# **GOVERNMENT-WIDE SUPPORT PROGRAM**

LEVEL I PROGRAM

PROGRAM TITLE: GOVERNMENT-WIDE SUPPORT

OBJECTIVE: TO ENHANCE THE EFFECTIVENESS AND EFFICIENCY OF STATE PROGRAMS BY

PROVIDING EXECUTIVE DIRECTION, PROGRAM COORDINATION, AND POLICY

DEVELOPMENT AS WELL AS A WIDE VARIETY OF SERVICES SUPPORTING THE WORK OF THE STATE GOVERNMENT AS A WHOLE OR COMMON TO ALL OR MOST PROGRAMS.

### **MEASURES OF EFFECTIVENESS:**

1. AVERAGE ANNUAL RATE OF RETURN ON STATE TREASRY INVESTMENTS.

- 2. FOR PROJECTS WITH BIDS OPENED THIS YEAR, THE AVERAGE PRE-BID CONSTRUCTION ESTIMATE AS A PERCENTAGE OF THE AVERAGE BID PRICE.
- 3. PERCENTAGE OF NETWORK INFRASTRUCTURE UPTIME.

LEVEL II PROGRAM

11 01

11

PROGRAM TITLE: EXECUTIVE DIRECTION, COORDINATION, AND POLICY DEVELOPMENT

OBJECTIVE: TO ENHANCE THE EFFECTIVENESS AND EFFICIENCY OF STATE PROGRAMS BY

PROVIDING EXECUTIVE DIRECTION, POLICY DEVELOPMENT, PROGRAM

COORDINATION, AND PLANNING AND BUDGETING SERVICES.

#### MEASURES OF EFFECTIVENESS:

1. NO MEASURES HAVE BEEN DEVELOPED FOR THIS PROGRAM.

LEVEL III PROGRAM

11 01 01

**GOV 100** 

PROGRAM TITLE: OFFICE OF THE GOVERNOR

OBJECTIVE: TO ENHANCE THE EFFECTIVENESS AND EFFICIENCY OF STATE PROGRAMS BY

PROVIDING EXECUTIVE DIRECTION, POLICY DEVELOPMENT, PROGRAM COORDINATION, COMMUNICATIONS, PLANNING AND BUDGETING, AND

IMPLEMENTATION AND REVIEW OF THE MANAGED PROCESS OF PUBLIC-PRIVATE COMPETITION FOR PARTICULAR GOVERNMENT SERVICES THROUGH THE MANAGED

COMPETITION PROCESS AND NEGOTIATIONS BETWEEN THE STATE AND THE EXCLUSIVE REPRESENTATIVES ON MATTERS OF WAGES, HOURS, AND OTHER

NEGOTIABLE TERMS AND CONDITIONS OF EMPLOYMENT.

## **MEASURES OF EFFECTIVENESS:**

1. NO MEASURES AVAILABLE FOR THIS PROGRAM AT THIS TIME.

LEVEL III PROGRAM

11 01 02

LTG 100

PROGRAM TITLE: OFFICE OF THE LIEUTENANT GOVERNOR

OBJECTIVE: TO ENHANCE THE EFFICIENCY AND EFFECTIVENESS OF THE STATE PROGRAMS BY

PROVIDING LEADERSHIP AND EXECUTIVE MANAGEMENT AND BY DEVELOPING

POLICIES AND PRIORITIES TO GIVE DIRECTION TO STATE PROGRAMS.

11 - 1

- 1. PERCENTAGE OF APOSTILLES/CERTIFICATIONS PROCESSED WITHIN 7 DAYS.
- 2. PERCENTAGE OF APOSTILLES/CERTIFICATIONS PROCESSED WITHIN 14 DAYS.
- 3. AVERAGE NUMBER OF DAYS TO PROCESS APOSTILLES/CERTIFICATIONS.
- 4. PERCENTAGE OF NAME CHANGES COMPLETED WITHIN 60 DAYS. FROM DATE A FULLY COMPLETED APPLICATION IS RECEIVED TO THE DATE AN ORDER IS ISSUED..
- 5. PERCENTAGE OF NAME CHANGES COMPLETED WITHIN 90 DAYS. FROM DATE A FULLY COMPLETED APPLICATION IS RECEIVED TO THE DATE AN ORDER IS ISSUED..
- 6. AVERAGE NUMBER OF DAYS TO APPROVE NAME CHANGES. FROM DATE A FULLY COMPLETED APPLICATION IS RECEIVED TO THE DATE THE NOTICE IS ISSUED..

### **TARGET GROUPS:**

 TOTAL DE FACTO POPULATION (THOUSANDS), PER STATE OF HAWAII DATA BOOK REPORT (DBEDT).

### PROGRAM ACTIVITIES:

- 1. NUMBER OF APPLICATIONS FOR NAME CHANGE.
- 2. NUMBER OF DISTRIBUTED/SOLD HAWAII REVISED STATUTES, SESSION LAWS, AND SUPPLEMENTS.
- 3. NUMBER OF COMPLETED APOSTILLES AND CERTIFICATION OF DOCUMENTS.

LEVEL III PROGRAM

11 01 03

PROGRAM TITLE: POLICY DEVELOPMENT AND COORDINATION

OBJECTIVE: TO ENHANCE THE EFFECTIVENESS AND EFFICIENCY OF STATE PROGRAMS BY

UNDERTAKING COMPREHENSIVE LAND USE AND PHYSICAL PLANNING; BY

COORDINATING SUCH PLANNING WITHIN AND BETWEEN LEVELS OF GOVERNMENT; BY ASSURING THE COMPATIBILITY OF PROPOSED FACILITY CONSTRUCTION AND THE STATE GENERAL PLAN; AND BY DEVELOPING AND PROPOSING POLICIES IN BROAD

INTERDISCIPLINARY AREAS (NOT OTHERWISE COVERED) WHICH ASSIST IN

ACHIEVING STATE OBJECTIVES.

# **MEASURES OF EFFECTIVENESS:**

- 1. NUMBER OF PLANS, STUDIES AND REPORTS PREPARED.
- 2. ACCURACY OF ECONOMIC FORECASTS (PERCENT ERROR ABOVE OR BELOW ACTUAL).

LEVEL IV PROGRAM

11 01 03 02

**BED 144** 

PROGRAM TITLE: STATEWIDE PLANNING AND COORDINATION

OBJECTIVE:

TO ENHANCE THE EFFICIENCY AND EFFECTIVENESS OF STATE PROGRAMS BY MAINTAINING A COMPREHENSIVE STATEWIDE PLANNING PROCESS, THROUGH THE FORMULATION OF A STATE POLICY PLAN AND THE DEVELOPMENT OF A POLICY PLANNING AND IMPLEMENTATION FRAMEWORK; BY UNDERTAKING COMPREHENSIVE LAND USE AND COASTAL ZONE PLANNING, MANAGEMENT, AND IMPLEMENTATION; BY FACILITATING INTERGOVERNMENTAL COORDINATION AND COOPERATION; BY LINDERTAKING STRATEGIC AND REGIONAL PLANNING TO ADDRESS AREAS OF

UNDERTAKING STRATEGIC AND REGIONAL PLANNING TO ADDRESS AREAS OF CRITICAL STATE CONCERNS RELATED TO SOCIAL, ECONOMIC OR PHYSICAL CONDITIONS; AND BY PROMOTING PROGRAMS AND CAPITAL IMPROVEMENT

PROJECTS WHICH FURTHER STATE POLICIES.

- NUMBER OF PROJECTS/INITIATIVES REQUIRING MULTI-AGENCY COORDINATION LED OR CO-CHAIRED BY OPSD.
- 2. NUMBER OF PLANS, STUDIES AND REPORTS PREPARED.
- 3. NUMBER OF BOARDS, COMMITTEES AND COUNCILS ON WHICH OPSD SERVES AS A MEMBER.
- 4. NUMBER OF PUBLIC OUTREACH/PUBLIC PRESENTATIONS ON SUSTAINABILITY AND CLIMATE RESILIENCE.
- 5. NUMBER OF CONSULTATIONS ON HRS 343 DOCS ENV ISSUES REQUESTED BY GOV OR LEGISLATURE.

- 6. % OF FEDERAL CONSISTENCY APPLICATIONS THAT ARE CONSISTENT WITH THE STATE COASTAL ZONE MANAGEMENT PROGRAM ENFORCEABLE POLICIES.
- 7. UTILIZATION OF STATE'S GEOSPATIAL DATA (IN MIL).
- 8. NUMBER OF PUBLIC TESTIMONIES RECEIVED AND PROCESSED.

- 1. NUMBER OF FEDERAL, STATE AND COUNTY AGENCIES CONSULTED ON HRS 343 ISSUES.
- 2. NUMBER OF LANDOWNER/DEVELOPERS, ENVIRONMENTAL, CIVIC STAKEHOLDERS.
- 3. NUMBER OF ENGAGEMENTS WITH PRIVATE SECTOR AND NON-GOVERNMENTAL ORGANIZATIONS ON SUSTAINABILITY PRACTICES, SUSTAINABLE DEVELOPMENT, AND CLIMATE RESILIENCE.
- 4. NUMBER OF PERSONS AND ENTITIES ON ELECTRIC AND PAPER MAILING LIST.
- 5. NUMBER OF ENGAGEMENTS WITH FEDERAL, STATE, AND COUNTY AGENCIES ON SUSTAINABILITY PRACTICES, SUSTAINABLE DEVELOPMENT, AND CLIMATE RESILIENCE.

### **PROGRAM ACTIVITIES**:

- 1. NUMBER OF SPECIAL PLANS OR PLANNING REPORTS DEVELOPED OR REVIEWED.
- 2. NUMBER OF SUCCESSFUL INITIATIVES (PROPOSALS, PILOT PROJECTS, POLICIES, PROJECTS/DEVELOPMENTS, PLANS, OTHER IMPLEMENTATION EFFORTS) ALIGNING WITH THE HAWAII 2050 SUSTAINABILITY PLAN RECOMMENDED ACTIONS.
- 3. NUMBER OF LAND USE DISTRICT BOUNDARY AMENDMENT PETITIONS AND OTHER LAND USE COMMISSION ITEMS REVIEWED.
- 4. NUMBER OF ENVIRONMENTAL ASSESSMENTS, ENVIRONMENTAL IMPACT STATEMENTS AND OTHER REVIEWED.
- 5. NUMBER OF FEDERAL CONSISTENCY REVIEWS.
- 6. NUMBER OF STATE/COUNTY PERMITS AND APPROVALS MONITORED FOR CONSISTENCY WITH THE SPECIAL MANAGEMENT AREA PERMITTING SYSTEM.
- 7. NUMBER OF NEW AND UPDATED DATA LAYERS IN STATE'S GEODATA BASE.
- 8. NUMBER OF MAPPING, DATA, PUBLIC INQUIRIES, AND SUPPORT REQUESTS COMPLETED.
- NUMBER OF TRANSIT-ORIENTED DEVELOPMENT PROJECTS COORDINATED.

LEVEL IV PROGRAM

11 01 03 03

BED 103

# PROGRAM TITLE: STATE LAND USE COMMISSION

**OBJECTIVE:** 

TO PRESERVE, PROTECT, AND ENCOURAGE THE DEVELOPMENT AND PRESERVATION OF LANDS IN THE STATE FOR THOSE USES TO WHICH THEY ARE BEST SUITED IN THE INTEREST OF PUBLIC HEALTH AND WELFARE OF THE PEOPLE OF THE STATE OF HAWAII THROUGH THE IMPLEMENTATION OF THE STATE LAND USE LAW, CHAPTER 205, HAWAII REVISED STATUTES, AS AMENDED. THE MAJOR ACTIVITIES OF THE LAND USE COMMISSION INCLUDE PROCESSING REVIEWING AND ACTING ON PETITIONS FOR DISTRICT BOUNDARY CHANGES THAT INVOLVE LANDS OVER 15 ACRES IN THE STATE AGRICULTURAL, RURAL, AND URBAN DISTRICTS AND ALL PETITIONS FOR LAND IN THE CONSERVATION DISTRICT, REVIEWING AND ACTING ON APPLICATIONS FOR SPECIAL PERMITS IN THE AGRICULTURAL AND RURAL DISTRICT WHICH ARE OVER 15 ACRES, PROCESSING BOUNDARY INTERPRETATION REQUESTS, MAINTAINING, UPDATING AND DISSEMINATING OFFICIAL STATE LAND USE DISTRICT MAPS AND STATE LAND USE INFORMATION AND PROVIDING PUBLIC INFORMATION.

- 1. NUMBER OF PETITIONS, MOTIONS AND REQUESTS FILED.
- 2. NUMBER OF PAGES OF APPLICATIONS PROCESSED.
- 3. NUMBER OF POSTINGS TO WEBSITE.
- 4. NUMBER OF PUBLIC TESTIMONIES RECEIVED AND PROCESSED.
- 5. NUMBER OF PAGES OF DOCUMENTS DIGITIZED AND POSTED.
- 6. NUMBER OF WEB BASED PUBLIC INQUIRIES ON OUR WEBSITE.
- 7. NUMBER OF BOUNDARY INTERPRETATION INQUIRIES.
- 8. NUMBER OF REQUESTS FOR COMMENTS FROM OTHER GOVERNMENT AGENCIES PROCESSED.

1. NUMBER OF PERSONS AND ENTITIES ON ELECTRONIC AND PAPER MAILING LIST.

#### PROGRAM ACTIVITIES:

- 1. NUMBER OF MATTERS HEARD.
- 2. DAYS OF HEARINGS HELD.
- 3. NUMBER OF STAFF REPORTS GENERATED.

