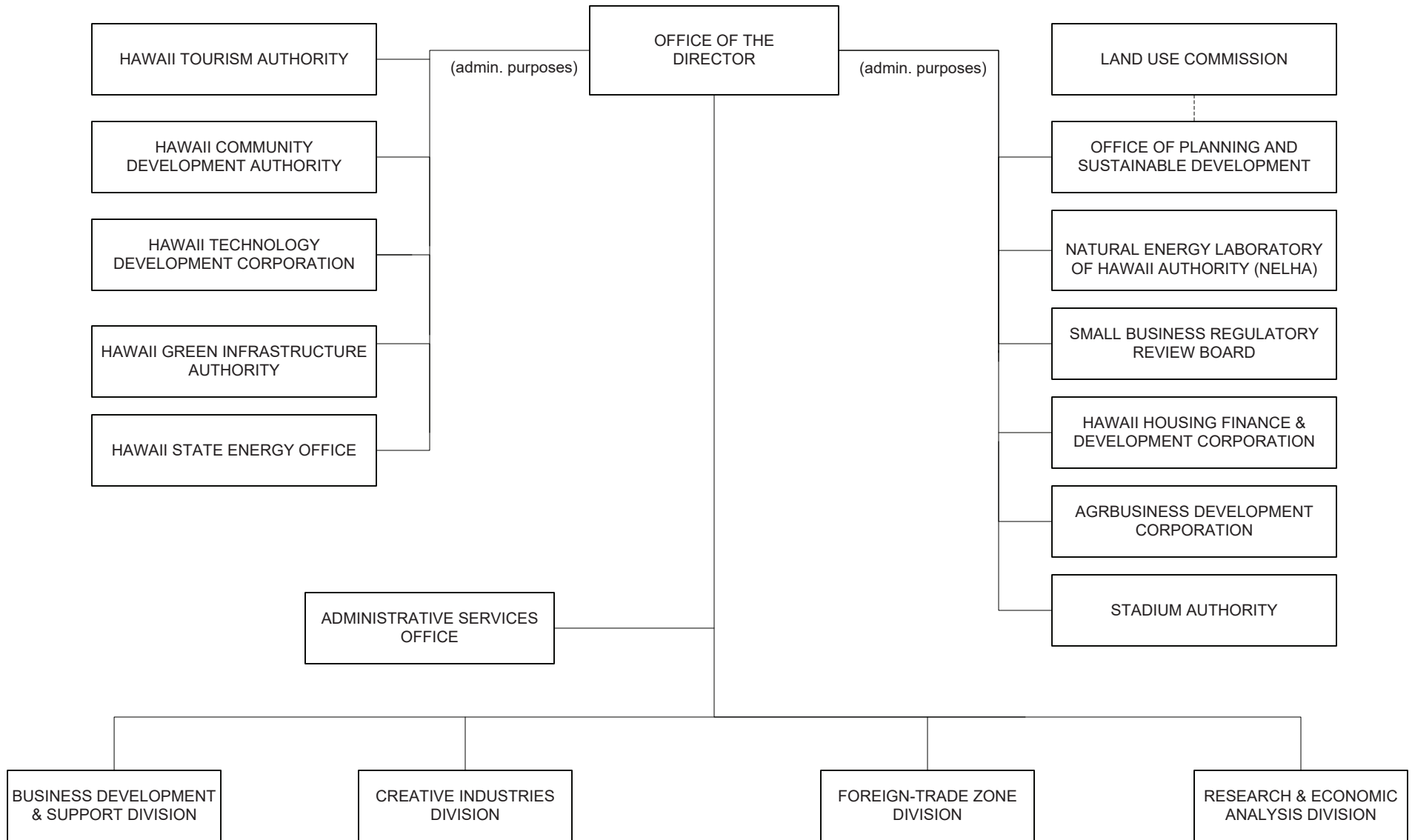




**Department of Business, Economic
Development and Tourism**

**STATE OF HAWAII
DEPARTMENT OF BUSINESS, ECONOMIC DEVELOPMENT & TOURISM
ORGANIZATION CHART**



DEPARTMENT OF BUSINESS, ECONOMIC DEVELOPMENT & TOURISM

Department Summary

Mission Statement

Achieve a Hawai'i economy that embraces innovation and is globally competitive, dynamic and productive, providing opportunities for all Hawai'i's citizens.

Department Goals

Through its divisions and attached agencies, foster planned community development, create affordable workforce housing units in high-quality living environments, engages in conversion of agribusiness into a growth industry, and promote innovation sector job growth.

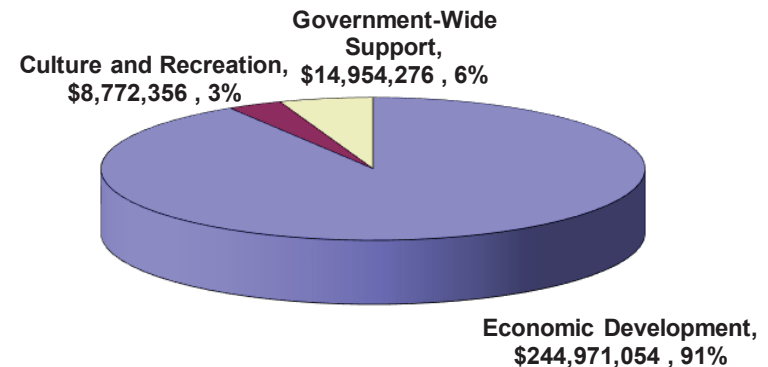
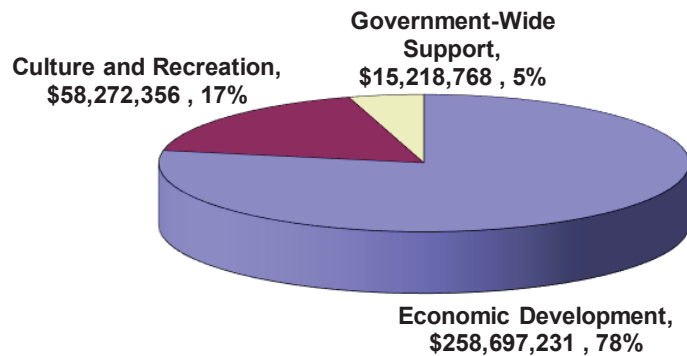
Significant Measures of Effectiveness

	FY 2026	FY 2027
1. Total Visitor Expenditures (\$ billions)	22.0	22.9
2. \$ Value of Total/Proj Sales-Trade & Export Promo (in thousands)	6,500	6,500
3. # of Companies Assisted with Hawai'i Technology Development Corporation Programs	55	60
4. # of Units for New Rental Housing	1019	1626

FB 2025-2027 Operating Budget by Major Program Area

FY 2026

FY 2027



DEPARTMENT OF BUSINESS, ECONOMIC DEVELOPMENT & TOURISM MAJOR FUNCTIONS

- Facilitates the diversification and rebalancing of Hawai'i's economy by supporting the strategic growth of economic activity.
- Provides economic data and research which contributes to economic development in Hawai'i. Provides economic forecasts for long-term statewide planning, conduct research, and publishes the findings through a statewide statistical reporting system.
- Facilitates the growth and development of the commercial high technology industry of Hawai'i.
- Improves Hawai'i's business environment by supporting existing and emerging industries, attracting new investment and businesses to create more skilled, quality jobs in the state.
- Meets the demand for housing by creating low- and moderate-income homes for Hawai'i's residents.
- Plans and develops live-work-play communities to attract and retain a workforce with the skills required for an innovation-driven and globally competitive economy.
- Manages the strategic growth of Hawai'i's visitor industry that is consistent with the State's economic goals, cultural values, preservation of natural resources, and community interests.
- Supports statewide economic efficiency, productivity, development, and diversification through the Hawai'i Clean Energy Initiative.
- Supports the growth and development of diversified agriculture by establishing a foundation for the sustainability of farming in Hawai'i.
- Provides Hawai'i residents and visitors with the opportunity to enrich their lives through attendance at spectator events and shows.

MAJOR PROGRAM AREAS

The Department of Business, Economic Development and Tourism has programs in the following major program areas:

Economic Development

- BED 100 Strategic Marketing & Support
- BED 101 Office of International Affairs
- BED 105 Creative Industries Division
- BED 107 Foreign Trade Zone
- BED 113 Hawai'i Tourism Authority (HTA)-Admin & Governance
- BED 114 HTA - Branding and Marketing
- BED 115 HTA - Sports and Signature Events
- BED 116 HTA - Destination Stewardship & Community
- BED 117 HTA - Regenerative Tourism Development
- BED 118 HTA - Workforce Development
- BED 120 Hawai'i State Energy Office
- BED 138 Hawai'i Green Infrastructure Authority
- BED 141 Digital Equity Office
- BED 142 General Support for Economic Development

- BED 143 Hawai'i Technology Development Corporation
- BED 146 Natural Energy Laboratory of Hawai'i Authority
- BED 150 Hawai'i Community Development Authority
- BED 160 Hawai'i Housing Finance and Development Corporation
- BED 170 Agribusiness Development and Research

Culture and Recreation

- BED 180 Spectator Events & Shows – Aloha Stadium

Government-Wide Support

- BED 103 State Land Use Commission
- BED 130 Economic Planning and Research
- BED 144 Statewide Planning and Coordination

**Department of Business, Economic Development and Tourism
(Operating Budget)**

Funding Sources:		Budget Base	Budget Base		
		FY 2026	FY 2027	FY 2026	FY 2027
	Perm Positions	155.96	155.96	165.96	165.96
	Temp Positions	46.00	46.00	49.00	48.00
General Funds	\$	87,071,692	87,071,692	99,000,381	98,271,397
	Perm Positions	45.50	45.50	45.00	45.00
	Temp Positions	25.25	25.25	26.25	26.25
Special Funds	\$	125,873,516	125,873,516	188,642,277	126,171,592
	Perm Positions	6.00	6.00		
	Temp Positions	7.00	7.00	5.00	5.00
Federal Funds	\$	6,216,660	6,216,660	5,141,871	5,141,871
	Perm Positions	8.04	8.04	8.04	8.04
	Temp Positions	11.75	11.75	11.75	11.75
Other Federal Funds	\$	6,002,826	6,002,826	6,002,826	6,002,826
	Perm Positions	-	-		
	Temp Positions	-	-		
Trust Funds	\$	7,146,250	7,146,250	7,146,250	7,146,250
	Perm Positions	0.50	0.50	0.50	0.50
	Temp Positions	-	-		
Interdepartmental Transfers	\$	82,126	82,126	82,126	82,126
	Perm Positions	25.00	25.00	25.00	25.00
	Temp Positions	54.00	54.00	54.00	54.00
Revolving Funds	\$	25,696,424	25,696,424	26,172,624	25,881,624
		241.00	241.00	244.50	244.50
		144.00	144.00	146.00	145.00
Total Requirements		258,089,494	258,089,494	332,188,355	268,697,686

Major Adjustments in the Executive Budget Request: (general funds unless noted)

1. Transfers out 7.00 permanent positions, 1.00 temporary position, and \$786,875 in both FY 26 and FY 27 from the Office of Planning and Sustainable Development (OPSD) into BED 103 to reestablish the Land Use Commission as its own Program ID.
2. Transfers out a total of 4.00 permanent positions and \$12,130,256 in both FY 26 and FY 27 from Sports and Signature Events, Regenerative Tourism Development, and Workforce Development into Destination Stewardship & Community to consolidate programs within the Hawaii Tourism Authority. Also reduces \$332,715 in FY 26 and FY 27 for Administration and Governance and adds \$2,773,676 in FY 26 and FY 27 for Branding and Marketing.
3. Adds a total of \$2,000,000 in both FY 26 and FY 27 for grant programs under the Hawaii Technology Development Corporation.
4. Adds a total of 1.00 permanent position, 3.00 temporary positions and \$363,138 in FY 26 and \$398,646 in FY 27 for OPSD.
5. Changes the means of financing for 5.00 permanent positions in OPSD's Coastal Zone Management program from federal funds to general funds by reducing \$663,629 in federal funds and adding \$411,408 in general funds in both FY 26 and FY 27.
6. Adds \$500,000 in FY 26 for the Hawaii Community Development Authority to do a climate change assessment.
7. Adds \$11,000,000 in special funds in FY 26 for the Hawaii Convention Center to reimburse the Department of Budget and Finance.
8. Adds \$1,450,000 in both FY 26 and FY 27 to enfold funding from Act 89, SLH 2024, for healthcare workforce development.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

DEPARTMENT OF BUSINESS, ECON DEV & TOURISM

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	203.00*	241.00*	244.50*	244.50*	244.5*	244.5*	244.5*	244.5*
	138.00**	144.00**	146.00**	145.00**	145.0**	145.0**	145.0**	145.0**
PERSONAL SERVICES	31,667,562	47,048,693	47,776,849	47,754,200	47,755	47,755	47,755	47,755
OTHER CURRENT EXPENSES	293,218,602	443,831,369	284,351,506	220,943,486	218,940	218,940	218,940	218,940
EQUIPMENT	304,798	120,000	60,000					
MOTOR VEHICLES		110,000						
TOTAL OPERATING COST	325,190,962	491,110,062	332,188,355	268,697,686	266,695	266,695	266,695	266,695
BY MEANS OF FINANCING								
	120.46*	155.96*	165.96*	165.96*	166.0*	166.0*	166.0*	166.0*
	46.00**	46.00**	49.00**	48.00**	48.0**	48.0**	48.0**	48.0**
GENERAL FUND	293,787,101	298,668,960	99,000,381	98,271,397	96,269	96,269	96,269	96,269
	45.50*	45.50*	45.00*	45.00*	45.0*	45.0*	45.0*	45.0*
	24.00**	25.25**	26.25**	26.25**	26.2**	26.2**	26.2**	26.2**
SPECIAL FUND	16,486,603	146,141,122	188,642,277	126,171,592	126,171	126,171	126,171	126,171
	6.00*	6.00*	*	*	*	*	*	*
	7.00**	7.00**	5.00**	5.00**	5.0**	5.0**	5.0**	5.0**
FEDERAL FUNDS		7,049,536	5,141,871	5,141,871	5,142	5,142	5,142	5,142
	8.04*	8.04*	8.04*	8.04*	8.0*	8.0*	8.0*	8.0*
	10.00**	11.75**	11.75**	11.75**	11.8**	11.8**	11.8**	11.8**
OTHER FEDERAL FUNDS	480,635	6,002,826	6,002,826	6,002,826	6,002	6,002	6,002	6,002
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
TRUST FUNDS	79,305	7,146,250	7,146,250	7,146,250	7,146	7,146	7,146	7,146
	*	0.50*	0.50*	0.50*	0.5*	0.5*	0.5*	0.5*
	**	**	**	**	**	**	**	**
INTERDEPARTMENTAL TRANSFERS		82,126	82,126	82,126	82	82	82	82
	23.00*	25.00*	25.00*	25.00*	25.0*	25.0*	25.0*	25.0*
	51.00**	54.00**	54.00**	54.00**	54.0**	54.0**	54.0**	54.0**
REVOLVING FUND	14,357,318	26,019,242	26,172,624	25,881,624	25,883	25,883	25,883	25,883
CAPITAL IMPROVEMENT COSTS								
PLANS	2,851,000	4,725,000	9,598,000	1,650,000				
LAND ACQUISITION	45,000,000		4,302,000					
DESIGN	836,000	5,363,000	28,801,000					
CONSTRUCTION	10,738,000	265,900,000	198,189,000	294,076,000	2,235			
EQUIPMENT	1,925,000	300,000	2,576,000	500,000	500			
TOTAL CAPITAL EXPENDITURES	61,350,000	276,288,000	243,466,000	296,226,000	2,735			

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

DEPARTMENT OF BUSINESS, ECON DEV & TOURISM

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
BY MEANS OF FINANCING								
G.O. BONDS	55,950,000	275,538,000	242,616,000	293,491,000				
G.O. BONDS REIMBURSABLE	900,000	750,000	850,000	2,735,000	2,735			
COUNTY FUNDS	4,500,000							
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TOTAL PERM POSITIONS	203.00*	241.00*	244.50*	244.50*	244.5*	244.5*	244.5*	244.5*
TOTAL TEMP POSITIONS	138.00**	144.00**	146.00**	145.00**	145.0**	145.0**	145.0**	145.0**
TOTAL PROGRAM COST	386,540,962	767,398,062	575,654,355	564,923,686	269,430	266,695	266,695	266,695

**Department of Business, Economic Development and Tourism
(Capital Improvements Budget)**

	<u>FY 2026</u>	<u>FY 2027</u>
Funding Sources:		
General Obligation (G.O.) Bonds	211,722,000	263,148,000
Reimbursable G.O. Bonds	6,070,000	-
Total Requirements	217,792,000	263,148,000

Highlights of the Executive CIP Budget Request: (general obligation bonds unless noted)

1. Adds \$12,000,000 in FY 26 and \$50,000,000 in FY 27 for Iwilei-Kapalama Community Development District, Oahu.
2. Adds \$5,000,000 in FY 26 and \$45,000,000 in FY 27 for UH West Oahu Infrastructure, Phase 2, Oahu.
3. Adds \$50,000,000 in both FY 26 and FY 27 for cash infusions to the Rental Housing Revolving Fund (RHRF).
4. Adds \$75,000,000 in both FY 26 and FY 27 for cash infusions to the RHRF for Tier II affordable housing projects.
5. Adds \$20,000,000 in both FY 26 and FY 27 for cash infusions to the Dwelling Unit Revolving Fund.
6. Adds \$4,000,000 in FY 26 for Small Animal Slaughterhouse, Oahu.
7. Adds \$6,470,000 in FY 26 for Kekaha Irrigation System Improvements, Kekaha, Kauai.
8. Adds \$9,200,000 in FY 26 for Agricultural Infrastructure Improvements, Oahu.
9. Adds \$12,102,000 in FY 26 and \$17,898,000 in FY 27 for 99-Year Leasehold Program, Phase 2, Oahu.
10. Adds \$5,000,000 in both FY 26 and FY 27 for Hawaii Convention Center Improvements, Oahu.
11. Adds \$6,070,000 in Reimbursable G.O. bonds in FY 26 for Tropical Agricultural Tech Center Warehouse, Hawaii.
12. Adds \$2,000,000 in FY 26 for State Transit Oriented Development Planning, Statewide.
13. Adds \$3,000,000 in FY 26 for Land Acquisition for Water Security, Lihue, Kauai.

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED
DEPARTMENT OF BUSINESS, ECON DEV & TOURISM

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
18 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS		
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31
		PLANS	24,556	10,529	3,502	2,625	7,649	251					
		LAND ACQUISITION	67,299	18,000	44,997		4,302						
		DESIGN	45,277	13,586	887	2,001	28,802	1					
		CONSTRUCTION	1,596,587	819,343	11,264	329,499	173,586	262,895					
		EQUIPMENT	10,685	4,881	2,350		3,453	1					
		TOTAL	1,744,404	866,339	63,000	334,125	217,792	263,148					
COST ELEMENT/MOF		G.O. BONDS	1,726,934	861,339	56,600	334,125	211,722	263,148					
		G.O. BONDS REIMBURSABLE	12,870	4,900	1,900		6,070						
		COUNTY FUNDS	4,600	100	4,500								



Operating Budget Details

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 01
 PROGRAM TITLE: ECONOMIC DEVELOPMENT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	127.00*	165.00*	169.00*	169.00*	169.0*	169.0*	169.0*	169.0*
	123.00**	129.00**	127.00**	127.00**	127.0**	127.0**	127.0**	127.0**
PERSONAL SERVICES	24,040,670	35,842,793	36,460,482	36,502,325	36,503	36,503	36,503	36,503
OTHER CURRENT EXPENSES	286,780,574	431,612,576	222,176,749	208,468,729	206,467	206,467	206,467	206,467
EQUIPMENT	282,897	120,000	60,000					
MOTOR VEHICLES		110,000						
TOTAL OPERATING COST	311,104,141	467,685,369	258,697,231	244,971,054	242,970	242,970	242,970	242,970
BY MEANS OF FINANCING								
	77.00*	112.50*	116.50*	116.50*	116.5*	116.5*	116.5*	116.5*
	37.00**	37.00**	36.00**	36.00**	36.0**	36.0**	36.0**	36.0**
GENERAL FUND	285,692,702	289,358,925	88,687,835	88,223,343	86,222	86,222	86,222	86,222
	27.00*	27.00*	27.00*	27.00*	27.0*	27.0*	27.0*	27.0*
	23.00**	24.25**	25.25**	25.25**	25.2**	25.2**	25.2**	25.2**
SPECIAL FUND	10,973,836	137,340,351	130,369,921	117,399,236	117,399	117,399	117,399	117,399
	*	*	*	*	*	*	*	*
	2.00**	2.00**	**	**	**	**	**	**
FEDERAL FUNDS		4,600,000	3,100,000	3,100,000	3,100	3,100	3,100	3,100
	*	*	*	*	*	*	*	*
	10.00**	11.75**	11.75**	11.75**	11.8**	11.8**	11.8**	11.8**
OTHER FEDERAL FUNDS	980	5,138,475	5,138,475	5,138,475	5,138	5,138	5,138	5,138
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
TRUST FUNDS	79,305	7,146,250	7,146,250	7,146,250	7,146	7,146	7,146	7,146
	*	0.50*	0.50*	0.50*	0.5*	0.5*	0.5*	0.5*
	**	**	**	**	**	**	**	**
INTERDEPARTMENTAL TRANSFERS		82,126	82,126	82,126	82	82	82	82
	23.00*	25.00*	25.00*	25.00*	25.0*	25.0*	25.0*	25.0*
	51.00**	54.00**	54.00**	54.00**	54.0**	54.0**	54.0**	54.0**
REVOLVING FUND	14,357,318	24,019,242	24,172,624	23,881,624	23,883	23,883	23,883	23,883
CAPITAL IMPROVEMENT COSTS								
PLANS	851,000	3,725,000	7,098,000	1,650,000				
LAND ACQUISITION	45,000,000		4,302,000					
DESIGN	836,000	5,363,000	28,801,000					
CONSTRUCTION	10,738,000	265,900,000	198,189,000	294,076,000	2,235			
EQUIPMENT	1,925,000	300,000	2,576,000	500,000	500			
TOTAL CAPITAL EXPENDITURES	59,350,000	275,288,000	240,966,000	296,226,000	2,735			

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 01
 PROGRAM TITLE: ECONOMIC DEVELOPMENT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
BY MEANS OF FINANCING								
G.O. BONDS	53,950,000	274,538,000	240,116,000	293,491,000				
G.O. BONDS REIMBURSABLE	900,000	750,000	850,000	2,735,000	2,735			
COUNTY FUNDS	4,500,000							
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TOTAL PERM POSITIONS	127.00*	165.00*	169.00*	169.00*	169.0*	169.0*	169.0*	169.0*
TOTAL TEMP POSITIONS	123.00**	129.00**	127.00**	127.00**	127.0**	127.0**	127.0**	127.0**
TOTAL PROGRAM COST	370,454,141	742,973,369	499,663,231	541,197,054	245,705	242,970	242,970	242,970

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 0101
 PROGRAM TITLE: BUSINESS DEVELOPMENT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	66.00*	65.00*	68.00*	68.00*	68.0*	68.0*	68.0*	68.0*
	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
PERSONAL SERVICES	6,099,555	6,798,643	7,081,921	7,117,429	7,119	7,119	7,119	7,119
OTHER CURRENT EXPENSES	9,653,335	7,329,743	7,414,743	7,474,743	7,473	7,473	7,473	7,473
EQUIPMENT	15,347	120,000	60,000					
TOTAL OPERATING COST	15,768,237	14,248,386	14,556,664	14,592,172	14,592	14,592	14,592	14,592
BY MEANS OF FINANCING								
	50.00*	49.00*	52.00*	52.00*	52.0*	52.0*	52.0*	52.0*
	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
GENERAL FUND	13,055,182	7,678,845	8,157,122	8,192,630	8,192	8,192	8,192	8,192
	16.00*	16.00*	16.00*	16.00*	16.0*	16.0*	16.0*	16.0*
	**	**	**	**	**	**	**	**
SPECIAL FUND	2,713,055	4,046,090	3,876,043	3,876,043	3,876	3,876	3,876	3,876
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
OTHER FEDERAL FUNDS		700,000	700,000	700,000	700	700	700	700
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
REVOLVING FUND		1,823,451	1,823,499	1,823,499	1,824	1,824	1,824	1,824
CAPITAL IMPROVEMENT COSTS								
DESIGN	325,000		600,000					
CONSTRUCTION	850,000			2,235,000	2,235			
EQUIPMENT	1,325,000			500,000	500			
TOTAL CAPITAL EXPENDITURES	2,500,000		600,000	2,735,000	2,735			
BY MEANS OF FINANCING								
G.O. BONDS	2,500,000							
G.O. BONDS REIMBURSABLE			600,000	2,735,000	2,735			
TOTAL PERM POSITIONS	66.00*	65.00*	68.00*	68.00*	68.0*	68.0*	68.0*	68.0*
TOTAL TEMP POSITIONS	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
TOTAL PROGRAM COST	18,268,237	14,248,386	15,156,664	17,327,172	17,327	14,592	14,592	14,592

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED100
 PROGRAM STRUCTURE NO: 010101
 PROGRAM TITLE: STRATEGIC MARKETING AND SUPPORT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	10.00*	10.00*	10.00*	10.00*	10.0*	10.0*	10.0*	10.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
PERSONAL SERVICES	952,292	1,081,081	1,087,229	1,087,229	1,088	1,088	1,088	1,088
OTHER CURRENT EXPENSES	7,246,369	4,014,310	4,464,310	4,464,310	4,464	4,464	4,464	4,464
EQUIPMENT	1,769							
TOTAL OPERATING COST	8,200,430	5,095,391	5,551,539	5,551,539	5,552	5,552	5,552	5,552
BY MEANS OF FINANCING								
	10.00*	10.00*	10.00*	10.00*	10.0*	10.0*	10.0*	10.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
GENERAL FUND	8,200,430	2,571,940	3,028,040	3,028,040	3,028	3,028	3,028	3,028
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
OTHER FEDERAL FUNDS		700,000	700,000	700,000	700	700	700	700
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
REVOLVING FUND		1,823,451	1,823,499	1,823,499	1,824	1,824	1,824	1,824
TOTAL PERM POSITIONS	10.00*	10.00*	10.00*	10.00*	10.0*	10.0*	10.0*	10.0*
TOTAL TEMP POSITIONS	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
TOTAL PROGRAM COST	8,200,430	5,095,391	5,551,539	5,551,539	5,552	5,552	5,552	5,552

PROGRAM ID: **BED100**
PROGRAM STRUCTURE: **010101**
PROGRAM TITLE: **STRATEGIC MARKETING AND SUPPORT**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. % INCREASE IN EXPORTS DUE TO PROG PARTICIPATION	10	10	10	10	10	10	10	10
2. \$ VALUE OF TOTAL/PROJ SALES-TRADE & EXPORT PROMO	5500	6000	6500	6500	7000	7000	7000	7000
3. # EMPLOY OF FIRMS ENROLLED IN ENTERPRISE ZONE PROG	800	800	800	800	800	800	800	800
4. \$ REV OF FIRMS ENROLLED IN ENTERPRISE ZONE PROGRAM	1000000	1000000	1000000	1000000	1000000	1000000	1000000	1000000
5. \$ CAPITAL DEPLOYED TO BUSINESSES IN CBED LOANS	1250	1250	1250	1250	1250	1250	1250	1250
6. \$ REV OF FIRMS WITH CBED LOANS	3000	3000	3000	3000	3000	3000	3000	3000
7. # EMPLOY OF FIRMS WITH CBED LOANS	150	150	150	150	150	150	150	150
PROGRAM TARGET GROUPS								
1. # OF FIRMS ENROLLED IN ENTERPRISE ZONE PROGRAM	150	150	150	150	150	150	150	150
2. # COMM-BASED ORGS, CO-OPS & SMALL BUS ASSISTED	200	200	200	200	200	200	200	200
3. # SML & MED-SIZED ENTERPRISES EXPAND/NEW TO EXPORT	40	40	40	40	40	40	40	40
PROGRAM ACTIVITIES								
1. # INT'L BUSINESS DEVELOPMENT ACTIVITIES	25	25	25	25	25	25	25	25
2. OUTREACH ACTIVITIES	10	10	10	10	10	10	10	10
3. #FIRMS ASSISTED FOR PARTIC IN ENTERPRSE ZONES/CBED	300	300	300	300	300	300	300	300
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY	37	42	6	2	2	2	2	2
NON-REVENUE RECEIPTS	140	150	200	250	300	350	350	350
TOTAL PROGRAM REVENUES	177	192	206	252	302	352	352	352
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
ALL OTHER FUNDS	177	192	206	252	302	352	352	352
TOTAL PROGRAM REVENUES	177	192	206	252	302	352	352	352

Program Plan Narrative

BED100: STRATEGIC MARKETING AND SUPPORT

01 01 01

A. Statement of Program Objectives

To promote Hawaii business start-up and business expansion in targeted sectors supporting economic diversification. Provide business development and business support services to emerging and existing industries including: 1) small business loans; 2) grants to non-profits engaged in community-based economic development; 3) tax incentives for job creation in economically challenged areas of the State; and 4) export development initiatives to increase exports of Hawaii products and services and expand Hawaii's participation in global trade and commerce.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Add \$1,450,000 in general funds for both FY 26 and FY 27 to continue the Healthcare Workforce Development Program as originally funded in Act 89, SLH 2024.

C. Description of Activities Performed

The Business Development and Support Division (BDSD) plans, organizes, and implements programs to attract new, job-creating businesses and investments, and to expand markets for Hawaii's products and professional services by: (a) opening and expanding markets for Hawaii's firms; (b) attracting investment and companies in selected industry clusters; (c) providing assistance and capacity building for firms; (d) improving the business environment; and (e) facilitating the State's sister-state relations and international relations. The Division also provides direct support to local small businesses through: (a) enterprise zone tax incentives; (b) rural development stimulation programs; (c) community-based economic development grants and technical assistance and d) cyber security hygiene assistance programs.

D. Statement of Key Policies Pursued

BDSD's major policies in all its activities and functions are based on creating new jobs and diversifying Hawaii's economic base.

