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## **CULTURE AND RECREATION**

VARIANCE REPORT

|  | FISCAL YEAR 2019-20 |        |          |    | THREE MONTHS ENDED 09-30-20 |           |          |    | NINE MONTHS ENDING 06-30-21 |           |          |   |
|--|---------------------|--------|----------|----|-----------------------------|-----------|----------|----|-----------------------------|-----------|----------|---|
|  | BUDGETED            | ACTUAL | ± CHANGE | %  | BUDGETED                    | ACTUAL    | ± CHANGE | %  | BUDGETED                    | ESTIMATED | ± CHANGE | % |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>          |                     |        |          |    |                             |           |          |    |                             |           |          |   |
| RESEARCH & DEVELOPMENT COSTS                         |                     |        |          |    |                             |           |          |    |                             |           |          |   |
| POSITIONS  |                     |        |          |    |                             |           |          |    |                             |           |          |   |
| EXPENDITURES (\$1,000's)                             |                     |        |          |    |                             |           |          |    |                             |           |          |   |
| OPERATING COSTS                                      |                     |        |          |    |                             |           |          |    |                             |           |          |   |
| POSITIONS  | 442.50              | 396.50 | - 46.00  | 10 | 438.50                      | 387.50    | - 51.00  | 12 | 438.50                      | 408.00    | - 30.50  | 7 |
| EXPENDITURES (\$1000's)                              | 77,771              | 61,931 | - 15,840 | 20 | 14,476                      | 11,849    | - 2,627  | 18 | 60,172                      | 62,145    | + 1,973  | 3 |
| TOTAL COSTS  |                     |        |          |    |                             |           |          |    |                             |           |          |   |
| POSITIONS  | 442.50              | 396.50 | - 46.00  | 10 | 438.50                      | 387.50    | - 51.00  | 12 | 438.50                      | 408.00    | - 30.50  | 7 |
| EXPENDITURES (\$1000's)                              | 77,771              | 61,931 | - 15,840 | 20 | 14,476                      | 11,849    | - 2,627  | 18 | 60,172                      | 62,145    | + 1,973  | 3 |
|  | FISCAL YEAR 2019-20 |        |          |    | FISCAL YEAR 2020-21         |           |          |    |                             |           |          |   |
|  | PLANNED             | ACTUAL | ± CHANGE | %  | PLANNED                     | ESTIMATED | ± CHANGE | %  |                             |           |          |   |
| PART II: MEASURES OF EFFECTIVENESS                   |                     |        |          |    |                             |           |          |    |                             |           |          |   |
| 1. NUMBER OF CAMPING AND CABIN USERS                 | 72000               | 67061  | - 4939   | 7  | 73000                       | 14719     | - 58281  | 80 |                             |           |          |   |
| 2. # OF PROJ BENEFIT NI, RURAL & UNDERSERV RESIDENTS | 80                  | 94     | + 14     | 18 | 80                          | 97        | + 17     | 21 |                             |           |          |   |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

## **PROGRAM TITLE: CULTURE AND RECREATION**

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08

### **PART I - EXPENDITURES AND POSITIONS**

The variance in the Culture and Recreation program position count is generally due to vacancies because of budget constraints, personnel turnovers and recruitment difficulties. The variance in expenditures is the net effect of position vacancies, collective bargaining augmentation and authorized federal fund increases. Details of the position and expenditure variances are best examined at the lowest program level.

### **PART II - MEASURES OF EFFECTIVENESS**

Additional details are provided at the lowest level program narratives.

|  | FISCAL YEAR 2019-20 |        |          |    | THREE MONTHS ENDED 09-30-20 |           |          |    | NINE MONTHS ENDING 06-30-21 |           |          |    |
|--|---------------------|--------|----------|----|-----------------------------|-----------|----------|----|-----------------------------|-----------|----------|----|
|  | BUDGETED            | ACTUAL | ± CHANGE | %  | BUDGETED                    | ACTUAL    | ± CHANGE | %  | BUDGETED                    | ESTIMATED | ± CHANGE | %  |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>          |                     |        |          |    |                             |           |          |    |                             |           |          |    |
| RESEARCH & DEVELOPMENT COSTS                         |                     |        |          |    |                             |           |          |    |                             |           |          |    |
| POSITIONS  |                     |        |          |    |                             |           |          |    |                             |           |          |    |
| EXPENDITURES (\$1,000's)                             |                     |        |          |    |                             |           |          |    |                             |           |          |    |
| OPERATING COSTS                                      |                     |        |          |    |                             |           |          |    |                             |           |          |    |
| POSITIONS  | 83.00               | 64.00  | - 19.00  | 23 | 79.00                       | 63.00     | - 16.00  | 20 | 79.00                       | 62.00     | - 17.00  | 22 |
| EXPENDITURES (\$1000's)                              | 16,862              | 13,348 | - 3,514  | 21 | 2,662                       | 2,442     | - 220    | 8  | 14,095                      | 13,661    | - 434    | 3  |
| TOTAL COSTS  |                     |        |          |    |                             |           |          |    |                             |           |          |    |
| POSITIONS  | 83.00               | 64.00  | - 19.00  | 23 | 79.00                       | 63.00     | - 16.00  | 20 | 79.00                       | 62.00     | - 17.00  | 22 |
| EXPENDITURES (\$1000's)                              | 16,862              | 13,348 | - 3,514  | 21 | 2,662                       | 2,442     | - 220    | 8  | 14,095                      | 13,661    | - 434    | 3  |
|  | FISCAL YEAR 2019-20 |        |          |    | FISCAL YEAR 2020-21         |           |          |    |                             |           |          |    |
|  | PLANNED             | ACTUAL | ± CHANGE | %  | PLANNED                     | ESTIMATED | ± CHANGE | %  |                             |           |          |    |
| PART II: MEASURES OF EFFECTIVENESS                   |                     |        |          |    |                             |           |          |    |                             |           |          |    |
| 1. # OF PROJ BENEFIT NI, RURAL & UNDERSERV RESIDENTS | 80                  | 94     | + 14     | 18 | 80                          | 97        | + 17     | 21 |                             |           |          |    |

## VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

**PROGRAM TITLE: CULTURAL ACTIVITIES**

**08 01**

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### **PART I - EXPENDITURES AND POSITIONS**

The variance in the Culture and Recreation program position count is generally due to vacancies because of budget constraints, personnel turnovers and recruitment difficulties. The variance in expenditures is the net effect of position vacancies, collective bargaining augmentation and authorized federal fund increases. Details of the position and expenditure variances are best examined at the lowest program level.

### **PART II - MEASURES OF EFFECTIVENESS**

See the lowest level programs for explanation of variances.

PROGRAM TITLE: AQUARIA

12/5/20

PROGRAM-ID: UOH-881

PROGRAM STRUCTURE NO: 080101

|  | FISCAL YEAR 2019-20 |        |          |       | THREE MONTHS ENDED 09-30-20 |           |          |   | NINE MONTHS ENDING 06-30-21 |           |          |       |   |      |    |
|--|---------------------|--------|----------|-------|-----------------------------|-----------|----------|---|-----------------------------|-----------|----------|-------|---|------|----|
|  | BUDGETED            | ACTUAL | ± CHANGE | %     | BUDGETED                    | ACTUAL    | ± CHANGE | % | BUDGETED                    | ESTIMATED | ± CHANGE | %     |   |      |    |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>          |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| RESEARCH & DEVELOPMENT COSTS                         |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| POSITIONS  |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| EXPENDITURES (\$1,000's)                             |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| OPERATING COSTS                                      |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| POSITIONS  | 20.00               | 9.00   | -        | 11.00 | 55                          | 16.00     | 9.00     | - | 7.00                        | 44        | 16.00    | 9.00  | - | 7.00 | 44 |
| EXPENDITURES (\$1000's)                              | 5,197               | 4,102  | -        | 1,095 | 21                          | 636       | 636      | + | 0                           | 0         | 4,666    | 4,666 | + | 0    | 0  |
| TOTAL COSTS  |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| POSITIONS  | 20.00               | 9.00   | -        | 11.00 | 55                          | 16.00     | 9.00     | - | 7.00                        | 44        | 16.00    | 9.00  | - | 7.00 | 44 |
| EXPENDITURES (\$1000's)                              | 5,197               | 4,102  | -        | 1,095 | 21                          | 636       | 636      | + | 0                           | 0         | 4,666    | 4,666 | + | 0    | 0  |
|  | FISCAL YEAR 2019-20 |        |          |       | FISCAL YEAR 2020-21         |           |          |   |                             |           |          |       |   |      |    |
|  | PLANNED             | ACTUAL | ± CHANGE | %     | PLANNED                     | ESTIMATED | ± CHANGE | % |                             |           |          |       |   |      |    |
| PART II: MEASURES OF EFFECTIVENESS                   |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| 1. ATTENDANCE WHERE FEES ARE CHARGED (THOUSANDS)     | 305                 | 200    | -        | 105   | 34                          | 305       | 25       | - | 280                         | 92        |          |       |   |      |    |
| 2. ATTENDANCE BY ORGANIZED SCHOOL GROUPS (THOUSANDS) | 27                  | 19     | -        | 8     | 30                          | 27        | 5        | - | 22                          | 81        |          |       |   |      |    |
| 3. RATING BY ATTENDEES (SCALE 1-10)                  | 9                   | 9      | +        | 0     | 0                           | 9         | 9        | + | 0                           | 0         |          |       |   |      |    |
| PART III: PROGRAM TARGET GROUP                       |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| 1. AQUARIUM VISITORS (THOUSANDS)                     | 320                 | 228    | -        | 92    | 29                          | 320       | 25       | - | 295                         | 92        |          |       |   |      |    |
| PART IV: PROGRAM ACTIVITY                            |                     |        |          |       |                             |           |          |   |                             |           |          |       |   |      |    |
| 1. AQUARIUM VISITORS - TOTAL (THOUSANDS)             | 320                 | 228    | -        | 92    | 29                          | 320       | 42       | - | 278                         | 87        |          |       |   |      |    |
| 2. ADULTS (THOUSANDS)                                | 265                 | 168    | -        | 97    | 37                          | 265       | 25       | - | 240                         | 91        |          |       |   |      |    |
| 3. CHILDREN - FREE (THOUSANDS)                       | 30                  | 17     | -        | 13    | 43                          | 30        | 17       | - | 13                          | 43        |          |       |   |      |    |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 01 01  
UOH 881

## **PROGRAM TITLE: AQUARIA**

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### **PART I - EXPENDITURES AND POSITIONS**

The variances were due to: 1) general fund vacant positions being held vacant because they were identified early in the budget process for possible legislative abolishment in the supplemental budget as well as non-general fund vacancies; and 2) non-general fund expenditures being lower than the authorized ceiling.