LEVEL IV PROGRAM

11 01 03 04

**BED 130** 

### PROGRAM TITLE: ECONOMIC PLANNING AND RESEARCH

OBJECTIVE:

TO ENHANCE AND CONTRIBUTE TO THE ECONOMIC DEVELOPMENT OF THE STATE BY PROVIDING ANALYSES, AND POLICY RECOMMENDATIONS ON ECONOMIC ISSUES; DEVELOPING SHORT AND LONG-RANGE FORECASTS OF HAWAII'S ECONOMY, CONDUCTING AND REPORTING ON BASIC RESEARCH INTO THE ECONOMY OF THE STATE, COLLECTING, COMPILING, INTERPRETING AND PUBLISHING DATA AND STATISTICS ON ALL ASPECTS OF BUSINESS ACTIVITY, THE ECONOMY, AND

DEMOGRAPHIC CHARACTERISTICS OF THE STATE; AND MAINTAINING A STATEWIDE STATISTICAL REPORTING PROGRAM THROUGH THE STATE OF HAWAII DATA BOOK

AND ONLINE DATA WAREHOUSE.

#### MEASURES OF EFFECTIVENESS:

- 1. NEWS STORIES ON HAWAII"S ECONOMY BY LOCAL AND NATIONAL MEDIA, CITING DATA, ANALYSIS, OPINION OR COMMENTS BY DEPARTMENT OR RESEARCH AND ECONOMIC ANALYSIS DIVISION (READ) STAFF BASED ON READ RESEARCH (AVERAGE NUMBER OF CITATIONS PER MONTH).
- 2. ACCURACY OF ECONOMIC FORECASTS (PERCENT ERROR ABOVE OR BELOW ACTUAL).

#### **TARGET GROUPS:**

1. NUMBER OF PAGEVIEWS TO READ'S DATA AND INFORMATION WEBSITE (AVERAGE PER MONTH, IN THOUS).

# **PROGRAM ACTIVITIES:**

- 1. DATA SERIES MAINTAINED ON THE PROGRAM'S WEBSITE FOR ACCESS BY USERS (NUMBER TIMES ONE HUNDRED).
- 2. NUMBER OF SUBSTANTIVE ECONOMIC AND STATISTICAL REPORTS ISSUED DURING THE YEAR.

LEVEL IV PROGRAM

11 01 03 05

**BUF 101** 

### PROGRAM TITLE: DEPARTMENTAL ADMINISTRATION AND BUDGET DIVISION

OBJECTIVE:

TO FACILITATE AND IMPROVE THE EXECUTIVE RESOURCE ALLOCATION PROCESS BY THOROUGH PLANNING, PROGRAMMING, AND BUDGETING AND ANALYSES, THROUGH SOUND RECOMMENDATIONS ON ALL PHASES OF PROGRAM SCOPE AND FUNDING, AND BY EFFORTS TO SIMPLIFY AND MORE DIRECTLY TIE PROGRAM PERFORMANCE WITH RESOURCE ALLOCATION DECISIONS.

- 1. PERCENTAGE OF VENDOR PAYMENTS MADE WITHIN 30 DAYS.
- 2. PERCENTAGE OF PAYROLL RELATED HUMAN RESOURCES MANAGEMENT SYSTEM (HRMS) TRANSACTIONS COMPLETED WITHIN FIVE (5) WORKING DAYS AFTER APPROVAL.
- 3. PERCENTAGE OF USER IT TROUBLE SHOOTING REQUESTS RESPONDED TIER 1 SUPPORT WITHIN ONE (1) WORKING DAY. TIER 1 SUPPORT INCLUDES PROBLEM DETERMINATION AND BASIC FIXES SUCH AS PASSWORD RESETS AND MACHINE RESTARTS.
- 4. PERCENTAGE OF LAN MALFUNCTIONS PROVIDED TIER 1 SUPPORT WITHIN ONE (1) WORKING DAY. TIER 1 SUPPORT INCLUDES PROBLEM DETERMINATION AND BASIC FIXES SUCH AS MACHINE RESTARTS.

- 1. GOVERNOR AND EXECUTIVE AGENCIES.
- 2. NUMBER OF DEPARTMENTAL DIVISIONS AND ATTACHED AGENCIES.

### **PROGRAM ACTIVITIES:**

- 1. NUMBER OF CAPITAL IMPROVEMENT PROJECT ALLOTMENT REQUESTS REVIEWED AND PROCESSED BY BPPM.
- 2. NUMBER OF REFERRALS PROCESSED BY BPPM.
- 3. NUMBER OF BILLS PASSED BY THE LEGISLATURE REVIEWED BY BPPM FOR THE GOVERNOR.
- 4. AVERAGE TIME FOR DELEGATED CLASSIFICATION ACTIONS (IN WORKING DAYS).
- 5. NUMBER OF NON-ROUTINE HR CONSULTATIVE SERVICES.
- 6. NUMBER OF POSITIONS PROVIDING HR SUPPORT FOR THE DEPARTMENTAL PROGRAMS AND ATTACHED AGENCIES.

LEVEL IV PROGRAM

11 01 03 07

**BUF 102** 

PROGRAM TITLE: COLLECTIVE BARGAINING - STATEWIDE

OBJECTIVE: TO FACILITATE THE ALLOTMENT AND DISBURSEMENT OF STATEWIDE COLLECTIVE

BARGAINING APPROPRIATIONS.

# **MEASURES OF EFFECTIVENESS:**

1. NO MEASURES HAVE BEEN DEVELOPED FOR THIS PROGRAM.

# **TARGET GROUPS:**

1. STATE EXECUTIVE BRANCH AGENCIES.

LEVEL III PROGRAM

11 01 04

PROGRAM TITLE: VOTING RIGHTS AND ELECTIONS

OBJECTIVE: TO MAINTAIN HIGH PUBLIC CONFIDENCE IN THE ELECTORAL PROCESS AND TO

CONDUCT EFFICIENT AND HONEST ELECTIONS, ENCOURAGE VOTER PARTICIPATION,

AND PROTECT VOTER RIGHTS.

# **MEASURES OF EFFECTIVENESS:**

- 1. PERCENTAGE OF WORK PRODUCT ALIGNED W/5-YEAR STRATEGIC PLAN.
- 2. PERCENTAGE OF COMMITTEES FILING FINANCIAL DISCLOSURE REPORTS IN A TIMELY MANNER.
- 3. # ELIGIBLE PERSONS REGISTERED AS % TOTAL ELIGIBLE TO VOTE.
- 4. # REGISTERED VOTERS WHO VOTE AS % OF REGISTERED VOTERS.

LEVEL IV PROGRAM

11 01 04 01

**AGS 871** 

PROGRAM TITLE: CAMPAIGN SPENDING COMMISSION

OBJECTIVE: TO PROVIDE TRANSPARENCY IN THE CAMPAIGN FINANCE PROCESS BY ENFORCING

CAMPAIGN FINANCE LAWS OF DISCLOSURE THAT REQUIRE THE REPORTING OF CONTRIBUTIONS AND EXPENDITURES AS WELL AS ADMINISTERING THE PUBLIC

FINANCING PROGRAM.

- 1. PERCENTAGE OF WORK PRODUCT ALIGNED WITH STRATEGIC PLAN.
- 2. PERCENTAGE OF COMMITTEES FILING FINANCIAL DISCLOSURE REPORTS IN A TIMELY MANNER.
- 3. PERCENTAGE OF ALL STATUTORILY REQUIRED REPORTS FILED BY COMMITTEES THAT ARE REVIEWED.
- 4. NUMBER OF STRATEGIES OR MECHANISMS EMPLOYED TO PROVIDE EDUCATION, TRAINING, AND ASSISTANCE TO COMMITTEES AND STATE OF HAWAII RESIDENTS REGARDING THE REQUIREMENTS OF THE CAMPAIGN FINANCE LAWS AND RULES.
- 5. NUMBER OF ENFORCEMENT ACTION TAKEN TO ACHIEVE COMPLIANCE WITH CAMPAIGN FINANCE LAWS.
- 6. NUMBER OF STRATEGIES OR PROGRAMS EMPLOYED TO INCREASE TRANSPARENCY OF CAMPAIGN FINANCE INFORMATION AND ENCOURAGE PUBLIC INTEREST IN CAMPAIGN FINANCE INFORMATION.
- 7. AMOUNT OF PUBLIC FINANCING PROVIDED.

# **TARGET GROUPS:**

- 1. CANDIDATE COMMITTEES.
- 2. NON-CANDIDATE COMMITTEES.
- 3. STATE OF HAWAII RESIDENTS.

### PROGRAM ACTIVITIES:

- 1. NUMBER OF STATUTORILY REQUIRED REPORTS REVIEWED.
- 2. NUMBER OF COMMUNICATION OUTREACH TO COMMITTEES AND STATE OF HAWAII RESIDENTS.
- 3. NUMBER OF EDUCATION, TRAINING, AND ASSISTANCE PROVIDED TO COMMITTEES AND STATE OF HAWAII RESIDENTS.
- 4. NUMBER OF ADVISORY OPINIONS RENDERED.
- 5. NUMBER OF ENFORCEMENT ACTIONS TAKEN.
- NUMBER OF CANDIDATES WHO QUALIFIED AND RECEIVED PUBLIC FUNDING.
- 7. NUMBER OF \$3 HAWAII INCOME TAX CHECK-OFFS.
- IDENTIFICATION AND/OR EMPLOYMENT OF STRATEGIES TO INCREASE TRANSPARENCY OF CAMPAIGN FINANCE INFORMATION.
- 9. NUMBER OF CAMPAIGN SPENDING RELATED BILLS INTRODUCED AND PASSED.

LEVEL IV PROGRAM

11 01 04 02

AGS 879

PROGRAM TITLE: OFFICE OF ELECTIONS

OBJECTIVE: TO MAXIMIZE VOTER PARTICIPATION IN THE ELECTORAL PROCESS BY DEVELOPING POLICIES AND PROCEDURES THAT ENCOURAGE REGISTRATION AND TURNOUT.

# **MEASURES OF EFFECTIVENESS:**

- 1. # ELIGIBLE PERSONS REGISTERED AS % TOTAL ELIGIBLE TO VOTE.
- 2. # REG VOTERS WHO VOTE AS % OF REGISTERED VOTERS.
- 3. % OF MANUAL AUDIT PRECINCTS MATCH COMPUTER GENERATED RESULTS.
- 4. # COMPLAINTS & CHALLENGES TO ELECTION SYSTEM.
- 5. # COMPLAINTS FILED & RESLOVED AS % TOTAL COMPLAINTS RECEIVED.

### **TARGET GROUPS:**

1. RESIDENTS ELIGIBLE TO VOTE (THOUSANDS).

- 1. PROVIDE VOTER REGISTRATION SERVICES TO QUALIFIED CITIZENS (000'S).
- 2. PROVIDE VOTER EDUCATION SERVICES (000'S).
- 3. PROVIDE VOTER ORIENTATION TO NATURALIZED CITIZENS (000'S).

PROGRAM TITLE: FISCAL MANAGEMENT

OBJECTIVE: TO MAXIMIZE THE STATE'S INCOME WITHIN THE LIMITS OF ESTABLISHED REVENUE

POLICIES AND TAX LAWS AND TO MAINTAIN THE FINANCIAL FAITH AND CREDIT OF THE

STATE BY ADMINISTERING AN EQUITABLE SYSTEM OF TAX ASSESSMENT AND EFFICIENT REVENUE COLLECTIONS, BY ASSURING THE AVAILABILITY OF FUNDS WHEN REQUIRED AND THE SAFEKEEPING AND PRUDENT INVESTMENT OF STATE MONIES, AND BY PROVIDING FOR THE LEGAL, PROPER, AND PROMPT PAYMENT OF

THE STATE'S FINANCIAL OBLIGATIONS.

#### MEASURES OF EFFECTIVENESS:

- 1. AVERAGE ANNUAL RATE OF RETURN ON STATE TREASURY INVESTMENTS.
- 2. AVERAGE NUMBER OF YEARS BETWEEN AUDITS.
- 3. AVERAGE IN-HOUSE TIME TO PROCESS PAYMENTS TO VENDORS GOAL FIVE WORKING DAYS.

LEVEL III PROGRAM

11 02 01

PROGRAM TITLE: REVENUE COLLECTION

OBJECTIVE: TO ADMINISTER THE TAX LAWS OF THE STATE OF HAWAII IN A CONSISTENT,

UNIFORM, AND FAIR MANNER BY EDUCATING TAXPAYERS ON TAX LAWS AND

SATISFYING THEIR NEEDS, BY DEVELOPING A PROFESSIONAL STAFF AND BY USING

TECHNOLOGY TO INCREASE EFFICIENCY AND EFFECTIVENESS.

### MEASURES OF EFFECTIVENESS:

1. % OF RETURNS AUDITED RESULTING IN ADJUSTMENTS.

LEVEL IV PROGRAM

11 02 01 01

**TAX 100** 

PROGRAM TITLE: COMPLIANCE

OBJECTIVE: TO PROMOTE AND MAINTAIN A TAX SYSTEM BASED ON SELF-ASSESSMENT AND

VOLUNTARY COMPLIANCE BY TAXPAYERS THROUGH THE CONSISTENT AND FAIR APPLICATION OF ALL STATE TAX LAWS ADMINISTERED BY THE DEPARTMENT. TO

REDUCE THE AMOUNT OF OUTSTANDING TAXES OWED TO THE STATE.