E. Identification of Important Program Relationships

BDSD partners with the four Economic Development Boards; County Economic Development Offices; the Chamber of Commerce of Hawaii

and ethnic chambers; and industry, trade and professional organizations. It also works with the U.S. Departments of Commerce and State; U.S. Customs; foreign consulates; U.S. embassies; sister-state affiliations; and the Citizenship and Immigration Service (CIS); county administrations and councils; with the State Departments of Agriculture, Labor and Industrial Relations, Commerce and Consumer Affairs, Health, Human Services, Transportation, Taxation and Hawaiian Homelands and Office of Hawaiian Affairs; federal agencies such as the Internal Revenue Service, U.S. Small Business Administration, U.S. Department of Agriculture, U.S. Department of Defense, U.S. Department of Economic Development Administration, and U.S. Department of Housing and Urban Development; local financial institutions; and individual entrepreneurs and businesses. It also works with non-profits such as the Pacific Asian Affairs Council, the Confucius Center, University of Hawaii system and private colleges and universities, and the State Department of Education.

F. Description of Major External Trends Affecting the Program

The current strength of the U.S. dollar makes it challenging for exports and investment attraction.

G. Discussion of Cost, Effectiveness, and Program Size Data

The Division has been very proactive in leveraging its existing funds to obtain federal grants.

H. Discussion of Program Revenues

Participation fees are collected and applied towards shared expenses incurred for marketing events and projects. The direct revenue generated by these activities is accrued to the participating companies through sales, orders, partnerships, contracts, and investment capital for these businesses. BDSD continues to seek federal, institutional, and private grant sources to expand or initiate new programs.

I. Summary of Analysis Performed

The effectiveness of major strategies previously summarized are measured through: (1) number of jobs generated; (2) number of trade and investment leads serviced; (3) number of firms involved in exporting; and (4) dollar increase in exports of products and services. BDSD works towards long-term relationship building and works in concert with specific

Program Plan Narrative

BED100: STRATEGIC MARKETING AND SUPPORT

01 01 01

industries and organizations towards common goals as evidence of successful programming. External factors interrelate so closely with most program activities that accurate independent analysis is usually not possible. Area strategic studies have produced community-approved goals, objectives, and projects but do not normally include effective components.

J. Further Considerations

The Division has been very proactive in leveraging its existing funds to obtain funding from agencies with related interests and from federal grants.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED101
 PROGRAM STRUCTURE NO: 010102
 PROGRAM TITLE: OFFICE OF INTERNATIONAL AFFAIRS

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OTHER CURRENT EXPENSES	449,448	250,000						
TOTAL OPERATING COST	449,448	250,000	0	0	0	0	0	0
BY MEANS OF FINANCING								
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
GENERAL FUND	449,448	250,000						
TOTAL PERM POSITIONS	*	*	*	*	*	*	*	*
TOTAL TEMP POSITIONS	**	**	**	**	**	**	**	**
TOTAL PROGRAM COST	449,448	250,000						

PROGRAM ID: **BED101**
 PROGRAM STRUCTURE: **010102**
 PROGRAM TITLE: **OFFICE OF INTERNATIONAL AFFAIRS**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
<u>MEASURES OF EFFECTIVENESS</u>								
1. # OF NEW SISTER STATE PROG/AGRMT/ACTIVITIES	2	2	2	2	2	2	2	2
2. # OF INTL STUDENTS ATTRACTED TO STUDY IN HI	5000	5000	5000	5000	5000	5000	5000	5000
3. # OF INTL-RELATED CONF, SEMINARS, EVENTS	2	2	2	2	2	2	2	2
<u>PROGRAM TARGET GROUPS</u>								
1. # OF INTL STUDENTS	5000	5000	5000	5000	5000	5000	5000	5000
<u>PROGRAM ACTIVITIES</u>								
1. # OF INTL ACTIVITIES	2	2	2	2	2	2	2	2

Program Plan Narrative

BED101: OFFICE OF INTERNATIONAL AFFAIRS

01 01 02

A. Statement of Program Objectives

To develop policies that promote and strengthen relations with other countries in the areas of international business, economy, culture and the arts, and promote transportation between and tourism with other countries; develop and promote international telecommunications and high technology exchanges; encourage development of international sister-city programs pairing Hawaii cities with cities around the world for artistic, cultural, economic, educational and faith-based exchanges; develop and promote Hawaii as the economic, trade, commerce, transportation, banking and tourism hub of the Pacific; develop an international affairs and peace education curriculum that includes studies of international affairs and peace initiatives and takes a proactive, strategic approach to the development of policies that promote the prevention of national and international conflict, nonviolent intervention, mediation, peaceful resolution of conflict, and structured mediation of conflict; and provide for exchanges of individuals between Hawaii and other nations to develop international peace-based initiatives.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs or significant adjustments are being requested in the FB 2025-27 Executive Budget Request.

C. Description of Activities Performed

Plan, support and implement a number of international initiatives including trade and investment missions; economic development study missions; events promoting messages of peace, promoting sister state relationships through cultural and entrepreneurship exchanges; promoting educational exchanges; and health policy and exchanges.

D. Statement of Key Policies Pursued

The Office's key policy is to promote and enhance Hawaii's relationship with international jurisdictions.

E. Identification of Important Program Relationships

Economic Development Offices; the Chamber of Commerce of Hawaii and ethnic chambers; and industry, trade and professional organizations. It also works with the U.S. Departments of Commerce and State; U.S.

Customs; foreign consulates; U.S. embassies; sister-state affiliations; and the Citizenship and Immigration Service (CIS); county administrations and councils.

F. Description of Major External Trends Affecting the Program

The current strength of the U.S. dollar makes it economical to conduct international events overseas.

G. Discussion of Cost, Effectiveness, and Program Size Data

The Office has been very proactive in leveraging its existing funds to obtain federal grants.

H. Discussion of Program Revenues

Participation fees are collected and applied towards shared expenses incurred for selected events and projects. The direct revenue generated by these activities accrue to the participating

I. Summary of Analysis Performed

Surveys and evaluations of event participants.

J. Further Considerations

The Office has been very proactive in leveraging its existing funds to obtain funding from agencies with related interests and from federal grants.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED105
 PROGRAM STRUCTURE NO: 010103
 PROGRAM TITLE: CREATIVE INDUSTRIES DIVISION

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	14.00*	13.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
PERSONAL SERVICES	1,097,557	1,173,412	1,285,391	1,320,899	1,321	1,321	1,321	1,321
OTHER CURRENT EXPENSES	594,753	1,855,595	1,680,595	1,680,595	1,680	1,680	1,680	1,680
TOTAL OPERATING COST	1,692,310	3,029,007	2,965,986	3,001,494	3,001	3,001	3,001	3,001
BY MEANS OF FINANCING								
	14.00*	13.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
GENERAL FUND	1,579,992	1,774,007	1,885,986	1,921,494	1,921	1,921	1,921	1,921
	*	*	*	*	*	*	*	*
SPECIAL FUND	112,318	1,255,000	1,080,000	1,080,000	1,080	1,080	1,080	1,080
	**	**	**	**	**	**	**	**
TOTAL PERM POSITIONS	14.00*	13.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
TOTAL TEMP POSITIONS	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
TOTAL PROGRAM COST	1,692,310	3,029,007	2,965,986	3,001,494	3,001	3,001	3,001	3,001

PROGRAM ID: **BED105**
PROGRAM STRUCTURE: **010103**
PROGRAM TITLE: **CREATIVE INDUSTRIES DIVISION**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. CREATIVE ECONOMY SHARE OF HAWAII GDP (IN BIL \$)	4.0	4.0	4.2	4.2	4.7	4.7	4.7	4.7
2. # OF CREATIVE SECTOR JOBS IN HAWAII (IN THOUS)	60	60	60	60	65	65	65	65
3. WORKFORCE - N.I. - CREATIVE SECTORS (IN THOUS)	21	21	21	21	21	21	31	31
4. \$ AMT ANNUAL DIRECT SPEND - FILM/TV PROD (IN MIL)	400	300	300	400	400	400	500	500
5. \$ AMT ECONOMIC IMPACT - FILM/TV PROD (IN MIL)	800	700	700	800	800	800	900	900
6. \$ AMT OF TAXES GENERATE THRU FILM/TV PROD (IN MIL)	35	35	40	40	40	40	40	40
7. TOTAL EST FILM CREDITS CLAIMED/YR (IN MIL)	50	50	70	70	70	70	70	70
8. \$ AMT OF HOUSEHOLD INCOME - TOTAL SPEND (IN MIL)	250	250	300	300	300	300	300	300
PROGRAM TARGET GROUPS								
1. TOTAL \$/IN-KIND CONTRIB, HRS 235-17 (IN THOUS)	100	100	200	200	200	300	300	300
2. # OF PARTICIPANTS - ENT DEV PROGRAMS	600	700	700	700	700	700	700	700
3. EST \$ REV GEN FM MUSIC PLACEMENTS (IN THOUS)	150	150	170	170	170	170	170	170
4. TOT \$ ANNUAL DEPOSITS TO HRS 201-113 (HFCF)-NON GF	200	300	400	400	500	600	600	600
PROGRAM ACTIVITIES								
1. # PERMITS FOR FILM/TV/COM/INTERNET PROJ YEARLY	3200	3200	3200	3200	3200	3200	3200	3200
2. # OF HAWAII MEDIA CONTENT/FILMS CREATED/DISTRIB	100	100	150	150	200	250	300	300
3. # OF MUSIC PLACEMENTS IN FILM, TV, COMMERCIALS	30	35	40	40	40	40	40	40
4. TOTAL ANNUAL EXPENDITURE FM (HFCF)-HRS 201-113	75	300	350	400	500	600	700	750
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY	660	860	450	450	450	450	450	450
CHARGES FOR CURRENT SERVICES	1							
TOTAL PROGRAM REVENUES	661	860	450	450	450	450	450	450
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
GENERAL FUNDS	251	450	450	450	450	450	450	450
SPECIAL FUNDS	410	410						
TOTAL PROGRAM REVENUES	661	860	450	450	450	450	450	450

Program Plan Narrative

BED105: CREATIVE INDUSTRIES DIVISION

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A. Statement of Program Objectives

To accelerate growth of the Hawaii creative economy by building residents' entrepreneurial capacity while maintaining the state as a thriving film production destination. Key focus areas of policies and strategies in 1) talent and WFD initiatives, connecting curriculum to careers thru education pathways and Creative Lab Hawaii programs; 2) development of facilities and infrastructure that support export of creative and innovation sector IP; and 3) providing access to investment capital to grow a locally based ecosystem of creativity and innovation, knowledge-based industries.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Add 2.00 permanent positions and \$106,524 in general funds for FY 26 and \$142,032 in general funds for FY 27. The positions will be expected to assist with the continuation of the federally-established Good Jobs Hawaii program and assist with film permitting duties and economic development of the State's creative industries.

C. Description of Activities Performed

The Creative Industries Division (CID) implements programs targeting the emerging and transitioning sectors and continues to support base growth sectors, including management of the State's film program and the statutory responsibilities of film permitting, film tax incentive management, and film studio management.

D. Statement of Key Policies Pursued

1. Development of an economy which embraces innovation, is globally competitive, dynamic and productive, and provides opportunities for all Hawaii's citizens.
2. Management of key statutory programs covering statewide film permitting, film tax incentive, and Hawaii's film and creative industries development fund, the latter targeting emerging talent in content creation for global export.
3. Incentives and policies which support creative and innovation training and digital manufacturing and broadband infrastructure needs,

4. Development of studio and postproduction facilities to expand economic and job opportunities for local residents.

5. Accelerating opportunities for entrepreneurs and companies who have the potential to launch digitally based, creative products or services which are exported, building sustainable, globally relevant businesses.

E. Identification of Important Program Relationships

Strategic partnerships with national organizations, federal agencies and international agencies. CID represents Hawaii on the Creative Economy Coalition (CEC), a sub-committee of the National Creativity Network (NCN), working with 24 other U.S. states to advocate for funding to support America's Creative Economy on a national level. CID partners with industry organizations including: the Association of Film Commissioners International (AFCI); the Recording Academy (Grammys); American Society of Composers, Authors, and Publishers; Broadcast Music Inc.; Guild of Music Supervisors; the Writers Guild of America; Directors Guild of America; Producers Guild of America; Coalition of Asian Pacific's in Entertainment; all major television networks, cable and direct to web broadcast networks; major film studios; StartUP America; America Venture Accelerator Network; and Accelerators in creative and international.

F. Description of Major External Trends Affecting the Program

CID plays a pivotal role in the film and entertainment industries, Hawaii must maintain a relevant workforce, develop multi-purpose infrastructure, and provide broadband services to its creative entrepreneurs, which is facilitated by the film and television production industry from offshore. Trends in mobile and direct to web content creation, product development, and services in a rapidly shifting digital world dictate the priorities for the division in terms of initiatives, policy development, and infrastructure development. CID's initiatives, such as Creative Lab Hawaii and its support of various nonprofit training programs in media, music and creative arts provides relevant training and investment opportunities to export creative content globally.

Program Plan Narrative

BED105: CREATIVE INDUSTRIES DIVISION

01 01 03

G. Discussion of Cost, Effectiveness, and Program Size Data

Fiscal and increasing capacity through adequate staffing is crucial to support the division's expanded responsibilities. Effectiveness of the strategic vision requires dedicated funding resources to advance department and CID acceleration growth strategy in the creative sectors as identified in DBEDT Targeted and Emerging Industries report and in Community Economic Development Strategy (CEDS).

H. Discussion of Program Revenues

1. Hawaii Film Studio at Diamond Head: \$50,000/month; \$350,000 gross, down from \$600,000 /yearly gross in 2023 due to NCIS: Hawaii cancellation, contraction of film production in the State 2024. Plan to increase fees moderately at HFS in 2025. Kalaeloa Stage Facility: \$30,000/month; \$255,000/yearly gross down from \$360,000 due to NCIS: HI cancellation and further industry contraction.

2. CreativeSpace Studio Entrepreneurs Sandbox: \$17,450 yearly gross.

3. Estimated taxes generated by total production spending in 2023 without redundancy at \$33 million(based on data from READ Film Tax Credit Cost Benefit Analysis Report).

I. Summary of Analysis Performed

2023 Creative Economy represents 52,301 jobs or 6.2% of the State's total civilian jobs, 4,933 businesses,5.4% of the State's total GDP contributing \$5.1 billion to our economy, and accounted for a 9.3% job growth between 2012 and 2022.

J. Further Considerations

Infrastructure: CID collaboratively manages the market analysis, site recommendations, and business planning for a Creative Media/Film Studio Complex with the Department of Accounting and General Services and the University of Hawaii West Oahu Campus. In addition, CID, in concert with the High Technology Development Corporation, will open two sites on Oahu and has established the CreativeSpace Program within the Entrepreneurs' Sandbox in Kakaako. Expansion plans for neighbor island CreativeSpace facilities are anticipated to begin launch in late 2023

to support entrepreneurial and business start-ups in creative sectors.

Workforce: CID developed Creative Lab Hawaii Accelerator to respond to the need for more business savvy among creatives in the State. The yearlong accelerator program will reach into high schools this coming year, providing a platform for young aspiring artists in media, music, and fashion. This creative continuum plan provides the business acumen and craft to strengthen an entrepreneurial pipeline for creative content and knowledge-based/IP products.

Workforce Development: Creative Lab Hawaii (CLH) is a skills development and career mentoring program which accelerates the creative work of Hawaii's entrepreneurs for global export of their creative content products through local and global licensing and distribution. In 2023-24, CLH has expanded support, both in kind and fiscal, to the ecosystem of organizations developing similar training and skills capacity to increase locally developed original productions, music tracks and related IP. Programs include Hawaii Women in Film, Hawaii International Film Festival, 'Ohina Labs, Sundance Indigenous Lab X Hawaii, and X in a box, along with mentorship for the recently launched International Culture and Arts Network and other programs. Access to Capital: CID manages HRS 201-113, the Hawaii Film and Creative Industries Development Fund, as well as the Motion Picture, Television and Digital Media Tax Credit Program. Rents from the DBEDT/CID managed facilities (Kalaeloa Studio, CreativeSpace at Entrepreneurs Sandbox) provided S-24-309 with \$401,579.37 in funds to date. T-24-914 provided \$1,020,449.24 in funds prior to SLH 2022 passage of Act 193, which allowed current and future revenues from DBEDT/CID managed facilities to be deposited into SF.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED107
 PROGRAM STRUCTURE NO: 010104
 PROGRAM TITLE: FOREIGN TRADE ZONE

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	16.00*	16.00*	16.00*	16.00*	16.0*	16.0*	16.0*	16.0*
	0.00**	0.00**	0.00**	0.00**	0.0**	0.0**	0.0**	0.0**
PERSONAL SERVICES	1,384,303	1,669,638	1,674,591	1,674,591	1,675	1,675	1,675	1,675
OTHER CURRENT EXPENSES	1,216,434	1,001,452	1,061,452	1,121,452	1,121	1,121	1,121	1,121
EQUIPMENT		120,000	60,000					
TOTAL OPERATING COST	2,600,737	2,791,090	2,796,043	2,796,043	2,796	2,796	2,796	2,796
BY MEANS OF FINANCING	16.00*	16.00*	16.00*	16.00*	16.0*	16.0*	16.0*	16.0*
	**	**	**	**	**	**	**	**
SPECIAL FUND	2,600,737	2,791,090	2,796,043	2,796,043	2,796	2,796	2,796	2,796
CAPITAL IMPROVEMENT COSTS								
DESIGN	325,000		600,000					
CONSTRUCTION	850,000			2,235,000	2,235			
EQUIPMENT	1,325,000			500,000	500			
TOTAL CAPITAL EXPENDITURES	2,500,000		600,000	2,735,000	2,735			
BY MEANS OF FINANCING								
G.O. BONDS	2,500,000							
G.O. BONDS REIMBURSABLE			600,000	2,735,000	2,735			
TOTAL PERM POSITIONS	16.00*	16.00*	16.00*	16.00*	16.0*	16.0*	16.0*	16.0*
TOTAL TEMP POSITIONS	**	**	**	**	**	**	**	**
TOTAL PROGRAM COST	5,100,737	2,791,090	3,396,043	5,531,043	5,531	2,796	2,796	2,796

PROGRAM ID: **BED107**
PROGRAM STRUCTURE: **010104**
PROGRAM TITLE: **FOREIGN TRADE ZONE**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. % VAL INCR OF CARGO IN/OUT OF FTZ (EXCL SUBZONES)	2	3	3	3	3	3	3	3
2. % INCR VALUE CARGO IN/OUT OF ALL SUBZONES	-6	3	3	3	3	3	3	3
3. % INCR IN VALUE OF CARGO IN/OUT OF PIER 2 FACIL	-26	5	5	5	5	5	5	5
4. # OF NEW FIRMS USING FTZ PROGRAM	30	30	30	30	30	30	30	30
5. % INCR IN VALUE OF EXPORTS FROM ALL FTZ FACILITIES	28	5	5	5	5	5	5	5
6. INCR IN USERS' EMPLMT ATTRIB TO PARTIC IN FTZ PROG	107	60	60	60	60	60	60	60
7. SATIS RATING BY FTZ USERS (1-5 SCALE)	4	4	4	4	4	4	4	4
8. YEARLY SPECIAL FUND BAL (TOT REV LESS TOT EXP)	1.085	0	0	0	0	0	0	0
PROGRAM TARGET GROUPS								
1. # OF FIRMS USING FTZ PROGRAM	317	250	250	250	250	250	250	250
2. COMPANIES THAT IMPORT/EXPORT DUTIABLE MERCHANDISE	757	500	500	500	500	500	500	500
3. COMPANIES THAT MANUF USING DUTIABLE COMPONENTS	75	70	70	70	60	60	60	60
PROGRAM ACTIVITIES								
1. VAL OF CARGO IN/OUT OF FTZ (EXCL SUBZONES)(IN MIL)	3218	1750	1750	1750	1750	1750	1750	1750
2. VALUE OF CARGO IN/OUT OF SUBZONES (IN MIL)	8262	7600	7600	7600	7600	7600	7600	7600
3. VALUE OF CARGO IN/OUT OF PIER 2 FACILITY (IN MIL)	46	60	60	60	60	60	60	60
4. VALUE OF CARGO HANDLD FOR DEPT OF HOMELAND SEC	0	0	0	0	0	0	0	0
5. ADVERTISING/MARKETING EXPEND ZONE PROMOTION	5	75	75	75	75	75	75	75
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY	28	25	25	12	12	12	12	12
CHARGES FOR CURRENT SERVICES	2,674	2,470	2,470	2,484	2,484	2,484	2,484	2,484
TOTAL PROGRAM REVENUES	2,702	2,495	2,495	2,496	2,496	2,496	2,496	2,496
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
SPECIAL FUNDS	2,702	2,495	2,495	2,496	2,496	2,496	2,496	2,496
TOTAL PROGRAM REVENUES	2,702	2,495	2,495	2,496	2,496	2,496	2,496	2,496

Program Plan Narrative

01 01 04

BED107: FOREIGN TRADE ZONE

A. Statement of Program Objectives

Support regional and statewide economic development programs by effectively, efficiently, and timely allocating resources including data to programs that support growth, diversification, and resiliency of Hawaii's economy. Ensure the overall well-being of staff by supporting digital and human development investments that improve our employees' work-life balance that simultaneously increase productivity.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Add \$120,000 in special funds for both FY 26 and FY 27 to replace inoperable forklifts and cover additional maintenance costs.

2) Capital Improvement Program project request to add \$6,070,000 in General Obligation (G.O.) reimbursable bond funds to expand the Hilo Foreign Trade Zone (FTZ) site to include a Tropical Agricultural Tech Warehouse. The goal of this multiuse innovation center will be to improve small farm competitiveness and profitability, increase food security and resiliency, develop agricultural-related products and intellectual property for export, create higher paying the Fields of Science, Technology, Engineering, and Math (STEM) related jobs, and keep local talent in Hawaii. FTZ has a \$6,100,000 federal earmark for this project but needs working capital to move the project forward.

C. Description of Activities Performed

The FTZ Division of the Department of Business, Economic Development and Tourism administers the federal grant for FTZ9, which includes all zone sites throughout the State. FTZ9 operates as a public utility to make various economic advantages available to importing and exporting firms.

1. Operates the FTZ public warehousing and manufacturing complex as efficiently and effectively as possible.

2. Provides office, exhibit, warehousing, and industrial space through leases and revocable permits.

3. Provides information to local, national, and international traders and manufacturers concerning the advantages of operating in Hawaii and under the auspices of the Zone Program.

4. Supports the private sector in its efforts to take full advantage of the benefits offered by the FTZ Program.

5. Plans for the expansion of services and facilities to meet the needs of firms which qualify for Zone utilization.

D. Statement of Key Policies Pursued

1. Operate the program as a self-sustaining enterprise so that operating expenditure is covered by operating revenues.

2. Provide for the timely expansion of physical plant and facilities support.

3. Operate as a public utility making the advantages of the FTZ Program available to firms regardless of size or country of registration.

4. Actively promote Hawaii and its FTZ Program.

5. Promote the creation and expansion of special-purpose manufacturing activities in subzones and general-purpose zones throughout the State of Hawaii.

6. Observe and support FTZ Board guidelines to develop new businesses, promote the Zone concept, assist the port community in expansion, aid national export expansion, increase employment, and protect the revenue.

E. Identification of Important Program Relationships

The Foreign-Trade Zones Board in Washington, D.C. has the oversight authority for all foreign-trade zone operations in Hawaii. Additionally, federal oversight comes from the Port Director for the Honolulu Customs District of the Bureau of Customs and Border Protection. Locally, the State Department of Transportation, Hawaii Community Development Authority, the Hawaii Technology Development Corporation, Creative Industries Division, Hawaii District Export Council, Small Business Administration, Hawaii Pacific University, University of Hawaii, local Chambers of Commerce, Consulates, and local manufacturers are important partners in the future development of the FTZ Program.

Program Plan Narrative

BED107: FOREIGN TRADE ZONE

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F. Description of Major External Trends Affecting the Program

The development and growth of the program are dependent upon the amount of international trade that is moved through Hawaii, as well as the influences of the international, national, and local economies. Global market demand, international supply chains, federal trade agreements, and tariff assessments against trade countries also affect the program. These factors contribute to increased or decreased demand of trade activity in Hawaii and the critical importance of the FTZ Program to support the local economy.

G. Discussion of Cost, Effectiveness, and Program Size Data

Costs for the budget period will increase to keep pace with projected staff fringe benefit increases and the pressures of the current inflationary economy.

H. Discussion of Program Revenues

Revenues generated by the program consist of fees and charges for Zone usage by firms and for services provided to the Subzone operators. The program reviews and adjusts these fees as appropriate to ensure all operating costs are covered by these revenues through the program's Special Fund.

I. Summary of Analysis Performed

Not applicable.

J. Further Considerations

Moderate growth expected which parallels the projected economic growth of the State.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED142
 PROGRAM STRUCTURE NO: 010105
 PROGRAM TITLE: GENERAL SUPPORT FOR ECONOMIC DEVELOPMENT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	26.00*	26.00*	27.00*	27.00*	27.0*	27.0*	27.0*	27.0*
	4.00**	4.00**	4.00**	4.00**	4.0**	4.0**	4.0**	4.0**
PERSONAL SERVICES	2,665,403	2,874,512	3,034,710	3,034,710	3,035	3,035	3,035	3,035
OTHER CURRENT EXPENSES	146,331	208,386	208,386	208,386	208	208	208	208
EQUIPMENT	13,578							
TOTAL OPERATING COST	2,825,312	3,082,898	3,243,096	3,243,096	3,243	3,243	3,243	3,243
BY MEANS OF FINANCING								
	26.00*	26.00*	27.00*	27.00*	27.0*	27.0*	27.0*	27.0*
	4.00**	4.00**	4.00**	4.00**	4.0**	4.0**	4.0**	4.0**
GENERAL FUND	2,825,312	3,082,898	3,243,096	3,243,096	3,243	3,243	3,243	3,243
TOTAL PERM POSITIONS	26.00*	26.00*	27.00*	27.00*	27.0*	27.0*	27.0*	27.0*
TOTAL TEMP POSITIONS	4.00**	4.00**	4.00**	4.00**	4.0**	4.0**	4.0**	4.0**
TOTAL PROGRAM COST	2,825,312	3,082,898	3,243,096	3,243,096	3,243	3,243	3,243	3,243

PROGRAM ID: **BED142**
PROGRAM STRUCTURE: **010105**
PROGRAM TITLE: **GENERAL SUPPORT FOR ECONOMIC DEVELOPMENT**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. # OF PROCUREMENT VIOLATIONS	2	0	0	0	0	0	0	0
2. % ERROR-FREE SUMMARY WARRANT VOUCHERS PROCESSED	95	95	95	95	95	95	95	95
3. SERVER DOWNTIME AS % TOTAL OPERATIONAL TIME (<)	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
4. % DBEDT EMPLOYEES WORKING W/OUT FORMAL GRIEVANCE	98	98	98	98	98	98	98	98
5. # OF PROJ DIGITAL EQUITY/LITERACY & REMOTE WORK	5	5	5	5	5	5	5	5
6. # OF PROJ EMPLOYEE WELLNESS/WORK-LIFE BALANCE	1	0	0	0	0	0	0	0
7. # OF NEW GRANTS AND EXECUTION OF EXISTING GRANTS				1	1	1	1	1
8. # OF COLLAB PROJECTS BTW MILITARY AND STATE ORG				1	1	1	1	1
9. # OF COMM ENGMT EVENTS FOC ON MILITARY-CIVIL ISSUE				6	6	6	6	6
PROGRAM TARGET GROUPS								
1. # OF DBEDT POSITIONS (PERM & TEMP)	342	386	386	386	386	386	386	386
2. DIGITALLY DISADVANTAGED COMMUNITIES	10	10	10	10	10	10	10	10
3. DIGITALLY DISADVANTAGED RESIDENTS	100	100	100	100	100	100	100	100
4. DOD ACTIVE DUTY PERS, RET, DEP FAM AND CIVILIANS				100	100	100	100	100
5. NATIVE HAWAIIAN AND COMM GROUPS				100	120	120	120	120
6. STATE GOV, COUNTY, AND LOCAL GOV LEADERS				100	100	100	100	100
7. BUSINESS COMMUNITY				100	120	120	100	100
PROGRAM ACTIVITIES								
1. # OF REQUESTS FOR ALLOTMENT (A19) PREPARED	284	300	300	300	300	300	300	300
2. # OF SUMMARY WARRANT VOUCHERS PROCESSED	1250	1250	1600	1600	1600	1600	1600	1600
3. # OF FORMAL GRIEVANCES FILED ANNUALLY	5	5	5	5	5	5	5	5
4. # OF HR/PERSONNEL TRANSACTIONS PROCESSED ANNUALLY	1336	1500	1300	1300	1300	1300	1300	1300
5. # OF DIGITAL EQUITY PROJECTS	5	5	5	5	5	5	5	5
6. # OF BROADBAND HUI MEETINGS	48	48	48	48	48	48	48	48
7. # OF EMPLOYEE WELLNESS PROGRAMS	1	0	0	0	0	0	0	0
8. # OF INITIATED AND SUPPORTED PROJECTS WITH DOD				1	1	1	1	1
9. # OF COMM ENGMT OPP FOR MILITARY AND CIVILIANS				6	6	6	6	6
10. SUPP DOE WITH EXEC PUBLIC SCHOOL ON MILITARY INSTL				1	1	1	1	1

Program Plan Narrative

BED142: GENERAL SUPPORT FOR ECONOMIC DEVELOPMENT

01 01 05

A. Statement of Program Objectives

Support regional and statewide economic development programs by effectively allocating resources including data and developing and putting processes in place, to programs that support growth, diversification, and resiliency of Hawaii's economy. Ensure the overall well-being of staff by supporting digital and human development investments that improve our employees' work-life balance that simultaneously increase productivity. Further, promotes positive relationships between Hawaii's military and civilian sectors through engagement, education, and transparent communication.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Add 1.00 permanent Sports Tourism Manager position and \$149,000 in general funds for both FY 26 and FY 27.

C. Description of Activities Performed

The Office of the Director provides for the overall direction and coordination of statewide economic development and energy programs. It formulates and executes the economic development policies of the Governor and Executive Branch and executes economic development initiatives proposed and approved by the Legislature.