### **PART II - MEASURES OF EFFECTIVENESS**

The variances in attendance measures for both FY 20 and FY 21 were due to the Aquarium closing in March due to the mandatory COVID-19 closure. Additionally, upon reopening, there were reduced capacity and social distancing requirements.

### **PART III - PROGRAM TARGET GROUPS**

The variances in Aquarium visitors for both FY 20 and FY 21 were due to the Aquarium closing in March due to the mandatory COVID-19 closure. Additionally, upon reopening, there were reduced capacity and social distancing requirements.

### **PART IV - PROGRAM ACTIVITIES**

The variance in all program activities for both FY 20 and FY 21 were due to the Aquarium closing in March due to the mandatory COVID-19 closure. Additionally, upon reopening, there were reduced capacity and social distancing requirements.

# VARIANCE REPORT

|   | FISCAL YEAR 2019-20 |        |          |     | THREE MONTHS ENDED 09-30-20 |           |          |     | NINE MONTHS ENDING 06-30-21 |           |          |   |
|---|---------------------|--------|----------|-----|-----------------------------|-----------|----------|-----|-----------------------------|-----------|----------|---|
|   | BUDGETED            | ACTUAL | ± CHANGE | %   | BUDGETED                    | ACTUAL    | ± CHANGE | %   | BUDGETED                    | ESTIMATED | ± CHANGE | % |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>           |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| <b>RESEARCH &amp; DEVELOPMENT COSTS</b>               |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| <b>POSITIONS</b>                                      |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| <b>EXPENDITURES (\$1,000's)</b>                       |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| <b>OPERATING COSTS</b>                                |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| <b>POSITIONS</b>                                      | 22.00               | 20.00  | - 2.00   | 9   | 22.00                       | 20.00     | - 2.00   | 9   | 22.00                       | 21.00     | - 1.00   | 5 |
| <b>EXPENDITURES (\$1000's)</b>                        | 7,894               | 6,542  | - 1,352  | 17  | 1,319                       | 1,287     | - 32     | 2   | 6,575                       | 5,968     | - 607    | 9 |
| <b>TOTAL COSTS</b>                                    |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| <b>POSITIONS</b>                                      | 22.00               | 20.00  | - 2.00   | 9   | 22.00                       | 20.00     | - 2.00   | 9   | 22.00                       | 21.00     | - 1.00   | 5 |
| <b>EXPENDITURES (\$1000's)</b>                        | 7,894               | 6,542  | - 1,352  | 17  | 1,319                       | 1,287     | - 32     | 2   | 6,575                       | 5,968     | - 607    | 9 |
|   |                     |        |          |     | FISCAL YEAR 2019-20         |           |          |     | FISCAL YEAR 2020-21         |           |          |   |
|   | PLANNED             | ACTUAL | ± CHANGE | %   | PLANNED                     | ESTIMATED | ± CHANGE | %   |                             |           |          |   |
| <b>PART II: MEASURES OF EFFECTIVENESS</b>             |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| 1. NUMBER OF GRANTS AWARDED                           | 75                  | 162    | + 87     | 116 | 75                          | 199       | + 124    | 165 |                             |           |          |   |
| 2. NO. PERSONS IMPACTED BY SFCA BIENNIUM GRANTS PROGR | 800000              | 482576 | - 317424 | 40  | 800000                      | 387323    | - 412677 | 52  |                             |           |          |   |
| 3. NUMBER OF PROJ BENEFIT NI, RUR & UNSRV RES         | 80                  | 94     | + 14     | 18  | 80                          | 97        | + 17     | 21  |                             |           |          |   |
| 4. NUMBER OF VISITORS TO HAWAII STATE ART MUSEUM      | 40000               | 58797  | + 18797  | 47  | 40000                       | 34797     | - 5203   | 13  |                             |           |          |   |
| 5. NO. OF WORKS OF ART ON DISPLAY                     | 4769                | 4552   | - 217    | 5   | 4808                        | 4552      | - 256    | 5   |                             |           |          |   |
| 6. NO. OF STUDENTS IMPACTED                           | 20400               | 110476 | + 90076  | 442 | 20600                       | 106752    | + 86152  | 418 |                             |           |          |   |
| <b>PART III: PROGRAM TARGET GROUP</b>                 |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| 1. RESIDENT POPULATION OF HAWAII (THOUSANDS)          | 1481                | 1415   | - 66     | 4   | 1493                        | 1422      | - 71     | 5   |                             |           |          |   |
| 2. RUR & UNSRV POP OF HAWAII (THOUSANDS)              | 477                 | 441    | - 36     | 8   | 481                         | 460       | - 21     | 4   |                             |           |          |   |
| 3. SCHOOL POPULATION OF HAWAII (THOUSANDS)            | 181                 | 245    | + 64     | 35  | 181                         | 245       | + 64     | 35  |                             |           |          |   |
| 4. CULTURAL AND ARTS ORGANIZATIONS                    | 300                 | 300    | + 0      | 0   | 300                         | 300       | + 0      | 0   |                             |           |          |   |
| 5. INDIVIDUAL ARTISTS                                 | 12000               | 12000  | + 0      | 0   | 12000                       | 12000     | + 0      | 0   |                             |           |          |   |
| 6. STATE FACILITY USERS (THOUSANDS)                   | 57140               | 65000  | + 7860   | 14  | 57140                       | 65000     | + 7860   | 14  |                             |           |          |   |
| <b>PART IV: PROGRAM ACTIVITY</b>                      |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| 1. ARTS IN EDUCATION (NO. OF PROJECTS FUNDED)         | 111                 | 115    | + 4      | 4   | 111                         | 117       | + 6      | 5   |                             |           |          |   |
| 2. COMMUNITY ARTS (NO. OF PROJECTS FUNDED)            | 14                  | 5      | - 9      | 64  | 14                          | 7         | - 7      | 50  |                             |           |          |   |
| 3. FOLK & TRADITIONAL ARTS (NO. OF PROJECTS FUNDED)   | 10                  | 8      | - 2      | 20  | 10                          | 8         | - 2      | 20  |                             |           |          |   |
| 4. ART IN PUBLIC PLACES (NO. OF NEW ARTWORKS ACQ)     | 65                  | 79     | + 14     | 22  | 65                          | 65        | + 0      | 0   |                             |           |          |   |
| 5. HAWAII STATE ART MUSEUM (NO. OF SCHOOLS SERVED)    | 16                  | 16     | + 0      | 0   | 16                          | 16        | + 0      | 0   |                             |           |          |   |
| 6. ARTS RESIDENCIES (NO. OF SCHOOLS SERVED)           | 95                  | 110    | + 15     | 16  | 95                          | 112       | + 17     | 18  |                             |           |          |   |
| 7. BIENNIUM GRANTS                                    | 65                  | 38     | - 27     | 42  | 65                          | 37        | - 28     | 43  |                             |           |          |   |



# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 01 03  
AGS 881

## **PROGRAM TITLE: STATE FOUNDATION ON CULTURE AND THE ARTS**

### **PART I - EXPENDITURES AND POSITIONS**

Fiscal Year 2019-20: The variance is a result of five vacancies in the State Foundation on Culture and the Arts (SFCA) that occurred throughout the fiscal year. Three of the vacancies were filled in the 3rd quarter: Art Specialist III (Arts Education); Art Specialist II (Community Arts); and Secretary II. The remaining two positions remain frozen: Art Specialist III (Collections Manager); and Office Assistant III. There were projected contracts and projects that were not encumbered, including one Grants-in-Aid and Coronavirus Aid, Relief, and Economic Security (CARES) Act funding received from the National Endowment for the Arts. CARES Act contracts encumbered in September FY 2020-21.

### **PART II - MEASURES OF EFFECTIVENESS**

Item 1: For FY 2019-20 and FY 2020-21, the estimated number of grants to be awarded is higher than previously projected. Grants awarded through SFCA include: Artists in the Schools, Biennium Grants, and Folk & Traditional Arts. FY 2020-21 estimate includes grants awarded through CARES Act funds received through the National Endowment for the Arts.

Item 2: FY 2019-20 organizations were unable to complete planned projects due to the COVID-19 global pandemic and required social distancing, thus the decrease in planned number of persons impacted by the SFCA Biennium Grants programs. FY 2020-21 numbers are estimated high; as such, we have adjusted to reflect the 37 grantees estimated counts. We anticipate this number being lower as the global pandemic and social distancing requirements continue into the fiscal year. Actual numbers are reported by the grantee organization.

Item 3: The neighbor islands, rural, and underserved communities are a priority of SFCA and the National Endowment for the Arts. FY 2019-20 increase in actual number of projects in this area is due to a continued deliberate focus on Artists in the Schools and Biennium Grants programs. SFCA is estimating FY 2020-21 number of projects through planned programs to be lower than the previous fiscal year due to fewer Biennium Grants awarded overall in FY 2020-21. Although the number of Biennium

Grants awarded decreased, the award amounts are greater than previous years.

Item 4: In FY 2019-20, the Hawaii State Art Museum continued to see an increase in visitors, despite the closure of the museum in March due to the COVID-19 pandemic. The increase in visitors is largely due to increased programming, new exhibitions, rentals, and events at the facility.