### **MEASURES OF EFFECTIVENESS:**

- 1. % OF RETURNS AUDITED AS % OF RETURNS FILED.
- 2. % OF RETURNS AUDITED RESULTING IN ADJUSTMENTS.
- 3. % INCREASE/DECREASE IN TOTAL DELINQUENT TAXES OUTSTANDING.

# **TARGET GROUPS**:

- 1. NO. OF ACTIVE BUSINESS LICENSES DURING FISCAL YEAR.
- 2. TOTAL DELINQUENT TAXES OUTSTANDING DURING THE FY.

- 1. NUMBER OF RETURNS AUDITED.
- 2. NUMBER OF ASSESSMENTS MADE.
- 3. TOTAL AMOUNT OF COLLECTION MADE WITH ASSESSMENTS.
- 4. AMOUNT OF DELINQUENT TAXES COLLECTED.
- 5. NUMBER OF TAX LIENS FILED.
- 6. NUMBER OF LEVIES PROCESSED.

**TAX 103** 

PROGRAM TITLE: TAX COLLECTION SERVICES OFFICE

**OBJECTIVE:** 

### MEASURES OF EFFECTIVENESS:

1. % INCREASE/DECREASE IN TOTAL DELINQUENT TAXES OUTSTANDING.

### **TARGET GROUPS:**

1. TOTAL DELINQUENT TAXES OUTSTANDING DURING THE FY.

### **PROGRAM ACTIVITIES:**

- 1. AMOUNT OF DELINQUENT TAXES COLLECTED...
- 2. NUMBER OF TAX LIENS FILED..
- 3. NUMBER OF LEVIES PROCESSED..

LEVEL IV PROGRAM

11 02 01 03

**TAX 105** 

PROGRAM TITLE: TAX SERVICES AND PROCESSING

OBJECTIVE: TO PROCESS ALL TAX DOCUMENTS RECEIVED IN THE MOST EFFICIENT AND

EXPEDITIOUS MANNER POSSIBLE; MAINTAIN ACCURATE ACCOUNTING RECORDS FOR ALL TAX PROGRAMS; AND PROMOTE VOLUNTARY TAXPAYER COMPLIANCE THROUGH TIMELY DELIVERY OF INFORMATION, FORMS, AND RESPONSES TO QUESTIONS AND

INQUIRIES.

# **MEASURES OF EFFECTIVENESS:**

- 1. AVERAGE BUSINESS DAYS TO DEPOSIT CHECKS RECEIVED FROM TAXPAYERS.
- PERCENT OF NON-WORKLISTED (RETURNS WITHOUT TAXPAYER ERRORS) REFUNDS COMPLETED IN 45 BUSINESS DAYS.
- 3. AVERAGE CALL ANSWER RATE (%).
- 4. AVERAGE CALENDAR DAYS TO RESPOND TO PAPER AND ELECTRONIC CORRESPONDENCE.
- 5. PERCENT INCREASE/DECREASE IN ELECTRONIC FILINGS OVER PRIOR FISCAL YEAR.

## **TARGET GROUPS**:

1. NUMBER OF TAXPAYERS FILING SELECTED KEY RETURNS.

#### PROGRAM ACTIVITIES:

- 1. NUMBER OF TAX RETURNS FILED.
- NUMBER OF TELEPHONE CALLS THAT ARE SERVICED BY A CUSTOMER SERVICE REPRESENTATIVE.
- 3. NUMBER OF PAPER AND ELECTRONIC CORRESPONDENCE RECEIVED.

LEVEL IV PROGRAM

11 02 01 04

TAX 107

PROGRAM TITLE: SUPPORTING SERVICES - REVENUE COLLECTION

OBJECTIVE: TO ENHANCE THE DEPARTMENT'S EFFECTIVENESS AND EFFICIENCY IN

IMPLEMENTING TAX PROGRAMS BY FORMULATING POLICIES; ALLOCATING RESOURCES AND PROVIDING DIRECTION TO OPERATIONS; AND IMPROVING THE STATE'S POLICY AND DECISION-MAKING PROCESS BY PROVIDING TIMELY AND

ACCURATE TAX DATA AND INTERPRETIVE INFORMATION.

- 1. MEDIAN NUMBER OF DAYS FROM DATE OF VACANCY TO FILL DATE.
- 2. MEAN VACANCY RATE FOR THE FISCAL YEAR (REPORTED AS A PERCENTAGE OF THE TOTAL FUNDED POSITIONS FOR THAT FISCAL YEAR).
- 3. MEAN ATTRITION RATE FOR THE FISCAL YEAR (REPORTED AS PERCENTAGE OF THE MEAN EMPLOYEE COUNT FOR THAT FISCAL YEAR).

### **TARGET GROUPS:**

1. NUMBER OF TAX PROGRAMS.

#### PROGRAM ACTIVITIES:

1. NUMBER OF TAX LAW CHANGES.

LEVEL III PROGRAM

11 02 02

PROGRAM TITLE: FISCAL PROCEDURES AND CONTROL

OBJECTIVE: TO MAINTAIN THE FINANCIAL FAITH AND CREDIT OF THE STATE BY PROVIDING FOR

THE LEGAL AND PROPER PAYMENT OF THE STATE'S FINANCIAL OBLIGATIONS.

# **MEASURES OF EFFECTIVENESS:**

1. AVERAGE IN-HOUSE TIME TO PROCESS PAYMENTS TO VENDORS - GOAL FIVE WORKING DAYS.

2. AVERAGE NUMBER OF YEARS BETWEEN AUDITS.

LEVEL IV PROGRAM

11 02 02 01

**AGS 101** 

PROGRAM TITLE: ACCOUNTING SYSTEM DEVELOPMENT AND MAINTENANCE

OBJECTIVE: TO ENHANCE THE EFFECTIVENESS AND EFFICIENCY OF THE STATEWIDE

ACCOUNTING AND REPORTING SYSTEMS OF THE STATE BY DEVELOPING,

MAINTAINING, IMPROVING, AND CONTROLLING THE METHODS, PROCEDURES AND FORMS OF THESE SYSTEMS. SUPPORT THE PROJECT TO REPLACE THE LEGACY FINANCIAL ACCOUNTING AND MANAGEMENT INFORMATION SYSTEM (FAMIS) IN A MANNER THAT CONSIDERS THE BEST INTEREST OF THE STATE AND COUNTIES AS PROMULGATED BY SECTION 40-2 OF THE HAWAII REVISED STATUTES. SUPPORT AND MAINTAIN CURRENT STATE ACCOUNTING APPLICATIONS, FAMIS, CENTRAL WARRANT

WRITER SYSTEM, DATAMART, HIP, WARRANT RECONCILIATION SYSTEM.

### **MEASURES OF EFFECTIVENESS**:

1. % SYSTEM DEVELOPMENT AND IMPLEMENTATION - GOAL 90%

INITIAL DEVELOPMENT OF RFP TO PUBLISH - REQUEST FOR PROPOSALS, PROPOSAL EVALUATION -2024

THE FOLLOWING MAJOR ACTIONS/TASKS ARE USUALLY REQUIRED TO DEVELOP AND IMPLEMENT A NEW STATEWIDE ACCOUNTING SYSTEM (EFS - ENTERPRISE FINANCIAL SYSTEM).

- 1. PROJECT MANAGEMENT OF STATE RESOURCES
- 2. SYSTEM SCOPE AND REQUIREMENTS DEFINITION
- SYSTEM DEVELOPMENT, INSTALLATION, CONFIGURATION, AND TESTING.
- 4. GAP ANALYSIS AND SYSTEM FUNCTIONAL DESIGN DEVELOPMENT
- 5. SYSTEM PROCESS AND DOCUMENT RE-ENGINEERING
- 6. SYSTEM CONFIGURATION REQUIREMENTS DEFINITION, PROGRAMMING, AND TESTING
- SYSTEM INTERFACE REQUIREMENTS DEFINITION, PROGRAMMING, AND TESTING
- 8. USER MANUAL AND TRAINING DOCUMENTATION DEVELOPMENT
- 9. USER TRAINING
- 10. PILOT IMPLEMENTATION
- 11. STATEWIDE DEPLOYMENT.
- 2. % REQUESTS FOR SYSTEM TRAINING COMPLETED GOAL 90%.
- 3. % PROJECT COMPLETED FOR SYSTEM MAINTENANCE/ ISSUES/ENHANCEMENT GOAL 90% MAINTAIN EXISTING STATEWIDE ACCOUNTING APPLICATIONS TO IMPROVE OPERATIONAL EFFICIENCY AND/OR USABILITY THROUGH CONTINUED MONITORING OF THE SYSTEMS' PERFORMANCE IN PROVIDING USEFUL AND TIMELY INFORMATION, AND COLLABORATION WITH USERS TO IDENTIFY, DEVELOP AND IMPLEMENT SYSTEM MODIFICATIONS, FIXES, CHANGES IN STATE AND FEDERAL LAWS, POLICIES OR PROCEDURES...

11 - 9

- 1. NUMBER OF CASE ISSUES RECEIVED.
- 2. NUMBER OF TRAINING REQUESTS RECEIVED.
- NUMBER OF REQUESTS TO DEVELOP NEW SYSTEMS/MODIFY EXISTING.

### **PROGRAM ACTIVITIES**:

- 1. NUMBER OF HOURS SYSTEM ISSUES.
- 2. NUMBER OF HOURS TRAINING/SYSTEM ADVISORY.
- 3. NUMBER OF HOURS DEVELOPMENT OF NEW SYSTEM (EFS).

LEVEL IV PROGRAM

11 02 02 02

AGS 102

#### PROGRAM TITLE: EXPENDITURE EXAMINATION

OBJECTIVE: TO ASSURE THAT THE STATE'S PAYMENTS CONFORM TO ESTABLISHED STANDARDS

OF PROPRIETY AND LEGALITY AND ARE MADE PROMPTLY.

# **MEASURES OF EFFECTIVENESS:**

- 1. AVERAGE IN-HOUSE TIME TO PROCESS PAYMENTS TO VENDORS GOAL FIVE WORKING DAYS.
- 2. % OF LATE PAYMENTS-GOAL 5% STATEWIDE.
- 3. % OF PAYMENT VOUCHER PROCESSED WITH NO ERRORS-GOAL 90%.

### **TARGET GROUPS:**

1. NUMBER OF PAYMENT VOUCHERS PROCESSED (IN THOUSANDS).

### **PROGRAM ACTIVITIES:**

- 1. NUMBER OF CONTRACTS EXAMINED.
- 2. NUMBER OF PAYCHECKS ISSUED (IN THOUSANDS).
- 3. NUMBER OF CHECKS (NON-PAYROLL) ISSUED (IN THOUSANDS).
- 4. NUMBER OF PAYMENTS MADE ELECTRONICALLY (IN THOUSANDS).

LEVEL IV PROGRAM

11 02 02 03

AGS 103

PROGRAM TITLE: RECORDING AND REPORTING

OBJECTIVE: TO ASSURE THAT THE STATE'S FINANCIAL TRANSACTIONS ARE PROMPTLY AND

PROPERLY RECORDED AND REPORTED.

# **MEASURES OF EFFECTIVENESS:**

- AVERAGE TIME FROM END OF REPORTING PERIOD TO ISSUANCE OF THE STATE'S COMPREHENSIVE ANNUAL FINANCIAL REPORT - GOAL SIX MONTHS.
- 2. AVERAGE TIME FROM END OF REPORTING PERIOD TO ISSUANCE OF QUARTERLY FINANCIAL REPORTS GOAL FOUR WEEKS.
- 3. AVERAGE TIME FROM RECEIPT OF ALLOTMENT DOCUMENTS TO POSTING IN ACCOUNTING RECORDS GOAL THREE WORKING DAYS.

# **TARGET GROUPS**:

- NUMBER OF DEPARTMENTS AND AGENCIES RECEIVING FINANCIAL REPORTS.
- 2. NO. OF FINANCIAL REPORTS DISTRIBUTED TO DEPTS.

# **PROGRAM ACTIVITIES:**

1. NUMBER OF ALLOTMENT DOCUMENTS PROCESSED.

LEVEL IV PROGRAM

11 02 02 04

**AGS 104** 

PROGRAM TITLE: INTERNAL POST AUDIT

OBJECTIVE: TO ENSURE THAT CONTROL SYSTEMS PROVIDE MANAGERS WITH REASONABLE

ASSURANCE THAT DESIRED OUTCOMES WILL BE ACHIEVED.

## **MEASURES OF EFFECTIVENESS**:

- NUMBER OF STATUTORY REQUIRED AUDITS COMPLETED AS A PERCENTAGE OF TOTAL AUDITS PLANNED.
- 2. NUMBER OF FINANCIAL AND COMPLIANCE AUDIT REPORTS OF EXECUTIVE DEPARTMENTS AND AGENCIES REVIEWED AS A PERCENTAGE OF TOTAL AUDIT REPORTS PLANNED BY THE OFFICE OF THE AUDITOR.
- 3. AVERAGE NUMBER OF YEARS BETWEEN AUDITS.

### **TARGET GROUPS:**

- 1. NUMBER OF STATUTORY REQUIRED AUDITS.
- NUMBER OF EXECUTIVE DEPARTMENTS SUBJECT TO THE STATE COMPTROLLER'S ACCOUNTING POLICIES AND PROCEDURES.
- 3. NUMBER OF FINANCIAL AND COMPLIANCE AUDITS BY THE OFFICE OF THE AUDITOR.