The Administrative Services Office provides internal management, fiscal, budgetary, contract, personnel, computer and office automation, and other miscellaneous administrative services in support of the Department of Business, Economic Development and Tourism's programs and activities.

The Hawaii Broadband and Digital Equity Office coordinates, implements, promotes, funds, and manages programs designed to ensure equitable access to digital technologies and support Hawaii's competitiveness in the digital economy. Activities are guided by the Hawaii Broadband Strategic Plan (October 2020) and the Hawaii Digital Equity Plan:

1. Ensure robust broadband infrastructure for all Hawaii residents:

-Promote policies, programs, and investments in public and private broadband infrastructure;

-Foster public/private partnerships for infrastructure development;
-Expand transpacific submarine fiber connectivity; and
-Establish secure broadband access sites on each island.

2. Expand digital inclusion and adoption to reach digital equity:

-Identify and remove barriers for unserved and underserved populations;
-Address affordability challenges for low-income households;
-Increase public awareness of broadband as a critical need; and
-Secure resources to sustain digital inclusion efforts.

3. Enable Hawaii to thrive in the digital economy:

-Support HBDEO's role in economic development through broadband initiatives;

-Leverage broadband resources to create jobs and diversify the economy; and

-Improve government services delivery with enhanced broadband capabilities.

4. Strengthen community resiliency through broadband:

-Integrate public, private, and community network operations; and
-Ensure timely access to critical infrastructure during crises.

The Hawaii Digital Equity Plan, approved by the National Telecommunications and Information Administration (NTIA), outlines strategic goals for Hawaii organizations to align their programs with digital equity objectives.

Military and Community Affairs Office (MACRO):

-Established MOU's with QPSD and HI DOE to support stakeholder engagement to identify DOD initiatives that are mutually beneficial for the community and DOD installations, and to support the internal efforts of DOE related to Public Schools on Military Installations.

- Partnered with other State agencies to facilitate cooperative engagement with DOD.

-Awarded contracts focused on operational design and action planning for the MACRO, public relations and media, operation of the Hawaii

Program Plan Narrative

BED142: GENERAL SUPPORT FOR ECONOMIC DEVELOPMENT

01 01 05

Defense Alliance, economic impact study, civil defense planning related to manmade events.

D. Statement of Key Policies Pursued

The activities of this program focus on facilitating, coordinating, and expediting decision-making in statewide economic development and energy use and development.

The Small Business Regulatory Review Board reviews proposed regulations, rules, and laws as to their impact on small businesses in Hawaii.

HBDEO's policies focus on broadband deployment and digital adoption, aiming to strengthen Hawaii's position in the digital economy.

The activities of MACRO focus upon building and maintaining collaboration between DOD and the local community to identify efforts that support both the community and national defense.

E. Identification of Important Program Relationships

Relationships are maintained with all major programs and departments of the State; planning, economic development, and energy programs at both federal and State levels; and with the organizations, institutions, and other segments of commerce and industry.

HBDEO collaborates with numerous partners, including the four County broadband offices, County Economic Development Boards, the Broadband Hui, the University of Hawaii System, Department of Hawaiian Home Lands, national organizations like the State Broadband Leaders Network and the National Digital Inclusion Alliance, federal agencies like the NTIA, FCC, and the U.S. Department of Commerce, as well as various non-profits promoting digital equity.

For MACRO, relationships are maintained both with other State agencies as well as DOD entities (INDOPACOM, component commands, and installations). Additionally, MACRO maintains relationships with community stakeholders.

F. Description of Major External Trends Affecting the Program

There are many externalities that directly and indirectly affect program activities. These include crisis situations such as strikes, natural disasters, or international conflicts which require immediate policy analyses and recommendations for action; national and international fiscal policies and economic conditions; the federal budget deficit and its attendant effects on the federal program levels and activities; and the expanding use of local and State fiscal resources in updating and expanding infrastructure systems. Additionally, unemployment, inflation, environmental, and demographic concerns affect planning for economic development and the implementation of priority directions of the Hawaii State Plan.

Access to external funding from federal and private sources has been essential to fulfilling HBDEO's statutory responsibilities.

For MACRO, external trends that affect the program include national presidential elections, local congressional elections, appointments of both the U.S. Department of Defense and State agency executive positions, and geopolitical dynamics.

G. Discussion of Cost, Effectiveness, and Program Size Data

For MACRO, program size may increase due to current capacity constraints and the need to cultivate and prioritize community and communication engagement strategies. Any additional positions will be federally funded.

H. Discussion of Program Revenues

Once broadband infrastructure, including middle and last mile networks, is completed, HBDEO anticipates revenue from lease agreements associated with infrastructure ownership. The Office will also continue to seek federal funding for broadband and digital equity initiatives.

I. Summary of Analysis Performed

HBDEO's data analysis focuses on eliminating unserved and underserved areas within the state and expanding digital equity training and employment in the digital sector by 20%.

Program Plan Narrative

BED142: GENERAL SUPPORT FOR ECONOMIC DEVELOPMENT

01 01 05

J. Further Considerations

As a leader in improving Hawaii's broadband infrastructure and advancing digital literacy, HBDEO supports the state's digital economy and meets growing digital needs in areas such as data mapping, telehealth, remote work, education, and business.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 0102
 PROGRAM TITLE: TOURISM

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	30.00*	30.00*	30.00*	30.0*	30.0*	30.0*	30.0*
	0.00**	0.00**	0.00**	0.00**	0.0**	0.0**	0.0**	0.0**
PERSONAL SERVICES		3,106,119	3,106,119	3,106,119	3,106	3,106	3,106	3,106
OTHER CURRENT EXPENSES		93,893,881	93,268,090	80,291,070	80,291	80,291	80,291	80,291
TOTAL OPERATING COST	0	97,000,000	96,374,209	83,397,189	83,397	83,397	83,397	83,397
BY MEANS OF FINANCING								
	*	30.00*	30.00*	30.00*	30.0*	30.0*	30.0*	30.0*
	**	**	**	**	**	**	**	**
GENERAL FUND		63,000,000	69,397,189	69,397,189	69,397	69,397	69,397	69,397
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
SPECIAL FUND		34,000,000	26,977,020	14,000,000	14,000	14,000	14,000	14,000
CAPITAL IMPROVEMENT COSTS								
PLANS		950,000	950,000	900,000				
DESIGN		3,313,000						
CONSTRUCTION			33,944,000	33,943,000				
TOTAL CAPITAL EXPENDITURES		4,263,000	34,894,000	34,843,000				
BY MEANS OF FINANCING								
G.O. BONDS		4,263,000	34,894,000	34,843,000				
TOTAL PERM POSITIONS	*	30.00*	30.00*	30.00*	30.0*	30.0*	30.0*	30.0*
TOTAL TEMP POSITIONS	**	**	**	**	**	**	**	**
TOTAL PROGRAM COST		101,263,000	131,268,209	118,240,189	83,397	83,397	83,397	83,397

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED113
 PROGRAM STRUCTURE NO: 010201
 PROGRAM TITLE: HAWAII TOURISM AUTHORITY-ADMIN & GOVERNANCE

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	14.00*	14.00*	14.00*	14.0*	14.0*	14.0*	14.0*
	0.00**	0.00**	0.00**	0.00**	0.0**	0.0**	0.0**	0.0**
PERSONAL SERVICES		1,598,872	1,598,872	1,598,872	1,599	1,599	1,599	1,599
OTHER CURRENT EXPENSES		36,097,788	28,742,093	15,765,073	15,765	15,765	15,765	15,765
TOTAL OPERATING COST	0	37,696,660	30,340,965	17,363,945	17,364	17,364	17,364	17,364
BY MEANS OF FINANCING								
	*	14.00*	14.00*	14.00*	14.0*	14.0*	14.0*	14.0*
	**	**	**	**	**	**	**	**
GENERAL FUND		3,696,660	3,363,945	3,363,945	3,364	3,364	3,364	3,364
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
SPECIAL FUND		34,000,000	26,977,020	14,000,000	14,000	14,000	14,000	14,000
CAPITAL IMPROVEMENT COSTS								
PLANS		950,000	950,000	900,000				
DESIGN		3,313,000						
CONSTRUCTION			33,944,000	33,943,000				
TOTAL CAPITAL EXPENDITURES		4,263,000	34,894,000	34,843,000				
BY MEANS OF FINANCING								
G.O. BONDS		4,263,000	34,894,000	34,843,000				
TOTAL PERM POSITIONS	*	14.00*	14.00*	14.00*	14.0*	14.0*	14.0*	14.0*
TOTAL TEMP POSITIONS	**	**	**	**	**	**	**	**
TOTAL PROGRAM COST		41,959,660	65,234,965	52,206,945	17,364	17,364	17,364	17,364

PROGRAM ID: **BED113**
PROGRAM STRUCTURE: **010201**
PROGRAM TITLE: **HAWAII TOURISM AUTHORITY-ADMIN & GOVERNANCE**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. VISITOR EXPENDITURES (IN BIL \$)	21.0	21.1	22.00	22.9	23.7	23.7	23.7	23.7
2. PER PERSON PER DAY SPENDING (\$)	217.5	219.0	222.0	225.1	228.2	228.2	228.2	228.2
3. STATE TAX REVENUE (DIRECT, INDIRECT, AND INDUCED)	2.4	2.5	2.55	2.6	2.6	2.6	2.6	2.6
4. AVG % OF HOW VIS IND UNDERSTAND AND SUPPORT HTA		50	55	60	60	70	70	70
PROGRAM TARGET GROUPS								
1. # OF TOURISM-RELATED INDUSTRIES	9,919	9,919	9,919	9,919	9,919	9,919	9,919	9,919
2. # OF LOCAL MEDIA OUTLETS	65	65	65	65	65	65	65	65
PROGRAM ACTIVITIES								
1. # OF HTA NEWS STORIES IN HAWAII MEDIA	0	100	100	100	100	100	100	100
2. # OF HTA SOCIAL MEDIA POSTS	432	450	450	500	500	550	550	550
3. # OF HTA WEBSITE VIEWS	0	700000	700000	750000	750000	800000	800000	800000
4. # OF PLANS DEVELOPED	2	10	2	1	8	3	1	7
5. # OF CONTRACTS/SUPPLEMENTALS/MOA'S ISSUED	50	50	50	50	50	50	50	50
6. # OF PROCUREMENT VIOLATIONS	0	0	0	0	0	0	0	0
7. # OF SWVS PROCESSED	351	375	375	375	375	375	375	375
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
TAXES	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
REVENUES FROM THE USE OF MONEY AND PROPERTY	5,637	5,029	3,552	1,200	750	800	800	800
REVENUE FROM OTHER AGENCIES: FEDERAL	4,168	5,962	2,409	1,485				
CHARGES FOR CURRENT SERVICES	801							
NON-REVENUE RECEIPTS		4,658						
TOTAL PROGRAM REVENUES	21,606	26,649	16,961	13,685	11,750	11,800	11,800	11,800
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
SPECIAL FUNDS	16,765	20,387	14,252	11,900	11,450	11,500	11,500	11,500
ALL OTHER FUNDS	4,841	6,262	2,709	1,785	300	300	300	300
TOTAL PROGRAM REVENUES	21,606	26,649	16,961	13,685	11,750	11,800	11,800	11,800

Program Plan Narrative

BED113: HAWAII TOURISM AUTHORITY-ADMIN & GOVERNANCE

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A. Statement of Program Objectives

To serve as a critical bridge linking public and private sectors; to integrate and balance the interests of government, the visitor industry, visitors, and state residents in order to support sustainable economic development; to optimize the benefits of tourism, improve visitor experiences, and contribute to a good quality of life for residents; to achieve this without general fund appropriations, and instead through reinvestment of transient accommodations tax (TAT) revenue into its programs; to maintain a balance between destination marketing and providing for experience elements that perpetuate our native culture, while investing in and highlighting our local communities and counties.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Reduce \$332,715 in general funds for FY 26 and FY 27. The requested reduction, in conjunction with increases elsewhere, will reflect the Hawaii Tourism Authority's (HTA) Tourism Functional Plan as approved by the HTA Board of Directors.

3) Add \$11,000,000 in special funds for FY 26 from the Convention Center Enterprise Special Fund to reimburse the Department of Budget and Finance for covering Hawaii Convention Center (HCC) expenses during the period where HTA was not included in the State budget.

4) Capital improvement request to add \$5,000,000 in General Obligation (G.O.) bond funds for both FY 26 and FY 27 to make improvements to the HCC.

C. Description of Activities Performed

The administrative and governance section is crucial in planning, organizing, coordinating, evaluating, and reporting on all HTA activities, ensuring that the authority remains responsive to the needs of both visitors and residents. This includes coordination and working closely with other governmental agencies, committees, task forces, community groups, and industry representatives in addressing tourism problems and issues; working with travel industry organizations and associations; establishing public information programs and monitoring complaints about Hawaii's visitor industry.

D. Statement of Key Policies Pursued

The activities carried forth are in alignment with 226-8(b):

(1) Support and assist in the promotion of Hawaii's visitor attractions and facilities; (2) Ensure that visitor industry activities are in keeping with the social, economic, and physical needs and aspirations of Hawaii's people; (3) Improve the quality of existing visitor destination areas by utilizing Hawaii's strengths in science and technology; (4) Encourage cooperation and coordination between the government and private sectors in developing and maintaining well-designed, adequately serviced visitor industry and related developments which are sensitive to neighboring communities and activities; (5) Develop the industry in a manner that will continue to provide new job opportunities and steady employment for Hawaii's people; (6) Provide opportunities for Hawaii's people to obtain job training and education that will allow for upward mobility within the visitor industry; (7) Foster a recognition of the contribution of the visitor industry to Hawaii's economy and the need to perpetuate the aloha spirit; and (8) Foster an understanding by visitors of the aloha spirit and of the unique and sensitive character of Hawaii's cultures and values.

E. Identification of Important Program Relationships

Leads relationships with Governor, Legislature, Board, state and county agencies, taskforces, community groups and industry representatives, Congressional offices, and national and international industry organizations.

F. Description of Major External Trends Affecting the Program

Domestic, international, and local economic conditions; staffing constraints; and cooperation from other state, county, and federal agencies.

HTA hired HVS Convention, Sports, and Entertainment in 2022 to 2023 to complete a Convention Center Futures Study for the HCC. Data indicates the convention industry was averaging 70% of 2019 attendance levels. Post-pandemic, industry trends point to local and regional/national business at conference centers. In keeping with industry trends, HCC should focus on capturing local demand through effective pricing, sufficient hotel capacity in the region, and focusing on facility flexibility. Facility improvements that enhance quality, increase flexibility,

Program Plan Narrative

BED113: HAWAII TOURISM AUTHORITY-ADMIN & GOVERNANCE

01 02 01

and provide state of the art technology are necessary elements for future success.

G. Discussion of Cost, Effectiveness, and Program Size Data

In 2023, Hawaii's tourism economic sector: 1) produced \$20.78 billion in total visitor spending; 2) accounted for approximately 212,000 jobs supported (direct, indirect, induced); and 3) contributed \$2.41 billion tax dollars (TAT and other taxes) to State government.

In recent years, HCC has diversified its offerings by investing in portable sports equipment such as basketball, volleyball, futsal, and pickleball. Between 2017 and 2024, these sporting events attracted nearly 150,000 attendees and generated \$157.1 million in visitor spending, along with \$16.5 million in tax revenue. Going forward, HCC plans to expand its event offerings to maximize economic impact and continue driving Hawaii's competitiveness in the global events industry.

Fiscal Year 2024 marked a milestone for HCC, which achieved record financial performance. With gross revenues of \$28.9 million and a net income of \$3.4 million, HCC contributed significantly to Hawaii's economy. Offshore events alone generated \$390.9 million in visitor spending and \$45.7 million in tax revenue, providing the State with a return of \$14.65 for every dollar invested.

H. Discussion of Program Revenues

Not Applicable.

I. Summary of Analysis Performed

DBEDT's Research and Economic Analysis Department (READ) conducts a quarterly Visitor Satisfaction Study. Per the 2024 Q2 Study, in the US West, Hawaii's largest market, Hawaii scored 88% in overall visitor satisfaction, an increase over last year. In a competitive industry such as tourism, destinations need as much of a competitive edge as possible. HTA needs the requested funds to maintain visitor satisfaction to attract new and maintain repeat visitors.

READ also conducts a semi-annual resident sentiment survey. One of the key indicators is "Tourism has brought more benefits than problems,"

56% (compared to 53% in 2023) of residents provided a high score of 6-10 out of a 10-point scale. This study provides key benchmarks to measure HTA's success with resident sentiment of tourism. Therefore, HTA needs funding to create and enhance opportunities for residents to benefit from tourism in addition to generating awareness of activities and effectively communicating the benefits to residents.

The HVS study emphasizes that the state legislature must address the roof and other capital maintenance needs. Event planners are hesitant to book events at HCC without assurance of roof repairs, as using it as an event space is a competitive advantage. The study also highlights that adding a hotel will bring the highest value, and facility enhancements rank higher than repurposing. Given HCC's design for complex event needs, enhancing the facility is more efficient than repurposing. Therefore, immediate completion of high-priority R&M projects is crucial to maintaining HCC's competitiveness in the MCI industry.

J. Further Considerations

Not Applicable.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED114
 PROGRAM STRUCTURE NO: 010202
 PROGRAM TITLE: HTA - BRANDING AND MARKETING

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	5.00*	5.00*	5.00*	5.0*	5.0*	5.0*	5.0*
	0.00**	0.00**	0.00**	0.00**	0.0**	0.0**	0.0**	0.0**
PERSONAL SERVICES		581,490	581,490	581,490	581	581	581	581
OTHER CURRENT EXPENSES		38,667,711	41,441,387	41,441,387	41,442	41,442	41,442	41,442
TOTAL OPERATING COST	0	39,249,201	42,022,877	42,022,877	42,023	42,023	42,023	42,023
BY MEANS OF FINANCING								
	*	5.00*	5.00*	5.00*	5.0*	5.0*	5.0*	5.0*
	**	**	**	**	**	**	**	**
GENERAL FUND		39,249,201	42,022,877	42,022,877	42,023	42,023	42,023	42,023
TOTAL PERM POSITIONS	*	5.00*	5.00*	5.00*	5.0*	5.0*	5.0*	5.0*
TOTAL TEMP POSITIONS	**	**	**	**	**	**	**	**
TOTAL PROGRAM COST		39,249,201	42,022,877	42,022,877	42,023	42,023	42,023	42,023

PROGRAM ID: **BED114**
 PROGRAM STRUCTURE: **010202**
 PROGRAM TITLE: **HTA - BRANDING AND MARKETING**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. CONSIDER HAWAII AS NEXT VACATION DEST - USA (%)		40	40	40	40	40	40	40
2. CONSIDER HAWAII AS NEXT VACATION DEST - JAPAN (%)		8	9	10	10	10	10	10
3. # OF CITYWIDE DEFINITE ROOM NIGHTS		75000	37500	37500	75000	75000	75000	75000
4. CONVENTION CENTER RETURN ON INVESTMENT (\$)		15.00	15.00	15.00	15.00	15.00	15.00	15.00
PROGRAM TARGET GROUPS								
1. # OF TARGET VISITORS IN JAPAN MKT (IN MIL)		6.00	6.00	6.00	6.00	6.00	6.00	6.00
2. # OF TARGET VISITORS IN US MARKET (IN MIL)		24.00	24.00	24.00	24.00	24.00	24.00	24.00
3. # OF MCI CITYWIDE ASSOCIATION AND CONVENTION GROUPS		56	62	75	75	75	75	75
PROGRAM ACTIVITIES								
1. # OF TRAVEL TRADE EDUCATION SESSIONS - USA		204	204	204	204	204	204	204
2. # OF TRAVEL TRADE EDUCATION SESSIONS - JAPAN		620	620	620	620	620	620	620
3. # OF GLOBAL MCI SALES CALLS & MCI TRADE SHOW		750	750	750	750	750	750	750
4. # OF INDUSTRY STAKEHOLDER MEETINGS		36	36	36	36	36	36	36

Program Plan Narrative

BED114: HTA - BRANDING AND MARKETING

01 02 02

A. Statement of Program Objectives

To globally market and brand the state of Hawaii and all of the islands as a globally competitive leisure and business destination to strengthen Tourism's overall contribution to Hawaii's economy.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Add \$2,773,676 in general funds for both FY 26 and FY 27 for additional brand marketing in the U.S. and Canada to stabilize the visitor demand impacted by the Maui Wildfire; and in Japan, China and Taiwan to rebuild demand from international markets post-pandemic.

C. Description of Activities Performed

Execution of destination brand marketing services in the markets of U.S., Japan, Canada, Korea, Oceania, China, Europe, and expanding to Taiwan. In addition, the Hawaii Tourism Authority (HTA) continues to grow the Meetings, Conventions, and Incentives (MCI) market, which represents a key area of opportunity for reaching higher spending travelers and expanding the economic benefits of tourism. HTA is also prioritizing quick-return marketing strategies, such as market saturation activations and co-op programs.

These efforts are critical in stabilizing the domestic market and rebuilding interest from international travelers. Despite these challenges, HTA's marketing team remains focused on sustaining awareness and interest in Hawaii as a world-class destination, while working to regain momentum in key markets.

D. Statement of Key Policies Pursued

The activities carried forth are in alignment with:

226-8(b)(1) Support and assist in the promotion of Hawaii's visitor attractions and facilities.

226-8(b)(2) Ensure that visitor industry activities are in keeping with the social, economic, and physical needs and aspirations of Hawaii's people.

226-8(b)(8) Foster an understanding by visitors of the aloha spirit and of the unique and sensitive character of Hawaii's cultures and values.

226-103(b)(1) Promote visitor satisfaction by fostering an environment which enhances the aloha spirit and minimizes inconveniences to Hawaii's residents and visitors.

226-103(b)(6) Support and coordinate tourism promotion abroad to enhance Hawaii's share of existing and potential visitor markets.

E. Identification of Important Program Relationships

HTA collaborates closely with Hawaii's visitor industry, including hotels, airlines, attractions, transportation providers, and other businesses, as well as travel trade professionals and media in the key markets outlined in item C.

F. Description of Major External Trends Affecting the Program

In 2024, Hawaii faced a decline in visitor arrivals, particularly in the aftermath of the Maui wildfires, fierce competition, and weak yen, which have deeply impacted demand from major markets like the U.S. and Japan. To address these challenges, HTA has prioritized quick-return marketing strategies, such as market saturation activations and co-op programs in the U.S., Canada, and Japan.

G. Discussion of Cost, Effectiveness, and Program Size Data

Current advertising activity returns \$34 in tax revenue for every dollar spent.

H. Discussion of Program Revenues

Not Applicable.

I. Summary of Analysis Performed

HTA conducts a number of studies, in addition to working with DBEDT's Tourism Research Branch to track measures of effectiveness such as consideration of Hawaii as the Next Vacation Destination in the U.S. and Japan markets. The data shows the percentage of those considering a vacation to Hawaii growing. In addition, we are seeing year over year increases in the number of Citywide Definite Room Nights. Furthermore, looking at the Hawaii Convention Center's return on investment, for every dollar spent, there is a return of \$15.

Program Plan Narrative

BED114: HTA - BRANDING AND MARKETING

01 02 02

J. Further Considerations

Not Applicable.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED115
 PROGRAM STRUCTURE NO: 010203
 PROGRAM TITLE: HTA - SPORTS AND SIGNATURE EVENTS

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	1.00*	0.00*	0.00*	0.0*	0.0*	0.0*	0.0*
PERSONAL SERVICES	0.00**	0.00**	0.00**	0.00**	0.0**	0.0**	0.0**	0.0**
OTHER CURRENT EXPENSES		76,934						
		7,241,141						
TOTAL OPERATING COST	0	7,318,075	0	0	0	0	0	0
BY MEANS OF FINANCING								
	*	1.00*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
GENERAL FUND		7,318,075						
TOTAL PERM POSITIONS	*	1.00*	*	*	*	*	*	*
TOTAL TEMP POSITIONS	**	**	**	**	**	**	**	**
TOTAL PROGRAM COST		7,318,075						

Program Plan Narrative

BED115: HTA - SPORTS AND SIGNATURE EVENTS

01 02 03

A. Statement of Program Objectives

To support sports and signature events across the state of Hawaii to attract visitors, remain competitive as a vibrant destination, and increase economic and social benefits to communities.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Transfer 1.00 permanent position and \$7,318,075 in general funds for both FY 26 and FY 27 to Destination Stewardship and Community (BED 116) to consolidate the programs.

C. Description of Activities Performed

Not applicable.

D. Statement of Key Policies Pursued

Not applicable.

E. Identification of Important Program Relationships

Not applicable.

F. Description of Major External Trends Affecting the Program

Not applicable.

G. Discussion of Cost, Effectiveness, and Program Size Data

Not applicable.

H. Discussion of Program Revenues

Not applicable.

I. Summary of Analysis Performed

Not applicable.

J. Further Considerations

Not applicable.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED116
 PROGRAM STRUCTURE NO: 010204
 PROGRAM TITLE: HTA - DESTINATION STEWARDSHIP & COMMUNITY

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	7.00*	11.00*	11.00*	11.0*	11.0*	11.0*	11.0*
	0.00**	0.00**	0.00**	0.00**	0.0**	0.0**	0.0**	0.0**
PERSONAL SERVICES		619,537	925,757	925,757	926	926	926	926
OTHER CURRENT EXPENSES		7,304,346	23,084,610	23,084,610	23,084	23,084	23,084	23,084
TOTAL OPERATING COST	0	7,923,883	24,010,367	24,010,367	24,010	24,010	24,010	24,010
BY MEANS OF FINANCING								
	*	7.00*	11.00*	11.00*	11.0*	11.0*	11.0*	11.0*
	**	**	**	**	**	**	**	**
GENERAL FUND		7,923,883	24,010,367	24,010,367	24,010	24,010	24,010	24,010
TOTAL PERM POSITIONS								
TOTAL TEMP POSITIONS								
TOTAL PROGRAM COST								
	*	7.00*	11.00*	11.00*	11.0*	11.0*	11.0*	11.0*
	**	**	**	**	**	**	**	**
		7,923,883	24,010,367	24,010,367	24,010	24,010	24,010	24,010

PROGRAM ID: **BED116**
 PROGRAM STRUCTURE: **010204**
 PROGRAM TITLE: **HTA - DESTINATION STEWARDSHIP & COMMUNITY**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. RESIDENT SENTIMENT - % TOURISM IS OVERALL POSITIVE		65	69	73	73	73	73	73
2. RES SENTIMENT - % TOURISM POSITIVE FOR YOU/FAMILY		48	53	58	58	58	58	58
3. VISITOR SATISFACTION - % OVERALL SATISFACTION		87.9	87.9	89	89	89	89	89
PROGRAM TARGET GROUPS								
1. VISITOR ARRIVALS TO HAWAII		9644	9922	10169	10380	10380	10380	11025
2. HAWAII RESIDENTS		1434	1434	1436	1438	1438	1438	1501
3. STATEWIDE NATURAL RESOURCE FOCUSED NON-PROFITS		395	400	405	410	415	420	425
4. STATEWIDE HAWAIIAN CULTURE FOCUSED NON-PROFITS		205	210	215	220	225	230	235
PROGRAM ACTIVITIES								
1. # OF KAHU AINA PROJECTS FUNDED		25	35	40	40	40	40	40
2. # OF VISITOR HOTSPOTS ADDRESSED		12	12	10	10	10	10	10
3. # OF RESORT AREA HAWAIIAN CULTURE PROJECTS FUNDED		8	11	11	11	11	11	11
4. VISITOR ASSISTANCE PROGRAM - # OF CASES HANDLED		1000	1000	1000	1000	1000	1000	1000
5. VIS. ED. & POST ARRIVAL MRKT - OVERALL IMPRESSIONS		45,000,	45,000,	45,000,	45,000,	45,000,	45,000,	45,000,

Program Plan Narrative

BED116: HTA - DESTINATION STEWARDSHIP & COMMUNITY

01 02 04

A. Statement of Program Objectives

To implement projects and programs that seek to balance and meet the economic, environmental, and social/cultural needs of Hawaii while working in close partnership with the visitor industry and residents; to manage the destination through island destination management action plans and island destination managers.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Consolidate programs within the Hawaii Tourism Authority (HTA) by transferring a total of 4.00 permanent positions and \$12,130,256 in both FY 26 and FY 27 from Sports and Signature Events (BED 115), Regenerative Tourism Development (BED 117), and Workforce Development (BED 118) into Destination Stewardship & Community (BED 116).

2) Add \$3,956,228 in general funds for both FY 26 and FY 27 to provide additional resources for HTA's destination management programs.

C. Description of Activities Performed

As part of HTA's 2020-2025 Strategic Plan, which calls for a focus on destination management, Destination Management Action Plans (DMAPs) were created for each island to address tourism's impacts and serve as a starting point to rebuild, redefine, and reset its direction over a three-year period. The destination managers across counties play a crucial role in coordinating local destination management initiatives and addressing community concerns.

Key initiatives also include post-arrival marketing to educate visitors, visitor assistance services, a destination management app, the Community Tourism Collaboratives for capacity building and training, and Qurator, a tourism quality assurance certification program.

HTA provides funding to community-led projects through the following programs: 1) Kahu Aina to preserve natural resources; 2) Hookipa Malihini to enhance the sense of place at key visitor entry points such as resorts, airports, and harbors; 3) Community Enrichment to connect residents and visitors; and 4) Kukulu Ola to perpetuate Hawaiian culture.

HTA supports signature events aligned with the Hawaiian Islands brand and community values, while developing new major sporting events,

festivals, and initiatives to enhance Hawaii's competitiveness as a vibrant destination.

In the area of tourism workforce development, HTA is committed to promoting tourism as a viable career path by supporting workforce development through the Hawaii Tourism Hooilina Scholarship at the University of Hawaii, cultural training, and programs for high school and college students. In addition to collaborating with the University of Hawaii, DOE, DLIR, and industry partners for a robust workforce.