Item 6: The actual number of students impacted by our programming for FY 2019-20 is higher than projected, as we continue to improve our grants reporting requirements. FY 2019-20 was estimated low and we anticipate the number of students to be equal to or lower than FY 2019-20 due to a decrease in the number of Biennium Grants for FY 2020-21 and the ongoing global pandemic and social distancing requirements.

### **PART III - PROGRAM TARGET GROUPS**

Item 3: For FY 2019-20, the school population has increased per the U.S. Census. During FY 2020-21, the school population will continue to see approximately 4% growth per the U.S. Census.

Item 6: For FY 2019-20, State Facility Users in this target group is the number of State employees, as the State employees have daily access to the works of art located/exhibited in the State buildings where they work. SFCA estimated the same amount of State employees for FY 2020-21.

### **PART IV - PROGRAM ACTIVITIES**

Item 2: FY 2019-20 was projected higher based on past number of grantees for the Community Arts category. With fewer Biennium Grants awarded overall in FY 2020, the number of projects funded in each category decreased, including Community Arts. The same will be true for FY 2021.

Item 3: For both FY 2019-20 and FY 2020-21, we estimated a little higher than the actual results. Beyond promoting the grants through our com-

## VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 01 03  
AGS 881

### **PROGRAM TITLE: STATE FOUNDATION ON CULTURE AND THE ARTS**

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munication outlets, the number of applications the SFCA receives is out of the agency's control and up to the artists to apply. Artists must follow application criteria and meet eligibility requirements; all applications are reviewed by a panel. We are exploring other ways to reach this important group of cultural practitioners.

Item 4: The Art Selection Committee identified and recommended a greater number of works of art than in previous years. Works of art were exceptional and met our criteria for placement in State Buildings.

Item 6: FY 2019-20 and FY 2020-21 saw an increase in the number of eligible schools applying for Artists in the Schools (AITS) Program grants, many of them Title 1 schools. The increase in the number of schools was due to increased awareness of the program through SFCA's communication efforts. The Panel review continues to opt to fund all school applications based on available funding.

Item 7: For FY 2019-20 and FY 2020-21, the estimated number of Biennium Grants to be awarded is lower than previously projected due to SFCA reevaluating the Biennium Grants processes. Higher awards were given to fewer organizations that had programming more in line with the SFCA's Strategic Priorities. Beyond promoting the grants through our communication outlets, the number of applications the SFCA receives is very much out of the agency's control and is up to the organizations to apply. We are exploring other ways of making the application process more accessible to attract organizations that may have not previously applied.

PROGRAM TITLE:

KING KAMEHAMEHA CELEBRATION COMMISSION

12/5/20

PROGRAM-ID:

AGS-818

PROGRAM STRUCTURE NO:

080104

|   | FISCAL YEAR 2019-20 |        |          |     | THREE MONTHS ENDED 09-30-20 |           |          |     | NINE MONTHS ENDING 06-30-21 |           |          |   |
|---|---------------------|--------|----------|-----|-----------------------------|-----------|----------|-----|-----------------------------|-----------|----------|---|
|   | BUDGETED            | ACTUAL | ± CHANGE | %   | BUDGETED                    | ACTUAL    | ± CHANGE | %   | BUDGETED                    | ESTIMATED | ± CHANGE | % |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>           |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| RESEARCH & DEVELOPMENT COSTS                          |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| POSITIONS   |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| EXPENDITURES (\$1,000's)                              |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| OPERATING COSTS                                       |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| POSITIONS   | 1.00                | 1.00   | + 0.00   | 0   | 1.00                        | 0.00      | - 1.00   | 100 | 1.00                        | 1.00      | + 0.00   | 0 |
| EXPENDITURES (\$1000's)                               | 119                 | 49     | - 70     | 59  | 27                          | 12        | - 15     | 56  | 92                          | 92        | + 0      | 0 |
| TOTAL COSTS   |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| POSITIONS   | 1.00                | 1.00   | + 0.00   | 0   | 1.00                        | 0.00      | - 1.00   | 100 | 1.00                        | 1.00      | + 0.00   | 0 |
| EXPENDITURES (\$1000's)                               | 119                 | 49     | - 70     | 59  | 27                          | 12        | - 15     | 56  | 92                          | 92        | + 0      | 0 |
|   | FISCAL YEAR 2019-20 |        |          |     | FISCAL YEAR 2020-21         |           |          |     |                             |           |          |   |
|   | PLANNED             | ACTUAL | ± CHANGE | %   | PLANNED                     | ESTIMATED | ± CHANGE | %   |                             |           |          |   |
| PART II: MEASURES OF EFFECTIVENESS                    |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| 1. % OF MEDIA WRITE-UPS THAT INCL HAWN LANG-GOAL 100% | 100                 | 100    | + 0      | 0   | 100                         | 100       | + 0      | 0   |                             |           |          |   |
| 2. % OF MEDIA THAT UTILIZE CORR NATIVE HAWN-GOAL 100% | 95                  | 95     | + 0      | 0   | 95                          | 95        | + 0      | 0   |                             |           |          |   |
| 3. % OF CELEB EVTS OV 75% NATIVE HAWN CULT-GOAL 100%  | 100                 | 1      | - 99     | 99  | 100                         | 100       | + 0      | 0   |                             |           |          |   |
| 4. NUMBER OF GRANTS FUNDED-GOAL 50%                   | 50                  | 50     | + 0      | 0   | 50                          | 50        | + 0      | 0   |                             |           |          |   |
| 5. % OF AT LST 1 EVENT ON EA MAJOR HAWN ISL-GOAL 100% | 100                 | 0      | - 100    | 100 | 100                         | 100       | + 0      | 0   |                             |           |          |   |
| PART III: PROGRAM TARGET GROUP                        |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| 1. RESIDENTS AND VISITORS (THOUSANDS)                 | 1600                | 0      | - 1600   | 100 | 1600                        | 1600      | + 0      | 0   |                             |           |          |   |
| PART IV: PROGRAM ACTIVITY                             |                     |        |          |     |                             |           |          |     |                             |           |          |   |
| 1. LEI-DRAPING ON HAWAII & OAHU (NO. OF CEREM FUNDED) | 3                   | 0      | - 3      | 100 | 3                           | 3         | + 0      | 0   |                             |           |          |   |
| 2. PARADE ON HAWAII, OAHU, MAUI & KAUAI (NO. FUNDED)  | 5                   | 0      | - 5      | 100 | 5                           | 5         | + 0      | 0   |                             |           |          |   |
| 3. NO. OF EVENTS HELD STATEWIDE (NOT INCL #1 & 2)     | 4                   | 0      | - 4      | 100 | 4                           | 4         | + 0      | 0   |                             |           |          |   |
| 4. EDUC WORKSHOPS ON KAMEHAMEHA'S LIFE (NO. FUNDED)   | 2                   | 0      | - 2      | 100 | 2                           | 2         | + 0      | 0   |                             |           |          |   |
| 5. CULTURAL WORKSHOPS ON PROTOCOL (NO. FUNDED)        | 4                   | 0      | - 4      | 100 | 4                           | 4         | + 0      | 0   |                             |           |          |   |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 01 04  
AGS 818

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**PROGRAM TITLE: KING KAMEHAMEHA CELEBRATION COMMISSION**

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**PART I - EXPENDITURES AND POSITIONS**

The expenditure variances for FY 20 and FY 21 are due to insufficient Trust funds available to hire for the budgeted position (temporary Arts Program Specialist), in addition to regular other operating costs funded under the Trust fund.

**PART II - MEASURES OF EFFECTIVENESS**

Items 3 & 5. Due to COVID-19, all programs were cancelled.

**PART III - PROGRAM TARGET GROUPS**

Due to COVID-19, all programs were cancelled.

**PART IV - PROGRAM ACTIVITIES**

There will be a variance on all activities as all events are projected for next year in hopes that COVID-19 will be under control by that time. Due to COVID-19, all programs were cancelled.

PROGRAM TITLE:

HISTORIC PRESERVATION

12/5/20

PROGRAM-ID:

LNR-802

PROGRAM STRUCTURE NO:

080105

|   | FISCAL YEAR 2019-20 |         |          |    | THREE MONTHS ENDED 09-30-20 |           |          |    | NINE MONTHS ENDING 06-30-21 |           |          |    |
|---|---------------------|---------|----------|----|-----------------------------|-----------|----------|----|-----------------------------|-----------|----------|----|
|   | BUDGETED            | ACTUAL  | ± CHANGE | %  | BUDGETED                    | ACTUAL    | ± CHANGE | %  | BUDGETED                    | ESTIMATED | ± CHANGE | %  |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>           |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| RESEARCH & DEVELOPMENT COSTS                          |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| POSITIONS   |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| EXPENDITURES (\$1,000's)                              |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| OPERATING COSTS                                       |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| POSITIONS   | 40.00               | 34.00   | - 6.00   | 15 | 40.00                       | 34.00     | - 6.00   | 15 | 40.00                       | 31.00     | - 9.00   | 23 |
| EXPENDITURES (\$1000's)                               | 3,652               | 2,655   | - 997    | 27 | 680                         | 507       | - 173    | 25 | 2,762                       | 2,935     | + 173    | 6  |
| TOTAL COSTS   |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| POSITIONS   | 40.00               | 34.00   | - 6.00   | 15 | 40.00                       | 34.00     | - 6.00   | 15 | 40.00                       | 31.00     | - 9.00   | 23 |
| EXPENDITURES (\$1000's)                               | 3,652               | 2,655   | - 997    | 27 | 680                         | 507       | - 173    | 25 | 2,762                       | 2,935     | + 173    | 6  |
|   | FISCAL YEAR 2019-20 |         |          |    | FISCAL YEAR 2020-21         |           |          |    |                             |           |          |    |
|   | PLANNED             | ACTUAL  | ± CHANGE | %  | PLANNED                     | ESTIMATED | ± CHANGE | %  |                             |           |          |    |
| PART II: MEASURES OF EFFECTIVENESS                    |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| 1. % PROJ RECVD/REVWD W/IN LEGALLY MANDATD TIMEFRAMS  | 85                  | 65      | - 20     | 24 | 85                          | 80        | - 5      | 6  |                             |           |          |    |
| 2. % BURIALS RESPND TO W/IN LEGALLY MANDATD TIMEFRAMS | 95                  | 95      | + 0      | 0  | 95                          | 95        | + 0      | 0  |                             |           |          |    |
| 3. % SITES W/KNOWN SITE NO. RECORDED IN DIVISN'S GIS  | 50                  | 50      | + 0      | 0  | 50                          | 50        | + 0      | 0  |                             |           |          |    |
| 4. NO. OF NOMINATIONS MADE TO HAWAII STATE REGISTER   | 10                  | 10      | + 0      | 0  | 10                          | 10        | + 0      | 0  |                             |           |          |    |
| 5. NO. OF NOMINATIONS MADE TO NATIONAL REGISTER       | 10                  | 10      | + 0      | 0  | 10                          | 10        | + 0      | 0  |                             |           |          |    |
| PART III: PROGRAM TARGET GROUP                        |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| 1. RESIDENT POPULATION OF HAWAII AND ITS VISITORS     | NO DATA             | NO DATA | + 0      | 0  | NO DATA                     | NO DATA   | + 0      | 0  |                             |           |          |    |
| PART IV: PROGRAM ACTIVITY                             |                     |         |          |    |                             |           |          |    |                             |           |          |    |
| 1. NUMBER OF PROJECTS REVIEWED                        | 2000                | 1900    | - 100    | 5  | 2000                        | 2000      | + 0      | 0  |                             |           |          |    |
| 2. NUMBER OF BURIAL SITES RECORDED                    | 100                 | 95      | - 5      | 5  | 100                         | 100       | + 0      | 0  |                             |           |          |    |
| 3. NUMBER OF ISLAND BURIAL COUNCIL MEETINGS HELD      | 40                  | 40      | + 0      | 0  | 40                          | 40        | + 0      | 0  |                             |           |          |    |
| 4. NUMBER OF SITES ADDED TO HISTORIC SITES INVENTORY  | 500                 | 250     | - 250    | 50 | 500                         | 500       | + 0      | 0  |                             |           |          |    |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 01 05  
LNR 802

## **PROGRAM TITLE: HISTORIC PRESERVATION**

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### **PART I - EXPENDITURES AND POSITIONS**

complete its work on a timely basis.

The actual position count and expenditures continue to be lower than budgeted due to continued staff turnover, resulting from competition with the private sector and the high cost of living. Vacant positions have been frozen for the last seven (7) months, which also contributes to reduced personnel expenditures.

FY 21 position variance due to authorized but unfunded positions (budget adjustments made by Act 9, SLH 2020) and proposed Program Review adjustments.

### **PART II - MEASURES OF EFFECTIVENESS**

Item 1. In FY 20, the decrease in the percentage of projects reviewed within the legally mandated timeframes was due primarily to three vacant positions in the Archaeology Branch, including two Archaeologist IVs and one Archaeologist III, along with two Architectural Historians from the Architecture Branch. Although the Division has worked vigorously to fill all its vacant positions, the number of qualified applicants available in the current tight job market appears sparse because of higher compensation and comparable benefits offered by the private sector or other government agencies. In addition, due to the COVID-19 emergency proclamation by the Governor followed by the resulting freeze on hiring and loss of funding for designated vacant positions, the Division was unable to fill its remaining vacancies

### **PART III - PROGRAM TARGET GROUPS**

No data available.

### **PART IV - PROGRAM ACTIVITIES**

Item 4. The decrease in the number of sites added to the Historic Sites Inventory in FY 20 was due in part to the vacancies in the Architecture Branch, coupled with the Governor's COVID-19 emergency proclamation and following directive by the Department of Land and Natural Resources Chair for staff to work at home has affected the Division's capacity to

# VARIANCE REPORT

|   | FISCAL YEAR 2019-20 |        |          |    | THREE MONTHS ENDED 09-30-20 |        |          |    | NINE MONTHS ENDING 06-30-21 |           |          |    |
|---|---------------------|--------|----------|----|-----------------------------|--------|----------|----|-----------------------------|-----------|----------|----|
|   | BUDGETED            | ACTUAL | ± CHANGE | %  | BUDGETED                    | ACTUAL | ± CHANGE | %  | BUDGETED                    | ESTIMATED | ± CHANGE | %  |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>           |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| RESEARCH & DEVELOPMENT COSTS                          |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| POSITIONS   |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| EXPENDITURES (\$1,000's)                              |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| OPERATING COSTS                                       |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| POSITIONS   | 359.50              | 332.50 | - 27.00  | 8  | 359.50                      | 324.50 | - 35.00  | 10 | 359.50                      | 346.00    | - 13.50  | 4  |
| EXPENDITURES (\$1000's)                               | 60,909              | 48,583 | - 12,326 | 20 | 11,814                      | 9,407  | - 2,407  | 20 | 46,077                      | 48,484    | + 2,407  | 5  |
| TOTAL COSTS   |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| POSITIONS   | 359.50              | 332.50 | - 27.00  | 8  | 359.50                      | 324.50 | - 35.00  | 10 | 359.50                      | 346.00    | - 13.50  | 4  |
| EXPENDITURES (\$1000's)                               | 60,909              | 48,583 | - 12,326 | 20 | 11,814                      | 9,407  | - 2,407  | 20 | 46,077                      | 48,484    | + 2,407  | 5  |
|   |                     |        |          |    |                             |        |          |    |                             |           |          |    |
|   |                     |        |          |    | FISCAL YEAR 2019-20         |        |          |    | FISCAL YEAR 2020-21         |           |          |    |
|   |                     |        |          |    | PLANNED                     | ACTUAL | ± CHANGE | %  | PLANNED                     | ESTIMATED | ± CHANGE | %  |
| PART II: MEASURES OF EFFECTIVENESS                    |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| 1. NUMBER OF CAMPING AND CABIN USERS                  |                     |        |          |    | 72000                       | 67061  | - 4939   | 7  | 73000                       | 14719     | - 58281  | 80 |
| 2. # OF EVENT DAYS AS % OF TOTL DAYS FACILITIES AVAIL |                     |        |          |    | 50                          | 62     | + 12     | 24 | 50                          | 65        | + 15     | 30 |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

**PROGRAM TITLE: RECREATIONAL ACTIVITIES**

**08 02**

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## **PART I - EXPENDITURES AND POSITIONS**

The variance in the program position count is generally due to vacancies because of budget constraints, personnel turnovers and recruitment difficulties. The variance in expenditures is the net effect of position vacancies, collective bargaining augmentation and authorized federal fund increases. Details of the position and expenditure variance are best examined at the lowest program level.

## **PART II - MEASURES OF EFFECTIVENESS**

See the lowest programs for explanation of variances.



PROGRAM TITLE:

FOREST AND OUTDOOR RECREATION

12/5/20

PROGRAM-ID:

LNR-804

PROGRAM STRUCTURE NO:

080201

|   | FISCAL YEAR 2019-20 |        |          |    | THREE MONTHS ENDED 09-30-20 |        |          |    | NINE MONTHS ENDING 06-30-21 |           |          |   |
|---|---------------------|--------|----------|----|-----------------------------|--------|----------|----|-----------------------------|-----------|----------|---|
|   | BUDGETED            | ACTUAL | ± CHANGE | %  | BUDGETED                    | ACTUAL | ± CHANGE | %  | BUDGETED                    | ESTIMATED | ± CHANGE | % |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b> |                     |        |          |    |                             |        |          |    |                             |           |          |   |
| RESEARCH & DEVELOPMENT COSTS                |                     |        |          |    |                             |        |          |    |                             |           |          |   |
| POSITIONS                                   |                     |        |          |    |                             |        |          |    |                             |           |          |   |
| EXPENDITURES (\$1,000's)                    |                     |        |          |    |                             |        |          |    |                             |           |          |   |
| OPERATING COSTS                             |                     |        |          |    |                             |        |          |    |                             |           |          |   |
| POSITIONS                                   | 45.00               | 40.00  | - 5.00   | 11 | 45.00                       | 41.00  | - 4.00   | 9  | 45.00                       | 43.50     | - 1.50   | 3 |
| EXPENDITURES (\$1000's)                     | 7,749               | 5,183  | - 2,566  | 33 | 756                         | 656    | - 100    | 13 | 6,920                       | 7,020     | + 100    | 1 |
| TOTAL COSTS                                 |                     |        |          |    |                             |        |          |    |                             |           |          |   |
| POSITIONS                                   | 45.00               | 40.00  | - 5.00   | 11 | 45.00                       | 41.00  | - 4.00   | 9  | 45.00                       | 43.50     | - 1.50   | 3 |
| EXPENDITURES (\$1000's)                     | 7,749               | 5,183  | - 2,566  | 33 | 756                         | 656    | - 100    | 13 | 6,920                       | 7,020     | + 100    | 1 |