# **PROGRAM ACTIVITIES**:

**OBJECTIVE:** 

- MONITOR INTERNAL CONTROL AND ACCOUNTING SYSTEMS THROUGH STATUTORY REQUIRED AUDITS.
- 2. MONITOR DEPARTMENT OR AGENCY'S INTERNAL CONTROL AND ACCOUNTING SYSTEMS BY REVIEWING FINANCIAL AND COMPLIANCE AUDIT REPORTS PROCURED BY THE OFFICE OF THE AUDITOR.

LEVEL III PROGRAM

11 02 03

PROGRAM TITLE: FINANCIAL ADMINISTRATION

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TO MAXIMIZE THE VALUE, INVESTMENT AND USE OF STATE FUNDS THROUGH PROACTIVE PLANNING, THE DEVELOPMENT OF PRUDENT STATEWIDE FINANCIAL POLICIES. THE TIMELY SCHEDULING OF STATE POND FINANCIAL PROBLEMS AND THE

POLICIES, THE TIMELY SCHEDULING OF STATE BOND FINANCING AND THE ESTABLISHMENT OF APPROPRIATE CASH MANAGEMENT CONTROLS AND

PROCEDURES.

# **MEASURES OF EFFECTIVENESS:**

- 1. AVERAGE ANNUAL RATE OF RETURN ON STATE TREASURY INVESTMENTS.
- 2. % TREASURY TRANSACTIONS UNRECONCILED AFTER 30 DAYS.

LEVEL IV PROGRAM

11 02 03 01

**BUF 115** 

PROGRAM TITLE: FINANCIAL ADMINISTRATION

OBJECTIVE: TO MAXIMIZE THE VALUE, INVESTMENT AND USE OF STATE FUNDS THROUGH

PROACTIVE PLANNING, THE DEVELOPMENT OF PRUDENT STATEWIDE FINANCIAL

POLICIES, THE TIMELY SCHEDULING OF STATE BOND FINANCING AND THE ESTABLISHMENT OF APPROPRIATE CASH MANAGEMENT CONTROLS AND

PROCEDURES.

- 1. AVERAGE ANNUAL RATE OF RETURN ON STATE TREASURY INVESTMENTS.
- 2. % TREASURY TRANSACTIONS UNRECONCILED AFTER 30 DAYS.
- 3. % INCREASE IN NEW UNCLAIMED PROPERTY HOLDER REPORTS FILED.
- 4. % INCRREASE IN UNCLAIMED PROPERTY AMOUNTS REPORTED.
- 5. % INCREASE IN RETURNS OF UNCLAIMED PROPERTY TO RIGHTFUL OWNERS.

## **TARGET GROUPS:**

- 1. STATE DEPARTMENTS.
- 2. STATE INVESTMENT ACCOUNTS.
- 3. STATE FUND INVESTMENTS (\$ MILLIONS).
- 4. LOCAL AND MAINLAND FINANCIAL INSTITUTIONS.
- 5. UNCLAIMED PROPERTY HOLDERS.
- 6. OWNERS OF UNCLAIMED PROPERTY.

# **PROGRAM ACTIVITIES:**

- 1. NO. OF STATE BOND ISSUES UNDERTAKEN.
- 2. AMOUNT OF STATE FUNDS MANAGED (IN MILLIONS).
- 3. NO. OF STATE AGENCY ACCOUNTS SERVICED.
- 4. NO. OF UNCLAIMED PROPERTY CLAIMS PAID.
- 5. AMOUNT OF UNCLAIMED PROPERTY CLAIMS PAID (000'S).

LEVEL IV PROGRAM

11 02 03 03

**BUF 721** 

PROGRAM TITLE: <u>DEBT SERVICE PAYMENTS -STATE</u>

OBJECTIVE: TO MAKE AND RECORD DEBT SERVICE PAYMENTS IN A TIMELY AND ACCURATE

MANNER.

# MEASURES OF EFFECTIVENESS:

1. NO MEASURES HAVE BEEN DEVELOPED FOR THIS PROGRAM.

LEVEL II PROGRAM

11 03

PROGRAM TITLE: GENERAL SERVICES

OBJECTIVE: TO ASSIST IN ACHIEVING STATE OBJECTIVES BY PROVIDING LOGISTICAL, TECHNICAL,

AND PROFESSIONAL SUPPORTING SERVICES TO ALL STATE AGENCIES.

- 1. NO. OF APPROVED RECORDS RETENTION SCHEDULES.
- 2. FOR PROJECTS WITH BIDS OPENED THIS YEAR, THE AVERAGE PRE-BID CONSTRUCTION ESTIMATE AS A PERCENTAGE OF THE AVERAGE BID PRICE.
- 3. PERCENTAGE UTILIZATION OF PARKING SPACES.
- 4. COST SAVINGS OF STATE OF HAWAII ELECTRONIC PROCUREMENT SYSTEM AWARDS (THOUSANDS OF DOLLARS).
- AVERAGE NUMBER OF DAYS TO PROCESS PROPERTY LOSS CLAIM REQUESTS FOR REIMBURSEMENT.

### PROGRAM TITLE: <u>LEGAL SERVICES</u>

OBJECTIVE: TO FACILITATE THE IMPLEMENTATION, COMPLIANCE WITH, AND ENFORCEMENT OF,

STATE AND FEDERAL LAWS BY PROVIDING LEGAL ADVICE, REVIEW AND COUNSEL AND BY CONDUCTING INVESTIGATIONS TO PROTECT THE STATE'S INTEREST IN ALL LEGAL MATTERS AND TO SAFEGUARD THE RIGHTS AND INTERESTS OF THE PEOPLE

OF THE STATE.

# **MEASURES OF EFFECTIVENESS:**

- 1. NUMBER OF CASES SETTLED, TRIED OR DECIDED.
- 2. NUMBER OF INVESTIGATIONS COMPLETED.
- 3. NUMBER OF LEGAL OPINIONS AND ADVICE ISSUED.
- 4. NUMBER OF CONTRACTS AND RULES REVIEWED AND/OR APPROVED.
- 5. NUMBER OF LEGISLATIVE BILLS REVIEWED.
- 6. DOLLAR AMOUNT OF JUDGMENTS COLLECTED FOR THE STATE (MILLIONS).
- 7. CIVIL RECOVERIES DIVISION EFFICIENCY RATING: COLLECTIONS OVER EXPENSES.

# **TARGET GROUPS**:

- 1. EMPLOYEES AND OFFICERS OF THE STATE GOVERNMENT.
- 2. PEOPLE OF HAWAII (MILLIONS).

### PROGRAM ACTIVITIES:

- 1. NUMBER OF HOURS PREPARATION/APPEARANCE FOR COURT APPEARANCES, ADMINISTRATIVE HEARINGS, PUBLIC MEETINGS.
- 2. NUMBER OF HOURS LEGAL RESEARCH, FACT GATHERING/DISCOVERY.
- 3. NUMBER OF HOURS LEGAL OPINIONS AND ADVICE ISSUED.
- 4. NUMBER OF HOURS REVIEW/APPROVAL OF RULES.
- 5. NUMBER OF HOURS MATTERS RELATING TO CONTRACTS.
- 6. NUMBER OF HOURS MATTERS RELATING TO LEGISLATION.

LEVEL III PROGRAM

11 03 02

**AGS 131** 

# PROGRAM TITLE: ENTERPRISE TECHNOLOGY SERVICES

OBJECTIVE: TO IMPROVE THE MANAGEMENT AND OPERATIONS OF ALL STATE AGENCIES BY

PROVIDING COMPUTER AND COMMUNICATION SERVICES, TECHNICAL ADVICE, AND CONSULTATION RELATED THERETO SO THAT PROGRAM OBJECTIVES MAY BE MORE

EFFICIENTLY ACHIEVED.

- 1. REQUEST FOR INFORMATION PROCESSING SERVICES (FORM S-1'S) COMPLETED WITHIN CUSTOMER NEGOTIATED TIMEFRAME AS A PERCENTAGE OF TOTAL REQUESTS COMPLETED DURING THE FISCAL YEAR.
- 2. PERCENTAGE OF MAINFRAME PRODUCTION JOBS RUN AS SCHEDULED.
- 3. TOTAL MAINFRAME PRODUCTION JOBS RERUN AS A PERCENTAGE OF TOTAL MAINFRAME PRODUCTION JOBS.
- UNPLANNED MAINFRAME COMPUTER DOWN TIME AS A PERCENTAGE OF TOTAL 24/7 OPERATIONAL TIME.
- 5. NUMBER OF TROUBLE CALLS RESOLVED AS A PERCENTAGE OF TOTAL CALLS RECEIVED BY THE ASSISTANCE CENTER DURING THE FISCAL YEAR.
- 6. PERCENTAGE OF NETWORK INFRASTRUCTURE UPTIME.
- 7. PERCENTAGE OF DEPARTMENTS USING ADVANCED ENDPOINT PROTECTION.
- 8. NUMBER OF PAGE VIEWS ON THE STATE'S WEBSITES (IN MILLIONS).
- 9. NUMBER OF DOCUMENTS ELECTRONICALLY SIGNED (IN THOUSANDS).
- 10. NUMBER OF CRITICAL BUSINESS PROCESSES SUPPORTED BY MODERN INFRASTRUCTURE AND APPLICATIONS.

- 1. NUMBER OF UNIQUE VISITORS TO STATE WEBSITES UNDER OVERSIGHT OF THE OFFICE OF ENTERPRISE TECHNOLOGY SERVICES (IN MILLIONS).
- 2. EXECUTIVE BRANCH DEPARTMENTS AND ATTACHED AGENCIES.
- TOTAL NUMBER OF CITIZEN ACCOUNTS CREATED WITHIN THE ENTERPRISE CITIZEN IDENTITY PLATFORM.

# **PROGRAM ACTIVITIES:**

- 1. TOTAL NUMBER OF DEVICES AT THE STATE'S CENTRAL COMPUTER FACILITY.
- 2. TOTAL NUMBER OF APPLICATIONS MAINTAINED.
- 3. AVERAGE MONTHLY CALL VOLUME RECEIVED BY THE ASSISTANCE CENTER.
- 4. TOTAL NUMBER OF MICROWAVE RADIO LINKS AND LAND MOBILE RADIO SITES ADDED OR UPGRADED.
- 5. TOTAL NUMBER OF EXECUTIVE BRANCH E-MAIL ACCOUNTS ADMINISTERED.
- 6. PERCENTAGE OF ESCALATED MALWARE INCIDENTS HANDLED.
- 7. TOTAL NUMBER OF WEBSITES SUPPORTED.
- 8. TOTAL NUMBER OF HELP DESK TICKETS RECEIVED.
- 9. TOTAL NUMBER OF VIRTUAL MACHINES HOSTED IN THE GOVERNMENT PRIVATE CLOUD.

LEVEL III PROGRAM

11 03 03

**AGS 111** 

PROGRAM TITLE: ARCHIVES - RECORDS MANAGEMENT

OBJECTIVE: TO FOSTER OPEN GOVERNMENT BY PRESERVING AND MAKING ACCESSIBLE THE

HISTORIC RECORDS OF STATE GOVERNMENT AND PARTNERING WITH STATE

AGENCIES TO MANAGE THEIR ACTIVE AND INACTIVE RECORDS.

### **MEASURES OF EFFECTIVENESS:**

- 1. NO. OF APPROVED RECORDS RETENTION SCHEDULES.
- 2. % OF STORAGE CAPACITY FILLED AT RECORDS CENTER.
- 3. % RECORDS DESTROYED AT RECORDS CENTER % TOTAL RECORDS ELIGIBLE FOR DESTRUCTION.
- 4. NO. OF RECORDS IN ARCHIVES (CUBIC FEET).
- 5. NO. OF RECORDS AVAILABLE ONLINE FOR RESEARCH.

### **TARGET GROUPS:**

- 1. STATE USER AGENCIES.
- 2. # OF CUSTOMERS SERVICED AT HISTORICAL RECORDS BRANCH.
- 3. # OF RECORDS AT STATE RECORDS CENTER ELIGIBLE FOR DISPOSAL DURING FISCAL YEAR.
- 4. # ONLINE USERS ACCESSING ARCHIVES CATALOG/WEBSITE.

- 1. NUMBER OF CUBIC FEET OF RECORDS STORED AT THE STATE RECORDS CENTER.
- 2. NUMBER OF RECORDS SERIES SCHEDULED/REVISED.
- 3. NUMBER OF RECORDS REQUESTS RETRIEVED BY THE STATE RECORDS CENTER.
- 4. NUMBER OF CUBIC FEET OF RECORDS DISPOSED BY THE STATE RECORDS CENTER.
- 5. SERVICE CUSTOMERS AT HISTORICAL RECORDS BRANCH (NUMBER OF RETRIEVALS, REQUESTS FOR CERTIFICATION/DUPLICATION SERVICES, AND CORRESPONDENCE).
- PROVIDE ACCESS TO HOLDINGS INFORMATION THROUGH AN ONLINE CATALOG (NUMBER OF CATALOG RECORDS).
- 7. PROVIDE ACCESS TO RECORDS THROUGH DESCRIPTION IN FINDING AIDS (CUBIC FEET OF RECORDS DESCRIBED).
- 8. COLLECT AND PRESERVE THE PERMANENT AND HISTORICAL RECORDS OF STATE GOVERNMENT (CUBIC FEET).
- 9. NUMBER OF RECORDS SCANNED FOR ONLINE ACCESS DURING THE FISCAL YEAR.
- 10. NUMBER OF RECORDS UPLOADED TO INTERNET FOR ONLINE ACCESS DURING THE FISCAL YEAR.

