030207	KAUNAKAKAI HARBOR	TRN341	CF	MAUI DISTRICT
030210	KAUMALAPU HARBOR	TRN351	CF	MAUI DISTRICT
030208	NAWILIWILI HARBOR	TRN361	CG	KAUAI DISTRICT
030209	PORT ALLEN HARBOR	TRN363	CG	KAUAI DISTRICT
030211	HARBORS ADMINISTRATION	TRN395	CB	HARBORS ADMINISTRATION
030301	OAHU HIGHWAYS	TRN501	DC	OAHU DISTRICT
030302	HAWAII HIGHWAYS	TRN511	DD	HAWAII DISTRICT
030303	MAUI HIGHWAYS	TRN531	DF	MAUI DISTRICT
030306	KAUAI HIGHWAYS	TRN561	DM	LANAI DISTRICT
030307	HIGHWAYS ADMINISTRATION	TRN595	DG	MOLOKAI DISTRICT
030308	HIGHWAY SAFETY	TRN597	DB	KAUAI DISTRICT
0305	ALOHA TOWER DEVELOPMENT CORPORATION	TRN995	AB	HIGHWAYS ADMINISTRATION
0304	GENERAL ADMINISTRATION	TRN995	AC	MOTOR VEHICLE SAFETY OFFICE
			AA	ALOHA TOWER DEVELOPMENT CORPORATION
				DEPARTMENTAL ADMINISTRATION

LIST OF ORGANIZATION CODES WITHIN PROGRAM ID

UNIVERSITY OF HAWAII

OBJECTIVE CODE PROGRAM DESCRIPTION PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

070301	UNIVERSITY OF HAWAII, MANOA	UOH100	AB INSTRUCTION - MANOA AC PUBLIC SERVICE - WANGA AD ACADEMIC SUPPORT - MANOA AE STUDENT SERVICES - MANOA AF INSTITUTIONAL SUPPORT - MANOA AH ORGANIZED RESEARCH - MANOA AM INSTRUCTION - UHM, JABSON AN ORGANIZED RESEARCH - UHM, JABSON AP ACADEMIC SUPPORT - UHM, JABSON BB INSTRUCTION - UOH, HILO BC PUBLIC SERVICE - UOH, HILO BD ACADEMIC SUPPORT - UOH, HILO BE STUDENT SERVICES - UOH, HILO BF INSTITUTIONAL SUPPORT - UOH, HILO KC PUBLIC SERVICE - SBDC SA INSTRUCTION - UOH, WEST OAHU SD ACADEMIC SUPPORT - UOH, WEST OAHU SE STUDENT SERVICES - UOH, WEST OAHU SF INSTITUTIONAL SUPPORT - UOH, WEST OAHU CB INSTRUCTION - HCC CC PUBLIC SERVICE - HCC CD ACADEMIC SUPPORT - HCC CE STUDENT SERVICES - HCC CF INSTITUTIONAL SUPPORT - HCC DB INSTRUCTION - KCC DC PUBLIC SERVICE - KCC DD ACADEMIC SUPPORT - KCC DE STUDENT SERVICES - KCC DF INSTITUTIONAL SUPPORT - KCC EB INSTRUCTION - LCC EC PUBLIC SERVICE - LCC ED ACADEMIC SUPPORT - LCC EE STUDENT SERVICES - LCC EF INSTITUTIONAL SUPPORT - LCC FB INSTRUCTION - WCC FC PUBLIC SERVICE - WCC FD ACADEMIC SUPPORT - WCC FE STUDENT SERVICES - WCC FF INSTITUTIONAL SUPPORT - WCC GB INSTRUCTION - HICC GC PUBLIC SERVICE - HICC GD ACADEMIC SUPPORT - HICC GE STUDENT SERVICES - HICC GF INSTITUTIONAL SUPPORT - HICC HB INSTRUCTION - MCC HC PUBLIC SERVICE - MCC HD ACADEMIC SUPPORT - MCC HE STUDENT SERVICES - MCC HF INSTITUTIONAL SUPPORT - MCC IB INSTRUCTION - KAUGC IC PUBLIC SERVICE - KAUGC ID ACADEMIC SUPPORT - KAUGC
070302	UNIVERSITY OF HAWAII, JOHN A. BURNS S.O.MED	UOH110	
070303	UNIVERSITY OF HAWAII, HILO	UOH210	
070304	SMALL BUSINESS DEVELOPMENT	UOH220	
070305	UNIVERSITY OF HAWAII, WEST OAHU	UOH700	
070306	UNIVERSITY OF HAWAII, COMMUNITY COLLEGES	UOH800	

UNIVERSITY OF HAWAII

PROGRAM DESCRIPTION

PROGRAM ID ORG CODE ORGANIZATION DESCRIPTION

OBJECTIVE CODE	PROGRAM DESCRIPTION	PROGRAM ID	ORG CODE	ORGANIZATION DESCRIPTION
070306	UNIVERSITY OF HAWAII, COMMUNITY COLLEGES	UOH800	IE	STUDENT SERVICES - KAUCC
			IF	INSTITUTIONAL SUPPORT - KAUCC
080-101	UNIVERSITY OF HAWAII, AQUARIA	UGH881	UF	INSTITUTIONAL SPPT - SYSTEMWIDE COMM COLLE
070307	UNIVERSITY OF HAWAII, SYSTEMWIDE SUPPORT	UOH900	LA	AQUARIA
			JA	ACADEMIC SUPPORT - UOH, SYSTEMWIDE PROGRAM
			JB	STUDENT SERVICES - UOH, SYSTEMWIDE PROGRAM
			JC	INSTITUTIONAL SUPPT - UOH, SYSTEMWIDE PROG
			UD	VOCATIONAL EDUCATION - UOH, SYSTEMWIDE PROG
			JE	POST-SEC EDUCATION - UOH, SYSTEMWIDE PROGS