|   | FISCAL YEAR 2019-20 |        |          |   | FISCAL YEAR 2020-21 |           |          |   |
|---|---------------------|--------|----------|---|---------------------|-----------|----------|---|
|   | PLANNED             | ACTUAL | ± CHANGE | % | PLANNED             | ESTIMATED | ± CHANGE | % |
| <b>PART II: MEASURES OF EFFECTIVENESS</b>             |                     |        |          |   |                     |           |          |   |
| 1. MILES OF TRAILS AND ACCESS ROADS MAINTAINED        | 75                  | 75     | + 0      | 0 | 75                  | 75        | + 0      | 0 |
| 2. NO. RECREATIONAL & HUNTING FACILITIES MAINTAINED   | 75                  | 75     | + 0      | 0 | 75                  | 75        | + 0      | 0 |
| 3. NO. RECREATION/HUNTING SIGNS INSTALLED/MAINTAINED  | 700                 | 700    | + 0      | 0 | 700                 | 700       | + 0      | 0 |
| 4. NO. OF COMMUNITY VOLUNTEER HOURS                   | 2300                | 2230   | - 70     | 3 | 2300                | 2300      | + 0      | 0 |
| 5. NO. COMMERCIAL TRAIL TOUR INDIVIDUALS/GROUPS       | 11800               | 11800  | + 0      | 0 | 11800               | 11800     | + 0      | 0 |
| 6. NO. ANCIENT/HISTORIC TRAILS ABSTRACTS UNDERWY/COMP | 15                  | 15     | + 0      | 0 | 15                  | 15        | + 0      | 0 |
| 7. NO. OF GAME BIRDS & MAMMALS HARVESTED              | 8000                | 8000   | + 0      | 0 | 8000                | 8000      | + 0      | 0 |
| 8. NO. OF HUNTER-DAYS REGISTERED                      | 24500               | 24500  | + 0      | 0 | 24500               | 24500     | + 0      | 0 |
| 9. NO. SPECIAL HUNTING TAGS/PERMITS/APPLICATNS ISSUED | 25                  | 25     | + 0      | 0 | 25                  | 25        | + 0      | 0 |
| 10. ACRES OF PUBLIC HUNTING AREAS AVAILABLE           | 120000              | 120000 | + 0      | 0 | 120000              | 120000    | + 0      | 0 |

|   |         |         |        |   |         |         |     |   |
|---|---------|---------|--------|---|---------|---------|-----|---|
| <b>PART III: PROGRAM TARGET GROUP</b>                 |         |         |        |   |         |         |     |   |
| 1. MULTIPLE FOREST/OUTDR RECRTNL USERS INCL RES/VISTR | 12      | 12      | + 0    | 0 | 12      | 12      | + 0 | 0 |
| 2. TRADITIONAL AND CULTURAL PRACTITIONERS             | NO DATA | NO DATA | + 0    | 0 | NO DATA | NO DATA | + 0 | 0 |
| 3. LICENSED HUNTERS                                   | 9       | 9       | + 0    | 0 | 9       | 9       | + 0 | 0 |
| 4. WILDLIFE WATCHERS                                  | 130     | 125     | - 5    | 4 | 130     | 130     | + 0 | 0 |
| 5. CAMPERS  | 6       | 6       | + 0    | 0 | 6       | 6       | + 0 | 0 |
| 6. COMMERCIAL TRAIL TOUR OPERATORS/CLIENTS            | 13000   | 11823   | - 1177 | 9 | 13000   | 13000   | + 0 | 0 |

|  |     |     |      |   |     |     |      |   |
|--|-----|-----|------|---|-----|-----|------|---|
| <b>PART IV: PROGRAM ACTIVITY</b>                       |     |     |      |   |     |     |      |   |
| 1. EVAL/MAINT/CONTR RECREATIONAL TRAILS/ACCESS ROADS   | 575 | 525 | - 50 | 9 | 575 | 550 | - 25 | 4 |
| 2. MAINTAIN ANCILLARY RECREATION FACILITIES            | 100 | 95  | - 5  | 5 | 100 | 95  | - 5  | 5 |
| 3. INSTALL, MONITOR & MAINTAIN INFO & WARNING SIGNAGE  | 700 | 650 | - 50 | 7 | 700 | 650 | - 50 | 7 |
| 4. CONDUCT SURVEYS OF GAME BIRDS & MAMMALS             | 89  | 81  | - 8  | 9 | 89  | 81  | - 8  | 9 |
| 5. EVALUATE HUNTER PARTICIPATION/SUCCESS               | 2   | 2   | + 0  | 0 | 2   | 2   | + 0  | 0 |
| 6. MANAGE HUNTING AREAS                                | 380 | 380 | + 0  | 0 | 380 | 380 | + 0  | 0 |
| 7. ACQUIRE/ESTABLISH ACCESS TO HUNTING AREAS           | 1   | 1   | + 0  | 0 | 1   | 1   | + 0  | 0 |
| 8. MANAGE/REGULATE COMMERCIAL TRAIL TOUR ACTIVITY      | 40  | 40  | + 0  | 0 | 40  | 40  | + 0  | 0 |
| 9. ADMINISTR/MANAGE CITIZEN ADVISORY/VOLUNTEER GROUPS  | 13  | 13  | + 0  | 0 | 13  | 13  | + 0  | 0 |
| 10. RESEARCH/DOCUMENT TITLE TO ANCIENT/HISTORIC TRAILS | 30  | 30  | + 0  | 0 | 30  | 30  | + 0  | 0 |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 02 01  
LNR 804

## **PROGRAM TITLE: FOREST AND OUTDOOR RECREATION**

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### **PART I - EXPENDITURES AND POSITIONS**

The number of positions filled was less than budgeted for FY 20 due to vacancies attributed to staff promotions, retirements and resignations, as well as a hiring freeze that began in March 2020.

Actual amount of expenditures in FY 20 is less than the budgeted amount due to our federal grant cycle and delay in the procurement process. Unexpended federal grants were extended into FY 21.

The division is unable to fill all 45 budgeted position by the end FY 21 due to the defunding of 1.5 general-funded permanent positions by Act 9, SLH 2020.

Funds actually expended in the first quarter of FY 21 were less than budgeted due to delays in contract and purchase order encumbrances.

### **PART II - MEASURES OF EFFECTIVENESS**

No significant variances.

### **PART III - PROGRAM TARGET GROUPS**

No significant variances.

### **PART IV - PROGRAM ACTIVITIES**

No significant variances.

PROGRAM TITLE:

DISTRICT RESOURCE MANAGEMENT

12/5/20

PROGRAM-ID:

LNR-805

PROGRAM STRUCTURE NO:

080202

|   | FISCAL YEAR 2019-20 |        |          |     | THREE MONTHS ENDED 09-30-20 |           |          |    | NINE MONTHS ENDING 06-30-21 |           |          |    |
|---|---------------------|--------|----------|-----|-----------------------------|-----------|----------|----|-----------------------------|-----------|----------|----|
|   | BUDGETED            | ACTUAL | ± CHANGE | %   | BUDGETED                    | ACTUAL    | ± CHANGE | %  | BUDGETED                    | ESTIMATED | ± CHANGE | %  |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>           |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| <b>RESEARCH &amp; DEVELOPMENT COSTS</b>               |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| <b>POSITIONS</b>                                      |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| <b>EXPENDITURES (\$1,000's)</b>                       |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| <b>OPERATING COSTS</b>                                |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| <b>POSITIONS</b>                                      | 19.00               | 17.00  | - 2.00   | 11  | 19.00                       | 17.00     | - 2.00   | 11 | 19.00                       | 17.00     | - 2.00   | 11 |
| <b>EXPENDITURES (\$1000's)</b>                        | 3,069               | 2,457  | - 612    | 20  | 270                         | 259       | - 11     | 4  | 2,889                       | 2,900     | + 11     | 0  |
| <b>TOTAL COSTS</b>                                    |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| <b>POSITIONS</b>                                      | 19.00               | 17.00  | - 2.00   | 11  | 19.00                       | 17.00     | - 2.00   | 11 | 19.00                       | 17.00     | - 2.00   | 11 |
| <b>EXPENDITURES (\$1000's)</b>                        | 3,069               | 2,457  | - 612    | 20  | 270                         | 259       | - 11     | 4  | 2,889                       | 2,900     | + 11     | 0  |
|   | FISCAL YEAR 2019-20 |        |          |     | FISCAL YEAR 2020-21         |           |          |    |                             |           |          |    |
|   | PLANNED             | ACTUAL | ± CHANGE | %   | PLANNED                     | ESTIMATED | ± CHANGE | %  |                             |           |          |    |
| <b>PART II: MEASURES OF EFFECTIVENESS</b>             |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| 1. NUMBER OF COMMUNITIES CONSULTED                    | 9                   | 12     | + 3      | 33  | 9                           | 12        | + 3      | 33 |                             |           |          |    |
| 2. MRNE PRD AREAS & ARTFCL RFS NWLY CRTD,ENLG (ACRE)  | 2                   | 0      | - 2      | 100 | 2                           | 1         | - 1      | 50 |                             |           |          |    |
| 3. NT CHNGS N MRNE PROT ARS & ARTFCL RF BIOMS & BIODV | 10                  | 10     | + 0      | 0   | 10                          | 10        | + 0      | 0  |                             |           |          |    |
| 4. NW OR AMNDD REG THT FRTHR PRTCT MRN, EST & ST SPCS | 5                   | 1      | - 4      | 80  | 5                           | 6         | + 1      | 20 |                             |           |          |    |
| <b>PART III: PROGRAM TARGET GROUP</b>                 |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| 1. COUNTY RESIDENT POPLTN, INCLDNG FISHR (THOUSANDS)  | 1425                | 1420   | - 5      | 0   | 1424                        | 1410      | - 14     | 1  |                             |           |          |    |
| 2. COUNTY NON-RESDNT POPLTN, INCLDNG FISHR (THOUSND)  | 206                 | 205    | - 1      | 0   | 208                         | 207       | - 1      | 0  |                             |           |          |    |
| 3. COUNTY NON-GOVERNMENT ORGNIZATIONS                 | 110                 | 110    | + 0      | 0   | 110                         | 110       | + 0      | 0  |                             |           |          |    |
| 4. RLTD CNTY/ST/FED RES TRST AGNC/MRN RCRT/MRN RNL P  | 12                  | 12     | + 0      | 0   | 12                          | 12        | + 0      | 0  |                             |           |          |    |
| <b>PART IV: PROGRAM ACTIVITY</b>                      |                     |        |          |     |                             |           |          |    |                             |           |          |    |
| 1. STATUTORY & ADMINISTRATIVE RULE MAKING (NUMBER)    | 5                   | 5      | + 0      | 0   | 5                           | 5         | + 0      | 0  |                             |           |          |    |
| 2. ENVIRNMNTL REVW & IMPCT EVALTNS TECH GUIDNCE (NO.) | 200                 | 200    | + 0      | 0   | 200                         | 200       | + 0      | 0  |                             |           |          |    |
| 3. MARINE PROTECTED AREA & ARTIFICL REEF SURVYS (NO.) | 23                  | 23     | + 0      | 0   | 24                          | 23        | - 1      | 4  |                             |           |          |    |
| 4. STREAM & ESTUARINE SURVEYS (NUMBER)                | 130                 | 135    | + 5      | 4   | 130                         | 135       | + 5      | 4  |                             |           |          |    |
| 5. NATIVE SPECIES BIOLOGICL & HABITT INVESTGTN ( NO.) | 15                  | 15     | + 0      | 0   | 15                          | 15        | + 0      | 0  |                             |           |          |    |
| 6. PROTECTED SPECIES MONITORING & ASSESSMENTS (NO.)   | 10                  | 10     | + 0      | 0   | 10                          | 10        | + 0      | 0  |                             |           |          |    |
| 7. FISH DATA COLLECTED-INTERNAL & EXTERNAL DATA REQTS | 200                 | 198    | - 2      | 1   | 200                         | 200       | + 0      | 0  |                             |           |          |    |
| 8. NO. OF MTGS AND CONTACTS W/ OTHER MGMT AGENCIES    | 20                  | 21     | + 1      | 5   | 20                          | 25        | + 5      | 25 |                             |           |          |    |
| 9. NO. OF MTGS & CNTCTS W/ COMM GROUPS, MEMBRs & ORGS | 30                  | 35     | + 5      | 17  | 30                          | 40        | + 10     | 33 |                             |           |          |    |
| 10. OUTREACH, CAMPAIGNS, SCHOOL VISITS, EVENTS        | 130                 | 100    | - 30     | 23  | 130                         | 100       | - 30     | 23 |                             |           |          |    |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 02 02  
LNR 805