**AGS 891** 

PROGRAM TITLE: 911 BOARD

OBJECTIVE: TO OVERSEE THE IMPLEMENTATION OF 911 SERVICE BY COMMUNICATIONS SERVICE

CONNECTION PROVIDERS AND COUNTY PUBLIC SAFETY ANSWERING POINTS (PSAP)

# **MEASURES OF EFFECTIVENESS:**

- NUMBER OF WIRELESS/VOIP/WIRELINE 911 CALLS TO ALL COUNTY PSAPS.
- 2. NUMBER OF EDUCATIONAL OUTREACH PROGRAMS DURING THE FISCAL YEAR.
- 3. PERCENT OF 911 FUNDS DISBURSED FOR NEW TECHNOLOGY FOR PSAPS.

### **TARGET GROUPS:**

- 1. NUMBER OF PUBLIC SAFETY ANSWERING POINTS.
- 2. NUMBER OF WIRELESS/VOICE OVER INTERNET PROTOCOL (VOIP)/WIRELINE PROVIDERS.

### **PROGRAM ACTIVITIES:**

- 1. TOTAL DOLLAR AMOUNT OF SURCHARGE COLLECTIONS IN THE FISCAL YEAR (IN THOUSANDS OF DOLLARS).
- TOTAL DOLLAR AMOUNT DISBURSED TO PUBLIC SERVICE ANSWERING POINTS IN THE FISCAL YEAR (IN THOUSANDS OF DOLLARS).
- 3. TOTAL DOLLAR AMOUNT DISBURSED TO WIRELESS SERVICE PROVIDERS IN THE FISCAL YEAR (IN THOUSANDS OF DOLLARS).
- 4. TOTAL DOLLAR AMOUNT DISBURSED TO BOARD ADMINISTRATIVE MATTERS IN THE FISCAL YEAR (IN THOUSANDS OF DOLLARS).

LEVEL III PROGRAM

11 03 05

PROGRAM TITLE: PERSONNEL SERVICES

OBJECTIVE: TO CONTRIBUTE TO THE ATTAINMENT OF STATE PROGRAM OBJECTIVES BY

ATTRACTING, DEVELOPING & RETAINING A CAPABLE WORK FORCE, OR ASSISTING

THEREIN.

# **MEASURES OF EFFECTIVENESS:**

- 1. NUMBER OF GRIEVANCES PER 1,000 EMPLOYEES IN BARGAINING UNITS UNDER THE DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT'S JURISDICTION.
- 2. PERCENT OF CERTIFICATES ISSUED WITHIN 95 CALENDAR DAYS WHERE LIST OF ELIGIBLES DOES NOT EXIST.

LEVEL IV PROGRAM

11 03 05 01

HRD 102

PROGRAM TITLE: WORKFORCE ATTRACTION, SELECTION, CLASSIFICATION, AND EFFECTIVENESS

**OBJECTIVE:** 

TO SUPPORT PROGRAM OBJECTIVES THROUGH RECRUITMENT AND RETENTION OF A QUALIFIED CIVIL SERVICE WORK FORCE FOUNDED ON MERIT BY CLASSIFYING POSITIONS BASED ON WORK AND COMPENSATING EMPLOYEES AT PROPER PAY LEVELS AND AT COMPETITIVE RATES; BY OBTAINING THE WORK FORCE ON A TIMELY BASIS; BY MAINTAINING A SYSTEM TO ASSURE EFFECTIVE EMPLOYEE-EMPLOYER RELATIONS; AND BY IMPROVING ON-THE-JOB PERFORMANCE THROUGH STAFF

DEVELOPMENT PROGRAMS.

- 1. PERCENT OF CERTIFICATES ISSUED WITHIN 5 CALENDAR DAYS WHERE LIST OF ELIGIBLES EXISTS.
- 2. PERCENT OF CERTIFICATES ISSUED WITHIN 95 CALENDAR DAYS WHERE LIST OF ELIGIBLES DOES NOT EXIST.
- 3. PERCENTAGE OF SELECTION ACTIONS TAKEN CHANGED BY APPEAL.
- 4. PERCENTAGE OF CLASSIFICATION ACTIONS FOR FILLED POSITIONS COMPLETED IN SIX MONTHS.
- 5. PERCENTAGE OF CLASSIFICATION ACTIONS FOR NEW AND VACANT POSITIONS COMPLETED IN THREE MONTHS.

- 6. NUMBER OF COURSE COMPLETIONS OF ALL NON-MANDATORY TRAININGS.
- 7. PERCENTAGE OF EMPLOYEES COMPLETING ALL MANDATORY TRAININGS.
- 8. PERCENTAGE OF CONTRACT GRIEVANCES SETTLED WITHOUT THIRD PARTY ASSISTANCE.
- 9. NUMBER OF GRIEVANCES PER 1,000 EMPLOYEES IN BARGAINING UNITS UNDER THE DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT'S JURISDICTION.
- 10. RATIO OF WORKERS COMPENSATION OPEN VERSUS CLOSED CLAIMS DURING FISCAL YEAR.

- 1. VACANCIES TO BE FILLED BY ELIGIBLES.
- 2. NUMBER OF CIVIL SERVICE POSITIONS.
- 3. NUMBER OF NEW CIVIL SERVICE POSITIONS.
- 4. EMPLOYEES IN THE CENTRALIZED MANAGEMENT GROUP.
- 5. NUMBER OF CIVIL SERVICE CLASSES.
- 6. CIVIL SERVICE EMPLOYEES.
- 7. EXEMPT SERVICE EMPLOYEES.
- 8. MIDDLE MANAGEMENT EMPLOYEES.
- 9. FIRST-LINE SUPERVISORY EMPLOYEES.
- 10. NON-MANAGEMENT EMPLOYEES.

### **PROGRAM ACTIVITIES:**

- 1. NUMBER OF APPLICATIONS RECEIVED.
- 2. NUMBER OF APPLICATIONS EXAMINED.
- 3. NUMBER OF QUALIFIED APPLICANTS REFERED FOR PLACEMENT (ELIGIBLES REFERRED).
- 4. NUMBER OF POSITION CLASSIFICATION ACTIONS TAKEN.
- 5. NUMBER OF CLASSIFICATION SPECIFICATIONS COMPLETED.
- 6. NUMBER OF EXEMPT POSITION REQUESTS ANALYZED/REVIEWED.
- 7. PRICE AND REPRICE DETERMINATIONS (NUMBER OF CLASSES REVIEWED).
- 8. NUMBER OF PERSONNEL ACTIONS PROCESSED.
- 9. NUMBER OF TRAINING PROGRAMS OFFERED/COORDINATED.
- 10. NUMBER OF FORMAL GRIEVANCES REVIEWED.

LEVEL IV PROGRAM

11 03 05 02

HRD 191

## PROGRAM TITLE: <u>SUPPORTING SERVICES - HUMAN RESOURCES DEVELOPMENT</u>

OBJECTIVE: TO ENHANCE PROGRAM EFFECTIVENESS AND EFFICIENCY BY FORMULATING

POLICIES, DIRECTING OPERATIONS AND PERSONNEL, AND PROVIDING OTHER

ADMINISTRATIVE SUPPORT SERVICES.

# **MEASURES OF EFFECTIVENESS:**

- 1. PERCENTAGE OF EMPLOYEES RETAINED AT DHRD FOR 3 YEARS OR LONGER.
- 2. DHRD EMPLOYEE TURNOVER RATE.

### **TARGET GROUPS:**

- 1. TOTAL NUMBER OF CIVIL SERVICE AND EXEMPT SERVICE PERSONNEL.
- 2. NUMBER OF ELECTED AND APPOINTED OFFICIALS.
- 3. EMPLOYEES OF THE DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT.
- 4. MEMBERS OF MERIT APPEALS BOARD.

- 1. ADVISE GOVERNOR ON PROBLEMS CONCERNING ADMINISTRATION OF PERSONNEL MANAGEMENT SYSTEM (WORKHOURS).
- 2. ADMINISTER PERSONNEL MANAGEMENT SYSTEM OF THE STATE (WORKHOURS).
- DIRECT AND COORDINATE THE DEPARTMENT OF HUMAN RESOURCES DEVELOPMENT PROGRAM (WORKHOURS).
- 4. PARTICIPATE IN COLLECTIVE BARGAINING PROCESS (WORKHOURS).

PROGRAM TITLE: EMPLOYEE FRINGE BENEFIT ADMINISTRATION

OBJECTIVE: TO ASSIST IN OBTAINING, RETAINING AND FAIRLY COMPENSATING EMPLOYEES BY

PROVIDING FOR AND ADMINISTERING AN EMPLOYEE RETIREMENT SYSTEM AND

HEALTH AND LIFE INSURANCE BENEFITS PLANS.

## **MEASURES OF EFFECTIVENESS:**

1. AVERAGE TIME TO PROCESS INITIAL CHECK TO TERMINATING EMPLOYEES (WEEKS).

2. AVERAGE NUMBER OF DAYS REQUIRED TO PROCESS ENROLLMENT TRANSACTIONS.

LEVEL IV PROGRAM

11 03 06 01

**BUF 141** 

PROGRAM TITLE: EMPLOYEES' RETIREMENT SYSTEM

OBJECTIVE: ADMINISTER THE RETIREMENT AND SURVIVOR BENEFITS PROGRAM FOR STATE AND

COUNTY MEMBERS AND TO ANTICIPATE AND EXCEED THEIR NEEDS; MANAGE THE RETIREMENT SYSTEM'S RESOURCES IN A RESPONSIBLE AND COST-EFFECTIVE MANNER; PRUDENTLY MANAGE INVESTMENTS IN ACCORDANCE WITH FIDUCIARY STANDARDS: AND TO PROVIDE AN OPEN AND PARTICIPATIVE WORK ENVIRONMENT

FOR STAFF.

# **MEASURES OF EFFECTIVENESS:**

AVERAGE TIME TO PROCESS INITIAL CHECK TO TERMINATING EMPLOYEES (WEEKS).

- 2. PERCENTAGE OF INITIAL MONTHLY PENSION PAYMENTS THAT ARE PROCESSED WITHIN ONE MONTH AFTER DATE OF SERVICE RETIREMENT.
- 3. ANNUALIZED RETURN ON INVESTMENTS OVER THE PAST FIVE YEARS.

### **TARGET GROUPS:**

- 1. ACTIVE MEMBERS.
- 2. RETIRED MEMBERS.
- 3. INACTIVE VESTED MEMBERS.

# **PROGRAM ACTIVITIES:**

- 1. ANNUAL NUMBER OF NEW MEMBERS.
- 2. ANNUAL NUMBER OF MEMBERS COUNSELED.
- 3. ANNUAL NUMBER OF RETIREMENT BENEFIT COMPUTATIONS.
- 4. ANNUAL NUMBER OF NEW RETIREES.
- 5. ANNUAL RETIREMENT BENEFIT PAYMENT AMOUNTS (MILLIONS).
- 6. ANNUAL NUMBER OF DECEASED MEMBER CLAIMS.
- 7. ANNUAL NUMBER OF REFUND PAYMENTS.
- 8. ASSETS (BILLIONS OF DOLLARS).
- 9. ANNUAL NET INVESTMENT INCOME (MILLIONS).
- 10. ANNUAL RETURN ON INVESTMENTS.

LEVEL IV PROGRAM

11 03 06 03

BUF 143

PROGRAM TITLE: HAWAII EMPLOYER-UNION TRUST FUND

OBJECTIVE: TO ADMINISTER HEALTH AND LIFE INSURANCE BENEFITS FOR ELIGIBLE ACTIVE AND

RETIRED STATE AND COUNTY PUBLIC EMPLOYEES AND THEIR DEPENDENTS BY: 1) PROVIDING QUALITY SERVICE LEVELS TO EMPLOYEE-BENEFICIARIES AND THEIR DEPENDENT-BENEFICIARIES, AND 2) COMPLYING WITH FEDERAL AND STATE LEGAL

REQUIREMENTS.

- 1. PERCENTAGE OF DOCUMENTS PROCESSED WITHIN 60 DAYS.
- 2. AVERAGE NUMBER OF DAYS REQUIRED TO PROCESS ENROLLMENT TRANSACTIONS.
- 3. PERCENTAGE OF ABANDONED CALLS.
- 4. PERCENTAGE OF CALLS ANSWERED WITHIN 30 SECONDS.
- 5. AMOUNT OF REFUNDS OUTSTANDING GREATER THAN 60 DAYS.
- AMOUNT OF MEDICARE PART B PREMIUM OVERPAYMENTS OUTSTANDING AT YEAR END.
- 7. % OF TIME COMPUTER SYSTEM IS AVAILABLE DURING 1 YR.
- 8. NO. OF MINOR & MAJOR HIPAA VIOLATIONS PER YEAR.

#### **TARGET GROUPS:**

- 1. TOTAL EMPLOYEES (ACTIVE) FULL-TIME EMPLOYEES (STATE/COUNTY).
- 2. TOTAL EMPLOYEES RETIRED.
- 3. TOTAL DEPENDENT BENEFICIARIES.
- 4. MEDICARE PREMIUM REIMBURSEMENT RECIPIENTS.

### **PROGRAM ACTIVITIES**:

- 1. NEW ENROLLMENTS (ADDITIONS).
- 2. TERMINATIONS (DELETIONS, CANCELLATIONS).
- 3. ENROLLMENT DATA CHANGES (INSURANCE PLAN, NAME, ADDRESS, AND ETC.).
- 4. COBRA ENROLLMENTS.
- 5. OUTREACH/EDUCATIONAL BENEFIT BRIEFING SESSIONS CONDUCTED.