D. Statement of Key Policies Pursued

The activities carried forth are in alignment with:

226-8(b)(1) Support and assist in the promotion of Hawaii's visitor attractions and facilities. (2) Ensure that visitor industry activities are in keeping with the social, economic, and physical needs and aspirations of Hawaii's people. (3) Improve the quality of existing visitor destination areas by utilizing Hawaii's strengths in science and technology. (4) Encourage cooperation and coordination between the government and private sectors in developing and maintaining well-designed, adequately serviced visitor industry and related developments which are sensitive to neighboring communities and activities. (5) Develop the industry in a manner that will continue to provide new job opportunities and steady employment for Hawaii's people. (6) Provide opportunities for Hawaii's people to obtain job training and education that will allow for upward mobility within the visitor industry. (7) Foster a recognition of the contribution of the visitor industry to Hawaii's economy and the need to perpetuate the aloha spirit. (8) Foster an understanding by visitors of the aloha spirit and of the unique and sensitive character of Hawaii's cultures and values.

E. Identification of Important Program Relationships

Key program relationships include collaborations with the visitor industry (private and non-profit sectors), state, county, and federal agencies, as well as strategic partnerships with the DOE, the University of Hawaii system, and DLIR. These partnerships are essential for maximizing resources, advancing high-value marketing initiatives, and driving positive outcomes for communities through effective tourism management and cross-sector collaboration.

Program Plan Narrative

BED116: HTA - DESTINATION STEWARDSHIP & COMMUNITY

01 02 04

F. Description of Major External Trends Affecting the Program

Because the work entails collaboration with government entities, visitor industry, other sectors, and the community, it is important to build partnerships, trust, and opportunities with all parties involved. Also to ensure there are both human and financial resources to support the desired initiatives.

G. Discussion of Cost, Effectiveness, and Program Size Data

The destination stewardship budget in FY 26 is \$26.5M, or 33% of HTA's budget.

HTA uses numerous studies to evaluate program effectiveness. Per the 2024 Q2 DBEDT Research and Economic Analysis Department (READ) Visitor Satisfaction Study, in the US West Market, Hawaii's largest market, Hawaii scored 88% in overall visitor satisfaction, an increase over last year. READ also conducts a semi-annual resident sentiment survey. One of the key indicators is "Tourism has brought more benefits than problems," 56% (compared to 53% in 2023) of residents provided a high score of 6-10 out of a 10-point scale. This study provides key benchmarks to measure HTA's success with resident sentiment of tourism.

In FY 2024, Pacific Research and Evaluation completed a study of HTA's DMAPS. The study concluded that HTA should continue DMAPS. The primary recommendation from the study is to narrow HTA's scope of work when selecting DMAP projects.

H. Discussion of Program Revenues

Not applicable.

I. Summary of Analysis Performed

Please see item G for more information on the analysis performed.

J. Further Considerations

Not applicable.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED117
 PROGRAM STRUCTURE NO: 010205
 PROGRAM TITLE: HTA - REGENERATIVE TOURISM DEVELOPMENT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	3.00*	0.00*	0.00*	0.0*	0.0*	0.0*	0.0*
PERSONAL SERVICES	0.00**	0.00**	0.00**	0.00**	0.0**	0.0**	0.0**	0.0**
OTHER CURRENT EXPENSES		229,286						
		3,532,895						
TOTAL OPERATING COST	0	3,762,181	0	0	0	0	0	0
BY MEANS OF FINANCING								
GENERAL FUND	*	3.00*	*	*	*	*	*	*
	**	3,762,181	**	**	**	**	**	**
TOTAL PERM POSITIONS	*	3.00*	*	*	*	*	*	*
TOTAL TEMP POSITIONS	**	3,762,181	**	**	**	**	**	**
TOTAL PROGRAM COST		3,762,181						

Program Plan Narrative

BED117: HTA - REGENERATIVE TOURISM DEVELOPMENT

01 02 05

A. Statement of Program Objectives

To restructure Hawaii's tourism industry towards sustainability of natural and cultural resources; to respect and preserve Hawaiian culture, and local culture and support communities; to contribute to the enhancement of local ecosystems; to grow the capacity of community organizations and local businesses to provide authentic, regenerative experiences for visitors.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Transfer 3.00 permanent positions and \$3,762,181 in general funds for both FY 26 and FY 27 to BED 116 to consolidate the programs.

C. Description of Activities Performed

Not applicable.

D. Statement of Key Policies Pursued

Not applicable.

E. Identification of Important Program Relationships

Not applicable.

F. Description of Major External Trends Affecting the Program

Not applicable.

G. Discussion of Cost, Effectiveness, and Program Size Data

Not applicable.

H. Discussion of Program Revenues

Not applicable.

I. Summary of Analysis Performed

Not applicable.

J. Further Considerations

Not applicable.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED118
 PROGRAM STRUCTURE NO: 010206
 PROGRAM TITLE: HTA - WORKFORCE DEVELOPMENT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OTHER CURRENT EXPENSES		1,050,000						
TOTAL OPERATING COST	0	1,050,000	0	0	0	0	0	0
BY MEANS OF FINANCING	*	*	*	*	*	*	*	*
GENERAL FUND	**	1,050,000	**	**	**	**	**	**
TOTAL PERM POSITIONS	*	*	*	*	*	*	*	*
TOTAL TEMP POSITIONS	**	**	**	**	**	**	**	**
TOTAL PROGRAM COST		1,050,000						

Program Plan Narrative

BED118: HTA - WORKFORCE DEVELOPMENT

01 02 06

A. Statement of Program Objectives

To support tourism workforce training, educational, and career counseling programs, conduct outreach efforts, and coordinate public and private sector partnerships for a robust visitor industry workforce.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Transfer \$1,050,000 in general funds for both FY 26 and FY 27 to BED 116 to consolidate the programs.

C. Description of Activities Performed

Not applicable.

D. Statement of Key Policies Pursued

Not applicable.

E. Identification of Important Program Relationships

Not applicable.

F. Description of Major External Trends Affecting the Program

Not applicable.

G. Discussion of Cost, Effectiveness, and Program Size Data

Not applicable.

H. Discussion of Program Revenues

Not applicable.

I. Summary of Analysis Performed

Not applicable.

J. Further Considerations

Not applicable.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 0103
 PROGRAM TITLE: AGRICULTURE

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	9.00*	15.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
PERSONAL SERVICES	1,119,093	2,034,070	2,037,345	2,037,345	2,037	2,037	2,037	2,037
OTHER CURRENT EXPENSES	4,294,105	5,524,778	4,894,778	4,774,778	4,775	4,775	4,775	4,775
EQUIPMENT	181,133							
MOTOR VEHICLES		110,000						
TOTAL OPERATING COST	5,594,331	7,668,848	6,932,123	6,812,123	6,812	6,812	6,812	6,812
BY MEANS OF FINANCING	9.00*	12.50*	12.50*	12.50*	12.5*	12.5*	12.5*	12.5*
	**	**	**	**	**	**	**	**
GENERAL FUND	2,394,727	3,430,359	2,681,733	2,681,733	2,681	2,681	2,681	2,681
	*	0.50*	0.50*	0.50*	0.5*	0.5*	0.5*	0.5*
	**	**	**	**	**	**	**	**
INTERDEPARTMENTAL TRANSFERS		82,126	82,126	82,126	82	82	82	82
	*	2.00*	2.00*	2.00*	2.0*	2.0*	2.0*	2.0*
REVOLVING FUND	3,199,604	4,156,363	4,168,264	4,048,264	4,049	4,049	4,049	4,049
6.00**		6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
CAPITAL IMPROVEMENT COSTS			1,049,000	250,000				
PLANS			4,300,000					
LAND ACQUISITION			1,201,000					
DESIGN	410,000		17,120,000					
CONSTRUCTION	690,000	3,500,000	2,450,000					
EQUIPMENT								
TOTAL CAPITAL EXPENDITURES	1,100,000	3,500,000	26,120,000	250,000				
BY MEANS OF FINANCING								
G.O. BONDS	1,100,000	3,500,000	26,120,000	250,000				
TOTAL PERM POSITIONS	9.00*	15.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
TOTAL TEMP POSITIONS	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
TOTAL PROGRAM COST	6,694,331	11,168,848	33,052,123	7,062,123	6,812	6,812	6,812	6,812

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 010304
 PROGRAM TITLE: GENERAL SUPPORT FOR AGR

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	9.00*	15.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
PERSONAL SERVICES	1,119,093	2,034,070	2,037,345	2,037,345	2,037	2,037	2,037	2,037
OTHER CURRENT EXPENSES	4,294,105	5,524,778	4,894,778	4,774,778	4,775	4,775	4,775	4,775
EQUIPMENT	181,133							
MOTOR VEHICLES		110,000						
TOTAL OPERATING COST	5,594,331	7,668,848	6,932,123	6,812,123	6,812	6,812	6,812	6,812
BY MEANS OF FINANCING	9.00*	12.50*	12.50*	12.50*	12.5*	12.5*	12.5*	12.5*
	**	**	**	**	**	**	**	**
GENERAL FUND	2,394,727	3,430,359	2,681,733	2,681,733	2,681	2,681	2,681	2,681
	*	0.50*	0.50*	0.50*	0.5*	0.5*	0.5*	0.5*
	**	**	**	**	**	**	**	**
INTERDEPARTMENTAL TRANSFERS		82,126	82,126	82,126	82	82	82	82
	*	2.00*	2.00*	2.00*	2.0*	2.0*	2.0*	2.0*
REVOLVING FUND	3,199,604	4,156,363	4,168,264	4,048,264	4,049	4,049	4,049	4,049
	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
CAPITAL IMPROVEMENT COSTS								
PLANS			1,049,000	250,000				
LAND ACQUISITION			4,300,000					
DESIGN	410,000		1,201,000					
CONSTRUCTION	690,000	3,500,000	17,120,000					
EQUIPMENT			2,450,000					
TOTAL CAPITAL EXPENDITURES	1,100,000	3,500,000	26,120,000	250,000				
BY MEANS OF FINANCING								
G.O. BONDS	1,100,000	3,500,000	26,120,000	250,000				
TOTAL PERM POSITIONS	9.00*	15.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
TOTAL TEMP POSITIONS	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
TOTAL PROGRAM COST	6,694,331	11,168,848	33,052,123	7,062,123	6,812	6,812	6,812	6,812

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED170
 PROGRAM STRUCTURE NO: 01030404
 PROGRAM TITLE: AGRIBUSINESS DEVELOPMENT AND RESEARCH

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	9.00*	15.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
PERSONAL SERVICES	1,119,093	2,034,070	2,037,345	2,037,345	2,037	2,037	2,037	2,037
OTHER CURRENT EXPENSES	4,294,105	5,524,778	4,894,778	4,774,778	4,775	4,775	4,775	4,775
EQUIPMENT	181,133							
MOTOR VEHICLES		110,000						
TOTAL OPERATING COST	5,594,331	7,668,848	6,932,123	6,812,123	6,812	6,812	6,812	6,812
BY MEANS OF FINANCING								
	9.00*	12.50*	12.50*	12.50*	12.5*	12.5*	12.5*	12.5*
	**	**	**	**	**	**	**	**
GENERAL FUND	2,394,727	3,430,359	2,681,733	2,681,733	2,681	2,681	2,681	2,681
	*	0.50*	0.50*	0.50*	0.5*	0.5*	0.5*	0.5*
	**	**	**	**	**	**	**	**
INTERDEPARTMENTAL TRANSFERS		82,126	82,126	82,126	82	82	82	82
	*	2.00*	2.00*	2.00*	2.0*	2.0*	2.0*	2.0*
REVOLVING FUND	3,199,604	4,156,363	4,168,264	4,048,264	4,049	4,049	4,049	4,049
6.00**		6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
CAPITAL IMPROVEMENT COSTS								
PLANS			1,049,000	250,000				
LAND ACQUISITION			4,300,000					
DESIGN	410,000		1,201,000					
CONSTRUCTION	690,000	3,500,000	17,120,000					
EQUIPMENT			2,450,000					
TOTAL CAPITAL EXPENDITURES	1,100,000	3,500,000	26,120,000	250,000				
BY MEANS OF FINANCING								
G.O. BONDS	1,100,000	3,500,000	26,120,000	250,000				
TOTAL PERM POSITIONS	9.00*	15.00*	15.00*	15.00*	15.0*	15.0*	15.0*	15.0*
TOTAL TEMP POSITIONS	6.00**	6.00**	6.00**	6.00**	6.0**	6.0**	6.0**	6.0**
TOTAL PROGRAM COST	6,694,331	11,168,848	33,052,123	7,062,123	6,812	6,812	6,812	6,812

PROGRAM ID: **BED170**
PROGRAM STRUCTURE: **01030404**
PROGRAM TITLE: **AGRIBUSINESS DEVELOPMENT AND RESEARCH**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. ACRES OF AGRICULTURAL LANDS DIRECTLY MANAGED	22,377	22,377	22,377	22,377	22,377	22,377	22,377	22,377
2. ACRES AG LANDS SRVED BY ADC IRRIG SYS & INFRSTRC	18,846	18,846	18,846	18,846	18,846	18,846	18,846	18,846
3. # OF IRRIG AND INFRSTRC PROJ MANAGED BY ADC	4	4	4	4	4	4	4	4
4. # OF AGRICULTURE RELATED FACILITIES MANAGED B	4	4	4	4	4	4	4	4
5. ADC PROJECTS THAT BENEFIT DIVERSIFIED AGRICULTURE	16	16	16	16	16	16	16	16
6. ACRES OF LAND AGRIC CONSERV EASEMNTS UNDER ADC	108	108	108	108	108	108	108	108
7. AGRIC RELATED PROJ NEEDING ADC EVAL & INVOLVEMENT	3	3	3	3	3	3	3	3
PROGRAM TARGET GROUPS								
1. ACRES FRMR SUGAR & PINE LND AVAIL FOR CONT AG USE	75,916	75,916	75,916	75,916	75,916	75,916	75,916	75,916
2. MAJOR AGRICULTURAL IRRIGATION SYS & INFRASTRUCTURE	11	11	11	11	11	11	11	11
3. AG PRCESSING, MRSHALLING, PACKING, WAREHSING FACIL	3	3	3	3	3	3	3	3
4. PRDCRS AND RELATED AGRIBUSINESS IN ADC PROJ AREAS	148	148	148	148	148	148	148	148
5. AGRICULTURAL COOPERATIVES	6	6	6	6	6	6	6	6
6. LNDOWNRS INTRESTD IN PRSERVING AG LAND OR INFRSTR	6	6	6	6	6	6	6	6
7. PRVT GRPS, GOV AGENCIES WRKING AG OR LND/WTR ISSUES	20	20	20	20	20	20	20	20
PROGRAM ACTIVITIES								
1. AGRICULTURAL LANDS MANAGED BY ADC (ACRES)	22,377	22,377	22,377	22,377	22,377	22,377	22,377	22,377
2. # OF ONGOING IRRIG SYS AND INFRASTRUCTURE PROJECTS	11	11	11	11	11	11	11	11
3. # OF TECH ASSIST/CONSULT/PROJ/STUDIES INITI BY ADC	2	2	2	2	2	2	2	2
4. # OF GRANTS AND CONTRACTS AWARDED OR MANAGED BY ADC	1	1	1	1	1	1	1	1
5. # OF ONGOING CAPITAL IMP PROJ FOR ADC ASSETS	6	6	6	6	6	6	6	6
6. # PRDCRS BENEFIT FR ADC LAND, IRRIG, INFRSTR & FAC	143	143	143	143	143	143	143	143
7. ACRES COVRD BY AG CONS EASMNT TITLES HELD BY ADC	108	108	108	108	108	108	108	108
8. AGRICULTURE RELATED PROJ BEING EVALUATED BY ADC	2	2	2	2	2	2	2	2
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY	633	633	633	633	633	633	633	633
CHARGES FOR CURRENT SERVICES	1,868	1,868	1,868	1,868	1,868	1,868	1,868	1,868
NON-REVENUE RECEIPTS	298	298	298	298	298	298	298	298
TOTAL PROGRAM REVENUES	2,799	2,799	2,799	2,799	2,799	2,799	2,799	2,799
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
ALL OTHER FUNDS	2,799	2,799	2,799	2,799	2,799	2,799	2,799	2,799
TOTAL PROGRAM REVENUES	2,799	2,799	2,799	2,799	2,799	2,799	2,799	2,799

Program Plan Narrative

BED170: AGRIBUSINESS DEVELOPMENT AND RESEARCH

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A. Statement of Program Objectives

To be an aggressive and dynamic leader in diversified agriculture demonstrating economic, environmental, and social benefit to the people of Hawaii.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

- 1) Add \$120,000 in revolving funds for FY 26 for additional legal support from the Department of the Attorney General.
- 2) Capital Improvement Program (CIP) request to add \$1,800,000 in General Obligation (G.O.) bond funds for FY 26 to establish a postharvest facility in Wahiawa, Oahu.
- 3) CIP request to add \$4,000,000 in G.O. bond funds for FY 26 for a small animal slaughterhouse on Oahu.
- 4) CIP request to add a total of \$1,650,000 in G.O. bond funds for FY 26 and \$250,000 in G.O. bond funds for FY 27 for statewide planning for a food and product innovation network and a value-added product development center on Hawaii Island.
- 5) CIP request to add \$6,470,000 in G.O. bond funds for FY 26 for improvements to the Kekaha Irrigation System.
- 6) CIP request to add \$3,000,000 in G.O. bond funds for FY 26 for land acquisition on Kauai to ensure water availability in the area.

C. Description of Activities Performed

The Agribusiness Development Corporation's (ADC) major activities involve: (1) acquiring former plantation land, water systems and processing facilities for development for use by diversified agriculture; (2) planning development of and/or continuing utilization of ADC assets and providing support as necessary for successful diversified agriculture; (3) exploring new methods and technology; (4) providing solutions to certain bottleneck issues facing the agriculture industry; (5) performing responsible land and water monitoring and best management practices; (6) providing administrative oversight of the Waiahole Water System; (7) working to expand state oversight of critical agriculture infrastructure;

and (8) support Hawaii's agriculture industry by developing statewide systems and business infrastructure to improve food security, self-sufficiency, and agriculture export products.

D. Statement of Key Policies Pursued

The ADC contributes to the State Plan priorities - mainly in the areas of economic development, land resource management, and agriculture product development.

The ADC helps Hawaii achieve a strong viable economy by supporting the growth and development of diversified agriculture. By acquiring and managing agricultural land, infrastructure, and facilities, the ADC is establishing a foundation for the sustainability of farming in Hawaii for the future.

The ADC provides Central Oahu farmers delivery of a stable source of non-potable water for agricultural activities via the Waiahole Water System (WWS) and its newly developed Galbraith irrigation system, and to farmers in Kekaha, through improvements and modernization of the Kekaha ditch system. As the ADC inventory of agricultural lands and infrastructure increases in Kekaha and Kalepa on Kauai, and from Kunia to Paalaa Uka on Oahu, ADC continues to place the lands back into active agricultural production. With the acquisition and renovation of facilities such as the former Tamura Warehouse and former Dole-owned warehouses and buildings, modern processing facilities will be made available for a broader scope of use by agricultural producers.

The ADC continues to acquire public and private land and irrigation systems by processes such as Governor's Executive Orders and by direct purchase. By participating with programs such as Natural Resources Conservation Service's (NRCS) Farm and Ranch Land Protection Program, Department of Land and Natural Resources' (DLNR) Legacy Land Conservation program and the City and County of Honolulu's Clean Water Natural Lands, funding is coordinated to purchase land that can be preserved for agriculture.

E. Identification of Important Program Relationships

State Departments or Agencies: Agriculture, Land and Natural Resources, Business, Economic Development and Tourism; Labor and

Program Plan Narrative

BED170: AGRIBUSINESS DEVELOPMENT AND RESEARCH

01 03 04 04

Industrial Relations; Health; Defense; Office of Hawaiian Affairs; Transportation; Manufacturing Extension Partnership-High Technology Development Corporation; Hawaiian Home Lands; and University of Hawaii-College of Tropical Agriculture and Human Resources.

Federal Departments or Agencies: U.S.D.A. (NRCS, Statistics, Farm Service Agency, Agriculture Research Service), Commerce (Economic Development Agency and National Oceanographic and Atmosphere Administration), Defense (U.S. Army Corps of Engineers, U.S. Navy, and U.S. Army), and Environmental Protection Agency and U.S. Geological Survey.

County Departments and Agencies: All island Counties, Civil Defense, Economic Development, Planning, Water, and Public Works.

Others: Kunia Water Cooperative, Koolau Mountains Watershed Partnership, Kau Agricultural Water Cooperative District, Hawaii Agriculture Research Center, Hawaii Farm Bureau Federation, East Kauai Water Users' Cooperative, Kauai Farm Bureau Development Corporation, Kekaha Agriculture Association, Waiaka Hog Farmers Cooperative, Hawaii Cattlemen's Council, Kalepa Coalition, Ag Leadership Foundation, Trust for Public Land; Wahiawa Community Based Development Organization, and Whitmore Economic Development Group.

F. Description of Major External Trends Affecting the Program

The global awareness of climate change and the desire to conserve and preserve the Earth's natural resources have increased the number and breadth of regulations impacting clean water, clean air, rising ocean levels and more. These trends and the mandates that they impose have directly increased the costs of operation, maintenance, repair, and improvements to agricultural infrastructure; the additional permitting these mandates require have increased the time required to make much-needed changes. For agriculture to thrive, the ADC must work with the industry to manage farm costs while managing environmental health, and resources to support the agriculture urban interface, such as reservoirs to fight wildfires.

G. Discussion of Cost, Effectiveness, and Program Size Data

There are no significant discrepancies between planned and actual cost, effectiveness, and program size levels. Currently, a total of nine ADC main office employees, six Waiahole employees, five Kauai employees responsible for more than 50 miles of irrigation ditches, tunnels, flumes, weirs, pumps, and gauging equipment, and 22,000 acres of lands and its improvements, a feat that would otherwise be overwhelming. To address the disparity, the ADC and WWS programs delegate operation and maintenance activities to tenants, water users and their affiliated cooperatives, and contract with consultants or contractors with expertise in needed areas such as project management, water quality monitoring, quality assurance, feasibility studies, environmental assessments, etc. Thus far, this approach has been largely successful and has provided invaluable incentives to the ADC tenants to be more involved in the success of their regional areas.

H. Discussion of Program Revenues

Revenues are derived from water delivery charges assessed on Waiahole Water System and Galbraith irrigation system users, rent charges to tenants on Kekaha, Kalepa, Whitmore (Wahiawa), Galbraith, Paalaa Uka, Kalaeloa, and Mokuleia agricultural lands.

I. Summary of Analysis Performed

None.

J. Further Considerations

None.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 0105
 PROGRAM TITLE: TECHNOLOGY AND ENERGY

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	8.00*	9.00*	9.00*	9.00*	9.0*	9.0*	9.0*	9.0*
	64.00**	67.00**	65.00**	65.00**	65.0**	65.0**	65.0**	65.0**
PERSONAL SERVICES	5,641,128	8,214,942	8,423,664	8,429,999	8,430	8,430	8,430	8,430
OTHER CURRENT EXPENSES	58,824,152	110,898,067	105,565,191	105,565,191	103,564	103,564	103,564	103,564
EQUIPMENT	62,666							
TOTAL OPERATING COST	64,527,946	119,113,009	113,988,855	113,995,190	111,994	111,994	111,994	111,994
BY MEANS OF FINANCING								
	8.00*	9.00*	9.00*	9.00*	9.0*	9.0*	9.0*	9.0*
	30.00**	30.00**	29.00**	29.00**	29.0**	29.0**	29.0**	29.0**
GENERAL FUND	58,160,948	10,267,734	6,425,041	6,425,041	4,425	4,425	4,425	4,425
	*	*	*	*	*	*	*	*
SPECIAL FUND	22.00**	23.25**	24.25**	24.25**	24.2**	24.2**	24.2**	24.2**
	6,122,699	96,743,347	96,961,886	96,968,221	96,968	96,968	96,968	96,968
	*	*	*	*	*	*	*	*
FEDERAL FUNDS	2.00**	2.00**	**	**	**	**	**	**
		1,500,000						
	*	*	*	*	*	*	*	*
OTHER FEDERAL FUNDS	10.00**	11.75**	11.75**	11.75**	11.8**	11.8**	11.8**	11.8**
		1,438,475	1,438,475	1,438,475	1,438	1,438	1,438	1,438
	*	*	*	*	*	*	*	*
TRUST FUNDS	**	**	**	**	**	**	**	**
	79,305	7,146,250	7,146,250	7,146,250	7,146	7,146	7,146	7,146
	*	*	*	*	*	*	*	*
REVOLVING FUND	**	**	**	**	**	**	**	**
	164,994	2,017,203	2,017,203	2,017,203	2,017	2,017	2,017	2,017
CAPITAL IMPROVEMENT COSTS								
PLANS	850,000	1,150,000	1,000,000	500,000				
DESIGN	100,000	50,000						
CONSTRUCTION	200,000	15,400,000	125,000					
EQUIPMENT	600,000	300,000	125,000					
TOTAL CAPITAL EXPENDITURES	1,750,000	16,900,000	1,250,000	500,000				

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 0105
 PROGRAM TITLE: TECHNOLOGY AND ENERGY

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
BY MEANS OF FINANCING								
G.O. BONDS	850,000	16,150,000	1,000,000	500,000				
G.O. BONDS REIMBURSABLE	900,000	750,000	250,000					
TOTAL PERM POSITIONS	8.00*	9.00*	9.00*	9.00*	9.0*	9.0*	9.0*	9.0*
TOTAL TEMP POSITIONS	64.00**	67.00**	65.00**	65.00**	65.0**	65.0**	65.0**	65.0**
TOTAL PROGRAM COST	66,277,946	136,013,009	115,238,855	114,495,190	111,994	111,994	111,994	111,994

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED120
 PROGRAM STRUCTURE NO: 010501
 PROGRAM TITLE: HAWAII STATE ENERGY OFFICE

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	1.00*	1.00*	1.00*	1.00*	1.0*	1.0*	1.0*	1.0*
	27.00**	27.00**	25.00**	25.00**	25.0**	25.0**	25.0**	25.0**
PERSONAL SERVICES	2,276,711	2,575,487	2,564,313	2,564,313	2,564	2,564	2,564	2,564
OTHER CURRENT EXPENSES	158,451	9,433,059	8,100,183	8,100,183	8,100	8,100	8,100	8,100
EQUIPMENT	31,703							
TOTAL OPERATING COST	2,466,865	12,008,546	10,664,496	10,664,496	10,664	10,664	10,664	10,664
BY MEANS OF FINANCING								
	1.00*	1.00*	1.00*	1.00*	1.0*	1.0*	1.0*	1.0*
	25.00**	25.00**	25.00**	25.00**	25.0**	25.0**	25.0**	25.0**
GENERAL FUND	2,294,377	2,567,296	2,723,246	2,723,246	2,723	2,723	2,723	2,723
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
SPECIAL FUND	93,183	795,000	795,000	795,000	795	795	795	795
	*	*	*	*	*	*	*	*
FEDERAL FUNDS	2.00**	2.00**	**	**	**	**	**	**
	*	1,500,000	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
TRUST FUNDS	79,305	7,146,250	7,146,250	7,146,250	7,146	7,146	7,146	7,146
TOTAL PERM POSITIONS	1.00*	1.00*	1.00*	1.00*	1.0*	1.0*	1.0*	1.0*
TOTAL TEMP POSITIONS	27.00**	27.00**	25.00**	25.00**	25.0**	25.0**	25.0**	25.0**
TOTAL PROGRAM COST	2,466,865	12,008,546	10,664,496	10,664,496	10,664	10,664	10,664	10,664

PROGRAM ID: **BED120**
PROGRAM STRUCTURE: **010501**
PROGRAM TITLE: **HAWAII STATE ENERGY OFFICE**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. ENERGY USERS STATEWIDE REACHED	471000	474000	477000	480000	483000	486000	489000	51900
2. ENERGY SECTOR STAKEHOLDERS REACHED	55650	58433	61354	64422	67643	71025	74576	78305
3. # OF SESF 12 ACTIVATIONS STAFFED	100	100	100	100	100	100	100	100
PROGRAM TARGET GROUPS								
1. ENERGY USERS STATEWIDE	1570000	1580000	1590000	1600000	1610000	1620000	1630000	1640000
2. ENERGY SECTOR STAKEHOLDERS	2494	2618	2749	2887	3031	3183	3342	3509
PROGRAM ACTIVITIES								
1. ENERGY USER ENGAGEMENTS	60	72	84	96	108	120	132	144
2. ENERGY SECTOR STAKEHOLDER ENGAGEMENTS	36	48	60	72	84	96	108	120
3. SESF 12 SUPPORT (# STAFF HOURS ALLOCATED)	4118	4118	4118	4118	4118	4118	4118	4118
4. ANALYSES, TECHNICAL ASSISTANCE, AND PROJECTS	90	90	90	90	90	90	90	90
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
TAXES	1,040	1,040	1,040	1,040	1,040	1,040	1,040	1,040
REVENUES FROM THE USE OF MONEY AND PROPERTY	9	9	9	9	9	9	9	9
REVENUE FROM OTHER AGENCIES: FEDERAL	1,548	1,309	1,309	1,308	112			
TOTAL PROGRAM REVENUES	2,597	2,358	2,358	2,357	1,161	1,049	1,049	1,049
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
SPECIAL FUNDS	2,588	2,349	2,349	2,348	1,152	1,040	1,040	1,040
ALL OTHER FUNDS	9	9	9	9	9	9	9	9
TOTAL PROGRAM REVENUES	2,597	2,358	2,358	2,357	1,161	1,049	1,049	1,049

Program Plan Narrative

BED120: HAWAII STATE ENERGY OFFICE

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A. Statement of Program Objectives

To promote energy efficiency, renewable energy, and clean transportation to help achieve a resilient clean energy economy by: (1) providing analysis and planning to actively develop and inform energy-related policies; (2) leading efforts to incorporate clean energy across public facilities; (3) providing energy project deployment facilitation to assist private sector projects; and (4) engaging the private sector to help lead efforts to achieve renewable energy and clean transportation goals.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

- 1) Add \$151,430 in general funds in both FY 26 and FY 27 to address payroll shortages and salary increases for certain positions.
- 2) Reduce 2.00 permanent positions and \$667,124 in federal funds for both FY 26 and FY 27 as the hydrogen program was unable to receive the anticipated federal funding.