## **PROGRAM TITLE: DISTRICT RESOURCE MANAGEMENT**

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### **PART I - EXPENDITURES AND POSITIONS**

FY 20: Two vacancies and lower federal fund spending accounted for significant lower expenditures last year (612K).

FY 21: Two vacancies are expected to continue through the fiscal year as a result of cuts to vacancy savings last year. Budgeted expenditures are only slightly lower in the 1st quarter as allotments for sport fish federal funded projects from last year continued until the end of the quarter. Expenditures are projected to increase slightly in the remaining three quarters as federal-funded project activities increase.

### **PART II - MEASURES OF EFFECTIVENESS**

Item 1: The number of communities consulted on marine management issues increased last year with continued interest this year from He'eia, Honouliuli, and Maunaloa on Oahu and Ka'upulepu in West Hawaii, along with the Community-Based Subsistence Fishing Area (CBSFA) at Haena, Kauai and potential CBSFA areas of Mo'omomi, Molokai; Miloli'i, Hawaii; and Kipahulu, Maui, with outreach at Ho'okena, West Hawaii. New areas include Pupukea on Oahu's North Shore and Molokai for alien algae removal and outreach efforts at Pepe'ekeo in East Hawaii.

Item 2: Last year the addition of the tide pools to the Pupukea Marine Life Conservation District (MLCD) and the establishment of the Mo'omomi CBSFA were delayed and the CBSFA may be indefinitely held up due to community opposition. We expect the tide pools adjacent to the Pupukea MLCD will be included in the marine reserve this year.

Item 4: No rules to further protect aquatic resources were established last year due to unexpected delays, including COVID-19. However, six rules are being worked on this year, including the Mo'omomi CBSFA, tide pools inclusion to the Pupukea MLCD, new statewide crustacean and herbivore rules, increase size limit of juvenile goat fish on Maui, and new Kahului Harbor rules.

### **PART III - PROGRAM TARGET GROUPS**

No significant variances

### **PART IV - PROGRAM ACTIVITIES**

Item 4: Stream and estuary surveys increased last year with the start of a new inventory of aquatic life in several East Maui streams.

Item 8: The number of meetings with management agencies increased last year and is expected to further increase this year as COVID-19 has forced meetings to be online.

Item 9: The number of meetings with community groups and other organizations also increased last year and this trend will continue as COVID-19 impacts persist.

Item 10: The number of school visits and other aquatic education and fishing outreach events declined significantly last year and is not expected to rise until a COVID-19 vaccine is readily available.

PROGRAM TITLE:

PARKS ADMINISTRATION AND OPERATIONS

12/5/20

PROGRAM-ID:

LNR-806

PROGRAM STRUCTURE NO:

080203

|   | FISCAL YEAR 2019-20 |        |          |    | THREE MONTHS ENDED 09-30-20 |        |          |    | NINE MONTHS ENDING 06-30-21 |           |          |    |
|---|---------------------|--------|----------|----|-----------------------------|--------|----------|----|-----------------------------|-----------|----------|----|
|   | BUDGETED            | ACTUAL | ± CHANGE | %  | BUDGETED                    | ACTUAL | ± CHANGE | %  | BUDGETED                    | ESTIMATED | ± CHANGE | %  |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b> |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| RESEARCH & DEVELOPMENT COSTS                |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| POSITIONS                                   |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| EXPENDITURES (\$1,000's)                    |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| <b>OPERATING COSTS</b>                      |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| POSITIONS                                   | 134.00              | 134.00 | + 0.00   | 0  | 134.00                      | 128.00 | - 6.00   | 4  | 134.00                      | 128.00    | - 6.00   | 4  |
| EXPENDITURES (\$1000's)                     | 18,122              | 13,889 | - 4,233  | 23 | 3,924                       | 2,242  | - 1,682  | 43 | 11,236                      | 12,918    | + 1,682  | 15 |
| <b>TOTAL COSTS</b>                          |                     |        |          |    |                             |        |          |    |                             |           |          |    |
| POSITIONS                                   | 134.00              | 134.00 | + 0.00   | 0  | 134.00                      | 128.00 | - 6.00   | 4  | 134.00                      | 128.00    | - 6.00   | 4  |
| EXPENDITURES (\$1000's)                     | 18,122              | 13,889 | - 4,233  | 23 | 3,924                       | 2,242  | - 1,682  | 43 | 11,236                      | 12,918    | + 1,682  | 15 |

|  | FISCAL YEAR 2019-20 |        |          |     | FISCAL YEAR 2020-21 |           |          |     |
|--|---------------------|--------|----------|-----|---------------------|-----------|----------|-----|
|  | PLANNED             | ACTUAL | ± CHANGE | %   | PLANNED             | ESTIMATED | ± CHANGE | %   |
| <b>PART II: MEASURES OF EFFECTIVENESS</b>              |                     |        |          |     |                     |           |          |     |
| 1. NUMBER OF PARKS ACTIVELY MANAGED & SERVICED         | 65                  | 65     | + 0      | 0   | 65                  | 65        | + 0      | 0   |
| 2. NUMBER OF CAMPING AND CABIN PERMITS                 | 24000               | 23970  | - 30     | 0   | 24000               | 12000     | - 12000  | 50  |
| 3. NUMBER OF PUBLIC SPECIAL USE PERMITS                | 1875                | 1599   | - 276    | 15  | 1925                | 963       | - 962    | 50  |
| 4. NUMBER OF COMMERCIAL USE PERMITS                    | 425                 | 425    | + 0      | 0   | 430                 | 430       | + 0      | 0   |
| 5. NUMBER OF NEW LEASES EXECUTED                       | 6                   | 2      | - 4      | 67  | 6                   | 3         | - 3      | 50  |
| 6. REV GENRTD BY COMMRL PERMITS FEES & LEASES (THOUS)  | 2425                | 1300   | - 1125   | 46  | 2425                | 1500      | - 925    | 38  |
| 7. REPAIR & MAINTENANCE PROJECTS IMPLMNTD (THOUSANDS)  | 500                 | 894    | + 394    | 79  | 500                 | 500       | + 0      | 0   |
| 8. CIP PROJECTS IMPLEMENTED (THOUSANDS \$)             | 1000                | 8879   | + 7879   | 788 | 1000                | 6000      | + 5000   | 500 |
| 9. NUMBER OF WARNING SIGNS INSTALLED & MAINTAINED      | 80                  | 384    | + 304    | 380 | 80                  | 484       | + 404    | 505 |
| 10. # OF INTERPRETIVE SIGNS & DEVICES INSTALLD & MNTND | 20                  | 40     | + 20     | 100 | 20                  | 25        | + 5      | 25  |

|   |       |       |         |    |       |       |         |    |
|---|-------|-------|---------|----|-------|-------|---------|----|
| <b>PART III: PROGRAM TARGET GROUP</b>       |       |       |         |    |       |       |         |    |
| 1. NUMBER OF RESIDENTS (THOUSANDS)          | 1500  | 1415  | - 85    | 6  | 1500  | 750   | - 750   | 50 |
| 2. NUMBER OF VISITORS TO HAWAII (THOUSANDS) | 10000 | 7669  | - 2331  | 23 | 10000 | 5000  | - 5000  | 50 |
| 3. NUMBER OF CAMPING & CABIN USERS          | 72000 | 67061 | - 4939  | 7  | 73000 | 14719 | - 58281 | 80 |
| 4. NUMBER OF PUBLIC SPECIAL USE PERMITTEES  | 75000 | 39975 | - 35025 | 47 | 83000 | 41500 | - 41500 | 50 |
| 5. NUMBER OF COMMERCIAL TOUR PROVIDERS      | 30    | 30    | + 0     | 0  | 30    | 30    | + 0     | 0  |
| 6. NUMBER OF VOLUNTEER GROUPS               | 30    | 33    | + 3     | 10 | 30    | 35    | + 5     | 17 |

|   |       |       |        |     |       |       |         |     |
|---|-------|-------|--------|-----|-------|-------|---------|-----|
| <b>PART IV: PROGRAM ACTIVITY</b>                      |       |       |        |     |       |       |         |     |
| 1. MANAGE, MAINTAIN AND REPAIR PARK GROUNDS AND INFR  | 65    | 65    | + 0    | 0   | 65    | 65    | + 0     | 0   |
| 2. ISSUE CAMPING & CABIN PERMITS                      | 24000 | 23970 | - 30   | 0   | 24000 | 12000 | - 12000 | 50  |
| 3. ISSUE COMMERCIAL & NON-COMMERCIAL USE PERMITS      | 2290  | 2290  | + 0    | 0   | 2300  | 963   | - 1337  | 58  |
| 4. ADMINISTER LEASES                                  | 130   | 130   | + 0    | 0   | 130   | 130   | + 0     | 0   |
| 5. GENERATE REVENUE FOR PARK MANAGEMENT (THOUSANDS)   | 5300  | 2500  | - 2800 | 53  | 5500  | 3000  | - 2500  | 45  |
| 6. ADMINISTER CIP PROJECTS                            | 2     | 2     | + 0    | 0   | 2     | 2     | + 0     | 0   |
| 7. INSTALL, MANAGE & MAINTAIN WARNING SIGNS           | 80    | 384   | + 304  | 380 | 80    | 484   | + 404   | 505 |
| 8. INSTALL, MANAGE & MAINTAIN INTERPRTV SIGNS & DEVCS | 20    | 40    | + 20   | 100 | 20    | 25    | + 5     | 25  |
| 9. ADMINISTER LWCF GRANTS                             | 7     | 8     | + 1    | 14  | 7     | 10    | + 3     | 43  |
| 10. ISSUE & MANAGE VOLUNTEER AGREEMENTS               | 30    | 33    | + 3    | 10  | 30    | 35    | + 5     | 17  |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 02 03  
LNR 806