LEVEL IV PROGRAM

11 03 06 05

**BUF 741** 

PROGRAM TITLE: RETIREMENT BENEFITS PAYMENTS - STATE

OBJECTIVE: TO PROVIDE EMPLOYER CONTRIBUTION PAYMENTS FOR EMPLOYEE RETIREMENT

BENEFITS AND PAYMENTS OF THE FEDERALLY MANDATED SOCIAL SECURITY AND

MEDICARE PAYROLL ASSESSMENTS IN AN EFFECTIVE AND TIMELY MANNER

# **MEASURES OF EFFECTIVENESS:**

1. PERCENTAGE OF THE STATE EMPLOYERS SHARE OF RETIREMENT BENEFITS PAYMENTS THAT HAVE BEEN PAID TO THE ERS BY THE MONTHLY DUE DATE.

LEVEL IV PROGRAM

11 03 06 07

**BUF 761** 

PROGRAM TITLE: HEALTH PREMIUM PAYMENTS - STATE

OBJECTIVE: TO PROVIDE EMPLOYER CONTRIBUTION PAYMENTS FOR HEALTH PREMIUMS IN AN

EFFECTIVE AND TIMELY MANNER.

## **MEASURES OF EFFECTIVENESS:**

1. PERCENTAGE OF HEALTH PREMIUM PAYMENTS THAT HAVE BEEN PAID TO THE EUTF BY THE MONTHLY DUE DATE.

**BUF 762** 

PROGRAM TITLE: HEALTH PREMIUM PAYMENTS - ARC

OBJECTIVE: TO PROVIDE EMPLOYER CONTRIBUTION PAYMENTS FOR THE ANNUAL REQUIRED

CONTRIBUTION, INCLUDING RETIREES AND OTHER POST EMPLOYMENT BENEFITS

PRE-FUNDING.

## **MEASURES OF EFFECTIVENESS:**

1. PERCENTAGE OF HEALTH PREMIUM ARC PAYMENTS THAT HAVE BEEN PAID TO THE EUTF BY THE MONTHLY DUE DATE.

LEVEL III PROGRAM

11 03 07

PROGRAM TITLE: PROPERTY MANAGEMENT

OBJECTIVE: TO CONTRIBUTE TO THE EFFECTIVENESS OF STATE PROGRAMS BY THE EFFICIENT

UTILIZATION OF STATE-OWNED OR USED LANDS, BUILDINGS AND PERSONAL

PROPERTY.

# **MEASURES OF EFFECTIVENESS:**

1. AVERAGE NUMBER OF DAYS TO PROCESS PROPERTY LOSS CLAIM REQUESTS FOR REIMBURSEMENT.

2. AVERAGE NUMBER OF DAYS TO COMPLETE A QUIET TITLE REPORT.

LEVEL IV PROGRAM

11 03 07 01

LNR 101

PROGRAM TITLE: PUBLIC LANDS MANAGEMENT

OBJECTIVE: TO ASSURE THE EFFECTIVE AND EFFICIENT USE OF PUBLIC LANDS FOR BOTH PUBLIC

AND APPROVED PRIVATE PURPOSES BY DEVELOPING LANDS ACCORDING TO

ESTABLISHED GUIDELINES AND POLICIES, SELLING LANDS, LEASING LANDS, ISSUING

REVOCABLE PERMITS AND ISSUING EXECUTIVE ORDERS; BY INVENTORYING, CONTROLLING AND MANAGING LANDS, AND BY ASSURING THE AVAILABILITY OF

LANDS NEEDED FOR STATE PROGRAMS.

# **MEASURES OF EFFECTIVENESS:**

1. NUMBER OF APPLICATIONS PROCESSED FOR SHORELINE CERTIFICATIONS.

- NUMBER OF SHORELINE DISPOSITIONS PROCESSED (E.G., EASEMENTS, PERMITS OR RIGHTS OF ENTRY)
- 3. NUMBER OF ACRES ON LEASE OR EASEMENT (THOUSANDS).
- 4. NUMBER OF ACRES ON REVOCABLE PERMIT (THOUSANDS).
- 5. NUMBER OF DELINQUENT ACCOUNTS AS A PERCENTAGE OF TOTAL ACCOUNTS.
- DOLLAR AMOUNT OF GEOTHERMAL REVENUES COLLECTED (THOUSANDS).
- 7. DOLLAR AMOUNT OF REVENUES GENERATED AND DEPOSITED INTO THE SPECIAL LAND AND DEVELOPMENT FUND TO SUPPORT LNR 101 AND ALSO PROVIDE SUPPLEMENTAL FINANCIAL SUPPORT TO OTHER DEPARTMENTAL PROGRAMS/OFFICES (THOUSANDS).
- 8. AMOUNT OF TOTAL REVENUES GENERATED (THOUSANDS).

## **TARGET GROUPS:**

- NUMBER OF ACRES SET ASIDE BY EXECUTIVE ORDERS FOR GOVERNMENT PURPOSES.
- 2. DOLLAR AMOUNT OF REVENUES TRANSFERRED TO THE OFFICE OF HAWAIIAN AFFAIRS (THOUSANDS).

### PROGRAM ACTIVITIES:

- 1. NUMBER OF APPLICATIONS FOR A SHORELINE CERTIFICATION.
- NUMBER OF SHORELINE DISPOSITIONS PROCESSED (E.G., EASEMENTS, PERMITS OR RIGHTS OF ENTRY).
- 3. NUMBER OF GENERAL LEASES ISSUED.
- 4. NUMBER OF REVOCABLE PERMITS ISSUED.
- 5. NUMBER OF EXECUTIVE ORDERS ISSUED.
- 6. NUMBER OF ACQUISITIONS OF PRIVATE LAND FOR PUBLIC OR CONSERVATION PURPOSES.
- 7. NUMBER OF INSPECTIONS OF PUBLIC LANDS MADE.
- 8. NUMBER OF EASEMENTS GRANTED (OTHER THAN WITHIN THE SHORELINE).
- 9. DOLLAR AMOUNT OF DELINQUENT RECEIVABLES (THOUSANDS).

#### LEVEL IV PROGRAM

11 03 07 02

**AGS 203** 

PROGRAM TITLE: STATE RISK MANAGEMENT AND INSURANCE ADMINISTRATION

OBJECTIVE: TO PROTECT THE STATE AGAINST CATASTROPHIC LOSSES AND TO MINIMIZE TOTAL RISK MANAGEMENT COSTS.

### MEASURES OF EFFECTIVENESS:

- 1. NUMBER OF INSURANCE POLICIES PROCURED BEFORE EXPIRATION DATE.
- AVERAGE NUMBER OF DAYS TO PROCESS PROPERTY LOSS CLAIM REQUESTS FOR REIMBURSEMENT.
- AVERAGE NUMBER OF DAYS TO RECOVER INSURANCE PROCEEDS ON PROPERTY AND CRIME LOSSES.
- 4. AVERAGE NUMBER OF DAYS TO PROCESS LIABILITY LOSS CLAIMS EXCLUDING POTHOLE CLAIMS (TEN THOUSAND DOLLARS OR LESS).
- 5. AVERAGE NUMBER OF DAYS TO PROCESS LIABILITY LOSS POTHOLE CLAIMS (TEN THOUSAND DOLLARS OR LESS).
- 6. AVERAGE NUMBER OF DAYS TO PROCESS AUTOMOBILE LOSS CLAIMS.

# **TARGET GROUPS**:

- 1. TOTAL NUMBER OF STATEWIDE INSURANCE POLICIES PROCURED.
- 2. TOTAL NUMBER OF PROPERTY LOSS CLAIMS PROCESSED.
- TOTAL NUMBER OF LIABILITY CLAIMS PROCESSED EXCLUDING POTHOLE CLAIMS (TEN THOUSAND DOLLARS OR LESS).
- 4. TOTAL NUMBER OF LIABILITY POTHOLE CLAIMS PROCESSED (TEN THOUSAND DOLLARS OR LESS).
- 5. TOTAL NUMBER OF AUTOMOBILE LOSS CLAIMS PROCESSED.
- 6. NUMBER OF STATE OFFICIALS AND EMPLOYEES.
- 7. FAIR MARKET VALUE OF STATE BUILDINGS/CONTENTS (\$ MILLION).
- 8. NUMBER OF STATE VEHICLES.

- 1. TOTAL NUMBER OF STATEWIDE INSURANCE POLICIES.
- 2. TOTAL NUMBER OF PROPERTY LOSS CLAIMS RECEIVED.
- 3. TOTAL NUMBER OF CRIME LOSS CLAIMS RECEIVED.
- 4. TOTAL NUMBER OF LIABILITY CLAIMS RECEIVED.
- 5. TOTAL NUMBER OF AUTOMOBILE CLAIMS RECEIVED.
- 6. NUMBER OF RISK ASSESSMENT REPORTS ISSUED.
- 7. NUMBER OF BUILDING INSPECTION REPORTS ISSUED.
- 8. NO. OF TRAINING SESSIONS PROVIDED TO STATE DEPTS.
- 9. NUMBER OF STATEMENTS OF SELF-INSURANCE ISSUED.

**AGS 211** 

PROGRAM TITLE: LAND SURVEY

OBJECTIVE: TO ASSIST IN PROTECTING THE RIGHTS OF PUBLIC AND PRIVATE LAND OWNERSHIP

BY PROVIDING LAND SURVEYING SERVICES.

# **MEASURES OF EFFECTIVENESS:**

- AVERAGE NUMBER OF DAYS TO COMPLETE A QUIET TITLE REPORT.
- NUMBER OF REQUESTS FOR DESCRIPTION OF LANDS COMPLETED DURING THE YEAR AS A PERCENTAGE OF THE NUMBER OF REQUESTS RECEIVED DURING THE YEAR.
- 3. AVERAGE NUMBER OF DAYS TO PROCESS LAND COURT AND FILE PLAN MAPS.
- 4. AVERAGE NUMBER OF DAYS TO PRODUCE A DESCRIPTION OF LANDS.
- 5. AVERAGE NUMBER OF DAYS TO PROCESS A SHORELINE CERTIFICATION.

### **TARGET GROUPS:**

- 1. NUMBER OF REQUESTS FOR QUIET TITLE REPORTS.
- 2. NUMBER OF REQUESTS FOR DESCRIPTIONS STATE-OWNED LANDS INCLUDING SCHOOLS.
- 3. OWNERS OF LAND COURT AND OTHER LANDS (TOTAL NUMBER OF MAPS RECEIVED).
- 4. OWNERS OF BEACHFRONT PROPERTY (TOTAL NUMBER OF CERTIFIED REQUESTS RECEIVED).

### PROGRAM ACTIVITIES:

- 1. NUMBER OF REQUESTS FOR QUIET TITLE REPORTS COMPLETED.
- 2. NUMBER OF REQUESTS FOR DESCRIPTION OF LANDS COMPLETED.
- 3. NUMBER OF LAND COURT AND FILE PLAN MAPS COMPLETED.
- 4. NUMBER OF SHORELINE CERTIFICATIONS COMPLETED.

LEVEL IV PROGRAM

11 03 07 04

**AGS 223** 

PROGRAM TITLE: OFFICE LEASING

OBJECTIVE: TO PROVIDE CENTRALIZED OFFICE LEASING SERVICES AND ACQUIRE OFFICE SPACE

IN NON-STATE OWNED BUILDINGS FOR USE BY STATE DEPARTMENTS AND AGENCIES.

## MEASURES OF EFFECTIVENESS:

- NUMBER OF LEASING SERVICES REQUESTS PROCESSED AS A PERCENTAGE OF REQUESTS RECEIVED.
- 2. AVERAGE NUMBER OF DAYS FROM REQUEST TO EXECUTED LEASE.
- 3. NUMBER OF LEASE PAYMENTS TO VENDORS COMPLETED BY THE LEASE PAYMENT DUE DATE.

#### **TARGET GROUPS:**

- 1. TOTAL NUMBER OF STATE DEPARTMENTS AND AGENCIES.
- 2. NUMBER OF EMPLOYEES.

- 1. NUMBER OF REQUESTS FOR OFFICE LEASING SERVICES.
- 2. NUMBER OF OFFICE LEASES CONSUMMATED.
- 3. NUMBER OF OFFICE LEASE PAYMENTS COMPLETED.

### PROGRAM TITLE: LEGACY LAND CONSERVATION PROGRAM

OBJECTIVE: INVEST MONEY EACH YEAR TO PROTECT THE STATE'S NATURAL CAPITAL BASE BY

CONSERVING LAND FOR WATERSHED PROTECTION, COASTAL PRESERVATION, FLOOD PREVENTION, PARKS, HABITAT PROTECTION, CULTURAL PRESERVATION, AGRICULTURAL PRODUCTION, AND OPEN SPACE AND SCENIC RESOURCES (ACT 156,

SLH 5).

# **MEASURES OF EFFECTIVENESS:**

- NUMBER OF PROPERTIES CONSERVED THROUGH LAND CONSERVATION FUND (LCF) INVESTMENTS.
- 2. NUMBER OF DOLLARS IN MATCHING FUNDS SECURED FOR EACH DOLLAR INVESTED FROM THE LAND CONSERVATION FUND.

# **TARGET GROUPS:**

- NUMBER OF STATE AGENCIES (DEPARTMENT LEVEL) ELIGIBLE TO RECEIVE A LAND ACQUISITION GRANT.
- 2. NUMBER OF COUNTIES ELIGIBLE TO RECEIVE A LAND ACQUISITION GRANT.
- 3. NUMBER OF FINAL APPLICATIONS RECEIVED FOR LAND ACQUISITION GRANTS.
- 4. NUMBER OF PROPERTIES ELIGLBLE TO RECEIVE A GRANT FOR LAND OPERATION AND MANAGEMENT.