C. Description of Activities Performed

The Hawaii State Energy Office (HSEO) is responsible for seven major objectives:

1. Develop a strategy and implementation pathway to meet statewide greenhouse gas (GHG) emissions limit and sequester more atmospheric GHG emissions than emitted no later than 2045 pursuant to 225P-5, and in accordance with Act 238 (2022) and HRS 324B-71. This also relates to HSEO and CEO duties under HRS 196-72(d)(2) and (d)(6).
2. Conduct and implement a comprehensive comparative fuel supply and repowering analysis, to reduce energy costs and carbon emissions and attract capital investment to stabilize the state's largest utility and modernize five associated independent grid systems.
3. Deploy technology and grid resilience strategies to protect critical infrastructure, lives and property from climate change events, including blackouts and energy shortfalls.
4. Design and Implement energy efficiency measures for income constrained residents, and commercial building performance standards to

improve the energy performance of the state's largest commercial buildings.

5. Build consensus among stakeholders and policy makers to realize the state's 100% RPS and decarbonization policies by 2045, considering land and resource availability, affordability, and technological maturity. Initiate geothermal resource characterization to inform the potential for greater energy self-sufficiency in Hawaii's energy system.

6. Promote clean transportation via state fleet procurement, diesel replacement and policy analysis to achieve the legislated transition to zero-emission vehicles (ZEVs) by December 31, 2035.

7. Facilitate skilled trades development and job placements arising from the transition from imported foreign fossil fuels to locally generated renewable energy, increasing public engagement in the energy policy decision making framework.

As the primary and coordinating agency for the state under the Hawaii Emergency Management Agency (HI-EMA) for State Emergency Support Function 12: Energy, HSEO coordinates energy-related response efforts statewide to "all hazards," including hurricanes and pandemics and to maintain a continuously updated overview of Hawaii's energy system both from a planning and incident response perspective. In the event of an energy shortage, HSEO is responsible for convening energy industry stakeholders in assessing and managing energy inventories.

D. Statement of Key Policies Pursued

The Hawaii Pathways to Decarbonization Report (Decarb Pathways), published and submitted to the Hawaii State Legislature in December 2023, contains 30 concrete recommendations to achieve the State's economy-wide decarbonization goals.

In 2024, HSEO conducted a comprehensive alternative fuels and repowering analysis, developing a preliminary migration path to meet the state's RPS and decarbonization objectives, evaluating priority fuels including liquefied natural gas (LNG) as a lower cost, lower carbon alternative to low sulfur fuel oil (LSFO) and a bridge to hydrogen and locally produced biofuels to provide firm power to the grid in approaching and going beyond 2045. Fuels were reviewed relative to technology

Program Plan Narrative

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maturity, commercial viability, cost-effectiveness and life cycle carbon emissions.

E. Identification of Important Program Relationships

U.S. Departments of Energy, Interior, Agriculture, Defense; Environmental Protection Agency; National Renewable Energy Laboratory; Hawaii Natural Energy Institute; Hawaii Public Utilities Commission; Hawaii Energy; the Hawaiian Electric Companies; Kauai Island Utility Cooperative; county energy coordinators; fossil fuel importers, refiners, and distributors; renewable energy companies and trade groups.

F. Description of Major External Trends Affecting the Program

The Alternative Fuels and Repowering Analysis indicates the core of stationary emissions - formed by oil-fired boilers and combustion units - has perpetuated high carbon emissions despite the clean energy transition to date.

65% of Hawaii's grids are powered with low-sulfur fuel oil (LSFO) and diesel, making Hawaii the last state in the country to provide the bulk of its electricity in this manner. On Oahu, just 30% of the total generation on the island is from renewables - the remaining 70% is powered by bottom-of-the-barrel low-sulfur fuel oil (LSFO). On outer islands, the fossil fuel of choice is diesel, categorized as distillate fuel oil (DFO).

When accounting for the full lifecycle emissions for electrical generation from "well-to-outlet," oil-fired generation comparatively has the highest carbon emissions on average, compared to other options, with only coal exceeding oil emissions on a lifecycle accounting basis.

Excepting Kauai, the major energy trends affecting the State include oil price volatility (with most oil now imported from Libya); affordability; challenges in integrating additional intermittent renewable power sources; uncertainty in clean energy tax incentives; and the downrating of Hawaiian Electric's credit rating in the aftermath of the Maui wildfires, challenging the financing of future renewable energy projects and hindering necessary capital expenditures by the utility to move the energy transition forward. System vulnerability is exacerbated by a paucity of reserve capacity due largely to Hawaiian Electric's historical practice of

extending the life of its generation fleet well beyond its useful life.

In contrast, during the run-up of oil prices post-Covid and following the Russian invasion of Ukraine, Kauai (running on 60% renewables) was effectively shielded from oil price volatility, which at the peak of the crisis resulted in electricity bills increasing by 58% on Maui and 92% on Molokai. Oahu faces a particularly challenging situation, as its underlying energy demand is approximately 19 times greater than Kauai's and represents approximately 70% of the state's generation needs.

Still, Hawaii remains a testbed for clean energy and declining prices for solar photovoltaic panels and battery storage support the deployment of renewable energy systems. A 2025 shift in policy at the federal level is likely to have a negative impact on the nation's clean energy transformation.

G. Discussion of Cost, Effectiveness, and Program Size Data

Since January 2023, HSEO has leveraged more than 10 times its annual operating budget in federal and other funding to augment clean energy program financing.

H. Discussion of Program Revenues

The Energy Security Special Fund (ESSF) was established under Act 208 (2008) to support the Hawaii clean energy initiative program. Use of ESSF monies through a recurring appropriation allows HSEO to leverage special funds as state cost match.

I. Summary of Analysis Performed

HSEO analysis has confirmed that the energy resource mix under current plans will result in significant imports of fossil fuels for the next 15 years and renewable energy imports after 2045 for as much as 20 percent of Hawaii's electricity generation. The reasons for this include land constraints and community concerns for the siting of renewable generation.

Hawaiian Electric has planned investments totaling approximately \$1.33 billion through 2035 for the expansion and enhancement of transmission infrastructure. An initial investment of \$190 million is allocated to enhance

Program Plan Narrative

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grid resilience, targeting areas such as wildfire mitigation, transmission hardening, and the deployment of real-time monitoring systems. Preliminary estimates indicate capital costs ranging from \$1 billion to \$1.2 billion for upgrading power generation on Oahu.

J. Further Considerations

HSEO faces challenges in applying for federal formula funding and pursuing competitive federal funding where state cost match is required. Use of ESSF monies through recurring appropriation would allow HSEO to leverage those special funds with federal dollars available under the Infrastructure Investment and Jobs Act. Without the ability to use ESSF monies as state cost match, Hawaii will be less competitive, and in some cases non-competitive, in receiving federal grant funds.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED143
 PROGRAM STRUCTURE NO: 010502
 PROGRAM TITLE: HAWAII TECHNOLOGY DEVELOPMENT CORPORATION

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	7.00*	8.00*	8.00*	8.00*	8.0*	8.0*	8.0*	8.0*
	15.00**	15.00**	14.00**	14.00**	14.0**	14.0**	14.0**	14.0**
PERSONAL SERVICES	522,189	2,052,169	2,053,526	2,053,526	2,053	2,053	2,053	2,053
OTHER CURRENT EXPENSES	6,064,267	10,263,944	6,263,944	6,263,944	4,264	4,264	4,264	4,264
EQUIPMENT	4,992							
TOTAL OPERATING COST	6,591,448	12,316,113	8,317,470	8,317,470	6,317	6,317	6,317	6,317
BY MEANS OF FINANCING								
	7.00*	8.00*	8.00*	8.00*	8.0*	8.0*	8.0*	8.0*
	5.00**	5.00**	4.00**	4.00**	4.0**	4.0**	4.0**	4.0**
GENERAL FUND	5,866,571	7,700,438	3,701,795	3,701,795	1,702	1,702	1,702	1,702
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
SPECIAL FUND	559,883	1,604,258	1,604,258	1,604,258	1,604	1,604	1,604	1,604
	*	*	*	*	*	*	*	*
	10.00**	10.00**	10.00**	10.00**	10.0**	10.0**	10.0**	10.0**
OTHER FEDERAL FUNDS		994,214	994,214	994,214	994	994	994	994
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
REVOLVING FUND	164,994	2,017,203	2,017,203	2,017,203	2,017	2,017	2,017	2,017
TOTAL PERM POSITIONS	7.00*	8.00*	8.00*	8.00*	8.0*	8.0*	8.0*	8.0*
TOTAL TEMP POSITIONS	15.00**	15.00**	14.00**	14.00**	14.0**	14.0**	14.0**	14.0**
TOTAL PROGRAM COST	6,591,448	12,316,113	8,317,470	8,317,470	6,317	6,317	6,317	6,317

PROGRAM ID: **BED143**
PROGRAM STRUCTURE: **010502**
PROGRAM TITLE: **HAWAII TECHNOLOGY DEVELOPMENT CORPORATION**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. # OF COMPANIES ASSISTED WITH HTDC PROGRAMS	25	50	55	60	65	70	70	70
2. TOTAL FEDERAL FUNDS \$ EXPENDED	1500000	2000000	2000000	2000000	2000000	2000000	2000000	2000000
PROGRAM TARGET GROUPS								
1. # OF MANUFACTURERS APPLYING FOR SRVS/ASST	100	100	100	100	100	100	100	100
2. # OF COMPANIES APPLYING FOR PROGRAM SERVICES	200	200	200	200	200	200	200	200
PROGRAM ACTIVITIES								
1. # OF CONTACTS AND RESPONSES	58000	50000	50000	50000	50000	50000	50000	50000
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY	23	23	23	23	23	23	23	23
REVENUE FROM OTHER AGENCIES: ALL OTHER	200	200	200	200	200	200	200	200
CHARGES FOR CURRENT SERVICES	8	8	8	8	8	8	8	8
TOTAL PROGRAM REVENUES	231	231	231	231	231	231	231	231
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
SPECIAL FUNDS	26	26	26	26	26	26	26	26
ALL OTHER FUNDS	205	205	205	205	205	205	205	205
TOTAL PROGRAM REVENUES	231	231	231	231	231	231	231	231

Program Plan Narrative

BED143: HAWAII TECHNOLOGY DEVELOPMENT CORPORATION

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A. Statement of Program Objectives

To develop and promote Hawaii's science and technology assets and resources; implement programs to support the attraction, expansion, and retention of technology companies; support firms engaged in technology research and investment, and projects that support national and state interests; utilize facilities and infrastructure in Hawaii to foster commercial technology development; and promote and provide support for businesses involved in information and telecommunication technology, biotechnology, medical/healthcare technology and earth/ocean/space science technologies.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

- 1) Add \$1,000,000 in general funds for both FY 26 and FY 27 for the Hawaii Small Business Innovation and Research grant program.
- 2) Add \$1,000,000 in general funds for both FY 26 and FY 27 for the Manufacturing Assistance Program.
- 3) Reduce 1.00 temporary position as it is unfunded and vacant.

C. Description of Activities Performed

1. Provide infrastructure to support technology company formation:
a) operation of innovation programs at the Entrepreneurs Sandbox (Sandbox) and the Maui Research & Technology Center (MRTC). The programs provide mentoring, training, support services, and office space. The Sandbox currently has 282 members, and all 9 offices are rented. The 3 conference rooms average approximately 50 reservations a week. 2 recurring webinars plus several additional workshops on relevant topics such as e-commerce and online resume building each month. The programming has since resumed to in-person with approximately 2 large events a week. On Maui, HTDC has partnered with the Maui Economic Development Board to support companies interested in pursuing federal Small Business Innovation Research grants. HTDC will pursue federal and private funding to support the programs; b) development of technology parks that support small manufacturers and/or technology-based companies. c) support Hawaii based accelerator programs. The accelerator programs provide seed funding and training to select companies with high growth potential. Each accelerator has secured a

minimum of 1:1 match for the grant; HTDC will pursue federal and private funding to support the accelerator programs; and d) operation of the Neighbor Island Innovation Initiative (NI3). Due to lack of availability of state funds, HTDC will continue to pursue federal and county funds to support the program.

2. Administer matching grant programs for Hawaii tech and manufacturing small businesses: a) Hawaii Small Business Innovation Research (SBIR) program. HTDC hosts informational and training workshops throughout the year and throughout the State to encourage new companies to participate and help accelerate the advancement of their technologies. Since 2018 HTDC has been awarded annually a \$125,000 federal grant from the U.S.

Small Business Administration to expand the SBIR program participation on the Neighbor Islands; b) Manufacturing Assistance Program.

3. Secure funding and operate federally funded programs: a) Hawaii Center for Advanced Transportation Technologies (HCATT) has on-going demonstration projects at Joint Base Pearl Harbor Hickam (JBPHH). The program has secured an additional \$7.2 million for a total of \$39 million in funding; b) Innovate Hawaii is the federal National Institute of Standards and Technology (NIST) Manufacturing Extension Partnership (MEP) center for Hawaii. The program is operating on a \$4.05 million federal 5-year agreement, awarded in 2022, to help small- to medium-size manufacturing companies become more globally competitive. In addition to the increased agreement, the program secured an additional \$0.5 million in federal grants this past year; and c) the Hawaii Small Business Capital Program (Hi-CAP) secured and is administering \$62 million of federal funds to provide access to capital for small businesses through loans and investments. The program is part of the U.S. Department of Treasury State Small Business Credit Initiative. Hawaii was one of the first five states approved to administer the program.

4. Promote the tech sector to encourage participation, stakeholder investment and growth: a) HTDC is a founding member of the Technology Readiness User Evaluation (TRUE) Initiative, a public-private partnership focused on shared technology solutions to common business problems. The program is almost entirely sponsored by the private sector. b) host and sponsor conferences, workshops, and networking events. HTDC will pursue federal and private funding to support the events. c) update the

Program Plan Narrative

BED143: HAWAII TECHNOLOGY DEVELOPMENT CORPORATION

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HTDC website and social media outlets for promoting the technology sector (e.g., Facebook pages, Twitter); d) operate the TechJobsHawaii.org website; e) public relations, publications, editorials, and spots on tech-related television programs; and f) expansion of the digital currency innovation lab promoting new financial technology in the state f) provides the State annual economic metrics of HTDC program outcomes.

5. Stimulate the growth of Hawaii's Tech Workforce Organized roundtable discussion with local employers on gaps in the workforce and training needs. Work with tech training organizations, workforce organizations and educational institutions on curriculum development. HTDC hosts an Annual Holiday Tech Job Fair to showcase the job opportunities while kamaaina are home for Christmas.

6. Collaborate with DBEDT, other State departments, and economic development groups to craft coordinated policies and/or programs for the technology and innovation sectors.

D. Statement of Key Policies Pursued

The tech-based economic development programs and activities will focus on: a) ongoing enhancement of the entrepreneurial campus programs at the incubation centers; b) maintaining, increasing, and better aligning federal and State partnerships; c) reinstating our commitment to serve statewide by increasing neighbor island partnerships; and d) providing input on tech based economic development policies.

E. Identification of Important Program Relationships

Important program relationships include: the Legislature, Chambers of Commerce, County Economic Development Boards, Department of Commerce NIST, U.S. Air Force and JBPHH, Small Business Administration, Maui High Performance Computing Center, CIO Roundtable, Pacific Center for Advanced Technology Training, Small Business Development Center, Hawaii Food Manufacturers Association, State Departments of Agriculture, Labor, Public Safety, Accounting and General Services, Taxation, Education, and Commerce and Consumer Affairs, the University of Hawaii (UH) Office of Innovation and Commercialization, UH Department of Engineering, Department of Computer Science and many UH student groups, all business

accelerators, Maui College, Kapiolani Community College, Leeward Community College, Honolulu Community College, the East West Center, Business Development and Support Division, Creative Industries Division, Hawaii Green Infrastructure Authority, Natural Energy Laboratory of Hawaii Authority, Hawaii Community Development Authority, and the Foreign Trade Zone Division.

F. Description of Major External Trends Affecting the Program

1. The reduction of the State budget has directed HTDC to prioritize federal and private sector priorities to move our mission forward. This past year, HTDC received more funds each from the federal government and private sector than the State.

2. COVID-19 revealed the Hawaii economy's vulnerability with a drop in tourism. HTDC programs are highly leveraged opportunities to help diversify the economy. Diversifying the economy depends on consistent investment over time, not a one-time investment.

3. Local manufacturing and online commerce are opportunities for the Hawaii economy. Investment into local manufacturing and programs supporting e-commerce and efficient logistics are needed.

4. The larger Hawaii business community is starting to build alignment around innovation, entrepreneurship, and collaboration. Many siloed initiatives are starting to come together.

G. Discussion of Cost, Effectiveness, and Program Size Data

The biennium budget requests include funding within the current appropriation for the general, special and revolving funds. There are 1,250 and 1,300 tech and manufacturing companies, respectively, targeted in the biennium years to be served by HTDC.

H. Discussion of Program Revenues

Program revenues are primarily generated from rents and user fees charged to innovation center users. Other revenues include fees from conferences, interest, and MEP client contracts or private sector grants. The MEP and HCATT programs receive funding from federal sources. HTDC uses special fund revenue as match for the MEP program.

Program Plan Narrative

BED143: HAWAII TECHNOLOGY DEVELOPMENT CORPORATION

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I. Summary of Analysis Performed

None.

J. Further Considerations

None.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED146
 PROGRAM STRUCTURE NO: 010504
 PROGRAM TITLE: NATURAL ENERGY LAB OF HAWAII AUTHORITY

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	0.00*	0.00*	0.00*	0.0*	0.0*	0.0*	0.0*
	17.00**	17.00**	17.00**	17.00**	17.0**	17.0**	17.0**	17.0**
PERSONAL SERVICES	2,108,616	2,118,575	2,123,738	2,123,738	2,124	2,124	2,124	2,124
OTHER CURRENT EXPENSES	2,582,730	5,805,572	5,805,572	5,805,572	5,805	5,805	5,805	5,805
EQUIPMENT	25,971							
TOTAL OPERATING COST	4,717,317	7,924,147	7,929,310	7,929,310	7,929	7,929	7,929	7,929
BY MEANS OF FINANCING								
	*	*	*	*	*	*	*	*
	17.00**	17.00**	17.00**	17.00**	17.0**	17.0**	17.0**	17.0**
SPECIAL FUND	4,717,317	7,924,147	7,929,310	7,929,310	7,929	7,929	7,929	7,929
CAPITAL IMPROVEMENT COSTS								
PLANS	850,000	1,150,000	1,000,000	500,000				
DESIGN	100,000	50,000						
CONSTRUCTION	200,000	400,000	125,000					
EQUIPMENT	600,000	300,000	125,000					
TOTAL CAPITAL EXPENDITURES	1,750,000	1,900,000	1,250,000	500,000				
BY MEANS OF FINANCING								
G.O. BONDS	850,000	1,150,000	1,000,000	500,000				
G.O. BONDS REIMBURSABLE	900,000	750,000	250,000					
TOTAL PERM POSITIONS	*	*	*	*	*	*	*	*
TOTAL TEMP POSITIONS	17.00**	17.00**	17.00**	17.00**	17.0**	17.0**	17.0**	17.0**
TOTAL PROGRAM COST	6,467,317	9,824,147	9,179,310	8,429,310	7,929	7,929	7,929	7,929

PROGRAM ID: **BED146**
PROGRAM STRUCTURE: **010504**
PROGRAM TITLE: **NATURAL ENERGY LAB OF HAWAII AUTHORITY**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. NELHA REVENUES (INCL REIMBURS) (IN MIL \$)	6.0	5.6	6.0	6.5	7.0	7.5	8.0	8.5
2. % OF ENERGY PRODUCED FROM RENEW RESOURCES (MWH/YR)	6000	6500	7000	7500	8500	9000	15000	15000
3. ANNUAL TENANT CAPITAL IMPROVEMENT (IN MIL \$)	10	10	10	10	10	10	10	10
4. % OF SEAWATER SYSTEM DELIVERY RELIABILITY	99.99	99.99	99.99	99.99	99.99	99.99	99.99	99.99
PROGRAM TARGET GROUPS								
1. PUBLIC EDUCATIONAL OUTREACH PARTICIPANTS	1000	1100	1200	1300	1400	1500	1600	1700
PROGRAM ACTIVITIES								
1. TOTAL EMPLOYMENT AT NELHA (PUBLIC & PRIVATE)	750	770	790	810	830	850	870	890
2. TOTAL VOLUME OF SEAWATER PUMPED MONTHLY (MGALS)	620	630	640	650	660	670	680	690
3. TOTAL NUMBER OF NELHA TENANTS	55	57	59	61	63	66	70	75
4. % OF NELHA LAND IN USE	53	55	58	60	62	65	70	75
5. TOT CUMULATIVE CIP, TENANT, STATE, FED (IN MIL \$)	205	235	250	270	290	310	320	330
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY	1,915	2,170	2,275	2,275	2,275	2,275	2,275	2,275
CHARGES FOR CURRENT SERVICES	3,135	3,230	3,400	3,550	3,575	3,575	3,575	3,575
TOTAL PROGRAM REVENUES	5,050	5,400	5,675	5,825	5,850	5,850	5,850	5,850
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
SPECIAL FUNDS	5,050	5,400	5,675	5,825	5,850	5,850	5,850	5,850
TOTAL PROGRAM REVENUES	5,050	5,400	5,675	5,825	5,850	5,850	5,850	5,850

Program Plan Narrative

BED146: NATURAL ENERGY LAB OF HAWAII AUTHORITY

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A. Statement of Program Objectives

Facilitate research, development, and commercialization of natural energy resources and ocean-related research, technology, and industry in Hawaii and to engage in retail, commercial, or tourism activities that will financially support that research, development, and commercialization at a research and technology park in Hawaii.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

The Natural Energy Laboratory of Hawaii (NELHA) is not requesting additional operating or Capital Improvement Program funds for FY 26 and FY 27.

C. Description of Activities Performed

- 1) Market, manage, and operate facilities.
- 2) Identify, develop, and implement revenue enhancement opportunities, which support NELHA's objectives and its efforts to maintain operational self-sufficiency and sustainability.
- 3) Operate and maintain unique transmission and distribution systems for large volumes (approximately two tons per second) of deep and surface seawater and increase cost efficiency by investing in technology.
- 4) Implement an infrastructure plan for HOST Park considering full build out adequate integrated energy district, roads, telecommunications, efficient pipeline distribution systems, and green ways.
- 5) Operate a water quality laboratory for an environmental monitoring program that samples groundwater, near shore water, and offshore water; these are required activities to maintain the Special Management Permit under which all clients are able to operate at HOST Park.
- 6) Provide informational and educational material and lectures to school classes (K-12 and university level), professional associations, community groups, international visitors, legislators, and the general public.

D. Statement of Key Policies Pursued

HRS, 226-4(1): "to achieve a strong viable economy, characterized by stability, diversity, and growth" is reflected by marketing HOST Park and its unique natural resources to bring in a diversity of research projects and commercial businesses that utilize the facility and create new jobs.

HRS, 226-13: physical environment - land, air, and water quality policy is enforced at HOST Park by maintaining class AA offshore waters through a water quality monitoring program and supporting other such programs in the State.

HRS, 226-18(c)(1): "Support research and development as well as promote the use of renewable energy sources" is implemented by:

- a) Facilitating research and development of sustainable clean technology energy sources such as ocean thermal energy conversion (OTEC), photovoltaic, bio-fuels, hydrogen and other sources;
- b) Using deep seawater, solar heat, and other alternative energy sources to operate NELHA facilities whenever feasible, including the use of cold deep seawater for air-conditioning;
- c) Offering presentations and information about renewable energy to the general public, educational entities, other individuals, and businesses.

HRS, 226-103: State economic priority guidelines are carried out by:

- a) Providing land and support to research and commercial activities, which will strengthen a diversified and sustainable economy; and
- b) Encouraging businesses that provide jobs at all levels for local residents and have minimal impact on Hawaii's environment.

E. Identification of Important Program Relationships

1. The private sector has been responsible for all the development of alternate and clean technology energy sources. NELHA has developed strong relationships with the public and such private sector interests to maximize resources and partner with them to result in higher achievements. Most notable, NELHA continues to work closely with the National Renewable Energy Laboratory, Sandia National Laboratory, Pacific Northwest National Laboratory, High Technology Development Corporation, Hawaii Strategic Development Corporation, Hawaii State Energy Office, University of Hawaii and the County of Hawaii.

Program Plan Narrative

BED146: NATURAL ENERGY LAB OF HAWAII AUTHORITY

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2. NELHA's ties with research and development-based tenants and commercially viable tenants have furthered the commercial development and aquaculture.

F. Description of Major External Trends Affecting the Program

1. The cost of electricity continues to have a significant impact on NELHA operations.
2. NELHA has developed into a world-class site for the production of algae and other marine aquaculture products and a significant portion of the State's overall aquaculture industry is based at NELHA.
3. Worldwide focus on advanced energy technology and other forms of alternative energy, which will assist NELHA in attracting new businesses and research to HOST Park.
4. Worldwide demand for desalinated drinking water from NELHA has developed into one of the State's largest export industries.
5. Private sector interests have supported new projects and construction.

G. Discussion of Cost, Effectiveness, and Program Size Data

NELHA continues to operate in a self-sufficient manner and receives no general fund support for its operations. NELHA has received CIP funds for public goods, such as infrastructure development, to benefit the overall community. A 2022 analysis by the University of Hawaii Economic Research Organization (UHERO) indicates that NELHA generated an economic impact of \$140 million, 700 jobs, and \$7 million in State tax revenue annually.

H. Discussion of Program Revenues

Revenues continue to increase and current projections show that based on current lease structure, they will continue to show healthy growth and increase over the next five years. In addition, NELHA receives several federal grants annually.

I. Summary of Analysis Performed

NELHA recently completed updates of its master plan, strategic plan, and

marketing and distributed energy resources plans. These plans will continue to guide the desired growth of NELHA and increase its revenue base. In addition, NELHA contracted with UHERO to complete an economic impact study for activity in the park in 2018 and 2022. Results from the most recent economic impact study shows growth of 43% during the four-year period.

J. Further Considerations

HOST Park began in 1974 and is 50 years old. The park is making a significant economic impact and specifically in West Hawaii. However, some of the buildings and infrastructure in the park are aging and need to be renovated and/or replaced. In addition, until recently, electricity costs continue to be a significant cost and burden on businesses located in the park. Accordingly, NELHA needs to provide office space, modernize its pumping system, and stabilize electrical costs to maintain an ecosystem favorable to continued economic development. As such, NELHA considers the completion of an incubator/accelerator; automation of its seawater system; and the development of a sustainable integrated energy district in HOST Park as mission critical activities.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED138
 PROGRAM STRUCTURE NO: 010505
 PROGRAM TITLE: HAWAII GREEN INFRASTRUCTURE AUTHORITY

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	0.00*	0.00*	0.00*	0.0*	0.0*	0.0*	0.0*
	5.00**	8.00**	9.00**	9.00**	9.0**	9.0**	9.0**	9.0**
PERSONAL SERVICES	733,612	1,468,711	1,682,087	1,688,422	1,689	1,689	1,689	1,689
OTHER CURRENT EXPENSES	50,018,704	85,395,492	85,395,492	85,395,492	85,395	85,395	85,395	85,395
TOTAL OPERATING COST	50,752,316	86,864,203	87,077,579	87,083,914	87,084	87,084	87,084	87,084
BY MEANS OF FINANCING	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
GENERAL FUND	50,000,000	*	*	*	*	*	*	*
	5.00**	6.25**	7.25**	7.25**	7.2**	7.2**	7.2**	7.2**
SPECIAL FUND	752,316	86,419,942	86,633,318	86,639,653	86,640	86,640	86,640	86,640
	*	*	*	*	*	*	*	*
OTHER FEDERAL FUNDS	**	1.75**	1.75**	1.75**	1.8**	1.8**	1.8**	1.8**
		444,261	444,261	444,261	444	444	444	444
CAPITAL IMPROVEMENT COSTS								
CONSTRUCTION		15,000,000						
TOTAL CAPITAL EXPENDITURES		15,000,000						
BY MEANS OF FINANCING								
G.O. BONDS		15,000,000						
TOTAL PERM POSITIONS	*	*	*	*	*	*	*	*
TOTAL TEMP POSITIONS	5.00**	8.00**	9.00**	9.00**	9.0**	9.0**	9.0**	9.0**
TOTAL PROGRAM COST	50,752,316	101,864,203	87,077,579	87,083,914	87,084	87,084	87,084	87,084

PROGRAM ID: **BED138**
PROGRAM STRUCTURE: **010505**
PROGRAM TITLE: **HAWAII GREEN INFRASTRUCTURE AUTHORITY**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. % OF FINANCING FOR UNDERSERVED RATE PAYERS	100	100	100	100	99.89	99.84	99.84	99.84
2. EST KWH PRO/REDUCTION OVER LIFETIME (IN THOUS)	72000	72000	144000	216000	298500	298500	298500	298500
3. EST BARRELS OF PETROLEUM DISPLACED (IN THOUS)	44	44	88	132	183	183	183	183
4. EST METRIC TONS OF GREENHSE GAS AVOIDED (IN THOUS)	22	21	43	65	89	90	90	90
5. ACCESS TO CAPITAL PROVIDED TO # SMALL BUS/NONPROF	13	18	18	23	30	32	33	35
6. PUBLIC/PRIVATE CAPITAL INVESTED IN PROG	14306	20000	22837	31068	39900	44718	49537	54356
7. JOBS CREATED OR RETAINED	241	217	420	613	817	866	915	964
8. STATE TAX REVENUE GENERATED (IN THOUS)	3014	2200	5273	7692	10262	10876	11491	12105
PROGRAM TARGET GROUPS								
1. RATE PAYERS	230	100	459	689	920	920	920	920
2. SMALL BUSINESSES AND NONPROFITS	13	18	18	23	30	32	33	35
3. COMMERCIAL PROPERTY OWNERS	3	3	4	6	7	9	12	12
PROGRAM ACTIVITIES								
1. ORIGINATE AND SERVICE CLEAN ENERGY LOANS	615	600	730	844	960	960	960	960
2. SSBCI HI-CAP COLLATERAL SUPPORT & HI-CAP CDFI LOAN	25	25	26	27	28	29	31	31
3. COMMERCIAL PROPERTY ASSESSED FINANCING PROGRAM	2	3	5	9	14	20	35	35
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
CHARGES FOR CURRENT SERVICES	13,700	13,700	13,700	13,700	13,700	13,700	13,700	13,700
TOTAL PROGRAM REVENUES	13,700	13,700	13,700	13,700	13,700	13,700	13,700	13,700
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
ALL OTHER FUNDS	13,700	13,700	13,700	13,700	13,700	13,700	13,700	13,700
TOTAL PROGRAM REVENUES	13,700	13,700	13,700	13,700	13,700	13,700	13,700	13,700

Program Plan Narrative

BED138: HAWAII GREEN INFRASTRUCTURE AUTHORITY

01 05 05

A. Statement of Program Objectives

To democratize clean energy by making investments accessible and affordable to Hawaii's ratepayers, as well as address financial market barriers by leveraging innovative tools to mitigate risks and reach new markets.