## **PROGRAM TITLE: PARKS ADMINISTRATION AND OPERATIONS**

### **PART I - EXPENDITURES AND POSITIONS**

Per Executive Memorandum No. 20-01, the Division of State Parks (Division) vacant positions have been frozen. The Division currently has 16 vacancies that were halted in various degrees of hiring (re-describing positions after incumbent gets promoted, resigns, retires, or passes). In addition, six (6) vacant positions funding was eliminated through June 30, 2021, per Senate Bill No. 126 C.D. 1.

For FY 2021-22, per budget execution instructions, departments can submit request for trade-off for vacant positions. The Division will request for three vacant and unbudgeted positions to be funded with a trade-off of three other positions.

The 2020 Legislature recognized the threat to the Division's revenues due to COVID-19 impacts and responded to the need to change the funding of 48 special-funded positions to general funds. An unanticipated outcome of this personnel funding change was that the Division's special fund ceiling was drastically reduced. The Division will request an increase to the special fund ceiling in anticipation of revenues due to fee increases statewide.

### **PART II - MEASURES OF EFFECTIVENESS**

Item 3. The number of public special use permits decreased due to park closures because of COVID-19.

Item 5. The number of new leases executed did not meet expectation due to the impacts of COVID-19.

Item 6. The revenue generated by commercial permits fees and leases did not meet expectation due to the impacts of COVID-19.

Item 7. The amount of repair and maintenance projects implemented increased as severe weather events required unanticipated expenditures for clean-up, repair and restoration.

Item 8. The amount of Capital Improvement Program (CIP) projects implemented increased due to shovel-ready projects implemented in this period that were delayed by Federal, State and County permitting approvals and unanticipated severe weather events.

Item 9. The number of warning signs installed and maintained increased due to a change in reporting protocols.

Item 10. The number of interpretive signs installed or replaced increased due to the installation of 13 interpretive signs and 20 aluminum signs at Ka'ena Point (Hawaii Tourism Authority (HTA) grant), plus 4 new signs at Kaiwi and 3 replacements at Nu'uuanu. For FY 21, the Division is planning to install/replace 5 signs at Kokee-Waimea Canyon lookouts, 11 signs at Diamond Head (4 lookout signs, 2 Ruger Path, 2 Muriel Flanders, and 3 fee signs), 6 signs at Makena, and 3 signs at Polihale.

The FY 21 figure estimates are approximately 50% less due to the impacts of COVID-19.

### **PART III - PROGRAM TARGET GROUPS**

Item 2. The updated number of visitors to Hawaii for the period July 2019 to June 2020 was provided by HTA and shows a decrease due to COVID-19 starting in April of 2020.

Item 4. The number of public special use permittees did not meet expectation due to the impacts of COVID-19.

Item 6. The number of volunteer groups increased with the U.S. Coast Guard at Makapu'u Trail and Hui o Laka at the Koke'e Nature Trail. The Division should have a Memorandum of Agreement (MOA) with the Friends of Kaumuali'i for the installation of King Kaumuali'i's statue in December of 2020.

FY 21 figure estimates are approximately 50% less due to the impacts of COVID-19.

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 02 03  
LNR 806

## **PROGRAM TITLE: PARKS ADMINISTRATION AND OPERATIONS**

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### **PART IV - PROGRAM ACTIVITIES**

Item 5. The actual amount of revenue generated from park management decreased due to the impacts of COVID-19.

Item 7. The number of warning signs installed and maintained increased due to a change in reporting protocols.

Item 8. The number of interpretive signs installed or replaced increased (Ka'ena Point (HTA grant), plus 4 new signs at Kaiwi and 3 replacements at Nu'uuanu) in FY 20. For FY 21, the Division is planning to install/replace 5 signs at Kokee-Waimea Canyon lookouts, 11 signs at Diamond Head (4 lookout signs, 2 Ruger Path, 2 Muriel Flanders, and 3 fee signs), 6 signs at Makena, and 3 signs at Polihale.

Item 9. The Land and Water Conservation Fund grants are increasing as the amount of funding increases.

Item 10. The volunteer groups increased with the US Coast Guard at Makapu'u Trail and Hui o Laka at the Koke'e Nature Trail. The Division should have a MOA with Friends of Kaumuali'i for the installation of King Kaumuali'i's statue in December of 2020.

The FY 21 figure estimates are approximately 50% less due to the impacts of COVID-19.

PROGRAM TITLE: OCEAN-BASED RECREATION

PROGRAM-ID: LNR-801

PROGRAM STRUCTURE NO: 080204

|  | FISCAL YEAR 2019-20 |        |          |    | THREE MONTHS ENDED 09-30-20 |        |          |     | NINE MONTHS ENDING 06-30-21 |           |          |    |
|--|---------------------|--------|----------|----|-----------------------------|--------|----------|-----|-----------------------------|-----------|----------|----|
|  | BUDGETED            | ACTUAL | ± CHANGE | %  | BUDGETED                    | ACTUAL | ± CHANGE | %   | BUDGETED                    | ESTIMATED | ± CHANGE | %  |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>          |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| RESEARCH & DEVELOPMENT COSTS                         |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| POSITIONS  |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| EXPENDITURES (\$1,000's)                             |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| OPERATING COSTS                                      |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| POSITIONS  | 125.00              | 110.00 | - 15.00  | 12 | 125.00                      | 107.00 | - 18.00  | 14  | 125.00                      | 125.00    | + 0.00   | 0  |
| EXPENDITURES (\$1000's)                              | 22,671              | 18,356 | - 4,315  | 19 | 4,768                       | 4,537  | - 231    | 5   | 17,812                      | 18,043    | + 231    | 1  |
| TOTAL COSTS  |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| POSITIONS  | 125.00              | 110.00 | - 15.00  | 12 | 125.00                      | 107.00 | - 18.00  | 14  | 125.00                      | 125.00    | + 0.00   | 0  |
| EXPENDITURES (\$1000's)                              | 22,671              | 18,356 | - 4,315  | 19 | 4,768                       | 4,537  | - 231    | 5   | 17,812                      | 18,043    | + 231    | 1  |
|  |                     |        |          |    |                             |        |          |     |                             |           |          |    |
|  |                     |        |          |    | FISCAL YEAR 2019-20         |        |          |     | FISCAL YEAR 2020-21         |           |          |    |
|  |                     |        |          |    | PLANNED                     | ACTUAL | ± CHANGE | %   | PLANNED                     | ESTIMATED | ± CHANGE | %  |
| PART II: MEASURES OF EFFECTIVENESS                   |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| 1. TOTAL NO. OF RAMP LANES PER 1000 DRY STORED BOATS |                     |        |          |    | 5                           | 5      | + 0      | 0   | 5                           | 5         | + 0      | 0  |
| 2. TOTAL NUMBER OF USABLE BERTHS                     |                     |        |          |    | 62                          | 62     | + 0      | 0   | 62                          | 62        | + 0      | 0  |
| 3. NUMBER OF REPORTED BOATING ACCIDENTS              |                     |        |          |    | 14                          | 8      | - 6      | 43  | 14                          | 8         | - 6      | 43 |
| 4. CAPITAL IMPROVEMENT PROJECTS STARTED              |                     |        |          |    | 8                           | 9      | + 1      | 13  | 8                           | 8         | + 0      | 0  |
| 5. CAPITAL IMPROVEMENT PROJECTS COMPLETED            |                     |        |          |    | 8                           | 2      | - 6      | 75  | 8                           | 8         | + 0      | 0  |
| PART III: PROGRAM TARGET GROUP                       |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| 1. NUMBER OF REGISTERED VESSELS                      |                     |        |          |    | 13500                       | 12783  | - 717    | 5   | 13500                       | 12500     | - 1000   | 7  |
| 2. NUMBER OF BOATS STORED ON LAND                    |                     |        |          |    | 11300                       | 9803   | - 1497   | 13  | 11300                       | 9803      | - 1497   | 13 |
| 3. NUMBER OF COMMERCIAL USE PERMIT (OCEAN ONLY)      |                     |        |          |    | 100                         | 48     | - 52     | 52  | 100                         | 48        | - 52     | 52 |
| PART IV: PROGRAM ACTIVITY                            |                     |        |          |    |                             |        |          |     |                             |           |          |    |
| 1. NUMBER OF BERTHS                                  |                     |        |          |    | 2200                        | 2200   | + 0      | 0   | 2200                        | 2200      | + 0      | 0  |
| 2. NUMBER OF OTHER MOORINGS                          |                     |        |          |    | 710                         | 710    | + 0      | 0   | 710                         | 710       | + 0      | 0  |
| 3. NUMBER OF OFFSHORE MOORINGS                       |                     |        |          |    | 160                         | 160    | + 0      | 0   | 160                         | 160       | + 0      | 0  |
| 4. NUMBER OF LAUNCHING RAMPS                         |                     |        |          |    | 54                          | 54     | + 0      | 0   | 54                          | 54        | + 0      | 0  |
| 5. NUMBER OF REGISTERED VESSELS                      |                     |        |          |    | 12000                       | 12783  | + 783    | 7   | 12000                       | 12000     | + 0      | 0  |
| 6. NUMBER OF BOATING ACCIDENTS                       |                     |        |          |    | 10                          | 8      | - 2      | 20  | 10                          | 8         | - 2      | 20 |
| 7. NUMBER OF BOATING ACCIDENT FATALITIES             |                     |        |          |    | 2                           | 0      | - 2      | 100 | 2                           | 2         | + 0      | 0  |



# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 02 04  
LNR 801

## **PROGRAM TITLE: OCEAN-BASED RECREATION**

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### **PART I - EXPENDITURES AND POSITIONS**

Due to the COVID-19 crisis, the Division of Boating and Ocean Recreation (DOBOR) was prohibited from filling positions during the last quarter of FY 2020. Prior to this, DOBOR was able to fill positions slowly, however, it continued to lose staff to private employers.