### **PROGRAM ACTIVITIES:**

- NUMBER OF APPLICATION CYCLES COMPLETED FOR GRANTS (LAND ACQUISITION PLUS LAND OPERATION AND MANAGEMENT).
- 2. AMOUNT OF FUNDS (\$) AWARDED FOR GRANTS (LAND ACQUISITION PLUS LAND OPERATION AND MANAGEMENT).
- AMOUNT OF FUNDS EXPENDED (\$) FOR PAYMENT OF DEBT SERVICE ON STATE FINANCIAL INSTRUMENTS.
- 4. NUMBER OF PUBLIC MEETINGS HELD, LEGACY LAND CONSERVATION COMMISSION.
- 5. NUMBER OF SELF-REPORTS RECEIVED FOR PROPERTIES CONSERVED.
- 6. NUMBER OF SITE VISITS COMPLETED FOR PROPERTIES CONSERVED.

### LEVEL III PROGRAM

11 03 08

# PROGRAM TITLE: FACILITIES CONSTRUCTION AND MAINTENANCE

OBJECTIVE: TO CONSTRUCT AND MAINTAIN ON A TIMELY AND ECONOMICAL BASIS, AND WITHIN

ASSIGNED AREAS OF RESPONSIBILITY, APPROVED PHYSICAL FACILITIES NEEDED

FOR THE EFFECTIVE OPERATION OF STATE PROGRAMS.

- FOR PROJECTS WITH BIDS OPENED THIS YEAR, THE AVERAGE PRE-BID CONSTRUCTION ESTIMATE AS A PERCENTAGE OF THE AVERAGE BID PRICE.
- 2. FOR PROJECTS COMPLETED THIS YEAR, THE AVERAGE VARIANCE BETWEEN THE ESTIMATED CONSTRUCTION COMPLETION DATES AND THE ACTUAL CONSTRUCTION COMPLETION DATES.
- FOR PROJECTS COMPLETED THIS YEAR, THE AVERAGE COST OF CHANGE ORDERS AS A PERCENTAGE OF AVERAGE ACTUAL CONSTRUCTION COSTS.
- 4. BUILDING OCCUPANT'S EVALUATION OF CUSTODIAL SERVICES THRU CUSTODIAL CUSTOMER SURVEY.
- 5. PERCENTAGE OF PROGRAM PROJECTS COMPLETED WITHIN SCHEDULED TIMETABLE.
- 6. PERCENTAGE OF EMERGENCY REPAIRS AND ALTERATIONS REQUESTS RESPONDED TO IN 48 HOURS.

### PROGRAM TITLE: PUBLIC WORKS - PLANNING, DESIGN, AND CONSTRUCTION

OBJECTIVE: TO ENSURE DEVELOPMENT OF APPROVED PHYSICAL FACILITIES NECESSARY FOR

THE EFFECTIVE OPERATION OF STATE PROGRAMS BY PROVIDING TIMELY AND ECONOMICAL DESIGN AND CONSTRUCTION SERVICES WITHIN ASSIGNED AREAS OF

RESPONSIBILITY.

# **MEASURES OF EFFECTIVENESS:**

- 1. FOR PROJECTS WITH BIDS OPENED THIS YEAR, THE AVERAGE VARIANCE BETWEEN THE ORIGINAL ESTIMATED BID OPENING DATES AND THE ACTUAL BID OPENING DATES.
- 2. FOR PROJECTS WITH BIDS OPENED THIS YEAR, THE AVERAGE PRE-BID CONSTRUCTION ESTIMATE AS A PERCENTAGE OF THE AVERAGE BID PRICE.
- 3. FOR PROJECTS COMPLETED THIS YEAR, THE AVERAGE VARIANCE BETWEEN THE ESTIMATED CONSTRUCTION COMPLETION DATES AND THE ACTUAL CONSTRUCTION COMPLETION DATES.
- 4. FOR PROJECTS COMPLETED THIS YEAR, THE AVERAGE COST OF CHANGE ORDERS AS A PERCENTAGE OF AVERAGE ACTUAL CONSTRUCTION COSTS.
- 5. FOR TOTAL CIP REQUIRED, % OF FUNDS ACTUALLY APPROPRIATED.

### **TARGET GROUPS:**

- 1. CAPITAL IMPROVEMENT APPROPRIATIONS (HUNDRED THOUSAND DOLLARS).
- 2. PUBLIC BUILDINGS, REPAIRS AND ALTERATIONS (HUNDRED THOUSAND DOLLARS).

### **PROGRAM ACTIVITIES:**

- 1. TOTAL COSTS OF FACILITIES OR PROJECTS UNDER DESIGN (MILLIONS OF DOLLARS).
- 2. PROJECTS UNDER CONSTRUCTION DURING FISCAL YEAR (ESTIMATED COST IN MILLIONS OF DOLLARS).

LEVEL IV PROGRAM

11 03 08 02

**AGS 231** 

PROGRAM TITLE: CENTRAL SERVICES - CUSTODIAL SERVICES

OBJECTIVE: TO MAINTAIN ASSIGNED PUBLIC BUILDINGS IN A CLEAN AND SAFE CONDITION BY

PROVIDING A VARIETY OF CUSTODIAL SERVICES.

# **MEASURES OF EFFECTIVENESS:**

- 1. FOUR INTERNAL SERVICE INSPECTIONS DONE PER QUARTER AND SCORES MAINTAINED OR IMPROVED TO ACCEPTABLE LEVELS AS MEASURED BY FACILITY INTERNAL CLEANLINESS ASSESSMENT PERCENTAGE.
- 2. BUILDING OCCUPANT'S EVALUATION OF CUSTODIAL SERVICES AS MEASURED BY FACILITY OCCUPANT SURVEY SATISFACTION PERCENTAGE.

# TARGET GROUPS:

1. TOTAL ASSIGNED BUILDINGS.

- 1. TOTAL NUMBER OF WORK STATIONS (JANITOR II).
- 2. NUMBER OF SQUARE FEET SERVICED (MILLIONS).

#### PROGRAM TITLE: CENTRAL SERVICES - GROUNDS MAINTENANCE

OBJECTIVE: TO MAINTAIN THE GROUNDS SURROUNDING ASSIGNED PUBLIC BUILDINGS IN NEAT

AND ATTRACTIVE CONDITION BY PROVIDING A VARIETY OF GROUNDS MAINTENANCE

SERVICES.

## **MEASURES OF EFFECTIVENESS:**

- 1. EVALUATIONS FROM GROUNDS SURVEY FROM BUILDING OCCUPANTS AS MEASURED BY FACILITY OCCUPANT GROUNDSKEEPING SATISFACTION PERCENTAGE.
- 2. ANNUAL FACILITY ASSESSMENT SCORES AS MEASURED BY INTERNAL MANAGEMENT GROUNDSKEEPING ASSESSMENT PERCENTAGE.

### **TARGET GROUPS:**

1. TOTAL NUMBER OF FACILITIES.

# **PROGRAM ACTIVITIES:**

- 1. NUMBER OF GROUNDSKEEPING POSITIONS.
- 2. TOTAL ACREAGE SERVICED.
- 3. NUMBER OF REFUSE COLLECTION SITES.

LEVEL IV PROGRAM

11 03 08 04

**AGS 233** 

PROGRAM TITLE: CENTRAL SERVICES - BUILDING REPAIRS AND ALTERATIONS

OBJECTIVE: TO MAINTAIN ASSIGNED PUBLIC BUILDINGS IN A SAFE CONDITION AND AT A HIGH

LEVEL OF UTILITY BY PROVIDING REPAIRS AND MAINTENANCE SERVICES AND BY

MAKING MINOR ALTERATIONS.

### **MEASURES OF EFFECTIVENESS:**

- 1. PERCENTAGE OF PROGRAM PROJECTS COMPLETED WITHIN SCHEDULED TIMETABLE.
- 2. PERCENTAGE OF EMERGENCY REPAIRS AND ALTERATIONS REQUESTS RESPONDED TO IN 48 HOURS.
- % OF SATISFACTORY SURVEY EVALUATIONS OF REPAIRS & ALTERATIONS SERVICES.
- 4. % OF SATISFACTORY SURVEY EVALUATIONS OF SPECIAL PROJECTS.

# **TARGET GROUPS**:

1. TOTAL NUMBER OF ASSIGNED STATE BUILDINGS.

### PROGRAM ACTIVITIES:

- 1. TOTAL NUMBER OF NORMAL REPAIRS AND ALTERATIONS PROJECTS.
- 2. TOTAL NUMBER OF EMERGENCY PROJECTS.

LEVEL IV PROGRAM

11 03 08 05

AGS 234

PROGRAM TITLE: CENTRAL SERVICES - CEMETERY MANAGEMENT OFFICE

OBJECTIVE:

# **MEASURES OF EFFECTIVENESS:**

1. NO MEASURES DEVELOPED FOR THIS PROGRAM...

# PROGRAM TITLE: PROCUREMENT, INVENTORY AND SURPLUS PROPERTY MANAGEMENT

**OBJECTIVE:** 

TO PROMOTE ECONOMY, EFFICIENCY, EFFECTIVENESS AND IMPARTIALITY IN THE PROCUREMENT OF GOODS, SERVICES AND CONSTRUCTION FOR STATE AND COUNTY GOVERNMENTS THROUGH DEVELOPMENT, IMPLEMENTATION AND MAINTENANCE OF POLICIES AND PROCEDURES THAT PROVIDE FOR BROAD-BASED COMPETITION.

ACCESSIBILITY TO GOVERNMENT CONTRACTS, FISCAL INTEGRITY AND

RESPONSIBILITY IN THE PROCUREMENT PROCESS; TO PROCURE OR SUPERVISE THE PROCUREMENT OF GOODS AND SERVICES TO MEET THE STATE'S NEEDS THROUGH ECONOMICAL PURCHASES AND INVENTORY CONTROL. TO MAXIMIZE ECONOMY AND EFFICIENT USE OF GOVERNMENT PROPERTY BY ACQUIRING AND DISTRIBUTING USABLE FEDERAL AND STATE SURPLUS PROPERTY TO ANY PUBLIC AGENCY THAT SERVES OR PROMOTES A PUBLIC PURPOSE AND TO NON-PROFIT, TAX-EXEMPT

EDUCATIONAL AND PUBLIC HEALTH INSTITUTIONS, AND 8(A) BUSINESS

DEVELOPMENT/SMALL DISADVANTAGED BUSINESSES.

### **MEASURES OF EFFECTIVENESS:**

- 1. ESTIMATED TOTAL OF COST SAVINGS BY PARTICIPATING JURISDICTIONS UTILIZING SPO VENDOR LIST AND PRICE LIST COOPERATIVE PURCHASING AGREEMENTS (THOUSANDS OF DOLLARS).
- 2. COST SAVINGS OF STATE OF HAWAII ELECTRONIC PROCUREMENT SYSTEM AWARDS (THOUSANDS OF DOLLARS).
- DOLLAR VALUE OF SURPLUS PROPERTY TRANSFERRED TO DONEES (THOUSANDS OF DOLLARS).

LEVEL IV PROGRAM

11 03 09 01

**AGS 240** 

# PROGRAM TITLE: STATE PROCUREMENT

**OBJECTIVE:** 

TO PROMOTE ECONOMY, EFFICIENCY, EFFECTIVENESS, AND IMPARTIALITY IN THE PROCUREMENT OF GOODS, SERVICES AND CONSTRUCTION FOR STATE AND COUNTY GOVERNMENTS THROUGH DEVELOPMENT, IMPLEMENTATION AND MAINTENANCE OF POLICIES AND PROCEDURES THAT PROVIDE FOR BROAD-BASED COMPETITION, ACCESSIBILITY TO GOVERNMENT CONTRACTS, FISCAL INTEGRITY AND RESPONSIBILITY IN THE PROCUREMENT PROCESS; TO PROCURE OR SUPERVISE THE

PROCUREMENT OF GOODS AND SERVICES TO MEET THE STATE'S NEED THROUGH ECONOMICAL PURCHASES AND ASSET ACCOUNTING/INVENTORY CONTROL.

# **MEASURES OF EFFECTIVENESS:**

- ESTIMATED TOTAL OF COST SAVINGS BY PARTICIPATING JURISDICTIONS UTILIZING SPO VENDOR LIST AND PRICE LIST COOPERATIVE PURCHASING AGREEMENTS (THOUSANDS OF DOLLARS).
- 2. TOTAL VALUE OF PROPERTY TRANSFERRED BETWEEN AGENCIES (THOUSANDS OF DOLLARS).
- COST SAVINGS OF STATE OF HAWAII ELECTRONIC PROCUREMENT SYSTEM AWARDS (THOUSANDS OF DOLLARS).
- 4. TOTAL REBATES RECEIVED FROM PURCHASE CARD TRANSACTIONS FOR ALL PARTICIPATING JURISDICTIONS (THOUSANDS OF DOLLARS).

# **TARGET GROUPS:**

- NUMBER OF PURCHASING JURISDICTIONS UTILIZING SPO COOPERATIVE PURCHASING AGREEMENTS.
- 2. NUMBER OF ORGANIZATIONAL CODES LISTED IN THE FIXED ASSET INVENTORY SYSTEM.
- 3. NUMBER OF AGENCIES ISSUING HEALTH AND HUMAN SERVICE SOLICITATIONS.
- 4. NUMBER OF PURCHASING CARD HOLDERS FOR ALL PARTICIPATING JURISDICTIONS.