Leveraging federal State Small Business Credit Initiative funds through participating lenders statewide; (1) to increase access to capital for eligible small business and nonprofits by reducing credit risk; (2) to provide direct financing for catalytic projects that advance the state's goals and/or benefit the community; and (3) to provide a reliable source of low-cost loan capital to Hawaii's non-depository Community Development Financial Institutions Fund for micro-loans to eligible small businesses.

To administer a commercial property assessed financing program for Hawaii and leverage private capital sources to provide below market financing to help the state address a number of critical issues for commercial property owners, including aging cesspools, water conservation, energy efficiency upgrades, resiliency measures and transitioning to clean energy, while creating jobs and providing other economic development benefits.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Add \$1.00 permanent position and \$211,150 in special funds for FY 26 and \$217,485 in special funds for FY 27 to administer the Solar Hui Program as established in Act 40, SLH 2024.

C. Description of Activities Performed

As a clean energy financing authority, the Hawaii Green Infrastructure Authority (HGIA) originates, underwrites, processes, documents, funds and services residential and commercial loans for underserved ratepayers. Leveraging its Green Energy Money Saver On-Bill Program, HGIA provides inclusive financing for underserved ratepayers (through loans and power purchase agreements for residential and commercial ratepayers) by applying non-traditional underwriting to expand access to rate payers who typically may not qualify for bank or credit union financing, while mitigating lender risk. HGIA is currently processing over 1600 applications from low and moderate-income homeowners and

renters.

Under its HI-CAP Credit Programs, HGIA helps lenders to bridge the access to capital gap by providing credit enhancements, etc. During the past fiscal year, HGIA facilitated over \$9.5 million in financing to small businesses statewide, supported by \$2.3 million in HI-CAP funds.

The Hawaii Commercial Property Assessed Clean Energy and Resiliency (HI C-PACER) Financing Program launched on 7/1/2024.

Through a grant from the Coalition for Green Capital HGIA will be hosting a Water Re-Use Workshop on December 12, 2024, to highlight two new housing developments that will save an estimated 19.0 million gallons of water annually, as well as gather feedback from attendees to design a financing product to facilitate more water conservation on new developments throughout Hawaii.

HGIA has been working on finalizing its \$62.5 million Solar for All - Hawaii (SFA-HI) workplan and budget to contract with the EPA.

D. Statement of Key Policies Pursued

The following are policy objectives for HGIA: expand access and affordability of clean energy to underserved ratepayers; help the State of Hawaii reach its clean energy goals by 2045; leverage innovative financing and market mechanisms to mitigate risk and reach new markets; and attract private capital to leverage public dollars.

E. Identification of Important Program Relationships

As a public financing agency, HGIA's success is dependent on key deployment partners, including, but not limited to the following: Solar developers and Contractors; Participating Lenders; Hawaiian Electric Company, Inc.; Hawaii Public Utilities Commission; Technical Assistance providers; Federal, State and County departments/ agencies; Investors; Legislators; and Energy Stakeholders.

F. Description of Major External Trends Affecting the Program

With the Public Utility Commission's (PUC) order requiring HGIA to transfer all repayments (principal and interest received) to the PUC's

Program Plan Narrative

BED138: HAWAII GREEN INFRASTRUCTURE AUTHORITY

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special fund, the Green Energy Money Saver loan funds do not revolve, requiring HGIA to seek additional sources of loan capital.

Recent elections and upcoming change in administration on the national level may negatively impact the availability of existing and future federal funds.

G. Discussion of Cost, Effectiveness, and Program Size Data

HGIA's impacts as of September 30, 2024, include but are not limited to:

Clean Energy Production of Projects Financed:

- Installed Capacity: 18,064 kW
- Aggregate Year One Production: 27,476,578 kWh
- Aggregate Production over Lifetime: 501,634,398 kWh

Environmental Impacts:

- Total Petroleum Displaced/Saved Over Lifetime: 656,607 barrels
- Total Greenhouse Gas Avoided Over Lifetime: 321,663 metric tons CO2

Economic Impacts:

- Jobs created/retained: 1,617 jobs
- State of Hawaii Tax Revenue Generated: \$19,696,749
- Economic Multiplier Impact: \$341,539,578

H. Discussion of Program Revenues

HGIA's financing program has the potential to be sustainable with the ability to increase loan capital through earnings. As an example, for the fiscal year ended June 30, 2024, the Authority posted \$5.2 million in revenue against \$1.3 million in operating expenses for a "net profit" of \$3.9 million.

However, Order No. 34930 requires HGIA to transfer all loan repayments (including loan principal collected and interest earned) to the PUC on an annual basis, resulting in a net loss, which negatively impacting HGIA's Fund Balances. As an example, on October 8, 2024, HGIA transferred over \$3.9 million to the PUC.

I. Summary of Analysis Performed

Significant investment in clean energy technology and infrastructure installations will be required to achieve the State's goals. These green infrastructure investments support Hawaii's evolving energy market and ecosystem and provide affordable energy options for all of Hawaii's ratepayers. Due to the significant amount of capital required, innovative financing mechanisms and programs are critical to attract and complement the private capital markets to leverage private investment with limited public funds with the objective of accelerating clean energy market growth, making energy cheaper and cleaner for ratepayers, driving job creation, and preserving taxpayer dollars.

J. Further Considerations

None.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED150
 PROGRAM STRUCTURE NO: 0107
 PROGRAM TITLE: HAWAII COMMUNITY DEVELOPMENT AUTHORITY

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	21.00*	23.00*	24.00*	24.00*	24.0*	24.0*	24.0*	24.0*
	2.00**	2.00**	2.00**	2.00**	2.0**	2.0**	2.0**	2.0**
PERSONAL SERVICES	2,651,229	3,325,901	3,431,722	3,431,722	3,432	3,432	3,432	3,432
OTHER CURRENT EXPENSES	61,568,698	5,650,000	1,150,000	650,000	650	650	650	650
TOTAL OPERATING COST	64,219,927	8,975,901	4,581,722	4,081,722	4,082	4,082	4,082	4,082
BY MEANS OF FINANCING								
	10.00*	12.00*	13.00*	13.00*	13.0*	13.0*	13.0*	13.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
GENERAL FUND	62,081,845	6,424,987	2,026,750	1,526,750	1,527	1,527	1,527	1,527
	11.00*	11.00*	11.00*	11.00*	11.0*	11.0*	11.0*	11.0*
SPECIAL FUND	2,138,082	2,550,914	2,554,972	2,554,972	2,555	2,555	2,555	2,555
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
CAPITAL IMPROVEMENT COSTS								
PLANS	1,000	1,625,000	4,099,000					
LAND ACQUISITION			2,000					
DESIGN	1,000	2,000,000	27,000,000					
CONSTRUCTION	8,998,000	16,500,000	2,000,000	112,898,000				
EQUIPMENT			1,000					
TOTAL CAPITAL EXPENDITURES	9,000,000	20,125,000	33,102,000	112,898,000				
BY MEANS OF FINANCING								
G.O. BONDS	4,500,000	20,125,000	33,102,000	112,898,000				
COUNTY FUNDS	4,500,000							
TOTAL PERM POSITIONS								
	21.00*	23.00*	24.00*	24.00*	24.0*	24.0*	24.0*	24.0*
TOTAL TEMP POSITIONS	2.00**	2.00**	2.00**	2.00**	2.0**	2.0**	2.0**	2.0**
TOTAL PROGRAM COST	73,219,927	29,100,901	37,683,722	116,979,722	4,082	4,082	4,082	4,082

PROGRAM ID: **BED150**
PROGRAM STRUCTURE: **0107**
PROGRAM TITLE: **HAWAII COMMUNITY DEVELOPMENT AUTHORITY**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. # OF NEW HOUSING UNITS IN KAKAAKO	350	350	350	350	350	350	350	350
2. COMMUNITY BENEFITS - KAKAAKO	1	1	1	1	1	1	1	1
3. % OF NEW AFFORDABLE HOUSING UNITS IN KAKAAKO	20	20	20	20	20	20	20	20
4. COMMUNITY BENEFITS - KALAELOA	1	1	1	1	1	1	1	1
5. % OF NEW AFFORDABLE HOUSING UNITS IN KALAELOA	20	20	20	20	20	20	20	20
6. RESTORATION OF WETLANDS IN HEEIA (ACRES)	6	4	4	4	4	4	4	4
7. ACTIVE PROJECTS IN PULEHUNUI	0	1	1	1	1	1	1	1
8. ACTIVE PROJECTS IN TOD	2	3	3	3	3	3	3	3
PROGRAM TARGET GROUPS								
1. RESIDENTS, BUSINESS, AND STAKEHOLDERS IN KAKAAKO	30280	50000	50000	50000	50000	50000	50000	50000
2. RESIDENTS, BUS. AND STAKEHOLDERS IN KALAELOA	0	20000	20000	20000	20000	20000	20000	20000
3. RESIDENTS, BUSINESSES, AND STAKEHOLDERS IN HEEIA	0	10000	10000	10000	10000	10000	10000	10000
4. RESIDENTS, BUS., AND STAKEHOLDERS IN PULEHUNUI	0	10000	10000	10000	10000	10000	10000	10000
5. RESIDENTS, BUSINESS, AND STAKEHOLDERS IN TOD	0	20000	20000	20000	20000	20000	20000	20000
PROGRAM ACTIVITIES								
1. DEVELOPMENT PERMITS ISSUED IN KAKAAKO	2	2	2	2	2	2	2	2
2. NEW PUBLIC IMPROVEMENTS IN KAKAAKO (IN MIL \$)	20	5	5	0	0	0	0	0
3. REVISED KAKAAKO MAUKA AREA RULES	0	0	0	0	0	0	0	0
4. NEW INFRASTRUCTURE DEV IN KALAELOA (IN MIL \$)	0	6	6	6	6	6	6	6
5. REVISED KALAELOA MASTER PLAN AND RULES	0	0	0	0	0	0	0	0
6. INFRASTRUCTURE PROJECTS IN PULEHUNUI	0	1	1	1	1	1	0	0
7. INFRASTRUCTURE PROJECTS IN TOD PROJECTS	0	2	2	2	2	2	0	0
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY	2,722	2,456	2,334	2,275	2,167	2,167	2,167	2,167
REVENUE FROM OTHER AGENCIES: ALL OTHER	98	98	98	98	98	98	98	98
CHARGES FOR CURRENT SERVICES	163	102	102	102	102	102	102	102
TOTAL PROGRAM REVENUES	2,983	2,656	2,534	2,475	2,367	2,367	2,367	2,367
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
ALL OTHER FUNDS	2,983	2,656	2,534	2,475	2,367	2,367	2,367	2,367
TOTAL PROGRAM REVENUES	2,983	2,656	2,534	2,475	2,367	2,367	2,367	2,367

Program Plan Narrative

A. Statement of Program Objectives

To stimulate economic development of specific community districts by planning and implementing community development programs including infrastructure support.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

- 1) Add 1.00 permanent position and \$100,000 in general funds for FY 26 and FY 27 to administrate the 99-Year Leasehold Program (99YLP).
- 2) Add \$500,000 in general funds and \$1,500,00 in General Obligation (G.O.) bond funds for FY 26 for a climate change assessment for the Kakaako and Kalaeloa Community Development Districts.
- 3) Capital Improvement Program (CIP) request to add \$1,000,000 in G.O. bond funds for FY 26 for an environmental impact statement for the Kalaeloa Community Development District.
- 4) CIP request to add \$5,000,000 in G.O. bond funds for FY 26 and \$45,000,000 in G.O. bond funds for FY 27 for infrastructural improvements to the University of Hawaii West Oahu's non-campus lands.
- 5) CIP request to add \$12,000,000 in G.O. bond funds for FY 26 and \$50,000,000 in G.O. bond funds for FY 27 for infrastructural improvements to the Iwilei-Kapalama Community Development District.
- 6) CIP request to add \$500,000 in G.O. bond funds for FY 26 for a land acquisition of a film studio in Kalaeloa, Oahu.
- 7) CIP request to add \$12,102,000 in G.O. bond funds for FY 26 and \$17,898,000 in G.O. bond funds for FY 27 to construct a leasehold housing facility for the 99YLP.
- 8) CIP request to add \$1,000,000 in G.O. bond funds for FY 26 to reassess the Kakaako Makai development plan.

C. Description of Activities Performed

For legislatively designated Community Development Districts, the Hawaii Community Development Authority (HCDA) is mandated to develop and implement community development plans for each district which generally include community development guidance policies, a district-wide infrastructure improvement program, and community development rules. An HCDA community development plan is the product of public input, with the resulting subject to the administrative rule-making process. Major activities during the plan implementation stage include: a) Planning and regulatory functions in the administration of the plan and rules; b) Infrastructure systems improvements under the district-wide improvement program; c) Development and maintenance of commercial and public facilities (parks, parking garages, etc.); and d) Development and maintenance of State lands.

D. Statement of Key Policies Pursued

HCDA's objectives and activities are guided by policies stated in:

- (1) Chapter 206E, HRS, which establishes HCDA and provides it with its objectives and mandates; and
- (2) Chapter 206E, HRS, which states the objectives, powers, and responsibilities of HCDA, establishes the Districts, respectively, and sets specific development guidelines for each District.

Direction for HCDA's activities is also provided by Chapter 226, HRS, particularly Section 226-52(a)(2), which requires that State programs conform to the priority guidelines of the Hawaii State Plan.

E. Identification of Important Program Relationships

HCDA has important program relationships with various State and County agencies that are involved in activities relating to infrastructure systems improvements and redevelopment of Kalaeloa and the Honolulu waterfront area. In addition, important relationships exist with the U.S. Navy with regard to the redevelopment of Kalaeloa. HCDA coordinates with the appropriate federal, State or county agency when a program relationship exists.

Because of the comprehensive nature of HCDA's economic and recreational development objectives, its activities support each of

Program Plan Narrative

BED150: HAWAII COMMUNITY DEVELOPMENT AUTHORITY

01 07

DBEDT's strategic objectives: 1) Development of the urban core and of workforce housing; 2) Workforce development; 3) Energy for tomorrow; 4) Export of goods and services; 5) Creation of an "innovation infrastructure"; and 6) Improve Hawaii's small business environment.

F. Description of Major External Trends Affecting the Program

The major external trend affecting the program is the condition of the economy in general and that of the real estate industry in particular. An integral part of HCDA's implementation of its development programs is the participation of the private sector, which is greatly influenced by macro-economic conditions. Another major impact is the market demand for industrial, commercial and residential floor space on Oahu generally and in Kakaako and Kalaeloa specifically.

G. Discussion of Cost, Effectiveness, and Program Size Data

With new construction volume resulting from infrastructure improvements, public facilities development projects, and continuation of private sector development projects, the related tax revenues to the State of Hawaii generated from HCDA improvement district program should exceed program costs in the long run. The State's initial \$210 million in the district-wide improvement program for Kakaako has yielded in excess of \$10 billion in construction in and around these improvements alone.

The increase in land values due to infrastructure improvements and new developments benefits the City and County of Honolulu through increased property taxes. In terms of State and Functional Plan objectives, the returns are in the functional areas of optimal land use, increased construction and economic activity, new housing units, new public facilities, and improved business and residential community areas.

Previous CIP appropriations and future requests are typically based on the improvement of infrastructure systems in segments, the construction of public facilities and the development, planning and construction of infrastructure improvements systematically. The objective is to continuously maintain construction activity and complete the necessary district-wide improvements in a timely manner.

H. Discussion of Program Revenues

Direct program revenues, whose use is restricted by statute and case law, include: (a) fees in lieu of public facilities dedication fees and reserved housing fees received from private developers; (b) improvement district property assessments received from property owners who benefit from infrastructure systems improvements made; (c) lease rents collected on HCDA-managed lands/facilities; and (d) permit and other fees charged to offset some of the administrative processing costs. Non-cash receipts include land dedicated by private developers for public facilities. Other potential revenue sources would be a yet-to-be-established business improvement district program, and Federal programs.

I. Summary of Analysis Performed

Not applicable.

J. Further Considerations

None.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED160
 PROGRAM STRUCTURE NO: 0108
 PROGRAM TITLE: HAWAII HOUSING FINANCE AND DEVELOPMENT CORP

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	23.00*	23.00*	23.00*	23.00*	23.0*	23.0*	23.0*	23.0*
	45.00**	48.00**	48.00**	48.00**	48.0**	48.0**	48.0**	48.0**
PERSONAL SERVICES	8,529,665	12,363,118	12,379,711	12,379,711	12,379	12,379	12,379	12,379
OTHER CURRENT EXPENSES	152,440,284	208,316,107	9,883,947	9,712,947	9,714	9,714	9,714	9,714
EQUIPMENT	23,751							
TOTAL OPERATING COST	160,993,700	220,679,225	22,263,658	22,092,658	22,093	22,093	22,093	22,093
BY MEANS OF FINANCING								
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
GENERAL FUND	150,000,000	198,557,000						
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
FEDERAL FUNDS		3,100,000	3,100,000	3,100,000	3,100	3,100	3,100	3,100
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
OTHER FEDERAL FUNDS	980	3,000,000	3,000,000	3,000,000	3,000	3,000	3,000	3,000
	23.00*	23.00*	23.00*	23.00*	23.0*	23.0*	23.0*	23.0*
	45.00**	48.00**	48.00**	48.00**	48.0**	48.0**	48.0**	48.0**
REVOLVING FUND	10,992,720	16,022,225	16,163,658	15,992,658	15,993	15,993	15,993	15,993
CAPITAL IMPROVEMENT COSTS								
LAND ACQUISITION	45,000,000							
CONSTRUCTION		230,500,000	145,000,000	145,000,000				
TOTAL CAPITAL EXPENDITURES	45,000,000	230,500,000	145,000,000	145,000,000				
BY MEANS OF FINANCING								
G.O. BONDS	45,000,000	230,500,000	145,000,000	145,000,000				
TOTAL PERM POSITIONS	23.00*	23.00*	23.00*	23.00*	23.0*	23.0*	23.0*	23.0*
TOTAL TEMP POSITIONS	45.00**	48.00**	48.00**	48.00**	48.0**	48.0**	48.0**	48.0**
TOTAL PROGRAM COST	205,993,700	451,179,225	167,263,658	167,092,658	22,093	22,093	22,093	22,093

PROGRAM ID: **BED160**
PROGRAM STRUCTURE: **0108**
PROGRAM TITLE: **HAWAII HOUSING FINANCE AND DEVELOPMENT CORP**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. # OF UNITS FOR SALE TO HOMEBUYERS	331	0	39	1829	175	0	783	72
2. # OF UNITS FOR NEW RENTAL HOUSING	1250	1334	1019	1626	940	1985	2622	250
3. # OF UNITS PRESERVED FOR EXISTING RENTAL HOUSING	0	715	306	80	150	150	150	150
PROGRAM TARGET GROUPS								
1. HSEHLDS EARNING UP TO 140% OF AREA MEDIAN INCOME	4000	4000	4000	4000	4000	4000	4000	4000
PROGRAM ACTIVITIES								
1. LOANS/GRANTS FOR ACQ/REHAB/DEV OF HSG	1204	496	288	1342	616	1078	656	250
2. RESERVE TAX CRDT FOR ACQ/REHAB/DEV OF HSG UNITS	1254	179	150	150	150	150	150	150
3. ISSUE TAX-EXEMPT REVENUE BONDS (IN MIL \$)	263.5	248	150.9	50	50	50	50	50
4. FACILITATE DEVELOPMENT OF REAL PROPERTY (UNITS)	802	200	1	1966	987	2613	3011	172
5. ASSIST HOMEBUYERS THROUGH FINANCING PROGRAMS	198	374	375	273	250	250	250	250
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
TAXES	38,000	38,000	30,000	30,000	30,000	30,000	30,000	30,000
REVENUES FROM THE USE OF MONEY AND PROPERTY	29,355	17,325	8,459	4,778	4,646	4,646	4,646	4,646
REVENUE FROM OTHER AGENCIES: FEDERAL	7,226	5,827	3,644	2,285				
CHARGES FOR CURRENT SERVICES	9,918	8,300	5,537	5,537	5,537	5,537	5,537	5,537
NON-REVENUE RECEIPTS	554,543	13,611	4,032	4,032	4,032	4,032	4,032	4,032
TOTAL PROGRAM REVENUES	639,042	83,063	51,672	46,632	44,215	44,215	44,215	44,215
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
SPECIAL FUNDS	3,285	3,259	1,644	1,000				
ALL OTHER FUNDS	635,757	79,804	50,028	45,632	44,215	44,215	44,215	44,215
TOTAL PROGRAM REVENUES	639,042	83,063	51,672	46,632	44,215	44,215	44,215	44,215

Program Plan Narrative

A. Statement of Program Objectives

To increase and preserve the supply of affordable and workforce housing thereby supporting growth of the State's economy.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

- 1) Add a total of \$856,200 in revolving funds for FY 26 and \$185,200 in revolving funds for FY 27 to cover various training programs, travel and other expenses related to the Maui wildfires.
- 2) Capital Improvement Program (CIP) request to add \$50,000,000 in General Obligation (G.O.) bond funds for both FY 26 and FY 27 for cash infusions to the Rental Housing Revolving Fund (RHRF).
- 3) CIP request to add \$150,000,000 in G.O. bond funds for both FY 26 and FY 27 for cash infusions to the RHRF specifically earmarked for Tier II projects.
- 4) CIP request to add \$20,000,000 in G.O. bond funds for FY 26 and FY 27 for cash infusions to the Dwelling Unit Revolving Fund (DURF).

C. Description of Activities Performed

The Hawaii Housing Finance and Development Corporation (HHFDC) was established to carry out the State's affordable housing financing and development functions. Its major finance program is the Low-Income Housing Tax Credit program, typically used in conjunction with the RHRF loan program and the Hula Mae Multi-Family Revenue Bond programs to finance the development of rental housing for households earning up to 60% of the AMI. RHRF Tier II loan program also funds projects for renter households earning up to 140% of the AMI.

DURF has an array of programs to assist for-sale and rental housing, including infrastructure, interim and permanent loan programs for developers. It is also used to fund legacy projects and infrastructure needs. Another important tool is the 201H Expedited Development Program, which provides regulatory relief to developers by granting various exemptions from statutes, ordinances, charter provisions, and rules.

Homeowner programs include the new DURF Equity Pilot Program in addition to the traditional Hula Mae Home Mortgage Loan and the Downpayment Loan Assistance programs. The latter two programs are restarting in FY25 due to market demands and planned to be funded by revenue bonds.

D. Statement of Key Policies Pursued

HHFDC is a functional plan preparing agency for the State Housing Functional Plan. HHFDC's programs directly support the Hawaii State Plan's policies for socio-cultural advancement with regard to housing as stated in Section 226-19, Hawaii Revised Statutes (HRS) and the priority guidelines for affordable housing contained in Section 226-106, HRS.

E. Identification of Important Program Relationships

HHFDC has important program relationships with the Hawaii Public Housing Authority, the Hawaii Community Development Authority, the Department of Land and Natural Resources, the Department of Hawaiian Home Lands, the Department of Budget and Finance, the County housing agencies and planning departments, and the U.S. Department of Housing and Urban Development, in addition to many private housing developers. Together, the parties work to coordinate activities and resources to promote affordable and workforce housing statewide.

F. Description of Major External Trends Affecting the Program

The costs of capital (including construction loan interest rates), construction materials, skilled labor, and insurance are major factors affecting HHFDC's programs, and all have significantly escalated in recent years due to the COVID pandemic, the war in Ukraine, and increased natural disasters caused by climate change. Additionally, the outcome of the recent federal elections is likely to adversely affect HHFDC. The new administration is expected to implement a fiscal policy that may spur inflation, and Community Development Block Grant Disaster Recovery funds for Maui may be lower than anticipated, further straining HHFDC programs and dampening the state's economic outlook. Finally, a lack of water resources in locations such as North Kona and West Maui has severely restricted development opportunities in these areas.

Program Plan Narrative

BED160: HAWAII HOUSING FINANCE AND DEVELOPMENT CORP

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G. Discussion of Cost, Effectiveness, and Program Size Data

HHFDC has a five-year production plan (FY 25 to FY 29) to assist in financing or developing approximately 11,275 housing units, or an average of 2,255 per year. Of the total projected deliveries, about 78% are anticipated to be rental units, with the remainder being offered for sale.

Due to the lengthy development process, projected unit production largely depends on the deployment of resources that the Legislature appropriated over the past several years, with the expectation of similar funding levels in the near-to-medium term. The projection period average of 2,255 units per year compares favorably to FY24 deliveries of 1,085 units, consisting of 731 rental and 354 for-sale units. Given recent substantial increases in construction costs and interest rates, HHFDC's focus has been on more efficient allocation of resources to housing projects in order to maximize unit count.

H. Discussion of Program Revenues

Revenues generated from Housing Development program activities include lease rents, loan portfolio interest income, loan repayments, leased-fee interest sales proceeds, Shared Appreciation Equity payments, earned interest income, and various administrative fees. Revenues from Housing Finance program activities include conveyance taxes collections deposited into the Rental Housing Revolving Fund, loan portfolio interest income, loan repayments earned interest income, and various administrative fees.

I. Summary of Analysis Performed

Not applicable.

J. Further Considerations

None.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 08
 PROGRAM TITLE: CULTURE AND RECREATION

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
PERSONAL SERVICES	3,027,536	4,782,270	4,753,855	4,753,855	4,754	4,754	4,754	4,754
OTHER CURRENT EXPENSES	2,483,905	4,018,501	53,518,501	4,018,501	4,018	4,018	4,018	4,018
EQUIPMENT	1,326							
TOTAL OPERATING COST	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772
BY MEANS OF FINANCING								
	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
SPECIAL FUND	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772
TOTAL PERM POSITIONS	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
TOTAL TEMP POSITIONS	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
TOTAL PROGRAM COST	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 0802
 PROGRAM TITLE: RECREATIONAL ACTIVITIES

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
PERSONAL SERVICES	3,027,536	4,782,270	4,753,855	4,753,855	4,754	4,754	4,754	4,754
OTHER CURRENT EXPENSES	2,483,905	4,018,501	53,518,501	4,018,501	4,018	4,018	4,018	4,018
EQUIPMENT	1,326							
TOTAL OPERATING COST	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772
BY MEANS OF FINANCING								
	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
SPECIAL FUND	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772
TOTAL PERM POSITIONS	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
TOTAL TEMP POSITIONS	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
TOTAL PROGRAM COST	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED180
 PROGRAM STRUCTURE NO: 080206
 PROGRAM TITLE: SPECTATOR EVENTS & SHOWS - ALOHA STADIUM

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
PERSONAL SERVICES	3,027,536	4,782,270	4,753,855	4,753,855	4,754	4,754	4,754	4,754
OTHER CURRENT EXPENSES	2,483,905	4,018,501	53,518,501	4,018,501	4,018	4,018	4,018	4,018
EQUIPMENT	1,326							
TOTAL OPERATING COST	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772
BY MEANS OF FINANCING								
	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
SPECIAL FUND	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772
TOTAL PERM POSITIONS	18.50*	18.50*	18.00*	18.00*	18.0*	18.0*	18.0*	18.0*
TOTAL TEMP POSITIONS	1.00**	1.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
TOTAL PROGRAM COST	5,512,767	8,800,771	58,272,356	8,772,356	8,772	8,772	8,772	8,772

PROGRAM ID: **BED180**
PROGRAM STRUCTURE: **080206**
PROGRAM TITLE: **SPECTATOR EVENTS & SHOWS - ALOHA STADIUM**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. % CHANGE IN ANNUAL SWAP MEET REVENUE	1	1	1	1	1	1	1	1
2. EVENT DAYS AS A % OF TOTAL DAYS FACILITY IS AVAILA	57	57	57	57	57	57	57	57
3. REVENUE RECEIVED AS A % OF TOTAL OPERATING REQUIRE	100	100	100	100	100	100	100	100
4. % OF DAYS FACILITY IS UTILIZED	100	100	100	100	100	100	100	100
5. % OF REVENUES RECEIVED FROM PUBLIC EVENTS	95	95	95	95	95	95	95	95
6. % OF REVENUE RECEIVED FROM PRIVATE EVENTS	5	5	5	5	5	5	5	5
PROGRAM TARGET GROUPS								
1. RESIDENT POPULATION - STATE OF HAWAII (IN THOUS)	1435	1436	1439	1442	1442	1442	1442	1442
2. TOTAL VISITOR ARRIVALS TO THE STATE OF HAWAII	9645	9782	10010	10238	10444	10444	10444	10444
PROGRAM ACTIVITIES								
1. # OF SWAP MEET DAYS OPEN ANNUALLY	158	158	158	158	158	158	158	158
2. # OF SWAP MEET SPECIAL EVENTS ANNUALLY	4	5	6	6	6	6	6	6
3. # OF CULTURAL AND OTHER EVENT AND SHOW DATES	207	207	207	207	207	207	207	207
4. # OF LICENSEES/TENANTS	33	33	33	33	33	33	33	33
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUES FROM THE USE OF MONEY AND PROPERTY	110	1,800	5	5	5	5	5	5
CHARGES FOR CURRENT SERVICES	6,634	5,841	4,351	4,351	4,351	7,122	7,122	7,122
NON-REVENUE RECEIPTS	49,500							
TOTAL PROGRAM REVENUES	56,244	7,641	4,356	4,356	4,356	7,127	7,127	7,127
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
SPECIAL FUNDS	56,244	7,641	4,356	4,356	4,356	7,127	7,127	7,127
TOTAL PROGRAM REVENUES	56,244	7,641	4,356	4,356	4,356	7,127	7,127	7,127

Program Plan Narrative

BED180: SPECTATOR EVENTS & SHOWS - ALOHA STADIUM

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A. Statement of Program Objectives

To provide people of all ages with the opportunity to enrich their lives through attendance at spectator events and shows.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

Fiscal Biennium (FB) 2025-27 operational budget includes the following requests:

1) Add \$49,500,000 in special funds from the Stadium Development Special Fund (SDSF) for FY 26 to allow the Stadium Authority to cover operating, maintenance, and contract costs with the new stadium's developers. Of this, approximately \$12 million will be spent on project consultants, \$2 million on the National Environmental Policy Act (NEPA) to assess the environmental effects of the proposed development (this will allow the opportunity to obtain federal funding), \$15 million on construction management/quality assurance contracts, and \$20.5 million in contingency to address unforeseen issues that are identified during site diligence process.