### **PART II - MEASURES OF EFFECTIVENESS**

Item 3. There were fewer boating accidents than anticipated. Given the randomness of predicting accidents, it is difficult to pinpoint a definitive reason for the reduction. DOBOR has increased its boating education staff to provide more safety resources to the boating and general public. DOBOR estimates a similar reduction in the number of boating accidents in FY 2020-2021.

Items 4 and 5. The number of Capital Improvement Program (CIP) projects completed was less than planned as the extended review of necessary permits slowed the start of multiple jobs. DOBOR experienced issues with the review of permits required by the Army Corp of Engineers and with the State of Hawaii's Clean Water Branch. The number of CIP projects started was more than expected as DOBOR was able to bid out more jobs than expected.

### **PART III - PROGRAM TARGET GROUPS**

Items 2 and 3: The number of vessels stored on land decreased and it is assumed that they are not being registered with DOBOR. The vessel owners may not be registering their vessels because they are not using them. As a result, DOBOR estimates that the number of vessels stored on land during FY 2020-2021 will be the same as FY 2020-21.

The number of commercial use permits (CUP) for ocean only activities may have decreased as business owners may have gone out of business. Many CUP holders were small business owners in a very competitive and small margin business environment. The COVID-19 quarantine decreased tourism to a point where the businesses may have folded. The actual number of CUPs in fiscal year 2019-2020 will be

brought forward into FY 2020-2021 as an estimate.

### **PART IV - PROGRAM ACTIVITIES**

Items 6 and 7: There were also fewer boating accidents and fatalities than anticipated. The National Association of Boating Law Administrators (NASBLA) and DOBOR are both researching whether there is a relationship between boating accidents and fatalities and the amount of boating safety education boaters receive. Due to the randomness of boating accidents and fatalities, it is not known if education will address all boating accidents and fatalities. DOBOR does provide extensive boating safety classes and requires boaters to take boating education classes and this may have contributed to the decrease on boating accidents and fatalities. DOBOR will use the actual number of boating accidents in FY 2019-2020 as the estimate for FY 2020-2021.

PROGRAM TITLE:

SPECTATOR EVENTS &amp; SHOWS - ALOHA STADIUM

12/5/20

PROGRAM-ID:

AGS-889

PROGRAM STRUCTURE NO:

080205

|   | FISCAL YEAR 2019-20 |        |          |     | THREE MONTHS ENDED 09-30-20 |           |          |     | NINE MONTHS ENDING 06-30-21 |           |          |    |
|---|---------------------|--------|----------|-----|-----------------------------|-----------|----------|-----|-----------------------------|-----------|----------|----|
|   | BUDGETED            | ACTUAL | ± CHANGE | %   | BUDGETED                    | ACTUAL    | ± CHANGE | %   | BUDGETED                    | ESTIMATED | ± CHANGE | %  |
| <b>PART I: EXPENDITURES &amp; POSITIONS</b>           |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| RESEARCH & DEVELOPMENT COSTS                          |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| POSITIONS   |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| EXPENDITURES (\$1,000's)                              |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| OPERATING COSTS                                       |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| POSITIONS   | 36.50               | 31.50  | - 5.00   | 14  | 36.50                       | 31.50     | - 5.00   | 14  | 36.50                       | 32.50     | - 4.00   | 11 |
| EXPENDITURES (\$1000's)                               | 9,298               | 8,698  | - 600    | 6   | 2,096                       | 1,713     | - 383    | 18  | 7,220                       | 7,603     | + 383    | 5  |
| TOTAL COSTS   |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| POSITIONS   | 36.50               | 31.50  | - 5.00   | 14  | 36.50                       | 31.50     | - 5.00   | 14  | 36.50                       | 32.50     | - 4.00   | 11 |
| EXPENDITURES (\$1000's)                               | 9,298               | 8,698  | - 600    | 6   | 2,096                       | 1,713     | - 383    | 18  | 7,220                       | 7,603     | + 383    | 5  |
|   | FISCAL YEAR 2019-20 |        |          |     | FISCAL YEAR 2020-21         |           |          |     |                             |           |          |    |
|   | PLANNED             | ACTUAL | ± CHANGE | %   | PLANNED                     | ESTIMATED | ± CHANGE | %   |                             |           |          |    |
| PART II: MEASURES OF EFFECTIVENESS                    |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| 1. EVENT DAYS AS % OF TOTAL DAYS FACILITIES AVAILABLE | 50                  | 62     | + 12     | 24  | 50                          | 65        | + 15     | 30  |                             |           |          |    |
| 2. REVENUE RECEIVED AS % OF TOTAL OPERATING REQ.      | 100                 | 100    | + 0      | 0   | 100                         | 100       | + 0      | 0   |                             |           |          |    |
| 3. NO. OF EVENTS EXCEEDING 60% SEATING CAPACITY       | 1                   | 2      | + 1      | 100 | 1                           | 0         | - 1      | 100 |                             |           |          |    |
| 4. AVERAGE ATTENDANCE AS % OF 50,000 SEATING CAPACITY | 17                  | 15     | - 2      | 12  | 17                          | 0         | - 17     | 100 |                             |           |          |    |
| 5. % OF REVENUE RECEIVED FROM PUBLIC SPONSORED EVENTS | 85                  | 74     | - 11     | 13  | 85                          | 61        | - 24     | 28  |                             |           |          |    |
| 6. % OF REVENUE RECEIVED FROM PRIV. SPONSORED EVENTS  | 15                  | 26     | + 11     | 73  | 15                          | 39        | + 24     | 160 |                             |           |          |    |
| PART III: PROGRAM TARGET GROUP                        |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| 1. RESIDENT POPULATION, OAHU (THOUSANDS)              | 989                 | 975    | - 14     | 1   | 989                         | 975       | - 14     | 1   |                             |           |          |    |
| PART IV: PROGRAM ACTIVITY                             |                     |        |          |     |                             |           |          |     |                             |           |          |    |
| 1. NO. OF SPORTS EVENT DATES                          | 55                  | 46     | - 9      | 16  | 55                          | 0         | - 55     | 100 |                             |           |          |    |
| 2. NO. OF CULTURAL AND OTHER EVENT AND SHOW DATES     | 250                 | 182    | - 68     | 27  | 250                         | 236       | - 14     | 6   |                             |           |          |    |

# VARIANCE REPORT NARRATIVE FY 2020 AND FY 2021

08 02 05  
AGS 889

## **PROGRAM TITLE: SPECTATOR EVENTS & SHOWS - ALOHA STADIUM**

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### **PART I - EXPENDITURES AND POSITIONS**

FY 2020: At fiscal year-end, there were 5.00 vacant positions that were subject to the hiring freeze. The Stadium Authority is currently evaluating and re-prioritizing its existing resource requirements to ensure stadium operations can continue under COVID-19 conditions and limitations.

FY 2021: As of September 30, 2020, there continued to be 5.00 vacant positions. The program continues to prioritize essential functions of the operation. The economic impact of the COVID-19 pandemic has been devastating to the program.

### **PART II - MEASURES OF EFFECTIVENESS**

Item 1: The increase in event days for both FY 2020 and FY 2021 are due to car rental companies using the parking lot to park unused cars during the COVID-10 pandemic.

Item 2: In both fiscal years, the reduction in events is the result of restrictions due to COVID-19 shutdowns.

Item 3: In FY 2020, the variance is attributed to a sellout of the Los Angeles Rams football game and the Dream Weekend music concert.

In FY 2021, the program will not be hosting events due to emergency proclamations and emergency orders issued to address the COVID-19 pandemic.

Item 4: The percent variance of average attendance for FY 2020 is attributed to concerts that did not materialize.

FY 2021: Due to the COVID-19 pandemic and the requirements of social distancing to minimize the spread of COVID-19, it is expected that the program will not be hosting any mid-large scale events.

Items 5 and 6: There is an inverse relationship between the percent of revenue derived from public versus private events. In FY 2020, the last

3.5 months of the fiscal year, rental car companies parked excess fleet on stadium premises. In FY 2021, the majority of events will be the continuation of rental car companies parking excess fleet on stadium property as well as the continuation of the swap meet.

### **PART III - PROGRAM TARGET GROUPS**

There is no significant variance in the program target group.

### **PART IV - PROGRAM ACTIVITIES**

In FY 2020, COVID-19 essentially shut-down opportunities for the stadium to host crowd events in the bowl; the exception being rental car companies that parked their excess static fleet at the stadium from mid-March through June 2020. The unplanned rental car static storage event dates make up a significant number of the actual event dates.

In FY 2021, the variance is due to the continuation of COVID-19 essentially shutting down the stadium's opportunity for events. This shut-down limited the number of events with the exception of the unplanned rental car companies who maintained their excess static fleet at the stadium that results in the majority number of event dates.