- 1. NUMBER OF AWARDS FOR PRICE AND VENDOR LIST CONTRACTS.
- 2. NUMBER OF HAWAII AWARDS AND NOTICES (HANDS) SOLICITATIONS.
- 3. NUMBER OF ITEMS TRANSFERRED BETWEEN AGENCIES.
- 4. NUMBER OF INVENTORY TRANSACTIONS AUDITED AND PROCESSED.
- 5. TOTAL VALUE OF PROPERTY ADDED TO INVENTORY (THOUSANDS OF DOLLARS).
- 6. NUMBER OF COMPETITIVE/RESTRICTIVE HEALTH AND HUMAN SERVICE SOLICITATIONS.

- 7. NUMBER OF AWARDS NOTICES POSTED IN HANDS.
- 8. NUMBER OF VENDORS REGISTERED IN HAWAII COMPLIANCE EXPRESS (HCE).
- 9. NUMBER OF COMPLETED RESPONSES ON THE PAST PERFORMANCE DATABASE.
- 10. NUMBER OF CHIEF PROCUREMENT OFFICER REQUESTS PROCESSED..

LEVEL IV PROGRAM

11 03 09 02

**AGS 244** 

PROGRAM TITLE: SURPLUS PROPERTY MANAGEMENT

OBJECTIVE: TO MAXIMIZE ECONOMY AND EFFICIENT USE OF GOVERNMENT PROPERTY BY

ACQUIRING AND DISTRIBUTING USABLE FEDERAL AND STATE SURPLUS PROPERTY TO ANY PUBLIC AGENCY THAT SERVES OR PROMOTES A PUBLIC PURPOSE AND TO NONPROFIT, TAX-EXEMPT EDUCATIONAL AND PUBLIC HEALTH INSTITUTIONS, 8(A) BUSINESS DEVELOPMENT/SMALL DISADVANTAGED BUSINESSES, VETERAN SMALL BUSINESSES, SERVICE EDUCATIONAL ACTIVITIES, AND VETERANS ORGANIZATIONS.

#### MEASURES OF EFFECTIVENESS:

- 1. DOLLAR VALUE OF SURPLUS PROPERTY TRANSFERRED TO DONEES (THOUSANDS OF DOLLARS).
- 2. DOLLAR VALUE OF SURPLUS PROPERTY SERVICE AND HANDLING FEES (THOUSANDS OF DOLLARS).
- 3. RATIO OF DOLLAR VALUE OF SERVICE AND HANDLING FEES OVER DOLLAR VALUE OF PROPERTY TRANSFERRED.
- 4. ACTUAL DONEES AS A PERCENTAGE OF ELIGIBLE DONEES.
- 5. DOLLAR VALUE OF STATE PROPERTY SOLD THROUGH PUBLIC AUCTION, LESS HANDLING FEES (THOUSANDS OF DOLLARS)..
- 6. DOLLAR VALUE OF VOLUNTARILY ABANDONED PROPERTY FROM TRANSPORTATION SECURITY ADMINISTRATION (TSA) SOLD THROUGH PUBLIC AUCTION, LESS HANDLING FEES AND SHIPPING (THOUSANDS OF DOLLARS).

# **TARGET GROUPS**:

- 1. NUMBER OF NONPROFIT, TAX-EXEMPT EDUCATIONAL AND PUBLIC HEALTH INSTITUTIONS.
- 2. NUMBER OF PUBLIC AGENCIES THAT SERVE OR PROMOTE A PUBLIC PURPOSE.
- 3. NUMBER OF 8(A) BUSINESS DEVELOPMENT/SMALL DISADVANTAGED BUSINESSES.
- 4. NUMBER OF PARTICIPATING VETERAN SMALL BUSINESSES.
- 5. NUMBER PARTICIPATING IN SERVICE EDUCATIONAL ACTIVITIES.
- 6. NUMBER OF PARTICIPATING VETERANS ORGANIZATIONS.

# **PROGRAM ACTIVITIES:**

- 1. NUMBER OF UNIQUE ITEMS OF FEDERAL PERSONAL PROPERTY RECEIVED.
- 2. NUMBER OF UNIQUE ITEMS OF FEDERAL PROPERTY DONATED.
- 3. NUMBER OF UNIQUE ITEMS OF STATE PROPERTY ACQUIRED FOR UTILIZATION OR SALE.
- 4. NUMBER OF UNIQUE ITEMS OF STATE PROPERTY DISTRIBUTED FOR REUTILIZATION.
- 5. NUMBER OF UNIQUE ITEMS OF STATE PROPERTY DISPOSED OF BY PUBLIC AUCTION.

LEVEL III PROGRAM

11 03 10

PROGRAM TITLE: <u>AUTOMOTIVE MANAGEMENT</u>

OBJECTIVE: TO REPAIR AND LEASE VEHICLES FOR STATE AGENCIES AND CONTROL, CONSTRUCT,

AND MAINTAIN PARKING FACILITIES ON STATE LANDS UNDER THE COMPTROLLER'S

JURISDICTION.

- 1. MOTOR POOL VEHICLES-AVERAGE OPER COST PER VEHICLE.
- 2. PERCENTAGE UTILIZATION OF PARKING SPACES.

LEVEL IV PROGRAM

11 03 10 01

AGS 251

PROGRAM TITLE: <u>AUTOMOTIVE MANAGEMENT - MOTOR POOL</u>

OBJECTIVE: TO SUPPORT THE OPERATIONAL REQUIREMENTS OF STATE AGENCIES BY PROVIDING

SAFE AND DEPENDABLE PASSENGER VEHICLES AT A REASONABLE COST. TO ASSIST

STATE AGENCIES WHO DO NOT RENT MOTOR POOL VEHICLES IN ACQUIRING VEHICLES THAT MEET STATUTORY REQUIREMENTS AND BY PROVIDING VEHICLE

MAINTENANCE GUIDANCE.

# **MEASURES OF EFFECTIVENESS:**

- 1. MOTOR POOL VEHICLES-ANNUAL AVERAGE OPER COST PER VEHICLE.
- 2. PERCENTAGE OF REVENUES OVER EXPENDITURES.

### **TARGET GROUPS:**

1. STATE AGENCIES UTILIZING MOTOR POOL & NON-MOTOR POOL VEHICLES.

### PROGRAM ACTIVITIES:

- 1. MOTOR POOL FLEET RENTAL REVENUES.
- 2. OTHER NON-MOTOR POOL VEHICLE SERVICE REVENUES.

LEVEL IV PROGRAM

11 03 10 02

**AGS 252** 

PROGRAM TITLE: AUTOMOTIVE MANAGEMENT - PARKING CONTROL

OBJECTIVE: TO PROVIDE, MAINTAIN, ALLOCATE AND CONTROL PARKING FOR STATE EMPLOYEES

AND THE PUBLIC ON LANDS UNDER THE JURISDICTION OF THE COMPTROLLER.

# **MEASURES OF EFFECTIVENESS:**

- 1. PERCENTAGE UTILIZATION OF PARKING SPACES.
- 2. PERCENTAGE OF REVENUES OVER EXPENDITURES.

### **TARGET GROUPS**:

STATE OFFICIALS-EMPLOYEE & PUBLIC CONDUCTING BUSINESS WITH THE STATE.

# **PROGRAM ACTIVITIES:**

- 1. NO. OF SPACES FOR EMPLOYEES & PUBLIC.
- 2. NO. OF PARKING CITATIONS ISSUED (MONTHLY AVERAGE).
- 3. EMPLOYEE PARKING & PUBLIC PARKING REVENUES.

LEVEL III PROGRAM

11 03 13

AGS 901

PROGRAM TITLE: GENERAL ADMINISTRATIVE SERVICES

OBJECTIVE: TO ENHANCE PROGRAM EFFECTIVENESS AND EFFICIENCY BY FORMULATING

POLICIES, ALLOCATING RESOURCES, ADMINISTERING OPERATIONS AND PERSONNEL,

AND PROVIDING STAFF SUPPORT SERVICES.

- 1. PERCENTAGE OF LATE (INTEREST) PAYMENTS TO TOTAL PAYMENTS.
- PERCENTAGE OF INVOICE PAYMENTS PROCESSED WITHIN ASO'S STANDARD OF 7 WORKING DAYS.
- 3. AVERAGE LENGTH OF TIME FROM SUBMISSION OF REQUEST FOR NON-COMPETITIVE RECRUITMENT ACTION TO COMPLETION.
- 4. AVERAGE TIME FOR DELEGATED CLASSIFICATION ACTION.
- 5. NO. OF NON-ROUTINE PERSONNEL CONSULTATIVE SVCS.
- 6. PERCENTAGE OF DATA PROCESSING REQUESTS COMPLETED.
- 7. % OF DATA PROCESSING REQUESTS COMPLETED WHICH IMPROVED EFFICIENCY.
- 8. PERCENTAGE OF B&F REQUESTS SUBMITTED BY DUE DATE.
- 9. % OF LEGISLATIVE REQUESTS SUBMITTED BY DATE.
- 10. PERCENTAGE OF ENTERPRISE FINANCIAL SYSTEM (EFS) TECHNICAL REQUESTS COMPLETED.

### **TARGET GROUPS:**

- 1. NUMBER OF DIVISIONS, DISTRICT OFFICES, AND ATTACHED AGENCIES.
- 2. TOTAL NUMBER OF EMPLOYEES (PERMANENT/TEMPORARY).
- 3. TOTAL NUMBER OF PAYMENT TRANSACTIONS PROCESSED (THOUSANDS).
- 4. NO. OF DEPARTMENTAL VACANCIES DURING THE YEAR.
- 5. TOTAL NO. OF DATA PROCESSING REQUESTS PROCESSED.
- 6. NO. OF COMPUTER APPLICATION PROGRAMS ADMINSTERED.
- 7. NO. OF REQUESTS FROM DEPT. OF BUDGET AND FINANCE.
- 8. TOTAL NUMBER OF LEGISLATIVE REQUESTS.
- 9. TOTAL NUMBER OF ENTERPRISE FINANCIAL SYSTEM (EFS) TECHNICAL REQUESTS.

# **PROGRAM ACTIVITIES:**

- 1. NUMBER OF EMPLOYEES PROVIDING ADMINISTRATIVE, TECHNICAL, AND CLERICAL SUPPORT SERVICES.
- 2. NUMBER OF PURCHASING CARDS OUTSTANDING.
- 3. NUMBER OF PAYROLL REGISTERS HANDLED.
- 4. NUMBER OF EMPLOYEE PERSONNEL ACTION REPORTS (EPARS) PROCESSED.
- 5. NUMBER OF NON-EPAR ACTIONS PROCESSED.
- 6. NO. OF REQUESTS FOR NON-COMPETITIVE RECRUITMENTS.
- 7. NO. OF REQUESTS FOR DELEGATED CLASSIFICATION ACTIONS.
- 8. NO. OF NEW COMPUTER APPLICATION SYSTEMS INSTALLED.
- 9. NO. OF ADMINISTRATIVE RULES & REORGANIZATION REQUESTS REVIEWED.
- 10. NUMBER OF ENTERPRISE FINANCIAL SYSTEM (EFS) INTERFACES INSTALLED.

LEVEL III PROGRAM

11 03 14

PROGRAM TITLE: GRANTS TO COUNTIES

OBJECTIVE: TO SUPPORT THE OPERATIONS OF THE COUNTY GOVERNMENTS BY PROVIDING

STATE GRANTS FOR COUNTY OPERATING COSTS AND CAPITAL IMPROVEMENT

PROJECTS.

# **MEASURES OF EFFECTIVENESS:**

1. NO MEASURES HAVE BEEN DEVELOPED FOR THIS PROGRAM.

LEVEL IV PROGRAM

11 03 14 01

**SUB 201** 

PROGRAM TITLE: <u>CITY AND COUNTY OF HONOLULU</u>

OBJECTIVE: TO SUPPORT THE OPERATIONS OF THE CITY AND COUNTY OF HONOLULU BY

PROVIDING STATE GRANTS FOR CITY AND COUNTY OPERATING COSTS AND CAPITAL

IMPROVEMENT PROJECTS.

1. NO MEASURES HAVE BEEN DEVELOPED FOR THIS PROGRAM.

LEVEL IV PROGRAM

11 03 14 02

**SUB 301** 

PROGRAM TITLE: COUNTY OF HAWAII

OBJECTIVE: TO SUPPORT THE OPERATIONS OF THE COUNTY GOVERNMENT BY PROVIDING STATE

GRANTS FOR COUNTY OPERATING COSTS AND CAPITAL IMPROVEMENT PROJECTS.

# **MEASURES OF EFFECTIVENESS:**

1. NO MEASURES HAVE BEEN DEVELOPED FOR THIS PROGRAM.

LEVEL IV PROGRAM

11 03 14 03

**SUB 401** 

PROGRAM TITLE: COUNTY OF MAUI

OBJECTIVE: TO SUPPORT THE OPERATIONS OF THE COUNTY GOVERNMENT BY PROVIDING STATE

GRANTS FOR COUNTY OPERATING COSTS AND CAPITAL IMPROVEMENT PROJECTS.

# **MEASURES OF EFFECTIVENESS:**

1. NO MEASURES HAVE BEEN DEVELOPED FOR THIS PROGRAM.

LEVEL IV PROGRAM

11 03 14 04

**SUB 501** 

PROGRAM TITLE: COUNTY OF KAUAI

OBJECTIVE: TO SUPPORT THE OPERATIONS OF THE COUNTY GOVERNMENT BY PROVIDING STATE

GRANTS FOR COUNTY OPERATING COSTS AND CAPITAL IMPROVEMENT PROJECTS

## MEASURES OF EFFECTIVENESS:

1. NO MEASURES HAVE BEEN DEVELOPED FOR THIS PROGRAM.