It should be noted that this amount was appropriated in Act 88, SLH 2021, as amended by Act 248, SLH 2022, as a general fund deposit into the SDSF. However, the SDSF did not have adequate special fund expenditure ceiling to be expended at the time of deposit in FY 24.

2) Reduce 0.50 temporary Scoreboard Supervisor position and \$39,409 in special funds for both FY 26 and FY 27. This abolishment is in accordance with the Stadium Authority Workforce Restructuring Plan, which was approved by the Governor on August 9, 2021.

C. Description of Activities Performed

1. Participates and provides input, recommendations, and feedback on the requirements for building a new stadium facility.
2. Provides leadership and managerial and administrative direction to stadium staff.
3. Provides recommendations on vision, direction, and requirements to address major projects involving the Aloha Stadium and its property.

4. Conducts ongoing promotional programs to enhance, expand, and market the facility as a viable and multi-functional facility that can cater and accommodate a range of events and target groups.

5. Provides ticket-selling services.

6. Provides public safety and security.

7. Repairs, maintains, and constructs improvements to stadium and related facilities.

8. Provides parking and maintains traffic controls within stadium premises.

D. Statement of Key Policies Pursued

Key policies pursued by this program are to: (1) Direct available resources toward increasing and expanding utilization of the facility to accommodate a wide variety of events and shows; (2) Improve the efficiency and effectiveness of stadium operations; and (3) Maintain existing facilities as well as construct new improvements for the convenience and safety of the viewing public.

E. Identification of Important Program Relationships

Directs, controls, and coordinates support activities relating to all events and shows.

The Stadium has a long-standing professional relationship with the University of Hawaii (UH) and has required that the future stadium developer or operator allow UH to use the new stadium facility rent-free, along with offering additional revenue-generating opportunities. Additionally, the Stadium requires the future developer or operator to permit up to 10 rent-free events per year for the Department of Education, including events like high school football games, graduations, and marching band performances.

F. Description of Major External Trends Affecting the Program

Major external trends directly and indirectly affecting the program include Stadium's focus on developing an entertainment district inclusive of a new

Program Plan Narrative

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BED180: SPECTATOR EVENTS & SHOWS - ALOHA STADIUM

multi-purpose entertainment venue and real estate development of its surrounding property. Other issues affecting the Stadium Authority include the structural integrity of the stadium, inflation, supply chain issues, the residual effects of COVID-19, as well as collaboration and interagency involvement with Honolulu Authority for Rapid Transportation (HART), Transit Oriented Development (TOD), and the City and County of Honolulu. Evaluating options to address the current condition of the existing Aloha Stadium facility and determining the most financially and operationally prudent options to consider in the long run.

G. Discussion of Cost, Effectiveness, and Program Size Data

During this critical planning stage, it is imperative that the Stadium Authority maintain financial solvency while continuing with developing an entertainment district that will return the program to its desired level of productivity and performance. Until a majority of developments occur, the data on cost, effectiveness, and program size data will be relatively skewed.

H. Discussion of Program Revenues

Maintaining financial solvency is of paramount concern to the Stadium Authority. Revenue is normally realized through rental of the stadium facility; parking fees from operating the stadium's parking facility; sale of stadium's inventory; and fees collected from swap meet operations. Swap meet fees include the stadium's 76.5% share of stall rentals and 100% of buyer admission fees.

I. Summary of Analysis Performed

At this time, Stadium has concentrated its efforts on maintaining financial solvency and monitoring budget projections to apprise the administration and the legislature of any projected funding deficit or related concerns.

J. Further Considerations

Concurrent with maintaining financial solvency, the Stadium Authority remains focused on ensuring that the New Aloha Stadium Entertainment District (NASED) is a top priority in order to ensure that the project's primary asset (district development) maximizes its return on investment while promoting the stadium facility as a competitive, large-scale venue for national and international spectator events.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 11
 PROGRAM TITLE: GOVERNMENT-WIDE SUPPORT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	57.50*	57.50*	57.50*	57.50*	57.5*	57.5*	57.5*	57.5*
	14.00**	14.00**	18.00**	17.00**	17.0**	17.0**	17.0**	17.0**
PERSONAL SERVICES	4,599,356	6,423,630	6,562,512	6,498,020	6,498	6,498	6,498	6,498
OTHER CURRENT EXPENSES	3,954,123	8,200,292	8,656,256	8,456,256	8,455	8,455	8,455	8,455
EQUIPMENT	20,575							
TOTAL OPERATING COST	8,574,054	14,623,922	15,218,768	14,954,276	14,953	14,953	14,953	14,953
BY MEANS OF FINANCING								
	43.46*	43.46*	49.46*	49.46*	49.5*	49.5*	49.5*	49.5*
	9.00**	9.00**	13.00**	12.00**	12.0**	12.0**	12.0**	12.0**
GENERAL FUND	8,094,399	9,310,035	10,312,546	10,048,054	10,047	10,047	10,047	10,047
	6.00*	6.00*	*	*	*	*	*	*
	5.00**	5.00**	5.00**	5.00**	5.0**	5.0**	5.0**	5.0**
FEDERAL FUNDS		2,449,536	2,041,871	2,041,871	2,042	2,042	2,042	2,042
	8.04*	8.04*	8.04*	8.04*	8.0*	8.0*	8.0*	8.0*
	**	**	**	**	**	**	**	**
OTHER FEDERAL FUNDS	479,655	864,351	864,351	864,351	864	864	864	864
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
REVOLVING FUND		2,000,000	2,000,000	2,000,000	2,000	2,000	2,000	2,000
CAPITAL IMPROVEMENT COSTS								
PLANS	2,000,000	1,000,000	2,500,000					
TOTAL CAPITAL EXPENDITURES	2,000,000	1,000,000	2,500,000					
BY MEANS OF FINANCING								
G.O. BONDS	2,000,000	1,000,000	2,500,000					
TOTAL PERM POSITIONS	57.50*	57.50*	57.50*	57.50*	57.5*	57.5*	57.5*	57.5*
TOTAL TEMP POSITIONS	14.00**	14.00**	18.00**	17.00**	17.0**	17.0**	17.0**	17.0**
TOTAL PROGRAM COST	10,574,054	15,623,922	17,718,768	14,954,276	14,953	14,953	14,953	14,953

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 1101
 PROGRAM TITLE: EXEC DIRECTN, COORD, & POLICY DEVELOPMENT

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	57.50*	57.50*	57.50*	57.50*	57.5*	57.5*	57.5*	57.5*
	14.00**	14.00**	18.00**	17.00**	17.0**	17.0**	17.0**	17.0**
PERSONAL SERVICES	4,599,356	6,423,630	6,562,512	6,498,020	6,498	6,498	6,498	6,498
OTHER CURRENT EXPENSES	3,954,123	8,200,292	8,656,256	8,456,256	8,455	8,455	8,455	8,455
EQUIPMENT	20,575							
TOTAL OPERATING COST	8,574,054	14,623,922	15,218,768	14,954,276	14,953	14,953	14,953	14,953
BY MEANS OF FINANCING								
	43.46*	43.46*	49.46*	49.46*	49.5*	49.5*	49.5*	49.5*
	9.00**	9.00**	13.00**	12.00**	12.0**	12.0**	12.0**	12.0**
GENERAL FUND	8,094,399	9,310,035	10,312,546	10,048,054	10,047	10,047	10,047	10,047
	6.00*	6.00*	*	*	*	*	*	*
	5.00**	5.00**	5.00**	5.00**	5.0**	5.0**	5.0**	5.0**
FEDERAL FUNDS		2,449,536	2,041,871	2,041,871	2,042	2,042	2,042	2,042
	8.04*	8.04*	8.04*	8.04*	8.0*	8.0*	8.0*	8.0*
	**	**	**	**	**	**	**	**
OTHER FEDERAL FUNDS	479,655	864,351	864,351	864,351	864	864	864	864
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
REVOLVING FUND		2,000,000	2,000,000	2,000,000	2,000	2,000	2,000	2,000
CAPITAL IMPROVEMENT COSTS								
PLANS	2,000,000	1,000,000	2,500,000					
TOTAL CAPITAL EXPENDITURES	2,000,000	1,000,000	2,500,000					
BY MEANS OF FINANCING								
G.O. BONDS	2,000,000	1,000,000	2,500,000					
TOTAL PERM POSITIONS	57.50*	57.50*	57.50*	57.50*	57.5*	57.5*	57.5*	57.5*
TOTAL TEMP POSITIONS	14.00**	14.00**	18.00**	17.00**	17.0**	17.0**	17.0**	17.0**
TOTAL PROGRAM COST	10,574,054	15,623,922	17,718,768	14,954,276	14,953	14,953	14,953	14,953

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID:
 PROGRAM STRUCTURE NO: 110103
 PROGRAM TITLE: POLICY DEVELOPMENT & COORDINATION

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	57.50*	57.50*	57.50*	57.50*	57.5*	57.5*	57.5*	57.5*
	14.00**	14.00**	18.00**	17.00**	17.0**	17.0**	17.0**	17.0**
PERSONAL SERVICES	4,599,356	6,423,630	6,562,512	6,498,020	6,498	6,498	6,498	6,498
OTHER CURRENT EXPENSES	3,954,123	8,200,292	8,656,256	8,456,256	8,455	8,455	8,455	8,455
EQUIPMENT	20,575							
TOTAL OPERATING COST	8,574,054	14,623,922	15,218,768	14,954,276	14,953	14,953	14,953	14,953
BY MEANS OF FINANCING								
	43.46*	43.46*	49.46*	49.46*	49.5*	49.5*	49.5*	49.5*
	9.00**	9.00**	13.00**	12.00**	12.0**	12.0**	12.0**	12.0**
GENERAL FUND	8,094,399	9,310,035	10,312,546	10,048,054	10,047	10,047	10,047	10,047
	6.00*	6.00*	*	*	*	*	*	*
	5.00**	5.00**	5.00**	5.00**	5.0**	5.0**	5.0**	5.0**
FEDERAL FUNDS		2,449,536	2,041,871	2,041,871	2,042	2,042	2,042	2,042
	8.04*	8.04*	8.04*	8.04*	8.0*	8.0*	8.0*	8.0*
	**	**	**	**	**	**	**	**
OTHER FEDERAL FUNDS	479,655	864,351	864,351	864,351	864	864	864	864
	*	*	*	*	*	*	*	*
	**	**	**	**	**	**	**	**
REVOLVING FUND		2,000,000	2,000,000	2,000,000	2,000	2,000	2,000	2,000
CAPITAL IMPROVEMENT COSTS								
PLANS	2,000,000	1,000,000	2,500,000					
TOTAL CAPITAL EXPENDITURES	2,000,000	1,000,000	2,500,000					
BY MEANS OF FINANCING								
G.O. BONDS	2,000,000	1,000,000	2,500,000					
TOTAL PERM POSITIONS	57.50*	57.50*	57.50*	57.50*	57.5*	57.5*	57.5*	57.5*
TOTAL TEMP POSITIONS	14.00**	14.00**	18.00**	17.00**	17.0**	17.0**	17.0**	17.0**
TOTAL PROGRAM COST	10,574,054	15,623,922	17,718,768	14,954,276	14,953	14,953	14,953	14,953

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED144
 PROGRAM STRUCTURE NO: 11010302
 PROGRAM TITLE: STATEWIDE PLANNING AND COORDINATION

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	31.00*	31.00*	24.00*	24.00*	24.0*	24.0*	24.0*	24.0*
	9.00**	9.00**	12.00**	11.00**	11.0**	11.0**	11.0**	11.0**
PERSONAL SERVICES	2,271,889	3,595,307	3,135,155	3,070,663	3,071	3,071	3,071	3,071
OTHER CURRENT EXPENSES	1,134,804	4,429,117	4,687,854	4,487,854	4,487	4,487	4,487	4,487
EQUIPMENT	15,325							
TOTAL OPERATING COST	3,422,018	8,024,424	7,823,009	7,558,517	7,558	7,558	7,558	7,558
BY MEANS OF FINANCING								
	25.00*	25.00*	24.00*	24.00*	24.0*	24.0*	24.0*	24.0*
	4.00**	4.00**	7.00**	6.00**	6.0**	6.0**	6.0**	6.0**
GENERAL FUND	3,422,018	3,574,888	3,781,138	3,516,646	3,516	3,516	3,516	3,516
	6.00*	6.00*	*	*	*	*	*	*
FEDERAL FUNDS	5.00**	5.00**	5.00**	5.00**	5.0**	5.0**	5.0**	5.0**
		2,449,536	2,041,871	2,041,871	2,042	2,042	2,042	2,042
	*	*	*	*	*	*	*	*
REVOLVING FUND	**	**	**	**	**	**	**	**
		2,000,000	2,000,000	2,000,000	2,000	2,000	2,000	2,000
CAPITAL IMPROVEMENT COSTS								
PLANS	2,000,000	1,000,000	2,500,000					
TOTAL CAPITAL EXPENDITURES	2,000,000	1,000,000	2,500,000					
BY MEANS OF FINANCING								
G.O. BONDS	2,000,000	1,000,000	2,500,000					
TOTAL PERM POSITIONS	31.00*	31.00*	24.00*	24.00*	24.0*	24.0*	24.0*	24.0*
TOTAL TEMP POSITIONS	9.00**	9.00**	12.00**	11.00**	11.0**	11.0**	11.0**	11.0**
TOTAL PROGRAM COST	5,422,018	9,024,424	10,323,009	7,558,517	7,558	7,558	7,558	7,558

PROGRAM ID: **BED144**
PROGRAM STRUCTURE: **11010302**
PROGRAM TITLE: **STATEWIDE PLANNING AND COORDINATION**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. # OF PROJ REQ MULTI-AGNCY COORD LED/COCHAIR BY OP	4	4	4	4	4	4	4	4
2. # OF PLANS, STUDIES AND REPORTS PREPARED	3	3	3	3	3	3	3	3
3. # OF BOARDS/COMMITTEES/COUNCILS OP SERVES AS MMBER	8	8	8	8	8	8	8	8
4. # OF PUBLIC PRESENTATIONS ON SUSTAIN & CLIMATE	30	30	30	30	30	30	30	30
5. # OF CONSUL ON HRS 343 DOCS ENV ISSUES REQ BY VAR	4	4	4	4	4	4	4	4
6. % FEDCON APPS CONSISTNT W CZM ENFORCEABLE POLICIES	100	100	100	100	100	100	100	100
7. UTILIZATION OF STATE'S GEOSPATIAL DATA (IN MIL)	100	125	140	155	170	185	200	215
8. # OF PUBLIC TESTIMONIES RECEIVED AND PROCESSED	150	150	150	150	150	150	150	150
PROGRAM TARGET GROUPS								
1. # OF FED, STATE AND COUNTY AGCY CONSUL ON HRS 343	25	25	25	25	25	25	25	25
2. # OF LANDOWNER/DEVELPR, ENVIRNMT, CIVIC STKHLDRS	15	15	15	15	15	15	15	15
3. # OF ENGMT WITH PRIVATE SECT AND NGO ON SUS & CLIM	93	93	93	93	93	93	93	93
4. # OF PERSONS AND ENT ON ELEC AND PAPER MAIL LIST	596	596	0	0	0	0	0	0
5. # OF ENGMT WITH FED/STATE/COUNTY ON SUSTAIN & CLIM	117	117	117	117	117	117	117	117
PROGRAM ACTIVITIES								
1. # SPECIAL PLANS/PLNNG REPORTS DEVELOPED/REVIEWED	2	2	2	2	2	2	2	2
2. # OF INITIATIVES ALIGN W/ THE HI 2050 SUSTAIN PLAN	32	32	32	32	32	32	32	32
3. # LU BOUNDARY AMDT PETITIONS, OTH LUC ITEMS REVW'D	10	10	10	10	10	10	10	10
4. # EA/EIS REVIEWD	120	120	120	120	120	120	120	120
5. # OF FEDERAL CONSISTENCY REVIEWS	50	50	50	50	50	50	50	50
6. # PERMITS/APPROVALS MONITORED FOR CONSIST W SMA	8	8	8	8	8	8	8	8
7. # OF NEW AND UPDATED DATA LAYERS IN STATE GEODATAB	60	60	60	60	60	60	60	60
8. # MAPPING, DATA, PUB INQ & SUPPORT REQ COMPLETED	200	200	200	200	200	200	200	200
9. # OF TRANSIT-ORIENTED DEVELPMNT PROJECTS COORD	50	50	50	50	50	50	50	50
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUE FROM OTHER AGENCIES: FEDERAL	1,420	1,417	1,000					
CHARGES FOR CURRENT SERVICES	11							
TOTAL PROGRAM REVENUES	1,431	1,417	1,000					
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
GENERAL FUNDS	11							
SPECIAL FUNDS	1,000	1,417	1,000					
ALL OTHER FUNDS	420							
TOTAL PROGRAM REVENUES	1,431	1,417	1,000					

Program Plan Narrative

BED144: STATEWIDE PLANNING AND COORDINATION

11 01 03 02

A. Statement of Program Objectives

To enhance the efficiency and effectiveness of State programs by maintaining a comprehensive statewide planning process, through the formulation of a state policy plan and the development of a policy planning and implementation framework; by undertaking comprehensive land use and coastal zone planning, management, and implementation; by facilitating intergovernmental coordination and cooperation; by undertaking strategic and regional planning to address areas of critical State concerns related to social, economic or physical conditions; and by promoting programs and capital improvement projects which further State policies.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Separate and reestablish the Land Use Commission (LUC) as an independent Program ID by transferring 7.00 permanent positions, 1.00 temporary position, and \$880,105 in general funds for both FY 26 and FY 27 from the Office of Planning and Sustainable Development (OPSD) into a new Program ID.

2) Add 3.00 temporary positions and \$327,630 in general funds for both FY 26 and FY 27 for the Special Plans Branch.

3) Add 1.00 permanent position and \$35,508 in general funds for FY 26 and \$71,016 in general funds for FY 27 for the Statewide Sustainability Program.

4) Convert the means of financing for 5.00 permanent positions in the Coastal Zone Management (CZM) program from federal to general funds.

5) Add 1.00 temporary position and \$300,000 in FY 26 to assist OPSD with updating the Hawaii State Planning Act.

6) Capital Improvement Program (CIP) request to add \$500,000 in G.O. bond funds for FY 26 to perform an Environment Impact Statement (EIS) for the East Kapolei Transit Oriented Development (TOD) community development district.

7) CIP request to add \$2,000,000 in G.O. bond funds for FY 26 to plan additional TOD projects in the State.

C. Description of Activities Performed

The statutory purpose of OPSD is carried out through ten statutorily defined activities: State comprehensive planning and program coordination; strategic planning; planning coordination and cooperation; statewide planning and geographic information system (GIS); land use planning; coastal and ocean policy management; regional planning and studies; regional, national, and international planning, climate adaptation, sustainable development, sustainability and climate coordination; and smart growth and transit-oriented development. See Section 225M-2, HRS.

Ongoing activities include: (1) reviewing and issuing of special management area approvals for projects within the Hawaii community development districts; (2) reviewing and issuing of Coastal Zone Management (CZM) Act federal consistency determinations for certain federal actions and activities; (3) developing and presenting the position of the State in all boundary change petitions and proceedings before the Land Use Commission; and (4) coordinating and advancing smart growth and development in the State. Other planning and policy related activities pursued by OPSD are based on administration priorities and availability of staff and funding (e.g., federal grant opportunities).

D. Statement of Key Policies Pursued

1. State Planning, Chapter 225M, HRS. The purpose of this law is to "(1) Fix responsibility and accountability to successfully carry out statewide planning programs, policies, and priorities; (2) Improve the efficiency and effectiveness of the operations of the executive branch; and (3) Ensure comprehensive planning and coordination to enhance the quality of life of the people of Hawaii." See Section 225M-1, HRS.

2. Hawaii State Plan, Chapter 226, HRS. The purpose of this law is to "set forth the Hawaii state plan that shall serve as a guide for the future long-range development of the State; identify the goals, objectives, policies, and priorities for the State; provide a basis for determining priorities and allocating limited resources...; improve coordination of federal, state, and county plans, policies, programs, projects, and regulatory activities; and to establish a system for plan formulation and

Program Plan Narrative

BED144: STATEWIDE PLANNING AND COORDINATION

11 01 03 02

program coordination to provide for an integration of all major state, and county activities." See Section 226-1, HRS.

3. State Land Use Law, Chapter 205, HRS. The purpose of this law is to "preserve, protect and encourage the development of the lands in the State for those uses to which it is best suited for the public welfare [.]" See L. 1961, c 187, Section 1.

4. Hawaii CZM Act, Chapter 205A, HRS. The purpose of this law is to "provide for effective management, beneficial use, protection, and development of the coastal zone." See L 1977, c 188, Section 1.

5. State Planning, Section 225M-2(4), HRS. This section charges OPSD with managing statewide planning and geographic information system.

6. Sections 226-63 and 64, HRS, of the Hawaii State Plan, establish policies and mechanisms to coordinate transit-oriented development (TOD) planning and development among State agencies and with the Counties. The statute establishes an interagency council for TOD.

7. The Statewide Sustainability Branch, Sections 225M-2(b)(9) and 225M-8 is required to develop, organize, and promote policies and programs that advance Hawaii's sustainability and climate goals. This Branch evaluates and recommends legislative, regulatory, and policy changes to the Governor, Legislature, government agencies, private entities, and other organizations, to encourage actions that best sustain, protect, and enhance Hawaii's environment, economy, and community for the long-term benefit of its people.

8. The Environmental Review Program publishes The Environmental Notice twice a month on the 8th and 23rd by law and includes actions undergoing environmental review in Hawaii; advises state agencies on compliance with HRS Chapter 343 and HAR 11-200.1; and supports the Environmental Advisory Council.

9. The Special Plans Branch will develop a repeatable planning framework for validating community support for federally funded infrastructure projects that benefit local communities and military installations in Hawaii.

E. Identification of Important Program Relationships

OPSD works closely with many federal, State and county agencies in the development of policies, preparation of plans and studies and implementation activities.

F. Description of Major External Trends Affecting the Program

Among the many externalities that directly and indirectly impinge on program activities are national and international economic conditions and the state's fiscal and economic condition. These conditions affect land demand for resort, commercial, industrial, residential and agricultural uses and coastal and ocean activities which have potential impacts on natural, cultural, historic, recreational and other resources. Federal policies and regulations and court decisions also impact program activities. The factors that contribute to the escalating cost of housing come from both external and internal sources. Their impact is such that Governor Green has been compelled to sign his Ninth Proclamation Relating to Affordable Housing on October 10, 2024. The urgent need to produce more affordable housing greatly impacts OPSD. While grant funds can help supplement the effort to respond to the housing crisis, additional staff are necessary to work with our sister agencies to comprehensively reduce barriers to affordable housing.

G. Discussion of Cost, Effectiveness, and Program Size Data

OPSD has continued to focus on its core statutory functions, federally funded programs and priority project areas of Administration and Legislature.

OPSD produces planning and policy studies, position papers, and reports in order to provide quality information to decision-makers. The National Oceanic and Atmospheric Administration (NOAA) has continued to increase requirements for the receipt of federal CZM funds. OPSD is challenged by staff and resource constraints but works diligently to maintain its productivity and efficiency.

H. Discussion of Program Revenues

OPSD has successfully pursued federal grant funding and will continue to do so where the federal funding opportunities align with our mission, statutory responsibilities, and capacity.

Program Plan Narrative

BED144: STATEWIDE PLANNING AND COORDINATION

11 01 03 02

Federal funds are received from the National Oceanic and Atmospheric Administration (NOAA) annually to manage Hawaii's coastal resources. CZM funds are on the State Office of Federal Awards Management list of Major Recurring Federal Awards (CFDA No. 11.419). NOAA continues to document the need to restore State funding for the Hawaii CZM Program's staff positions, which is described in further detail below.

I. Summary of Analysis Performed

The Planning Program Manager position for the Special Plans Program has been vacant since May 5, 2023, when the incumbent was appointed to serve as the OPSD Director with return rights to the position at the end of her appointment on December 6, 2026. Personnel funds for the position were deleted from the FY 24 budget. The incumbent has requested to exercise her return rights at the end of her temporary appointment. This submission is to restore funds for full year funding for FY 2025-27 and onward with the current salary at \$136,714/year. This position is currently budgeted for seven months' salary of \$91,144 and request for an additional five months of \$45,570/year.

This position is needed to manage emergent issues as assigned by the DBEDT Director, Governor, and Legislature, in addition to securing federal EDA funds for the CEDS and the Statewide Planning Grant. The Special Plans Program is planning for equitable economic recovery from the COVID-19 public health emergency and Maui wildfire disaster. The dual need to reduce Hawaii's cost of living for working families while increasing opportunities for better paying work requires collaboration with multiple jurisdictions, federal, state, county, and non-profits.

Coastal Zone Management (CZM) Program:

In 2024, the National Oceanic and Atmospheric Administration (NOAA) reiterated concerns with the State's declining financial support for the CZM Program including:

1) Conditional Funds - In FY10, NOAA began providing federal funds to temporarily assist in sustaining CZM Program staff positions, with the condition that the State actively take steps to restore State funding for the positions.

2) County SMA Support - The State's apparent lack of commitment to

funding the CZM Program may affect the State's ability to support the counties who receive federal funding to administer Special Management Area permit systems.

This submission is to restore State funding for five positions for the full year of FY25 and onward. At minimum the State should restore State funding for the full year of FY25 and onward for at least two positions, a Planning Program Manager (CZM Program Manager) with an allocated salary of \$150,000/year, and a Planner VI with an allocated salary of \$96,715/year.

The CZM Program Manager directs the preparation of the annual work plan and grant application to NOAA and serves as the liaison to NOAA for the Major Recurring Federal Award. Planner VI is responsible for the oversight of the Special Management Area (SMA) permit system implemented by the counties, providing review and comment on proposed amendments to county SMA and shoreline rules to ensure consistency with HRS Chapter 205A, and providing general guidance on SMA and shoreline setbacks.

Restoring State funding for the two positions identified above would demonstrate that the State is taking concrete actions to address NOAA's funding concerns. The restoration of State funding for personnel also allows the CZM Program to better implement the requirements of the Coastal Zone Management Act, comply with one-to-one match requirements in the Major Recurring Federal Award, and seek increased federal funding for projects to address coastal hazards and build resilience to impacts of sea level rise.

J. Further Considerations

None.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED103
 PROGRAM STRUCTURE NO: 11010303
 PROGRAM TITLE: STATE LAND USE COMMISSION

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	0.00*	0.00*	7.00*	7.00*	7.0*	7.0*	7.0*	7.0*
	0.00**	0.00**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
PERSONAL SERVICES			589,648	589,648	590	590	590	590
OTHER CURRENT EXPENSES			197,227	197,227	197	197	197	197
TOTAL OPERATING COST	0	0	786,875	786,875	787	787	787	787
BY MEANS OF FINANCING								
	*	*	7.00*	7.00*	7.0*	7.0*	7.0*	7.0*
	**	**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
GENERAL FUND			786,875	786,875	787	787	787	787
TOTAL PERM POSITIONS	*	*	7.00*	7.00*	7.0*	7.0*	7.0*	7.0*
TOTAL TEMP POSITIONS	**	**	1.00**	1.00**	1.0**	1.0**	1.0**	1.0**
TOTAL PROGRAM COST			786,875	786,875	787	787	787	787

PROGRAM ID: **BED103**
PROGRAM STRUCTURE: **11010303**
PROGRAM TITLE: **STATE LAND USE COMMISSION**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. # OF PETITIONS, MOTIONS AND REQUESTS FILED	38	38	38	38	38	38	38	38
2. # OF PAGES OF APPLICATIONS PROCESSED	1500	1500	1500	1500	1500	1500	1500	1500
3. # OF POSTINGS TO WEBSITE	825	825	825	825	825	825	825	825
4. # OF PUBLIC TESTIMONIES RECEIVED AND PROCESSEED	250	250	250	250	250	250	250	250
5. # OF PAGES OF DOCUMENTS DIGITIZED AND POSTED	1500	1500	1500	1500	1500	1500	1500	1500
6. # OF WEB BASED PUBLIC INQUIRIES ON OUR WEBSITE	395	395	395	395	395	395	395	395
7. # OF BOUNDARY INTERPRETATION INQUIRIES	275	275	275	275	275	275	275	275
8. # OF REQ FOR COMMENTS FROM OTHER GOVT AGCY PROC	52	52	52	52	52	52	52	52
PROGRAM TARGET GROUPS								
1. # OF PERS AND ENTY ON ELEC AND PAPER MAIL LIST	596	596	596	596	596	596	596	596
PROGRAM ACTIVITIES								
1. # OF MATTERS HEARD	21	21	21	21	21	21	21	21
2. DAYS OF HEARINGS HELD	36	36	36	36	36	36	36	36
3. # OF STAFF REPORTS GENERATED	15	15	15	15	15	15	15	15
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
CHARGES FOR CURRENT SERVICES		11	11	11	11	11	11	11
TOTAL PROGRAM REVENUES		11	11	11	11	11	11	11
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
GENERAL FUNDS		11	11	11	11	11	11	11
TOTAL PROGRAM REVENUES		11	11	11	11	11	11	11

Program Plan Narrative

BED103: STATE LAND USE COMMISSION

11 01 03 03

A. Statement of Program Objectives

To preserve, protect, and encourage the development and preservation of lands in the state for those uses to which they are best suited in the interest of public health and welfare of the people of the state of Hawaii through the implementation of the state land use law, chapter 205, Hawaii revised statutes, as amended. The major activities of the land use commission include processing reviewing and acting on petitions for district boundary changes that involve lands over 15 acres in the state agricultural, rural, and urban districts and all petitions for land in the conservation district, reviewing and acting on applications for special permits in the agricultural and rural district which are over 15 acres, processing boundary interpretation requests, maintaining, updating and disseminating official state land use district maps and state land use information and providing public information.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

1) Separate and reestablish the Land Use Commission (LUC) as an independent Program ID by transferring 7.00 permanent positions, 1.00 temporary position, and \$880,105 in general funds for both FY 26 and FY 27 from the Office of Planning and Sustainable Development (OPSD) into a new Program ID (BED 103).

C. Description of Activities Performed

In the current fiscal year the LUC has stimulated economic activity by meeting all its projected goals and processing all petitions for district boundary amendments, special permits, Important Agricultural Land designations and Motions to Amend in a timely manner. Most Petitions and Motions were decided on and concluded within 4 months of being deemed complete for hearing. Using virtual platforms the LUC will be able to continue to meet all long- and short-term goals in the approval of these matters. LUC has also been able to meet all its projected goals with regard to Boundary Interpretations stimulating and allowing the Counties to process and issue construction permits for over 1200 small projects.

The estimated economic impact of the LUC this fiscal year was:

-Minimum Direct Development Investment of over \$700 million;

-Post Development Economic Activity exceeding \$200 million;

-350 direct construction jobs exceeding \$250 million in wages;

-Offsite and Post development economic activity exceeding \$250 million;

-Over 2100 to 5000 affordable and market rate homes;

-260 acres of Industrial land approved for construction;

-200 hotel rooms approved;

-Various infrastructure projects such as the expansion of the Honouliuli wastewater treatment plant and continued operation of various public and private landfills, and quarrying operations to supply materials for road building and construction.

-Significantly, LUC is also responsible for the approval of Solar Projects on class A, B&C rated lands. Three major solar projects were approved this year.

D. Statement of Key Policies Pursued

The LUC has been focused on stimulating and assisting the development of new housing for the state of Hawaii while balancing the need to preserve agricultural lands for food production and protecting cultural resources. The LUC has also been actively permitting solar projects on agricultural land to assist in the state's long term energy goals.

E. Identification of Important Program Relationships

The LUC works closely with many State and county agencies in the development of conditions for granting of permits to ensure state, county and constitutional requirements are met and that unnecessary burdens are not placed on state and county agencies.

F. Description of Major External Trends Affecting the Program

The number of petitions submitted to the LUC is directly proportional to the housing market and the economy. Increases in cultural activist

Program Plan Narrative

BED103: STATE LAND USE COMMISSION

11 01 03 03

movements and environmental activism have impacted the conditions placed on development and the amount of community participation on hearings.

G. Discussion of Cost, Effectiveness, and Program Size Data

The LUC is extremely cost effective and manages a small budget to handle numerous petitions every year.

H. Discussion of Program Revenues

The LUC is entirely funded by general funds.

I. Summary of Analysis Performed

The LUC regularly undertaking review of its processes and methodology to ensure petitions are handled in an expeditious and proper manner.

The Legal Analyst position activities have been extremely successful in stimulating housing development. The role of this position is to examine previously approved projects that have not been developed and to determine what, if any, the roadblocks to development are. Once that determination has been made, the Analyst meets with agencies and organizations to work out resolutions of those issues. After only one year of working on this program, the Analyst has re-invigorated development of 13,00 units, 100 of which will begin construction before the end of this calendar year. We are requesting this position be made permanent and \$93,000 be made a part of our base budget.

J. Further Considerations

None.

OPERATING AND CAPITAL EXPENDITURES

REPORT: P61-A

PROGRAM ID: BED130
 PROGRAM STRUCTURE NO: 11010304
 PROGRAM TITLE: ECONOMIC PLANNING & RESEARCH

PROGRAM EXPENDITURES	IN DOLLARS				IN THOUSANDS			
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
OPERATING COST	26.50*	26.50*	26.50*	26.50*	26.5*	26.5*	26.5*	26.5*
	5.00**	5.00**	5.00**	5.00**	5.0**	5.0**	5.0**	5.0**
PERSONAL SERVICES	2,327,467	2,828,323	2,837,709	2,837,709	2,837	2,837	2,837	2,837
OTHER CURRENT EXPENSES	2,819,319	3,771,175	3,771,175	3,771,175	3,771	3,771	3,771	3,771
EQUIPMENT	5,250							
TOTAL OPERATING COST	5,152,036	6,599,498	6,608,884	6,608,884	6,608	6,608	6,608	6,608
BY MEANS OF FINANCING								
	18.46*	18.46*	18.46*	18.46*	18.5*	18.5*	18.5*	18.5*
	5.00**	5.00**	5.00**	5.00**	5.0**	5.0**	5.0**	5.0**
GENERAL FUND	4,672,381	5,735,147	5,744,533	5,744,533	5,744	5,744	5,744	5,744
	8.04*	8.04*	8.04*	8.04*	8.0*	8.0*	8.0*	8.0*
	**	**	**	**	**	**	**	**
OTHER FEDERAL FUNDS	479,655	864,351	864,351	864,351	864	864	864	864
TOTAL PERM POSITIONS	26.50*	26.50*	26.50*	26.50*	26.5*	26.5*	26.5*	26.5*
TOTAL TEMP POSITIONS	5.00**	5.00**	5.00**	5.00**	5.0**	5.0**	5.0**	5.0**
TOTAL PROGRAM COST	5,152,036	6,599,498	6,608,884	6,608,884	6,608	6,608	6,608	6,608

PROGRAM ID: **BED130**
PROGRAM STRUCTURE: **11010304**
PROGRAM TITLE: **ECONOMIC PLANNING AND RESEARCH**

	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30	FY 2030-31
MEASURES OF EFFECTIVENESS								
1. PROG. OUTPUTS CITED IN MAJOR MEDIA (AVE.MONTHLY#)	10	10	10	10	10	10	10	10
2. ACCURACY OF ECON FORECASTS (% ERROR)	5	5	5	5	5	5	5	5
PROGRAM TARGET GROUPS								
1. PAGES VIEWS TO PROG WEBSITE (AVE PER MO IN THOUS)	28	28	28	28	29	29	30	30
PROGRAM ACTIVITIES								
1. DATA SERIES MAINTAINED ON-LINE (X 100)	60	60	62	62	63	63	64	64
2. # OF OTHER ECONOMIC AND STATISTICAL REPORTS ISSUED	45	47	48	50	50	52	52	54
PROGRAM REVENUES BY TYPE (IN THOUSANDS of DOLLARS)								
REVENUE FROM OTHER AGENCIES: FEDERAL	888	888	888	887	887	887	887	887
TOTAL PROGRAM REVENUES	888	888	888	887	887	887	887	887
PROGRAM REVENUES BY FUND (IN THOUSANDS of DOLLARS)								
ALL OTHER FUNDS	888	888	888	887	887	887	887	887
TOTAL PROGRAM REVENUES	888	888	888	887	887	887	887	887

Program Plan Narrative

A. Statement of Program Objectives

To enhance and contribute to the economic development of the state by providing analyses, and policy recommendations on economic issues; developing short and long-range forecasts of Hawaii's economy, conducting and reporting on basic research into the economy of the state, collecting, compiling, interpreting and publishing data and statistics on all aspects of business activity, the economy, and demographic characteristics of the state; and maintaining a statewide statistical reporting program through the state of Hawaii data book and online data warehouse.

B. Description of Request and Compliance with Section 37-68(1)(A)(B)

No new programs or significant adjustments are being requested in the FB 2025-27 Executive Budget Request.

C. Description of Activities Performed

Prepares the Emerging Industries report required by Section 201-19(b), HRS. This report analyzes Hawaii's sources of growth and identifies key industries and clusters driving growth and diversification.

Compiles and publishes Self-Sufficiency Income Standard report as required by Section 201-3(b), HRS. This report establishes Hawaii's self-sufficient family income standards and compares self-sufficient family budgets with poverty thresholds, minimum wage level, median family income, and estimates for actual incomes for five family types.

Compiles and publishes the Report on Hawaii Tax Credit for Research Activities as required by Section 235-110.91, HRS. This report provides data and analysis on the research activities and tax credit claims by the qualified high technology businesses (QHTBs).

Collects and maintains a database for Hawaii's Energy Industry Information Reporting Program (EIIRP) as required by Section 201-13.8, HRS.

Collects and reports labor statistics for the state and by county and by island as required by Section 371-11(3), HRS. The function was transferred from the Department of Labor and Industrial Relations by

Act 88, SLH, 2021.

Collects and reports tourism data and conduct research and forecasting as required by Section 201B-7, HRS. The tourism research function was transferred from Hawaii Tourism Authority to the Department of Business, Economic Development and Tourism by Act 88, SLH, 2021.

Conducts economic studies and analyses in areas including population, tourism, emerging industries, diversification, quality of life, technology, labor, energy, and taxation.

Maintains the automated data warehouses site to greatly expand access to data relevant for government and business decision making. Compiles and publishes the State of Hawaii Data Book containing 800 tables of key data widely used by the government, businesses, and residents.

Develops and publishes long-range, State Population and Economic Projections and the State and county Input-Output models to guide State, county and private-sector planning efforts.

Compiles and publishes daily passenger count and weekly unemployment initial claim data. Collects passenger data from all the airlines carrying passengers to Hawaii on monthly basis. Produces the web-based publications, Quarterly Statistical and Economic Reports, Monthly Economic Indicators, and Monthly Energy Trends.

Conducts Census-related workshops to enhance businesses' ability to mine census data for marketing and business development purposes.

Responds to about 2,000 annual requests for information and other inquiries to the department.

Provide administrative support and research for the Business Revitalization Task Force created by Act 142, SLH 2024.

Provide administrative support and research for the Sports Wagering Working Group created by HCR70, 2024 Hawaii State Legislature.

D. Statement of Key Policies Pursued

Pursues research support for the development of emerging and growth

Program Plan Narrative

BED130: ECONOMIC PLANNING & RESEARCH

11 01 03 04

industries and the transition of Hawaii's economy under the State's innovation initiative.

Provides policy makers with economic data, plans and alternatives to facilitate strategic economic development decision making. This includes basic research to develop functional models of Hawaii's economic activity. Provides ongoing and special analyses of economic and business issues affecting the State.

Develops and provide accurate, complete statistics to assist decision making by the Administration, Legislature, and the business community.

E. Identification of Important Program Relationships

The program maintains close relationships with decision makers in the State Administration, Legislature, private industry, and Federal agencies in order to provide the highest quality information and economic analysis support in meeting the State's economic development goals.

F. Description of Major External Trends Affecting the Program

Over the last several years, the program's priorities have centered on assisting the State to address the need for economic diversification. As the economy is still recovering from the COVID-19 recession, and the Maui wildfires, the program is monitoring the economic environment closely and provides affected sectors and relevant State agencies with information and briefings on the situation and prospects for the near future. The program works closely with the U.S. Census Bureau and U.S. Bureau of Labor Statistics on data collection, estimation, interpretation, reporting, and presentation of the data and analysis.

G. Discussion of Cost, Effectiveness, and Program Size Data

The program has fully moved to publishing data and analysis in electronic form. The program has designed a dozen of data dashboards and developed two automated data warehouse projects. The program continues to seek ways to economize, including careful consideration of research priorities, staff development to permit all research needs to be performed in house, and elimination of numerous subscriptions and publications.

H. Discussion of Program Revenues

None.

I. Summary of Analysis Performed

No major program changes are planned.

J. Further Considerations

Not applicable.



Capital Budget Details

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED107
010104
FOREIGN TRADE ZONE

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
1 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS		
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31
FTZ026	22	NEW	TROPICAL AGRICULTURAL TECH CENTER WAREHOUSE, HAWAII										
		DESIGN	600				600						
		CONSTRUCTION	4,470				4,470						
		EQUIPMENT	1,000				1,000						
		TOTAL	6,070				6,070						
COST ELEMENT/MOF		G.O. BONDS REIMBURSABLE	6,070				6,070						
P24001		OTHER	FTZ ELECTRICAL UPGRADE AND GROUNDING, OAHU										
		DESIGN	325			325							
		CONSTRUCTION	850			850							
		EQUIPMENT	1,325			1,325							
		TOTAL	2,500			2,500							
		G.O. BONDS	2,500			2,500							
			PROGRAM TOTALS										
		DESIGN	925			325		600					
		CONSTRUCTION	5,320			850		4,470					
		EQUIPMENT	2,325			1,325		1,000					
		TOTAL	8,570			2,500		6,070					
		G.O. BONDS	2,500			2,500							
		G.O. BONDS REIMBURSABLE	6,070					6,070					

STATE OF HAWAII
 PROGRAM ID:
 PROGRAM STRUCTURE NO:
 PROGRAM TITLE:

BED142
010105
GENERAL SUPPORT FOR ECONOMIC DEVELOPMENT

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT

REPORT B78
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IN THOUSANDS OF DOLLARS

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS	
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30
PROGRAM TOTALS												
		PLANS	1,201	1,201								
		DESIGN	1,499	1,499								
		CONSTRUCTION	347,000	347,000								
		EQUIPMENT	1,000	1,000								
COST ELEMENT/MOF		TOTAL	350,700	350,700								
		G.O. BONDS	350,600	350,600								
		COUNTY FUNDS	100	100								

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED113
010201
HAWAII TOURISM AUTHORITY-ADMIN & GOVERNANCE

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
2 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS		
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31
HTA001	1	OTHER	CONVENTION CENTER ROOFTOP TERRACE DECK REPAIR AND IMPROVEMENT, OAHU										
		DESIGN	1				1						
		CONSTRUCTION	63,999				63,999						
		TOTAL	64,000				64,000						
COST ELEMENT/MOF		G.O. BONDS	64,000				64,000						
002	19	OTHER	HAWAII CONVENTION CENTER IMPROVEMENTS, OAHU										
		PLANS	2				1		1				
		DESIGN	2				1		1				
		CONSTRUCTION	9,994				4,997		4,997				
		EQUIPMENT	2				1		1				
		TOTAL	10,000				5,000		5,000				
		G.O. BONDS	10,000				5,000		5,000				
			PROGRAM TOTALS										
		PLANS	2				1		1				
		DESIGN	3				1		1				
		CONSTRUCTION	73,993				63,999		4,997				
		EQUIPMENT	2				1		1				
		TOTAL	74,000				64,000		5,000				
		G.O. BONDS	74,000				64,000		5,000				

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED170
01030404
AGRIBUSINESS DEVELOPMENT AND RESEARCH

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
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PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE				BUDGET PERIOD					SUCCEED YEARS	
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30		FY 30-31
ADC003	11	NEW	SMALL ANIMAL SLAUGHTERHOUSE, OAHU										
		PLANS	500				500						
		DESIGN	500				500						
		CONSTRUCTION	2,300				2,300						
		EQUIPMENT	700				700						
COST ELEMENT/MOF		TOTAL	4,000				4,000						
		G.O. BONDS	4,000				4,000						
ADC005	12	ADDITION	FOOD AND PRODUCT INNOVATION NETWORK, STATEWIDE										
		PLANS	849	500			349						
		DESIGN	1				1						
		TOTAL	850	500			350						
		G.O. BONDS	850	500			350						
ADC007	10	NEW	STATE POSTHARVEST FACILITY, OAHU										
		CONSTRUCTION	1,800				1,800						
		TOTAL	1,800				1,800						
		G.O. BONDS	1,800				1,800						
ADC009		OTHER	LAND ACQUISITION FOR WATER SECURITY, LIHUE, KAUAI										
		LAND ACQUISITION	3,000				3,000						
		TOTAL	3,000				3,000						
		G.O. BONDS	3,000				3,000						

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED170
01030404
AGRIBUSINESS DEVELOPMENT AND RESEARCH

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
15 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS		
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31
P20004	7	ADDITION	CHRISTIAN CROSSING BRIDGE, KALEPA, KAUAI										
		PLANS	25	25									
		DESIGN	85	85									
		CONSTRUCTION	1,789	789			1,000						
		EQUIPMENT	1	1									
COST ELEMENT/MOF		TOTAL	1,900	900			1,000						
		G.O. BONDS	1,900	900			1,000						
P21002	8	ADDITION	KEKAHA BRIDGE, KAUAI										
		PLANS	100	100									
		DESIGN	310	310									
		CONSTRUCTION	2,690	190			2,500						
		TOTAL	3,100	600			2,500						
		G.O. BONDS	3,100	600			2,500						
181618	15	NEW	KEKAHA IRRIGATION SYSTEM IMPROVEMENTS, KEKAHA, KAUAI										
		PLANS	100				100						
		DESIGN	550				550						
		CONSTRUCTION	4,070				4,070						
		EQUIPMENT	1,750				1,750						
		TOTAL	6,470				6,470						
		G.O. BONDS	6,470				6,470						

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED170
01030404
AGRIBUSINESS DEVELOPMENT AND RESEARCH

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
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PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS		
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31
201401	5	RENOVATION	AAHOAKA RESERVOIR IMPROVEMENTS, KAUAI										
		DESIGN	410		410								
		CONSTRUCTION	3,285	2,595	690								
		TOTAL	3,695	2,595	1,100								
COST ELEMENT/MOF		G.O. BONDS	3,695	2,595	1,100								
202408		OTHER	VALUE-ADDED PRODUCT CENTER, HAWAII										
		PLANS	250					250					
		LAND ACQUISITION	1,300			1,300							
		TOTAL	1,550			1,300		250					
		G.O. BONDS	1,550			1,300		250					
221611	17	ADDITION	AGRICULTURAL INFRASTRUCTURE IMPROVEMENTS, OAHU										
		PLANS	200	100				100					
		DESIGN	300	150				150					
		CONSTRUCTION	12,649	3,700				8,949					
		EQUIPMENT	51	50				1					
		TOTAL	13,200	4,000				9,200					
		G.O. BONDS	13,200	4,000				9,200					

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED170
01030404
AGRIBUSINESS DEVELOPMENT AND RESEARCH

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
17 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS	
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30
PROGRAM TOTALS												
		PLANS	3,124	1,825			1,049	250				
		LAND ACQUISITION	4,300				4,300					
		DESIGN	11,176	9,565	410		1,201					
		CONSTRUCTION	61,482	40,173	690	3,500	17,119					
		EQUIPMENT	2,603	152			2,451					
		TOTAL	82,685	51,715	1,100	3,500	26,120	250				
		G.O. BONDS	82,685	51,715	1,100	3,500	26,120	250				

STATE OF HAWAII
 PROGRAM ID:
 PROGRAM STRUCTURE NO:
 PROGRAM TITLE:

BED143
010502
HAWAII TECHNOLOGY DEVELOPMENT CORPORATION

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT

REPORT B78
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IN THOUSANDS OF DOLLARS

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS		
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31
			PROGRAM TOTALS										
		PLANS	1,500	1,500									
		LAND ACQUISITION	18,000	18,000									
		DESIGN	1,000	1,000									
		CONSTRUCTION	4,900	4,900									
COST ELEMENT/MOF		TOTAL	25,400	25,400									
		G.O. BONDS	25,400	25,400									

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED146
010504
NATURAL ENERGY LAB OF HAWAII AUTHORITY

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
7 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE			BUDGET PERIOD						SUCCEED YEARS
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	
603	3	NEW	COMPREHENSIVE EIS FOR OFFSHORE OCEAN ECONOMY TEST BED DEMONSTRATION PROJECTS, HAWAII									
		PLANS	1,500		1,500							
		TOTAL	1,500		1,500							
		G.O. BONDS	1,500		1,500							
COST ELEMENT/MOF												
703	2	OTHER	IMPRVMNTS & UPGRDS TO SEAWATER SYSTM AT HI OCEAN SCIENCE & TECHNOLOGY PARK, HAWAII									
		DESIGN	150		150							
		CONSTRUCTION	725		725							
		EQUIPMENT	1,025		1,025							
		TOTAL	1,900		1,900							
		G.O. BONDS REIMBURSABLE	1,900		1,900							
PROGRAM TOTALS												
		PLANS	3,503	2,003	1,500							
		DESIGN	1,672	1,522	150							
		CONSTRUCTION	3,895	3,170	725							
		EQUIPMENT	4,754	3,729	1,025							
		TOTAL	13,824	10,424	3,400							
		G.O. BONDS	7,024	5,524	1,500							
		G.O. BONDS REIMBURSABLE	6,800	4,900	1,900							

STATE OF HAWAII
 PROGRAM ID:
 PROGRAM STRUCTURE NO:
 PROGRAM TITLE:

BED138
010505
HAWAII GREEN INFRASTRUCTURE AUTHORITY

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
 3 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD							SUCCEED YEARS
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29	FY 29-30	
P25005	9	NEW	CAPITALIZATION INFUSION TO THE CLEAN ENERGY AND ENERGY EFFICIENCY REVOLVING LOAN FUND.									
		CONSTRUCTION	15,000			15,000						
		TOTAL	15,000			15,000						
		G.O. BONDS	15,000			15,000						
COST ELEMENT/MOF			PROGRAM TOTALS									
		CONSTRUCTION	15,000			15,000						
		TOTAL	15,000			15,000						
		G.O. BONDS	15,000			15,000						

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED150
0107
HAWAII COMMUNITY DEVELOPMENT AUTHORITY

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
8 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS			
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31	
AHP02	18	OTHER	99-YEAR LEASEHOLD PROGRAM PHASE 2, OAHU											
		PLANS	100					100						
		LAND ACQUISITION	1					1						
		DESIGN	12,000					12,000						
		CONSTRUCTION	17,898						17,898					
		EQUIPMENT	1					1						
COST ELEMENT/MOF		TOTAL	30,000					12,102	17,898					
		G.O. BONDS	30,000					12,102	17,898					
BCIP06	5	OTHER	UH WEST OAHU INFRASTRUCTURE PHASE 2, OAHU											
		DESIGN	5,000					5,000						
		CONSTRUCTION	45,000						45,000					
		TOTAL	50,000					5,000	45,000					
		G.O. BONDS	50,000					5,000	45,000					
BCIP3A		NEW	IWILEI-KAPALAMA COMMUNITY DEVELOPMENT DISTRICT, OAHU											
		DESIGN	10,000					10,000						
		CONSTRUCTION	52,000					2,000	50,000					
		TOTAL	62,000					12,000	50,000					
		G.O. BONDS	62,000					12,000	50,000					
FOLA02	9	NEW	LAND ACQUISITION FOR FILM STUDIO AND WORKFORCE DEVELOPMENT, OAHU											
		PLANS	499					499						
		LAND ACQUISITION	1					1						
		TOTAL	500					500						
		G.O. BONDS	500					500						

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED150
0107
HAWAII COMMUNITY DEVELOPMENT AUTHORITY

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
9 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS		
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31
KA05	29	NEW	KAKAAKO MAKAI PLANNING, OAHU										
		PLANS	1,000			1,000							
		TOTAL	1,000			1,000							
		G.O. BONDS	1,000			1,000							
COST ELEMENT/MOF													
KA06	30	NEW	CLIMATE CHANGE IMPACT ASSESSMENT, OAHU										
		PLANS	1,500			1,500							
		TOTAL	1,500			1,500							
		G.O. BONDS	1,500			1,500							
KL09B	3	NEW	SARATOGA AVENUE ELECTRICAL UPGRADES, KALAELOA, OAHU										
		PLANS	525			525							
		DESIGN	600			600							
		CONSTRUCTION	11,000			11,000							
		TOTAL	12,125			12,125							
G.O. BONDS	12,125			12,125									
KL13	3	NEW	KALAELOA INFRASTRUCTURE-EIS DISTRICT WIDE, KALAELOA, OAHU										
		PLANS	1,000			1,000							
		TOTAL	1,000			1,000							
		G.O. BONDS	1,000			1,000							

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED150
0107
HAWAII COMMUNITY DEVELOPMENT AUTHORITY

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
10 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS		
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31
P23010	1	NEW	CENTRAL KAKAAKO STREET IMPROVEMENTS, OAHU										
		PLANS	1		1								
		DESIGN	1		1								
		CONSTRUCTION	8,998		8,998								
		TOTAL	9,000		9,000								
COST ELEMENT/MOF		G.O. BONDS	4,500		4,500								
		COUNTY FUNDS	4,500		4,500								
P24005	6	NEW	HEEIA STREAM ACCESS ROAD, HEEIA, OAHU										
		CONSTRUCTION	1,000		1,000								
		TOTAL	1,000		1,000								
		G.O. BONDS	1,000		1,000								
P25006	11	NEW	COMMUNITY FACILITY IN THE KAKAAKO COMMUNITY DISTRICT										
		PLANS	1,000		1,000								
		DESIGN	1,000		1,000								
		CONSTRUCTION	3,000		3,000								
		TOTAL	5,000		5,000								
		G.O. BONDS	5,000		5,000								
P25007	12	NEW	KAKAAKO ROOF REPAIRS										
		PLANS	100		100								
		DESIGN	400		400								
		CONSTRUCTION	1,500		1,500								
		TOTAL	2,000		2,000								
		G.O. BONDS	2,000		2,000								

STATE OF HAWAII
 PROGRAM ID:
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0107
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REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
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PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS	
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30
PROGRAM TOTALS												
		PLANS	5,725		1	1,625		4,099				
		LAND ACQUISITION	2					2				
		DESIGN	29,001		1	2,000		27,000				
		CONSTRUCTION	140,396		8,998	16,500		2,000	112,898			
		EQUIPMENT	1					1				
		TOTAL	175,125		9,000	20,125		33,102	112,898			
		G.O. BONDS	170,625		4,500	20,125		33,102	112,898			
		COUNTY FUNDS	4,500		4,500							

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED160
0108
HAWAII HOUSING FINANCE AND DEVELOPMENT CORP

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT

IN THOUSANDS OF DOLLARS

REPORT B78
12 of 18

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS	
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30
HFDC05	8	OTHER	DWELLING UNIT REVOLVING FUND INFUSION, STATEWIDE									
		CONSTRUCTION	271,000	181,000		50,000	20,000	20,000				
		TOTAL	271,000	181,000		50,000	20,000	20,000				
		G.O. BONDS	271,000	181,000		50,000	20,000	20,000				
COST ELEMENT/MOF												
HFDC09	6	NEW	CASH INFUSION FOR RENTAL HOUSING REVOLVING FUND, STATEWIDE									
		CONSTRUCTION	441,600	161,600		180,000	50,000	50,000				
		TOTAL	441,600	161,600		180,000	50,000	50,000				
		G.O. BONDS	441,600	161,600		180,000	50,000	50,000				
HFDC14	7	NEW	CASH INFUSION FOR RENTAL HOUSING REVOLVING FUND TIER II, STATEWIDE									
		CONSTRUCTION	150,000				75,000	75,000				
		TOTAL	150,000				75,000	75,000				
		G.O. BONDS	150,000				75,000	75,000				
P24006		NEW	PRESCHL EARLY ED, TEACHER HSNB & AFFRDBLE WRKFCE DVLPMNT INITIATIVE, KIHEI, MAUI									
		PLANS	1					1				
		LAND ACQUISITION	44,997			44,997						
		DESIGN	1					1				
		CONSTRUCTION	1					1				
		TOTAL	45,000			45,000						
G.O. BONDS	45,000			45,000								

STATE OF HAWAII
 PROGRAM ID:
 PROGRAM STRUCTURE NO:
 PROGRAM TITLE:

BED160
0108
HAWAII HOUSING FINANCE AND DEVELOPMENT CORP

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT

REPORT B78
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IN THOUSANDS OF DOLLARS

PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE		BUDGET PERIOD						SUCCEED YEARS			
			PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	FY 25-26	FY 26-27	FY 27-28	FY 28-29		FY 29-30	FY 30-31	
P25008	13	NEW CONSTRUCTION	ROAD IMPROVEMENTS, PAPAHEHI PLACE, OAHU		500		500							
		TOTAL	500		500									
		G.O. BONDS	500		500									
COST ELEMENT/MOF		PROGRAM TOTALS												
		PLANS	1		1									
		LAND ACQUISITION	44,997		44,997									
		DESIGN	1		1									
		CONSTRUCTION	944,601	424,100	1	230,500	145,000	145,000						
		TOTAL	989,600	424,100	45,000	230,500	145,000	145,000						
		G.O. BONDS	989,600	424,100	45,000	230,500	145,000	145,000						

STATE OF HAWAII
PROGRAM ID:
PROGRAM STRUCTURE NO:
PROGRAM TITLE:

BED144
11010302
STATEWIDE PLANNING AND COORDINATION

REQUIRED CAPITAL APPROPRIATIONS - BY CAPITAL PROJECT
IN THOUSANDS OF DOLLARS

REPORT B78
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PROJECT NUMBER	PRIORITY NUMBER	SCOPE	PROJECT TITLE										SUCCEED YEARS
			COST ELEMENT/MOF	PROJECT TOTAL	PRIOR YRS	FY 23-24	FY 24-25	BUDGET PERIOD		FY 27-28	FY 28-29	FY 29-30	
								FY 25-26	FY 26-27				
OPTOD5	34	NEW	STATE TRANSIT-ORIENTED DEVELOPMENT (TOD) PLANNING, STATEWIDE										
		PLANS	8,000	4,000	2,000		2,000						
		TOTAL	8,000	4,000	2,000		2,000						
		G.O. BONDS	8,000	4,000	2,000		2,000						
OPTOD6	23	NEW	EAST KAPOLEI TOD INFRASTRUCTURE, OAHU										
		PLANS	500				500						
		TOTAL	500				500						
		G.O. BONDS	500				500						
P25212	10	NEW	MASTER PLANNING FOR THE WAIAKEA PENINSULA, HAWAII										
		PLANS	1,000			1,000							
		TOTAL	1,000			1,000							
		G.O. BONDS	1,000			1,000							
PROGRAM TOTALS													
		PLANS	9,500	4,000	2,000	1,000	2,500						
		TOTAL	9,500	4,000	2,000	1,000	2,500						
		G.O. BONDS	9,500	4,000	2,000	1,000	2,500						